#### UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

#### Form 10-K

#### (Mark One)

 $\overline{\mathbf{v}}$ ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE **ACT OF 1934** 

For the fiscal year ended December 31, 2022

or

TRANSITION REPORT PURSUANT TO SECTION 13 or 15(d) OF THE SECURITIES EXCHANGE 

to

**ACT OF 1934** 

For the transition period from

Commission file number 001-13251

#### SLM Corporation

(Exact Name of Registrant as Specified in Its Charter)

| Delaware   |         |          | 52-2013874                              |
|--|---------|----------|---|
| (State or other jurisdiction of incorporation or organization) |         |          | (I.R.S. Employer<br>Identification No.) |
| 300 Continental Drive  | Newark, | Delaware | 19713                                   |
| (Address of principal executive offices)                       |         |          | (Zip Code)                              |

(302) 451-0200

(Registrant's Telephone Number, Including Area Code) (Former name, former address and former fiscal year, if changed since last report)

Securities registered pursuant to Section 12(b) of the Act:

| Title of each class  | Trading Symbol(s) | Name of each exchange on which registered |
|--|-------------------|---|
| Common stock, par value \$.20 per share  | SLM               | The NASDAQ Global Select Market           |
| Floating Rate Non-Cumulative Preferred Stock, Series B,<br>par value \$.20 per share | SLMBP             | The NASDAQ Global Select Market           |

Securities registered pursuant to Section 12(g) of the Act: None

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act. Yes 🗹 No 🗆

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or 15(d) of the Act. Yes 🗌 No 🗸

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ☑ No 🗆

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes 🗹 No 🗆

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act. (Check one):

| Large accelerated filer    | $\checkmark$ |   | Accelerated filer         |  |
|----------------------------|--------------|---|---------------------------|--|
| Non-accelerated filer      |              | (Do not check if a smaller reporting company) | Smaller reporting company |  |
| Emerging growth<br>company |              |   |                           |  |

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant has filed a report on and attestation to its management's assessment of the effectiveness of its internal control over financial reporting under Section 404(b) of the Sarbanes-Oxley Act (15 U.S.C. 7262(b)) by the registered public accounting firm that prepared or issued its audit report.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes 🗌 No 🗸

The aggregate market value of voting common stock held by non-affiliates of the Registrant as of June 30, 2022 was \$4.0 billion (based on closing sale price of \$15.94 per share as reported for the NASDAQ Global Select Market).

As of January 31, 2023, there were 241,188,972 shares of common stock outstanding.

#### DOCUMENTS INCORPORATED BY REFERENCE

Portions of the proxy statement relating to the Registrant's 2023 Annual Meeting of Stockholders are incorporated by reference into Part III of this Annual Report on Form 10-K.

| Auditor Name: | KPMG LLP | Auditor Location: | McLean, Virginia | Auditor Firm ID: | 185 |
|---------------|----------|-------------------|------------------|------------------|-----|
|---------------|----------|-------------------|------------------|------------------|-----|

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Item 15. Exhibits, Financial Statement Schedules

#### FORWARD-LOOKING AND CAUTIONARY STATEMENTS

References in this Annual Report on Form 10-K to "we," "us," "our," "Sallie Mae," "SLM," and the "Company" refer to SLM Corporation and its subsidiaries, except as otherwise indicated or unless the context otherwise requires.

This Annual Report on Form 10-K contains "forward-looking" statements and information based on management's current expectations as of the date of this report. Statements that are not historical facts, including statements about our beliefs, opinions, or expectations and statements that assume or are dependent upon future events, are forward-looking statements. This includes, but is not limited to: statements regarding future developments surrounding COVID-19 or any other pandemic, including, without limitation, statements regarding the potential impact of COVID-19 or any other pandemic on the Company's business, results of operations, financial condition, and/or cash flows; our expectation and ability to pay a quarterly cash dividend on our common stock in the future, subject to the determination by our Board of Directors, and based on an evaluation of our earnings. financial condition and requirements, business conditions, capital allocation determinations, and other factors, risks, and uncertainties; the Company's 2023 guidance; the Company's three-year horizon outlook; the Company's expectation and ability to execute loan sales and share repurchases; the Company's projections regarding originations, net charge-offs, non-interest expenses, earnings, balance sheet position, and other metrics; any estimates related to accounting standard changes; and any estimates related to the impact of credit administration practices changes, including the results of simulations or other behavioral observations. Forward-looking statements are subject to risks, uncertainties, assumptions, and other factors that may cause actual results to be materially different from those reflected in such forward-looking statements. These factors include, among others, the risks and uncertainties set forth in Item 1A. "Risk Factors" and elsewhere in this Annual Report on Form 10-K and subsequent filings with the Securities and Exchange Commission ("SEC"); the societal, business, and legislative/ regulatory impact of pandemics and other public heath crises; increases in financing costs; limits on liquidity; increases in costs associated with compliance with laws and regulations; failure to comply with consumer protection, banking, and other laws; changes in accounting standards and the impact of related changes in significant accounting estimates, including any regarding the measurement of our allowance for credit losses and the related provision expense; any adverse outcomes in any significant litigation to which we are a party; credit risk associated with our exposure to third-parties, including counterparties to our derivative transactions; and changes in the terms of education loans and the educational credit marketplace (including changes resulting from new laws and the implementation of existing laws). We could also be affected by, among other things: changes in our funding costs and availability; reductions to our credit ratings; cybersecurity incidents, cyberattacks, and other failures or breaches of our operating systems or infrastructure, including those of third-party vendors; damage to our reputation; risks associated with restructuring initiatives, including failures to successfully implement cost-cutting programs and the adverse effects of such initiatives on our business; changes in the demand for educational financing or in financing preferences of lenders, educational institutions, students, and their families; changes in law and regulations with respect to the student lending business and financial institutions generally; changes in banking rules and regulations, including increased capital requirements; increased competition from banks and other consumer lenders; the creditworthiness of our customers; changes in the general interest rate environment, including the rate relationships among relevant money-market instruments and those of our earning assets versus our funding arrangements; rates of prepayment on the loans that we own; changes in general economic conditions and our ability to successfully effectuate any acquisitions; and other strategic initiatives. The preparation of our consolidated financial statements also requires us to make certain estimates and assumptions, including estimates and assumptions about future events. These estimates or assumptions may prove to be incorrect. All forwardlooking statements contained in this Annual Report on Form 10-K are qualified by these cautionary statements and are made only as of the date of this report. We do not undertake any obligation to update or revise these forwardlooking statements to conform such statements to actual results or changes in our expectations.

#### **AVAILABLE INFORMATION**

Our website address is www.salliemae.com. Copies of our Annual Reports on Form 10-K, Quarterly Reports on Form 10-Q, and Current Reports on Form 8-K, as well as any amendments to those reports, and our Proxy Statements and any significant investor presentations, are available free of charge through our website as soon as reasonably practicable after they are electronically filed with, or furnished to, the SEC. The SEC maintains a website at www.sec.gov that contains all such filed or furnished reports and other information. In addition, copies of our Board Governance Guidelines, Code of Business Conduct (which includes the code of ethics applicable to our Principal Executive Officer, Principal Financial Officer, and Principal Accounting Officer) and the governing charters for each committee of our Board of Directors are available free of charge on our website, as well as in print, to any stockholder upon request. We intend to disclose any amendments to or waivers of our Code of Business Conduct (to the extent applicable to our Principal Executive Officer, Principal Executive Officer, Principal Financial Officer, Principal Financial Officer, or vaivers of our Code of Business Conduct (to the extent applicable to our Principal Executive Officer, Principal Financial Officer, Principal Financial Officer, or Principal Accounting Officer) by posting such information on our website. Information contained or referenced on our website is not incorporated by reference into and does not form a part of this Annual Report on Form 10-K.

#### PART I.

#### Item 1. Business

#### **Our Company Mission**

SLM Corporation, more commonly known as Sallie Mae, is the premier financial brand in higher education. As an education solutions company, our mission is to power confidence as students begin their unique journey to, through, and immediately after college. We simplify the college planning process by providing tools, resources, and information to help students and families make informed decisions and to improve access and support college completion through our scholarship programs and responsible financing options.

We believe education, in all forms, is the foundation for success, an equalizer of opportunities, and a proven pathway to economic mobility. Higher education increases lifetime wages and enables economic mobility. For example, data from the U.S. Bureau of Labor and Statistics confirms those with bachelor's degrees earn 65 percent more than those with a high school diploma.<sup>1</sup> Those with advanced degrees earn an even greater percentage than those with a high school diploma.<sup>1</sup> This effect is multigenerational, as children of parents who are college educated are more likely to earn a bachelor's degree than students whose parents did not go to college. Most would agree our society prospers and becomes more economically inclusive when each of its members is provided access to post-secondary education.<sup>2</sup> Education represents a transformative investment in one's future that yields our country's next nurses, teachers, engineers, business leaders, and more.

#### **Our History**

While the Sallie Mae name has existed for more than 50 years, the company that operates as Sallie Mae today, SLM Corporation, was formed in late 2013 and includes its wholly-owned subsidiary, Sallie Mae Bank, an industrial bank established in 2005 (the "Bank"). On April 30, 2014, we legally separated (the "Spin-Off") from another public company that is now named Navient Corporation ("Navient"), which is in the education loan management, servicing, asset recovery, and consolidation loan business. Navient retained all assets and liabilities generated prior to the Spin-Off other than those explicitly retained by us pursuant to the Separation and Distribution Agreement (as hereinafter defined) executed in connection with the Spin-Off. We are a consumer banking business and did not retain any assets or liabilities generated prior to the Spin-Off other than those explicitly retained by us pursuant to the Separation and Distribution Agreement. We sometimes refer to the company that existed prior to the Spin-Off SLM."

The Bank was formed in 2005 to fund and originate Private Education Loans (as hereinafter defined) on behalf of pre-Spin-Off SLM. While the Bank first originated Private Education Loans in February 2006, pre-Spin-Off SLM continued to purchase a portion of its Private Education Loans from third-party lending partners through mid-2009. With some minor exceptions, the Bank became the sole originator of Private Education Loans for pre-Spin-Off SLM beginning with the 2009-2010 academic year, the first academic year following the launch of the Bank's Smart Option Student Loan program in mid-2009.

Our principal executive offices are located at 300 Continental Drive, Newark, Delaware 19713. Additionally, we have offices in New Castle, Delaware; Salt Lake City, Utah; Indianapolis, Indiana; Newton, Massachusetts; and Sterling, Virginia. Our telephone number is (302) 451-0200.

<sup>&</sup>lt;sup>1</sup> https://www.bls.gov/careeroutlook/2022/data-on-display/education-pays.htm

<sup>&</sup>lt;sup>2</sup> https://research.collegeboard.org/trends/education-pays

#### **Our Business**

Our business is focused and aligned to strategic imperatives that set the foundation for our continued success. These imperatives include: maximizing the profitability and growth of our core private student loan business; harnessing and optimizing the power of our brand and attractive client base; seeking to better inform the external narrative about student lending and Sallie Mae; maintaining a rigorous and predictable capital allocation and return program to create shareholder value; and fostering a true mission- and performance-led culture.

#### Private Education Loans

Our primary business is to originate and service high-quality Private Education Loans. "Private Education Loans" are education loans for students or their families that are not made, insured, or guaranteed by any state or federal government. We also offer a range of deposit products insured by the Federal Deposit Insurance Corporation (the "FDIC"). In 2022, approximately 369,000 families chose us as their Private Education Loan provider, more than any other private student loan lender. We originated approximately \$6.0 billion of Private Education Loans in 2022, an increase of 10 percent from the year ended December 31, 2021. As of December 31, 2022, we had \$19.0 billion of Private Education Loans held for investment, net, outstanding.

The Private Education Loans we make to students and families serve primarily to bridge the gap between the cost of higher education and the amount funded through family income and savings, scholarships and grants, and federal financial aid. We also extend Private Education Loans as an alternative to similar federal education loan products where we believe our rates are competitive.

Our primary Private Education Loan product is the Smart Option Student Loan, which emphasizes in-school payment features that can produce shorter terms and reduce customers' total finance charges. Customers generally elect one of three Smart Option repayment types at the time of loan origination. The first two, interest only and fixed payment options, require monthly payments while the student is in school and during the grace period thereafter, and accounted for approximately half of the Private Education Loans the Bank originated during 2022. The third repayment option is the more traditional deferred Private Education Loan product where customers are not required to make payments while the student is in school and during the grace period after separation from school. (The grace period for a Smart Option Student Loan generally runs for six months after the borrower separates from school, but can run for up to 36 months for a small subset of graduate loans.) Lower interest rates on the interest only and fixed payment options encourage customers to elect those options, which help customers reduce their total loan cost compared with the traditional deferred option loan. Making payments while in school helps customers become accustomed to making on-time regular loan payments. We offer both variable-rate and fixed-rate loans.

We also offer six loan products for specific graduate programs of study. These include the Sallie Mae Law School Loan, the Sallie Mae MBA Loan, the Sallie Mae Health Professions Graduate Loan, the Sallie Mae Medical School Loan, the Sallie Mae Dental School Loan, and the Sallie Mae Graduate School Loan. These products were designed to address the specific needs of graduate students, such as extended grace periods for medical students.

We regularly review and update the terms of our Private Education Loan products. As a holder of Private Education Loans, we bear the full credit risk of the customers. We manage this risk by underwriting and pricing based on customized credit scoring criteria and the addition of qualified cosigners. For Private Education Loans originated during the year ended December 31, 2022, our average FICO scores (representing the higher credit scores of the cosigners or borrowers) at the time of original approval were 747, and approximately 86 percent of those loans were cosigned. In addition, we require school certification of both the need for, and the amount of, every Private Education Loan we originate (to prevent unnecessary borrowing beyond a school's cost of attendance), and we disburse the loan proceeds directly to the higher education institutions to ensure loan proceeds are applied directly to the student's education expenses.

The core of our marketing strategy is to promote our products on campuses through financial aid offices as well as through online and direct marketing to students and families. Our on-campus efforts with approximately 2,100 higher education institutions are led by our relationship management team, the largest in the industry, which has become a trusted resource for financial aid offices.

Our loans are high credit quality and the overwhelming majority of our customers manage their payments with great success. Private Education Loans in repayment include loans on which customers are making interest only or fixed payments, as well as loans that have entered full principal and interest repayment status after any applicable grace period. At December 31, 2022, 3.8 percent of Private Education Loans (held for investment) in repayment were 30 days or more delinquent, and Private Education Loans (held for investment) in forbearance were 1.8 percent of loans in repayment and forbearance. In 2022, Private Education Loan net charge-offs as a percentage of average loans in repayment were 2.55 percent.

#### Sallie Mae Bank

The Bank, which is regulated by the Utah Department of Financial Institutions (the "UDFI"), the FDIC, and the Consumer Financial Protection Bureau (the "CFPB"), offers traditional savings products, such as high-yield savings accounts, money market accounts, and certificates of deposit ("CDs"), originates Private Education Loans, and manages a loan portfolio that also includes loans insured or guaranteed under the previously existing Federal Family Education Loan Program ("FFELP Loans"). At December 31, 2022, the Bank had total assets of \$28.3 billion, including \$19.0 billion of Private Education Loans (held for investment), net, and \$607 million of FFELP Loans (held for investment), and total deposits of \$21.6 billion.

Our ability to obtain deposit funding and offer competitive interest rates on deposits will be necessary to sustain our Private Education Loan originations and achieve other business goals. Our ability to obtain such funding is dependent, in part, on the capital levels of the Bank and its compliance with other applicable regulatory requirements. At the time of this filing, there are no regulatory restrictions on our ability to obtain deposit funding or the interest rates we offer other than those restrictions generally applicable to all FDIC-insured banks of similar charter and size. We maintained our diversified funding base by raising \$575 million in term funding collateralized by pools of Private Education Loans in the long-term asset-backed securities ("ABS") market in 2022. This brought our total ABS funding outstanding at December 31, 2022 to \$4.2 billion, or 22 percent of our total Private Education Loans held for investment portfolio. We plan to continue to use ABS funding, market conditions permitting. This helps us better match-fund our assets and avoids excessive reliance on deposit funding.

See the subsection titled "Regulation of Sallie Mae Bank" under "Supervision and Regulation" for additional details about the Bank.

#### SmartyPig

Our SmartyPig<sup>™</sup> product is a free, FDIC-insured, online, goal-based savings account that helps consumers save for long- and short-term goals. Its tiered interest rates reward consumers for growing their savings. At December 31, 2022, we had \$330 million in SmartyPig deposits.

#### Credit Cards

We plan to exit and sell our credit card business to focus resources on our core business strategies. We processed completed credit card applications received through the end of December 2022. At December 31, 2022, we had \$29 million in Credit Card receivables in loans held-for-sale.

#### **Our Lending Philosophy**

Sallie Mae is committed to responsible lending and encourages responsible borrowing by advising students and families to follow this three-step approach to paying for college:

**Start with money you won't have to pay back.** Supplement college savings and income by maximizing scholarships, grants, and work-study.

**Explore federal student loans.** Explore federal student loan options by completing the Free Application for Federal Student Aid ("FAFSA").

**Consider a responsible private student loan.** Fill the gap between available resources and any remaining costs of college.

The best interests of our customers are front-and-center and integral to our responsible lending philosophy. We reward financial responsibility, emphasize building good credit, and provide flexible repayment terms to help customers manage and eliminate debt. We also embed customer protections in our products. To ensure applicants borrow only what they need to cover their school's cost of attendance, we actively engage with schools and require school certification before we disburse a Private Education Loan. To help applicants understand their loan and its terms, we provide multiple, customized disclosures explaining the applicant's starting interest rate, the interest rate during the life of the loan, and the loan's total cost under the available repayment options. Our Private Education Loans generally feature (i) no origination fees and no prepayment penalties, (ii) interest rate reductions for those who enroll in and make monthly payments through auto debit, (iii) free access to quarterly FICO credit scores to help customers monitor their credit health, (iv) a choice of repayment options, (v) a choice of either variable or fixed interest rates at origination, and (vi) loan forgiveness in the case of death or permanent disability of the student borrower.

#### Our Approach to Assisting Students and Families Borrowing and Repaying Private Education Loans

Half of our Private Education Loan customers elect an in-school repayment option. By making in-school payments, customers learn to establish good repayment patterns, reduce their total loan cost, and graduate with less debt. We send monthly communications to customers while they are in school, even if they have no monthly payments scheduled, to keep them informed and encourage them to reduce the amount they will owe when they leave school.

Some customers transitioning from school to the work force may require more time before they are financially capable of making full payments of principal and interest. Sallie Mae created a Graduated Repayment Period program (the "GRP") to assist borrowers with additional payment flexibility, allowing customers to make interest-only payments instead of full principal and interest payments for a period of 12 months if they elect within a specified time frame to participate in the GRP. The time frame for electing to participate in the GRP begins six months before expiration of a borrower's grace period and extends until 12 months after the expiration of the grace period. The 12-month interest only payments under the GRP begin upon expiration of a borrower's grace period or election of the GRP, whichever is later.

Our experience has taught us the successful transition from school to full principal and interest repayment status involves making and carrying out a financial plan. As customers approach the principal and interest repayment period on their loans, Sallie Mae engages with them and communicates what to expect during the transition. In addition, SallieMae.com provides educational content for customers on how to organize loans, set up a monthly budget, and understand repayment obligations. Examples are provided to help explain how payments are applied and allocated, and how the accrued interest on alternative repayment programs could affect the cost of customers' loans. The site also provides important information on benefits available to servicemembers under the Servicemembers Civil Relief Act (the "SCRA").

After graduation, a customer may apply for the cosigner to be released from the loan. This option is available after 12 principal and interest payments are made and the student borrower adequately meets our credit requirements. In the event of a cosigner's death, the student borrower automatically continues as the sole individual on the loan with the same terms.

If a customer's account becomes delinquent, our collections centers work with the customer and/or the cosigner to understand their ability to make ongoing payments. If the customer is in financial hardship, we work with the customer and/or cosigner and identify any available alternative arrangements designed to reduce monthly payment obligations. These can include extended repayment schedules, temporary interest rate reductions and, if appropriate, short-term hardship forbearance. These arrangements are suited to the customer's individual circumstances and ability to make payments. When we grant forbearance, we counsel customers on the effect forbearance will have on their loan balance. See Part II, Item 7. "Management's Discussion and Analysis of Financial Condition and Results of Operations — Financial Condition — Allowance for Credit Losses — Use of Forbearance and Rate Modifications as a Private Education Loan Collection Tool" for additional information about our credit administration practices.

#### COVID-19 Response

We are accommodating to customers who face special circumstances or have trouble making loan payments. Like many Americans, some of our customers faced unforeseen challenges due to the coronavirus 2019 or COVID-19 pandemic ("COVID-19"). In response, we took significant steps to provide relief to assist those customers. On March 10, 2020, we proactively posted assistance information on our web site and communicated to all Sallie Mae customers, including cosigners, to inform them assistance was available. We enhanced the functionality of our chat, automated phone system, mobile app, and website features to help all our customers manage their accounts, make or postpone payments, and request hardship relief.

Historically, we also have utilized disaster forbearance to assist borrowers affected by material events, including hurricanes, wildfires, floods, and the COVID-19 pandemic. We typically grant disaster forbearance to affected borrowers in increments of up to three months at a time. In accordance with regulatory guidance that encouraged lenders to work constructively with customers who have been impacted by COVID-19, we invoked this same disaster forbearance program to assist our customers through COVID-19 and offered this program across our operations.

Beginning in June 2021, the COVID-19 related disaster forbearance program ended. As borrowers in the various delinquency buckets exited disaster forbearance and began to enter repayment, we expected and experienced elevated levels of losses on this segment of our customers. For further information on the impact of COVID-19 on the Company, see Part II, Item 7. "Management's Discussion and Analysis of Financial Condition and Results of Operations — Impact of COVID-19 on Sallie Mae," in this annual report on Form 10-K.

#### **Customer Service**

We perform the origination, servicing, and collections activities for all of our Private Education Loans with dedicated representatives assisting customers with various needs, including the military personnel customers who may be eligible for military benefits. We expect the Bank or affiliates of the Bank to retain servicing of all Private Education Loans the Bank originates, regardless of whether the loans are held, sold, or securitized.

Over the past few years, we have implemented several improvements in our ability to interact with our loan customers, including:

- an integrated platform that allows customers and servicing agents to streamline our processes and provide efficiencies, thereby creating more customer-centric capabilities for our team members;
- an on-line chat function for customer service;
- · a mobile application accessible through smart phones and the Apple watch; and
- initiation of customer surveys to gain feedback on areas for improvement within our servicing function.

#### **Customer Success**

We continue to adapt our business to best serve the needs of families who see us as a trusted advisor and partner. We are strongly invested in our customers' success. Of total customers, approximately 98 percent of loans in repayment are in good standing.

Our College Planning Calculator helps families set college savings goals, projects the full costs of a college degree, and estimates future student loan payments and the annual starting salary level needed to keep payments manageable.

Scholarship Search, our free online scholarship database, is home to more than 6 million scholarships collectively worth over \$30 billion. Our Scholarship Search for Graduate Students includes access to approximately 1 million graduate school scholarships with an aggregate value of more than \$1.35 billion.

In 2022, we acquired the assets of Epic Research Education Services, LLC, which did business as Nitro College ("Nitro"). Nitro provides resources that help students and families evaluate how to responsibly pay for college and manage their financial responsibilities after graduation.

We expect the acquisition of Nitro to enhance future strategic growth opportunities for us and expand our digital marketing capabilities, reduce the cost to acquire customer accounts, and accelerate our progress to become a broader education solutions provider helping students to, through, and immediately after college.

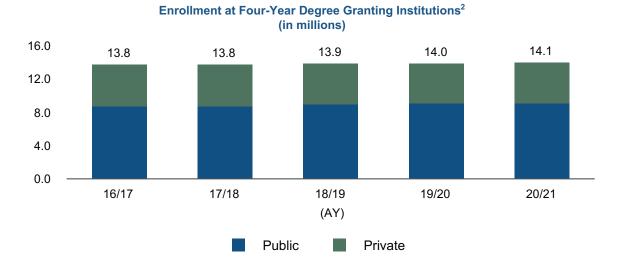
#### Key Drivers of Private Education Loan Market Growth

The size of the Private Education Loan market is based primarily on three factors: college enrollment levels, the costs of attending college, and the availability of funds from the federal government to pay for a college education. The amounts students and their families can contribute toward college costs and the availability of scholarships and institutional grants are also important. If the cost of education increases at a pace exceeding the sum of family income, savings, federal lending, and scholarships, more students and families can be expected to rely on Private Education Loans. If enrollment levels or college costs decline, or the availability of federal education loans, grants, or subsidies and scholarships significantly increases, Private Education Loan demand could decrease.

We focus primarily on students attending public and private not-for-profit four-year degree granting institutions. We lend to some students attending two-year and for-profit schools. Due to the low cost of two-year programs, federal grant and loan programs are typically sufficient for the funding needs of these students. Approximately 15 percent or \$876 million of our 2022 Private Education Loan originations were for students attending for-profit schools. The for-profit schools where we continue to do business are primarily focused on career training and health care fields. We expect students who attend and complete programs at for-profit schools to support the same repayment performance as students who attend and graduate from public and private not-for-profit four-year degree granting institutions.

Our competitors<sup>1</sup> in the Private Education Loan market include large banks such as Discover Bank, Citizens Financial Group, Inc., and PNC Bank, as well as a number of smaller specialty finance companies and members of the Education Finance Council. We compete based on our products, originations capability, price, and customer service.

#### Enrollment



We expect enrollment to remain relatively flat over the next several years.

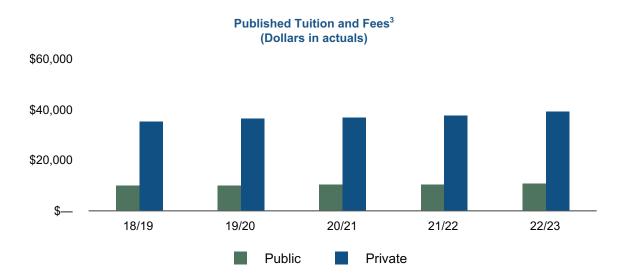
According to the U.S. Department of Education's projections released in November 2021, the enrollment is
projected to remain relatively flat from 2020 to 2029.<sup>2</sup>

<sup>&</sup>lt;sup>1</sup>Source: Enterval LLC 2022 Q3 Private Student Loan Report, November 2022. www.enterval.com

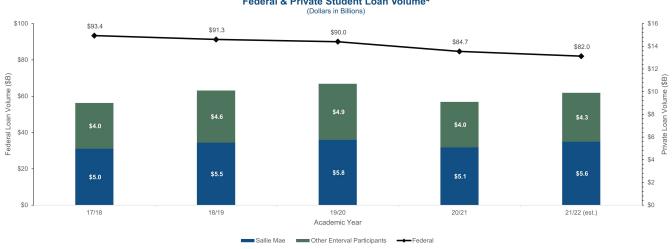
<sup>&</sup>lt;sup>2</sup>Source: U.S. Department of Education, National Center for Education Statistics, Projections of Education Statistics to 2029 (NCES, January 2022), Enrollment in Postsecondary Institutions (NCES, January 2022). These are the most recent sources available to us for this information. Given the dates these sources were published, however, the information from these sources may be limited and may not contemplate or reflect the full effects and impacts of COVID-19 on students and college enrollment in future years.

#### Tuition Rates

 Average published tuition and fees (exclusive of room and board) at four-year public and private not-forprofit institutions increased at compound annual growth rates of 1.7 percent and 2.5 percent, respectively, from AYs 2018-2019 through 2022-2023. Average published tuition and fees at public and private four-year not-for-profit institutions grew 1.7 percent and 2.1 percent, respectively, between AYs 2020-2021 and 2021-2022 and 1.8 percent and 3.5 percent, respectively, between AYs 2021-2022 and 2022-2023.<sup>3</sup>

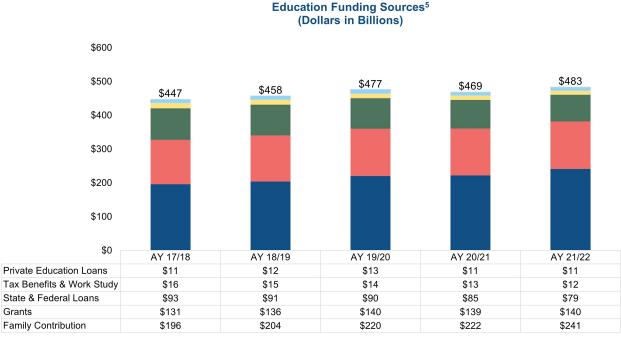


<sup>3</sup> Source: The College Board-Trends in College Pricing 2022. © 2022 The College Board. www.collegeboard.org. The College Board restates its data annually, which may cause previously reported results to vary. Private Education Loan originations remained at an estimated \$11 billion in AY 2021-2022, unchanged from the previous year.<sup>4</sup>



Federal & Private Student Loan Volume<sup>4</sup>

<sup>4</sup> Source: The College Board-Trends in Student Aid 2016. © 2016 The College Board. www.collegeboard.org and The College Board-Trends in Student Aid 2022. © 2022 The College Board. www.collegeboard.org. Enterval LLC. www.enterval.com. Funding sources in current dollars and include federal and private Ioan data. 2022 Private Education Loan market assumptions use The College Board-Trends in Student Aid 2016© 2016 trends and College Board-Trends in Student Aid 2022 © 2022 data, and Enterval report. Other sources for the size of the Private Education Loan market exist and may cite the size of the market differently. The College Board restates its data annually, which may cause previously reported results to vary. We rely on publicly available sources for market estimates, because we believe it provides a more appropriate basis for comparison of the performance of our business. We estimate total spending on higher education was \$483 billion in AY 2021-2022, up from \$447 billion in AY 2017-2018. Private Education Loan originations remained unchanged at an estimated \$11 billion in AY 2021-2022, and represent just 2.4 percent of total spending on higher education. Modest growth in total spending can lead to meaningful increases in Private Education Loans in the absence of growth in other sources of funding.<sup>5</sup>



<sup>■</sup> Family Contribution ■ Grants ■ State & Federal Loans ■ Tax Benefits & Work Study ■ Private Education Loans

• Over the AYs 2017-2022 period, increases in total spending have been absorbed primarily through increased family contributions. If household finances continue to improve, we would expect this trend to continue.

<sup>&</sup>lt;sup>5</sup> Source: Total post-secondary education spending is estimated by Sallie Mae determining the full-time equivalents for both graduates and undergraduates and multiplying by the estimated total per person cost of attendance for each school type. In doing so, we utilize information from the U.S. Department of Education, National Center for Education Statistics, Digest of Education Statistics to 2030 (NCES 2022, October 2022), The Integrated Postsecondary Education Data System (IPEDS), College Board -Trends in College Pricing and Student Aid 2022. © 2022 The College Board, www.collegeboard.org, and Company analysis. Other sources for these data points also exist publicly and may vary from our computed estimates. NCES, IPEDS, and College Board restate their data annually, which may cause previous reports to vary. We have also recalculated figures in our Company analysis to standardize all costs of attendance to dollars not adjusted for inflation. This has a minimal impact on historically-stated numbers.

#### **Supervision and Regulation**

#### Overview

We are subject to extensive regulation, examination, and supervision by various federal, state, and local authorities. The more significant aspects of the laws and regulations that apply to us and our subsidiaries are described below. These descriptions are qualified in their entirety by reference to the full text of the applicable statutes, legislation, regulations, and policies, as they may be amended, and as interpreted and applied, by federal, state, and local agencies.

The Dodd-Frank Wall Street Reform and Consumer Protection Act of 2010 (the "Dodd-Frank Act") was adopted to reform and strengthen regulation and supervision of the U.S. financial services industry. It contains comprehensive provisions to govern the practices and oversight of financial institutions and other participants in the financial markets. It mandates significant regulations, additional requirements, and oversight on almost every aspect of the U.S. financial services industry, including increased capital and liquidity requirements, limits on leverage, and enhanced supervisory authority. It requires the issuance of many regulations, which will take effect over several years.

Additionally, states are taking an increased interest in directly regulating the conduct and practices of student loan lenders and servicers. Some states have enacted legislation creating specialized offices within state government to oversee the student loan origination and servicing industry operating within those states, as well as to set minimum standards governing the practices of student loan lenders and servicers. This represents a significant change from the past in which states generally did not issue laws and regulations tailored specifically to the student loan origination and servicing industry.

#### **Consumer Protection Laws and Regulations**

Our origination, servicing, first-party collection, and deposit taking activities subject us to federal and state consumer protection, privacy, and related laws and regulations. Some of the more significant laws and regulations applicable to our business include:

- various state and federal laws governing unfair, deceptive, or abusive acts or practices;
- various state laws and regulations imposing specific, mandated standards and requirements on the conduct and practices of student loan lenders and servicers;
- the federal Truth-In-Lending Act and Regulation Z, which govern disclosures of credit terms to consumer borrowers;
- the Fair Credit Reporting Act and Regulation V, which govern the use and provision of information to consumer reporting agencies;
- the Equal Credit Opportunity Act and Regulation B, which prohibit creditor practices that discriminate on the basis of race, religion, and other prohibited factors in extending credit;
- the SCRA, which applies to all debts incurred prior to commencement of active military service (including education loans) and limits the amount of interest, including fees, that may be charged;
- the Truth in Savings Act and Regulation DD, which mandate certain disclosures related to consumer deposit accounts;
- the Expedited Funds Availability Act, Check Clearing for the 21st Century Act and Regulation CC issued by the Board of Governors of the Federal Reserve System (the "Federal Reserve Board"), which relate to the availability of deposit funds to consumers;
- the Right to Financial Privacy Act, which imposes a duty to maintain the confidentiality of consumer financial records and prescribes procedures for complying with federal government requests for and subpoenas of financial records;
- the Electronic Funds Transfer Act and Regulation E, which govern automated transfers of funds and consumers' rights related thereto;
- the Telephone Consumer Protection Act, which governs communication methods that may be used to contact customers;

- the Gramm-Leach-Bliley Act, which governs the ability of financial institutions to disclose nonpublic information about consumers to non-affiliated third-parties; and
- the California Consumer Privacy Act and California Privacy Rights Act, which govern transparency and disclosure obligations regarding personal information of residents of the State of California.

#### **Consumer Financial Protection Bureau**

The CFPB has broad authority to promulgate regulations under federal consumer financial protection laws and to directly or indirectly enforce those laws, including providing regulatory oversight of the Private Education Loan industry, and to examine financial institutions for compliance. It is authorized to collect fines and order consumer restitution in the event of violations, engage in consumer financial education, track consumer complaints, request data, and promote the availability of financial services to underserved consumers and communities. It has authority to prevent unfair, deceptive, or abusive acts and practices by issuing regulations or by using its enforcement authority without first issuing regulations. The CFPB has been active in its supervision, examination, and enforcement of financial services companies, notably bringing enforcement actions, imposing fines, and mandating large refunds to customers of several large banking institutions. The CFPB is the Bank's primary consumer compliance supervisor with compliance examination authority and primary consumer protection enforcement authority. The UDFI and FDIC remain the prudential regulatory authorities with respect to the Bank's financial strength.

The Private Education Loan Ombudsman within the CFPB is authorized to receive and attempt to informally resolve inquiries about Private Education Loans. The Private Education Loan Ombudsman is required by law to report to Congress annually on the trends and issues identified through this process. The CFPB continues to take an active interest in the student loan industry, undertaking a number of initiatives related to the Private Education Loan market and student loan servicing. In early February 2020, the CFPB entered into a Memorandum of Understanding with the U.S. Department of Education (the "CFPB/DOE MOU") in order to better serve student loan borrowers. Under the agreement, the agencies share complaint information from borrowers and meet quarterly to discuss, among other things, the nature of complaints received and available information about the resolution of complaints.

#### Regulation of Sallie Mae Bank

The Bank was chartered in 2005 and is a Utah industrial bank regulated by the FDIC, the UDFI, and the CFPB. We are not a bank holding company under the Bank Holding Company Act and therefore are not subject to the federal regulations applicable to bank holding companies. However, we and our non-bank subsidiaries are subject to regulation and oversight as institution-affiliated parties. The following discussion sets forth some of the elements of the bank regulatory framework applicable to us, the Bank, and our other non-bank subsidiaries.

#### General

The Bank is currently subject to prudential regulation and examination by the FDIC and the UDFI, and consumer compliance regulation and examination by the CFPB. Numerous other federal and state laws and regulations govern almost all aspects of the operations of the Bank and, to some degree, our operations and those of our non-bank subsidiaries as institution-affiliated parties.

#### Actions by Federal and State Regulators

Under federal and state laws and regulations pertaining to the safety and soundness of insured depository institutions, the UDFI and the FDIC have the authority to compel or restrict certain actions of the Bank if it is determined to lack sufficient capital or other resources, or is otherwise operating in a manner deemed to be inconsistent with safe and sound banking practices. Under this authority, the Bank's regulators can require it to enter into informal or formal supervisory agreements, including board resolutions, memoranda of understanding, written agreements, and consent or cease and desist orders, pursuant to which the Bank would be required to take identified corrective actions to address cited concerns and refrain from taking certain actions.

#### Enforcement Powers of Regulators

As "institution-affiliated parties" of the Bank, we, our non-bank subsidiaries, and our management, employees, agents, independent contractors, and consultants are subject to potential civil and criminal penalties for violations of law, regulations, or written orders of a government agency. Violations can include failure to timely file required

reports, filing false or misleading information, or submitting inaccurate reports. Civil penalties may be as high as \$1,000,000 per day for such violations, and criminal penalties for some financial institution crimes may include imprisonment for 20 years. Regulators have flexibility to commence enforcement actions against institutions and institution-affiliated parties, and the FDIC has the authority to terminate deposit insurance. When issued by a banking agency, cease and desist and similar orders may, among other things, require affirmative action to correct any harm resulting from a violation or practice, including by compelling restitution, reimbursement, indemnifications, or guarantees against loss. A financial institution may also be ordered to restrict its growth, dispose of certain assets, rescind agreements or contracts, or take other actions determined to be appropriate by the ordering agency. The federal banking regulators also may remove a director or officer from an insured depository institution (or bar them from the industry) if a violation is willful or reckless.

In May 2014, the Bank received a Civil Investigative Demand ("CID") from the CFPB as part of the CFPB's separate investigation relating to customer complaints, fees, and charges assessed in connection with the servicing of student loans and related collection practices of pre-Spin-Off SLM by entities now subsidiaries of Navient during a time period prior to the Spin-Off (the "CFPB Investigation"). Two state attorneys general also provided the Bank identical CIDs and other state attorneys general have become involved in the inquiry over time (collectively, the "Multi-State Investigation"). To the extent requested, the Bank has been cooperating fully with the CFPB and the attorneys general conducting the Multi-State Investigation. Given the timeframe covered by the CIDs, the CFPB Investigation, and the Multi-State Investigation, and the focus on practices and procedures previously conducted by Navient and its servicing subsidiaries prior to the Spin-Off, Navient is leading the response to these investigations. Consequently, we have no basis from which to estimate either the duration or ultimate outcome of these investigations.

With regard to the CFPB Investigation, we note that on January 18, 2017, the CFPB filed a complaint in federal court in Pennsylvania against Navient, along with its subsidiaries, Navient Solutions, Inc. and Pioneer Credit Recovery, Inc. The complaint alleges these Navient entities, among other things, engaged in deceptive practices with respect to their historic servicing and debt collection practices. Neither SLM, the Bank, nor any of their current subsidiaries are named in, or otherwise a party to, the lawsuit and are not alleged to have engaged in any wrongdoing. The CFPB's complaint asserts Navient's assumption of these liabilities pursuant to the Separation and Distribution Agreement entered into by the Company and Navient in connection with the Spin-Off (the "Separation and Distribution Agreement").

On January 13, 2022, Navient announced agreements with a total of forty state attorneys general to resolve their previously disclosed multistate litigation and investigation matters, including but not limited to four lawsuits (brought by the attorneys general for the states of California, Washington, Pennsylvania, and New Jersey) arising out of the Multi-State Investigation. Neither SLM, the Bank, nor any of their current subsidiaries were named in, or otherwise a party to, the California, Washington, Pennsylvania, or New Jersey lawsuits, and no claims were asserted against them. The Company and the Bank were not parties to the Navient settlement and have not contributed any of the relief sought in the settlement. Further, the consent judgments between Navient and the various states contained releases of claims as to pre-Spin-Off SLM (including the Bank and other consolidated subsidiaries) for conduct occurring on or before the date of the Spin-Off.

Pursuant to the terms of the Separation and Distribution Agreement, and as contemplated by the structure of the Spin-Off, Navient is legally obligated to indemnify the Bank against all claims, actions, damages, losses, or expenses that may arise from the conduct of all activities of pre-Spin-Off SLM occurring prior to the Spin-Off, except for certain liabilities related to the conduct of the pre-Spin-Off consumer banking business that were specifically assumed by the Bank (and as to which the Bank is obligated to indemnify Navient). Navient has acknowledged its indemnification obligations under the Separation and Distribution Agreement, in connection with the previously disclosed multistate litigation and investigation matters, as well as related lawsuits in which the Bank has been named as a party. Navient has informed the Bank, however, that it believes the Bank may be responsible to indemnify Navient against certain potential liabilities arising from the above-described lawsuits under the Separation and Distribution Agreement between the parties, and has suggested that the parties defer further discussion regarding indemnification obligations, and reimbursement of ongoing legal costs, in connection with the lawsuits. The Bank disagrees with Navient's position and the Bank has reiterated to Navient that Navient is responsible for promptly indemnifying the Bank against all liabilities arising out of the conduct of pre-Spin-Off SLM that are at issue in the Multi-State Investigation and in the above-described lawsuits.

#### Standards for Safety and Soundness

The Federal Deposit Insurance Act requires the federal banking regulatory agencies such as the FDIC to prescribe, by regulation or guidance, operational and managerial standards for all insured depository institutions, such as the Bank, relating to internal controls, information systems and audit systems, loan documentation, credit underwriting, interest rate risk exposure, and asset quality. The agencies also must prescribe standards for earnings and stock valuation, as well as standards for compensation, fees, and benefits. The federal banking regulators have implemented these required standards through regulations and interagency guidance designed to identify and address problems at insured depository institutions before capital becomes impaired. Under the regulations, if a regulator determines a bank fails to meet any prescribed standards, the regulator may require the bank to submit an acceptable plan to achieve compliance, consistent with deadlines for the submission and review of such safety and soundness compliance plans.

#### Dividends and Share Repurchase Programs

The Bank's ability to pay dividends is subject to the laws of Utah and the regulations of the FDIC. Generally, under Utah's industrial bank laws and regulations as well as FDIC regulations, the Bank may pay dividends from its net profits without regulatory approval if, following the payment of the dividend, the Bank's capital and surplus would not be impaired.

The Company pays quarterly cash dividends on its outstanding Floating-Rate Non-Cumulative Preferred Stock, Series B (the "Series B Preferred Stock") when, as, and if declared by its Board of Directors, in the Board's discretion. In January 2019, the Company initiated a new policy to pay a regular, quarterly cash dividend on its common stock as well, beginning in the first quarter of 2019, and its Board of Directors approved a common stock share repurchase program.

Common stock dividend declarations are subject to determination by, and the discretion of, the Company's Board of Directors. The Company may change its common stock dividend policy at any time.

The January 23, 2019 share repurchase program (the "2019 Share Repurchase Program"), which was effective upon announcement and expired on January 22, 2021, permitted the Company to repurchase from time to time shares of its common stock up to an aggregate repurchase price not to exceed \$200 million. We utilized all capacity under the 2019 Share Repurchase Program, having repurchased 17 million shares of common stock for \$167 million for the year ended December 31, 2019 and 3 million shares of common stock for \$33 million in the year ended December 31, 2020.

The January 22, 2020 share repurchase program (the "2020 Share Repurchase Program"), which was effective upon announcement and expired on January 21, 2022, permitted the Company to repurchase shares of its common stock from time to time up to an aggregate repurchase price not to exceed \$600 million.

Under the authority of the 2020 Share Repurchase Program, on March 10, 2020, we entered into an accelerated share repurchase agreement ("ASR") with a third-party financial institution under which we paid \$525 million for an upfront delivery of our common stock and a forward agreement. On March 11, 2020, the third-party financial institution delivered to us approximately 44.9 million shares. The final total actual number of shares of common stock delivered to us pursuant to the forward agreement was based upon the Rule 10b-18 volume-weighted average price at which the shares of our common stock traded during the regular trading sessions on the NASDAQ Global Select Market during the term of the ASR. The transactions were accounted for as equity transactions and were included in treasury stock when the shares were received, at which time there was an immediate reduction in the weighted average common shares calculation for basic and diluted earnings per share. On January 26, 2021, we completed the ASR and upon final settlement on January 28, 2021, we received an additional 13 million shares. In total, we repurchased 58 million shares under the ASR at an average price per share of \$9.01. For additional information, see Notes to Consolidated Financial Statements, Note 14, "Stockholders' Equity."

Under the 2020 Share Repurchase Program, we repurchased an additional 4 million shares of common stock for \$75 million in the three months ended March 31, 2021. We have utilized all capacity under the 2020 Share Repurchase Program.

In October 2020, we initiated a cash tender offer to purchase up to 2,000,000 shares of our Series B Preferred Stock. On November 30, 2020, we accepted for purchase 1,489,304 shares of the Series B Preferred Stock at a purchase price of \$45 per share plus an amount equal to accrued and unpaid dividends, for an aggregate purchase price of approximately \$68 million.

On January 27, 2021, the Company announced another share repurchase program (the "2021 Share Repurchase Program"), which was effective upon announcement and expired on January 26, 2023, and originally permitted the Company to repurchase shares of its common stock from time to time up to an aggregate repurchase price not to exceed \$1.25 billion.

On February 2, 2021, under the auspices of the 2021 Share Repurchase Program, we announced the commencement of a "modified Dutch Auction" tender offer (the "Tender Offer") to purchase up to \$1 billion in aggregate purchase price of our outstanding shares of common stock, par value \$0.20 per share. Pursuant to the Tender Offer, we repurchased 28.5 million shares at a price of \$16.50 per share. The purchase of shares settled on March 16, 2021, for an aggregate cost of approximately \$472 million, including fees and expenses related to the Tender Offer. We cancelled the 28.5 million shares purchased in connection with the Tender Offer.

On October 20, 2021, we announced a \$250 million increase in the amount of common stock that may be repurchased under our 2021 Share Repurchase Program, which expired on January 26, 2023. This was in addition to the original \$1.25 billion of authorization announced on January 27, 2021, for a total 2021 Share Repurchase Program authorization of \$1.5 billion. Of the total \$1.5 billion 2021 Share Repurchase Program authorization, we repurchased 81.1 million shares of common stock at an average price per share of \$18.07, for \$1.46 billion in the year ended December 31, 2021. (Those amounts include the shares repurchased under the Tender Offer described above.) We also repurchased 2.0 million shares of common stock under the 2021 Share Repurchase Program for \$38 million in the three months ended March 31, 2022. We have utilized all capacity under the 2021 Share Repurchase Program.

On January 26, 2022, we announced a new share repurchase program (the "2022 Share Repurchase Program"), which was effective upon announcement and expires on January 25, 2024, and permits us to repurchase shares of our common stock from time to time up to an aggregate repurchase price not to exceed \$1.25 billion. Under the 2022 Share Repurchase Program, we repurchased 38.2 million shares of common stock at an average price per share of \$17.52, for \$669 million in the year ended December 31, 2022. There was \$581 million of capacity remaining under the 2022 Share Repurchase Program at December 31, 2022.

So long as there is unexpired capacity under a given repurchase program, repurchases under the programs may occur from time to time and through a variety of methods, including tender offers, open market repurchases, repurchases effected through Rule 10b5-1 trading plans, negotiated block purchases, accelerated share repurchase programs, or other similar transactions. The timing and volume of any repurchases under the 2022 Share Repurchase Program will be subject to market conditions, and there can be no guarantee that the Company will repurchase up to the limit of the program or at all.

We expect that the Bank will pay dividends to the Company as may be necessary to enable the Company to pay any declared dividends on its Series B Preferred Stock and common stock and to consummate any common share repurchases by the Company under the share repurchase programs. The Bank declared \$700 million, \$1.4 billion, and \$579 million in dividends for the years ended December 31, 2022, 2021, and 2020, respectively, with the proceeds primarily used to fund the 2022, 2021, and 2020 Share Repurchase Programs and stock dividends.

#### Regulatory Capital Requirements

The Bank is subject to various regulatory capital requirements administered by the FDIC and the UDFI. Failure to meet minimum capital requirements can initiate certain mandatory and possibly additional discretionary actions by regulators that, if undertaken, could have a material adverse effect on our business, results of operations, and financial position. Under the FDIC's regulations implementing the Basel III capital framework ("U.S. Basel III") and the regulatory framework for prompt corrective action, the Bank must meet specific capital standards that involve quantitative measures of its assets, liabilities, and certain off-balance sheet items as calculated under regulatory

accounting practices. The Bank's capital amounts and its classification under the prompt corrective action framework are also subject to qualitative judgments by the regulators about components of capital, risk weightings, and other factors.

The Bank is subject to the following minimum capital ratios under U.S. Basel III: a Common Equity Tier 1 riskbased capital ratio of 4.5 percent, a Tier 1 risk-based capital ratio of 6.0 percent, a Total risk-based capital ratio of 8.0 percent, and a Tier 1 leverage ratio of 4.0 percent. In addition, the Bank is subject to a Common Equity Tier 1 capital conservation buffer of greater than 2.5 percent. Failure to maintain the buffer will result in restrictions on the Bank's ability to make capital distributions, including the payment of dividends, and to pay discretionary bonuses to executive officers. Including the buffer, the Bank is required to maintain the following capital ratios under U.S. Basel III in order to avoid such restrictions: a Common Equity Tier 1 risk-based capital ratio of greater than 7.0 percent, a Tier 1 risk-based capital ratio of greater than 8.5 percent, and a Total risk-based capital ratio of greater than 10.5 percent.

To qualify as "well capitalized" under the prompt corrective action framework for insured depository institutions, the Bank must maintain a Common Equity Tier 1 risk-based capital ratio of at least 6.5 percent, a Tier 1 risk-based capital ratio of at least 8.0 percent, a Total risk-based capital ratio of at least 10.0 percent, and a Tier 1 leverage ratio of at least 5.0 percent.

Under regulations issued by the FDIC and other federal banking agencies, banking organizations that adopted CECL during the 2020 calendar year, including the Bank, could elect to delay for two years, and then phase in over the following three years, the effects on regulatory capital of CECL relative to the incurred loss methodology. The Bank elected to use this option. Therefore, the regulatory capital impact of the Bank's transition adjustments recorded on January 1, 2020 from the adoption of CECL, and 25 percent of the ongoing impact of CECL on the Bank's allowance for credit losses, retained earnings, and average total consolidated assets, each as reported for regulatory capital purposes (collectively, the "adjusted transition amounts"), were deferred for the two-year period ending January 1, 2022. On January 1, 2022, 25 percent of the adjusted transition amounts were phased in for regulatory capital purposes. On January 1 of each year from 2023 to 2025, the adjusted transition amounts will continue to be phased in for regulatory capital purposes at a rate of 25 percent per year, with the phased-in amounts included in regulatory capital at the beginning of each year. The Bank's January 1, 2020 CECL transition amounts increased our allowance for credit losses by \$1.1 billion, increased the liability representing our off-balance sheet exposure for unfunded commitments by \$116 million, and increased our deferred tax asset by \$306 million. resulting in a cumulative effect adjustment that reduced retained earnings by \$953 million. This transition adjustment was inclusive of qualitative adjustments incorporated into our CECL allowance as necessary, to address any limitations in the models used.

|                                    |                 | Transition<br>Amounts |                                  | ustments for<br>Year Ended |                   |          |                   | Remaining<br>Adjusted<br>Transition<br>Amounts to be<br>Phased-In |                   |         |
|------------------------------------|-----------------|-----------------------|----------------------------------|----------------------------|-------------------|----------|-------------------|---|-------------------|---------|
| (Dollars in thousands)             | January 1, 2020 |                       | anuary 1, 2020 December 31, 2020 |                            | December 31, 2021 |          | December 31, 2022 |   | December 31, 2022 |         |
|                                    |                 |                       |                                  |                            |                   |          |                   |   |                   |         |
| Retained earnings                  | \$              | 952,639               | \$                               | (57,859)                   | \$                | (58,429) | \$                | (209,088)   | \$                | 627,263 |
| Allowance for credit losses        |                 | 1,143,053             |                                  | (55,811)                   |                   | (49,097) |                   | (259,536)   |                   | 778,609 |
| Liability for unfunded commitments |                 | 115,758               |                                  | (2,048)                    |                   | (9,333)  |                   | (26,094)  |                   | 78,283  |
| Deferred tax asset                 |                 | 306,171               |                                  |                            |                   |          |                   | (76,542)  |                   | 229,629 |

At December 31, 2022, the adjusted transition amounts that were deferred and are being phased in for regulatory capital purposes are as follows:

#### Stress Testing Requirements

The Bank is not currently subject to stress testing requirements under the Dodd-Frank Act. However, under regulatory guidance, the Bank still conducts annual capital stress tests, the results of which it presents to its prudential regulators - the FDIC and the UDFI - for their review. The Bank also conducts quarterly liquidity stress tests to evaluate the adequacy of its liquidity sources under various stress scenarios and provides the results to its Board of Directors. These results are submitted to the Bank's prudential regulators at their request.

#### Deposit Insurance and Assessments

Deposits at the Bank are insured up to the applicable legal limits by the FDIC-administered Deposit Insurance Fund (the "DIF"), which is funded primarily by quarterly assessments on insured banks. An insured bank's assessment is calculated by multiplying its assessment rate by its assessment base. A bank's assessment base and assessment rate are determined each quarter.

The Bank's insurance assessment base currently is its average consolidated total assets minus its average tangible equity during the assessment period. The Bank's assessment rate is determined by the FDIC using a number of factors, including the results of supervisory evaluations, the Bank's capital ratios and its financial condition, as well as the risk posed by the Bank to the DIF. Assessment rates for insured banks also are subject to adjustment depending on a number of factors, including significant holdings of brokered deposits in certain instances and the issuance or holding of certain types of debt.

#### Deposits

With respect to brokered deposits, an insured depository institution must be well capitalized under the prompt corrective action framework in order to accept, renew, or roll over such deposits without FDIC clearance. An adequately capitalized insured depository institution must obtain a waiver from the FDIC to accept, renew, or roll over brokered deposits. Undercapitalized insured depository institutions generally may not accept, renew, or roll over brokered deposits. For more information on the Bank's deposits, see Part II, Item 7. "Management's Discussion and Analysis of Financial Condition and Results of Operations — Key Financial Measures — Funding Sources."

#### Regulatory Examinations

The Bank currently undergoes regular on-site examinations by the Bank's regulators, who examine for adherence to a range of legal and regulatory compliance responsibilities. A regulator conducting an examination has unfettered access to the books and records of the examined institution. The results of the examination are confidential. The cost of examinations may be assessed against the examined institution as the agency deems necessary or appropriate.

#### Source of Strength

Under the Dodd-Frank Act, we are required to serve as a source of financial strength to the Bank and to commit resources to support the Bank in circumstances when we might not do so absent the statutory requirement. Any loan by us to the Bank would be subordinate in right of payment to depositors and to certain other indebtedness of the Bank.

#### Community Reinvestment Act

The Community Reinvestment Act (the "CRA") requires the FDIC to evaluate the record of the Bank in meeting the credit needs of its local community, including low- and moderate-income neighborhoods. These evaluations are considered in evaluating mergers, acquisitions, and applications to open a branch or facility. Failure to adequately meet these criteria could result in additional requirements and limitations on the Bank. The Bank has received a CRA rating of Outstanding.

#### Privacy Laws

The federal banking regulators, as required by the Gramm-Leach-Bliley Act ("GLBA"), have adopted regulations that limit the ability of banks and other financial institutions to disclose nonpublic information about consumers to nonaffiliated third parties. Financial institutions are required to disclose to consumers their policies for collecting and protecting confidential customer information. Customers generally may prevent financial institutions from sharing nonpublic personal financial information with nonaffiliated third parties, with some exceptions, such as the processing of transactions requested by the consumer. Financial institutions generally may not disclose certain consumer or account information to any nonaffiliated third party for use in telemarketing, direct mail marketing, or other marketing. The privacy regulations also restrict information sharing among affiliates for marketing purposes and govern the use and provision of information to consumer reporting agencies. Federal and state banking agencies have prescribed standards for maintaining the security and confidentiality of consumer information, and the Bank is subject to such standards, as well as certain federal and state laws or standards for notifying consumers

in the event of a security breach. In addition, we must comply with increasingly complex and rigorous data privacy and data security laws and regulatory standards enacted to protect business and personal data. These laws impose additional obligations on companies regarding the handling of personal data and provide certain individual privacy rights to persons whose data is stored. Any failure to comply with these laws and regulatory standards could subject us to legal and reputational risk. For example, California passed the California Consumer Privacy Act (the "CCPA"), which became effective on January 1, 2020, and the California Privacy Rights Act (the "CPRA"), which expands upon the CCPA and brought additional compliance obligations with respect to certain processing of personal information of California residents once it came into effect in most material respects on January 1, 2023. The CCPA and CCRA apply to for-profit businesses that conduct business in California and meet certain revenue or data collection thresholds. The CCPA and CCRA contain several exemptions, including an exemption applicable to information that is collected, processed, sold, or disclosed pursuant to the GLBA. However, the definition of personal information is expanded under the California statutes to apply to certain data beyond the scope of the GLBA exemption. Misuse of or failure to secure certain personal information could result in violation of data privacy laws and regulations, proceedings against the Company by governmental entities or others, damage to our reputation and credibility, and could negatively affect our business, financial condition, and results of operations. If other states in the U.S. adopt similar laws or if a comprehensive federal data privacy law is enacted, we may expend considerable additional resources to meet these requirements and the overall risk to the Company could incrementally increase depending upon the reach and application of any such laws.

#### State Regulation of Student Loan Lenders and Servicers

In certain states, laws regulating the conduct of student loan lenders and servicers may apply to and impact the origination and servicing practices of the Bank. While these state laws vary in content, they generally include components relating to licensure and oversight by state authorities and the creation of specialized student loan ombudsman offices to oversee the student loan industry operating within these states. These laws may also include requirements pertaining to payment processing, customer communications, the handling of customer inquiries and complaints, information concerning loan repayment options, access to borrower account records, the processing of disability applications and borrower requests to remove cosigners from loans, and debt collection, among other requirements. Notably, these laws often include provisions for enforcement of alleged violations by state regulators as well as private litigation by aggrieved consumers.

#### Other Sources of Regulation

Many other aspects of our businesses are subject to federal and state regulation and administrative oversight. Some of the most significant of these are described below.

#### Oversight of Derivatives

Title VII of the Dodd-Frank Act requires all standardized derivatives, including most interest rate swaps, to be submitted for clearing to central intermediaries to reduce counterparty risk. Two of the central intermediaries we use are the Chicago Mercantile Exchange (the "CME") and the London Clearing House (the "LCH"). All variation margin payments on derivatives cleared through the CME and LCH are required to be accounted for as legal settlement. As of December 31, 2022, \$2.6 billion notional of our derivative contracts were cleared on the CME and \$0.2 billion were cleared on the LCH. The derivative contracts cleared through the CME and the LCH represent 92.2 percent and 7.8 percent, respectively, of our total notional derivative contracts of \$2.8 billion at December 31, 2022. Our exposure is limited to the value of the derivative contracts in a gain position less any collateral held and plus any collateral posted. When there is a net negative exposure, we consider our exposure to the counterparty to be zero.

#### Credit Risk Retention

The Dodd-Frank risk retention rules generally require sponsors of ABS, such as Sallie Mae, to retain an economic interest in an ABS transaction that represents at least five percent of the credit risk of the assets being securitized. We early adopted the Dodd-Frank risk retention rules beginning with our 2016-A securitization transaction completed in May 2016. For our 2016-A transaction and subsequent securitizations that are treated as on-balance sheet, we comply with the Dodd-Frank risk retention rules by retaining (for a requisite period of time) an "eligible horizontal residual interest" comprised of residual certificates representing at least five percent of the fair value of all ABS interests issued in the securitization transaction, determined as of the date of transfer. With any securitizations, including any loan sale transactions structured as securitizations, that are treated as off-balance

sheet, we comply with the Dodd-Frank risk retention rules by retaining (for a requisite period) an "eligible vertical interest" comprised of a five percent interest in each class of ABS interests issued in any such transaction; for future off-balance securitizations, we may also comply with the Dodd-Frank risk retention rules by retaining (for a requisite period) a single interest entitling the holder to five percent of any amounts payable by the trustee in respect of each interest issued by the issuing trust.

#### Anti-Money Laundering, the USA PATRIOT Act, and U.S. Economic Sanctions

The USA PATRIOT Act of 2001 (the "USA Patriot Act"), which amended the Bank Secrecy Act, substantially broadened the scope of United States anti-money laundering laws and regulations by imposing significant new compliance and due diligence obligations, creating new crimes and penalties, and expanding the extra-territorial jurisdiction of the United States. The U.S. Treasury Department has issued and, in some cases, proposed a number of regulations that apply various requirements of the USA Patriot Act to financial institutions such as the Bank. These regulations impose obligations on financial institutions to maintain appropriate internal policies, procedures, and controls to detect, prevent, and report money laundering and terrorist financing and to verify the identity of their customers. In addition, U.S. law generally prohibits or substantially restricts U.S. persons from doing business with countries designated by the U.S. Department of State as state sponsors of terrorism. Under U.S. law, there are similar prohibitions or restrictions with countries subject to other U.S. economic sanctions administered by the U.S. Department of the Treasury's Office of Foreign Assets Control or other agencies. We maintain policies and procedures designed to ensure compliance with relevant U.S. laws and regulations applicable to U.S. persons.

#### Volcker Rule

In December 2013, the U.S. banking agencies, the SEC, and the U.S. Commodity Futures Trading Commission issued final rules to implement the "Volcker Rule" provisions of the Dodd-Frank Act. The rules prohibit insured depository institutions and their affiliates from engaging in proprietary trading and from investing in, sponsoring, or having certain financial relationships with, certain private funds. These prohibitions are subject to a number of important exclusions and exemptions that, for example, permit insured depository institutions and their affiliates to trade for risk-mitigating hedging and liquidity management, subject to certain conditions and restrictions. The Volcker Rule does not have a meaningful effect on our current operations or those of our subsidiaries, as we do not materially engage in the businesses prohibited by the Volcker Rule.

#### Human Capital Resources and Talent Development

We believe in a just and inclusive, values-based, mission-led culture that inspires commitment and drives performance. Our human capital strategy is focused on the attraction, development, empowerment, recognition, and rewarding of team members as they bring our mission to life.

We strive to create a diverse culture of inclusion — an environment that encourages and reinforces mutual trust, makes it safe to express thoughts, ideas and concerns, and connects and embraces diverse backgrounds and perspectives to power and fuel our mission. We believe that a diverse and inclusive workforce can lead to a more effective company.

We are focused on providing a total compensation package that enables us to attract, motivate, and retain our employees to help drive our business forward. Our benefits package includes Company contributions to the 401(k), educational assistance to our team members and their dependents, flexible work arrangements, and other comprehensive health and welfare programs. We also believe in paying competitive market wages, which is why we established \$20/hour as our new starting rate for all positions in 2021.

As of December 31, 2022, we had approximately 1,700 team members, all located in the United States. We believe an engaged workforce leads to a more innovative, productive, and profitable company. For this reason, we measure employee engagement through culture surveys. These culture surveys provide insights we use to create an environment in which team members thrive and bring their full selves to work.

Ensuring the safety and well-being of our team members continues to be a priority during the COVID-19 pandemic. In March 2020, we enacted a robust business continuity plan, including remote working capabilities for all team members. We further adapted to the changing environment in 2021, and now offer remote, in-office, and hybrid options so our team may work in a manner best suited for them and their positions. We continue to provide

team members with the tools and resources necessary to support their success and drive performance of the Company.

Our team members are involved in the communities in which they live and work through the Sallie Mae Employee Volunteer Program and the Sallie Mae Employee Matching Gift Program. In 2022, our team members donated 1,928 hours through our community engagement programs. We also provide matching gifts for team members to support their interests and needs and those of their communities.

#### Item 1A. Risk Factors

#### SUMMARY OF RISK FACTORS

Below is a summary of the principal factors that make an investment in our securities risky. This summary does not address all of the risks that we face. Additional discussion of the risks summarized in this risk factor summary, and other risks that we face, can be found below and should be carefully considered, together with other information in this Form 10-K and our other filings with the SEC, before making an investment decision regarding our stock.

- Our product offerings are primarily concentrated in loan products for higher education and deposit products for online depositors. Such concentrations and the competitive environment for those products subject us to risks that could adversely affect our financial position.
- Consumer access to alternative means of financing the costs of education and other factors may reduce demand for, or adversely affect our ability to retain, Private Education Loans, which could have a material adverse effect us.
- Consolidation or refinancing of existing Private Education Loans could have a material adverse effect on our business, financial condition, results of operations, and/or cash flows.
- Defaults on our loans, particularly Private Education Loans, could adversely affect our business, financial position, results of operations, and/or cash flows.
- Our allowance for credit losses may not be adequate to cover actual losses, which may adversely affect our capital, financial condition, and/or results of operations.
- We are subject to the creditworthiness of third-parties other than borrowers and exposure to those third parties could adversely affect our business, financial condition, results of operations, and/or cash flows.
- The levels of or changes in interest rates could adversely affect our results of operations, financial condition, regulatory capital, and/or liquidity.
- The interest rate and maturity characteristics of our earning assets do not fully match the interest rate and maturity characteristics of our funding arrangements, which may negatively impact the level of our net interest income. We are also subject to repayment and prepayment risks, which can increase uncertainty and adversely affect our business.
- Our use of derivatives to manage interest rate sensitivity exposes us to credit and market risk that could have a material adverse effect on our earnings.
- The transition from LIBOR to alternative reference "benchmark" interest rates has no precedent, its impact is uncertain, and it could adversely affect the value of or the interest rates on our assets and obligations indexed to LIBOR, as well as the revenue and expenses associated with those assets and obligations.
- Our ability to achieve our business goals will be heavily reliant on our ability to obtain deposits, obtain funding through asset-backed securitizations, and, for at least the next few years, sell loans at attractive prices to help fund any share repurchase programs that may be authorized from time to time. An inability to effectively manage our liquidity could negatively impact our ability to fund our business obligations and opportunities, which could have a material adverse effect on us.
- In structuring and facilitating securitizations or sales of Private Education Loans, administering securitization trusts, or servicing loans we have securitized or sold, we may incur liabilities to transaction parties. If those liabilities are significant, they could adversely affect our business and financial condition.
- The Bank is subject to various regulatory capital requirements, and failure to meet minimum capital requirements can initiate certain mandatory and possibly additional discretionary actions by regulators that, if undertaken, could have a material adverse effect on our business, results of operations, and/or financial condition.

- Unfavorable results from the periodic stress scenarios we model under regulatory guidance may adversely
  affect our business and result in regulatory action that could adversely affect our cost of capital and liquidity
  position.
- Changes in accounting standards, or incorrect estimates and assumptions by management in connection with the preparation of our consolidated financial statements, could adversely affect our capital levels, results of operation, and/or financial condition.
- We operate in a highly regulated environment and the laws and regulations that govern our operations, or changes in these laws and regulations, or our failure to comply with them, may adversely affect us.
- Failure to comply with consumer protection, privacy, data protection, or cybersecurity laws and requirements could subject us to civil and criminal penalties or litigation, including class actions, and have a material adverse effect on our business.
- Our framework for managing risks, including model risk and data governance risk, may not be effective in mitigating our risk of loss and, if the framework is ineffective, could have a material adverse effect on us and our business.
- Proposals of federal and state governments, or of various political candidates, affecting the student loan industry in particular, such as proposals for new federal education spending designed to make higher education "free" or substantially so regardless of financial need, subject us to political risk and could have a material adverse impact on us.
- We are subject to reputational risk, including risk arising from environmental, social, and governance
  matters or other areas or events, which could damage our brand and have a material adverse impact on our
  business, results of operations, financial condition, and/or cash flows.
- Failure or significant interruption of our operating systems or infrastructure or the inability to adapt to changes could disrupt our business, cause significant losses, result in regulatory action or litigation, or damage our reputation.
- · We could lose market share if we are not able to keep pace with rapid changes in technology.
- We depend on secure information technology and a breach of those systems or those of third-party vendors could materially adversely affect our business, financial condition, and/or results of operations and could lead to significant financial, legal, and reputational exposure.
- We depend significantly on third parties for a wide array of our operations and customer services and key
  components of our information technology infrastructure, and a breach of security or service levels, or
  violation of law by one of these third parties, could disrupt our business.
- We may face risks from our operations related to litigation or regulatory or supervisory actions that could result in significant legal expenses and settlement or damage awards.
- Our internal controls over financial reporting and disclosure controls may be ineffective, which could have a material adverse effect on our financial condition and/or results of operations.
- Our business operations and those of our third-party vendors may be adversely impacted by unpredictable catastrophic events.
- Our ability to successfully make acquisitions is subject to significant risks.
- The pandemic caused by COVID-19 and resulting adverse economic conditions have adversely impacted our business and results and, in the future, could have a more material adverse impact on our business, results of operations, financial condition, and/or cash flows. Any future pandemics could subject our business to the same or greater risks than the COVID-19 pandemic.
- Because of Navient's indemnification obligations, we have significant exposures to risks related to its creditworthiness.
- The holders of our preferred stock have rights that are senior to those of our common shareholders.
- We may be limited in our ability to receive dividends from the Bank, pay dividends on and repurchase our common stock, and make payments on our corporate debt.
- Our business could be negatively affected if we are unable to attract, retain, and motivate skilled employees.

#### **RISK FACTORS**

We face many risks and uncertainties, any one or more of which could have a material adverse effect on our business, financial condition (including capital and liquidity), results of operations, cash flows, and/or stock price. We describe certain of these risk and uncertainties in this section, although we may be adversely affected by other risks or uncertainties that (i) are presently not known to us, (ii) we have failed to identify or appreciate, or (iii) we currently consider immaterial. These Risk Factors, together with other information in this Form 10-K and our other filings with the SEC, should be carefully considered before making an investment decision regarding our stock.

#### **CONCENTRATION RISK**

### Our product offerings are primarily concentrated in loan products for higher education and deposit products for online depositors. Such concentrations and the competitive environment for those products subject us to risks that could adversely affect our financial position.

At December 31, 2022, approximately 70 percent of our total assets, and 84 percent of our total assets excluding cash and cash equivalents, were comprised of Private Education Loans. This concentration poses the risk that any disruption, dislocation, or other negative event or trend in the Private Education Loan market or the overall economic environment, including an inflationary and rising interest rate environment or a recession in the U.S., could disproportionately and adversely affect our business, financial condition, and results of operations. We compete in the Private Education Loan market with banks and other consumer lending institutions, many with strong consumer brand name recognition and greater financial resources. Many of those lenders also have a greater level of diversification in their mix of assets, which can enable them to be more competitive in uncertain or challenging economic times. The use of marketplace lending sites is growing in popularity in the student loan sector. This new market channel may erode our more traditional lending channels and increase our cost to originate Private Education Loans. Moreover, our competition will increase as various lending institutions and other competitors, including Navient, through its Earnest subsidiary, enter or re-enter the Private Education Loan market. We also compete with FinTech companies (as defined below), many of whom have lower return hurdles than more traditional consumer lending institutions. We compete based on our brand products, origination capability, and customer service. To the extent our competitors compete more aggressively or effectively, we could lose market share to them or subject our existing loans to consolidation or refinancing risk.

In addition to competition with banks and other consumer lending institutions, the federal government, through the Federal Direct Student Loan Program (the "DSLP"), poses significant competition to our Private Education Loan products. The availability and terms of loans the government originates or guarantees affect the demand for Private Education Loans because students and their families often rely on Private Education Loans to bridge the gap between available funds, including family savings, scholarships, grants, and federal and state loans, and the costs of post-secondary education. The federal government currently places both annual and aggregate limits on the amount of federal loans any student can receive and determines the criteria for student eligibility. Parents and graduate students may obtain additional federal education loans through other programs. These federal education lending programs are generally adjusted in connection with funding authorizations from the U.S. Congress for programs under the Higher Education Act of 1965 (the "HEA"). The HEA's reauthorization is currently pending in the U.S. Congress. Reauthorization, as well as measures to provide relief for COVID-19 or for borrowers of student loans in general, could provide a legislative vehicle for changes to student loan programs. Possible components that could impact the Private Education Loan market are changes to federal education loan limits, private loan refinancing programs, or Private Education Loan forgiveness. Other components of any legislation also could have a negative impact on our business and financial condition. See "— POLITICAL/REPUTATIONAL RISK."

Competition also plays a significant role in our online deposit gathering activities. The market for online deposits is highly competitive, based primarily on a combination of reputation, rate, and availability of information about our deposit products. Our new depositor acquisition marketing is partly dependent on search engines, as well as bank deposit information aggregators, to direct a significant amount of traffic to our website via organic ranking and paid search advertising. Our bank competitors' paid search activities, such as pay per click marketing, may result in their sites receiving higher paid search results than ours and significantly increasing the cost of such depositor acquisition for us. In addition, changes to search engines and deposit information aggregators' methodologies and business practices could result in a decline in our new deposit growth or existing customer

retention. Increased competition for deposits could cause our cost of funds to increase, which could negatively impact our loan pricing and net interest margin. See also "- LIQUIDITY RISK."

# Consumer access to alternative means of financing the costs of education and other factors may reduce demand for, or adversely affect our ability to retain, Private Education Loans, which could have a material adverse effect on our business, financial condition, results of operations, and/or cash flows.

The demand for Private Education Loans could weaken if families and student borrowers use other vehicles to bridge the gap between available funds and costs of post-secondary education. These vehicles include, among others:

- · Home equity loans or other borrowings available to families to finance their education costs;
- Pre-paid tuition plans, which allow students to pay tuition at today's rates to cover tuition costs in the future;
- Section 529 plans, which include both pre-paid tuition plans and college savings plans that allow a family to save funds on a tax-advantaged basis;
- Education IRAs, now known as Coverdell Education Savings Accounts, under which a holder can make annual contributions for education savings;
- · Government education loan programs such as the DSLP; and
- Direct loans from colleges and universities, as well as income sharing agreements offered by schools and facilitated by private companies.

In addition, our ability to grow Private Education Loan originations and retain assets at our planned levels could be negatively affected if:

- demographic trends in the United States result in a decrease in college-age individuals;
- demand for higher education decreases (which can occur, among other times, during periods of strong employment in the United States);
- the cost of attendance of higher education decreases;
- · consumers increase their targeted savings for higher education;
- prepayment rates on our Private Education Loans increase or accelerate due to greater market liquidity, availability of alternative means of financing, improved household incomes, increasing consumer confidence, and/or various other factors;
- · there is broader public resistance to increasing higher education costs; or
- proposals for new federal and state education spending described below in "—POLITICAL/REPUTATIONAL RISK" gain broader appeal or momentum.

### Consolidation or refinancing of existing Private Education Loans could have a material adverse effect on our business, financial condition, results of operations, and/or cash flows.

We believe the design of our Private Education Loan products, with emphasis on rigorous underwriting, creditworthy cosigners and variable or fixed interest rates, creates sustainable, competitive loan products. However, increasing amounts of private education consolidation loans at interest rates below those of our existing portfolio whether from private sources (including financial technology ("FinTech") companies) or otherwise - can contribute to an increase in the prepayment rates of our existing Private Education Loans and, if prolonged and continuous, could have a material adverse effect on our business, financial condition, results of operations, and/or cash flows.

Since 2010, there have been a number of bills introduced in the United States Congress to promote federal financing for consolidation or refinancing of existing student loans, as well as an increase in the number of lenders offering consolidation or refinancing products.

#### CREDIT RISK

### Defaults on our loans, particularly Private Education Loans, could adversely affect our business, financial position, results of operations, and/or cash flows.

We bear the full credit exposure on our Private Education Loans and Credit Card loans, which are unsecured loans. If they were to default at rates much higher than anticipated or at speeds faster than anticipated, our business, financial position, results of operations, and/or cash flows could be adversely affected. Delinquencies are an important indicator of the potential future credit performance of our loan portfolios. Many factors can have an

impact on borrower delinguencies, including, without limitation, economic conditions (including inflationary, rising interest rate, and recessionary environments), changes in interest rates, personal circumstances and hardships, risk characteristics such as school type, loan status, loan seasoning, underwriting criteria, presence of a cosigner, changes made in credit administration practices from time to time, changes in loan underwriting criteria made from time to time, regulatory and operational changes, servicing and collections staffing challenges, other operational challenges we may encounter, and unforeseen events or trends. Rising unemployment rates and the failure of our in-school borrowers to graduate are two of the most significant macroeconomic factors that could increase loan delinquencies, defaults, and loan modifications, or otherwise negatively affect performance of our existing education loan portfolios. Likewise, high unemployment may impede Private Education Loan originations growth, as loan applicants and cosigners may experience trouble repaying credit obligations or may not meet our credit standards. Additionally, if interest rates rise causing payments on variable-rate loans to increase, borrowers and cosigners could experience trouble repaying loans we have made to them. See Part II, Item 7. "Management's Discussion and Analysis of Financial Condition and Results of Operations — Financial Condition — Allowance for Credit Losses — Use of Forbearance and Rate Modifications as a Private Education Loan Collection Tool" for a discussion of how items such as changes in credit administration practices can impact the timing and level of delinguencies and defaults on our loans. As part of our underwriting process, we rely heavily upon information supplied by applicants and third parties. If any of this information is intentionally or negligently misrepresented and is not detected by us before completing the transaction, we may experience increased credit risk. Higher credit-related losses and weaker credit quality negatively affect our business, financial condition, and results of operations and limit funding options, which could also adversely impact our liquidity position. Our Private Education Loan (held for investment) delinquencies (loans greater than 30 days past due), as a percentage of Private Education Loans (held for investment) in repayment, were 3.8 percent at December 31, 2022.

# Our allowance for credit losses may not be adequate to cover actual losses, and we may be required to materially increase our allowance, which may adversely affect our capital, financial condition, and/or results of operations.

We are required to measure our allowance for credit losses based on our estimate of all current expected credit losses ("CECL") over the remaining contractual term of the assets. The CECL standard resulted in a significant change in how we recognize credit losses and has had a material impact on our financial condition, results of operations, and capital levels. The evaluation of our allowance for credit losses is inherently subjective, as it requires material estimates that may be subject to significant changes. The measurement of expected credit losses is based on historical information, current conditions, and reasonable and supportable forecasts to estimate the expected loss over the life of the loan. (This differs significantly from the "incurred loss" model, which was in effect during 2019 and delayed recognition until it was probable a loss had been incurred.) Our models take into account historical loss experience in various economic conditions to estimate expected future losses based upon future economic forecasts over a period of time ("reasonable and supportable period"), at which point we revert expected losses to our historical rates. Defaults can be higher than anticipated due to a variety of factors, and our models may not accurately estimate future loan loss performance. The models used in calculating our CECL estimates include forecasts of future economic conditions, the weighting of economic forecasts, prepayment speeds, and recovery rates. If these forecasts prove to be inaccurate, or our models were not designed properly, our allowance for credit losses may not be sufficient to cover future losses, which could negatively impact our financial condition, results of operations, and capital levels. In addition, the amount of losses recorded under CECL is very sensitive to the inputs described above. As such, changes to these inputs could significantly change the amount of allowance necessary, which could have a negative impact on our financial results and capital levels. Additionally, regulatory agencies may periodically review our allowance for credit losses, including our methodology and models used in calculating the allowance, and could insist on an increase in the allowance or recognition of additional charge-offs based on judgments different than those used by our management. If these differences in judgment are significant, our allowance could increase significantly and result in sizable decreases in our net income and capital. See Part II, Item 7. "Management's Discussion and Analysis of Financial Condition and Results of Operations — Critical Accounting Policies and Estimates — Allowance for Credit Losses" for further details regarding our allowance for credit losses.

### We are subject to the creditworthiness of third parties other than borrowers and exposure to those third parties could adversely affect our business, financial condition, results of operations, and/or cash flows.

We are also subject to the creditworthiness of third parties, including various lending, investment, and derivative counterparties. Our overall counterparty exposure is more fully discussed in Part II, Item 7. "Management's Discussion and Analysis of Financial Condition and Results of Operations — Liquidity and Capital

Resources — Counterparty Exposure." If our counterparties are unable to perform their obligations, or the ability of our counterparties to perform their obligations becomes less certain or impaired, the obligations of our counterparties to us or our investments in any counterparties or their securities could become impaired, which could have a material adverse impact on our business, financial condition, results of operations, and/or cash flows.

#### **INTEREST RATE RISK**

### The levels of or changes in interest rates could adversely affect our results of operations, financial condition, regulatory capital, and/or liquidity.

We are highly dependent on net interest income, which is the difference between interest income on earning assets (such as loans and investments) and interest expense on deposits and borrowings. Net interest income is significantly affected by market rates of interest, which in turn are influenced by monetary and fiscal policies of governmental agencies, general economic conditions, the political and regulatory environments, business and consumer sentiment, competitive pressures, and expectations about the future. We may be adversely affected by policies or events that have the effect of flattening or inverting the yield curve (that is, the difference between longterm and short-term interest rates), compressing interest rates on our earnings assets closer to interest rates on our deposits and borrowings, increasing the volatility of market rates of interest, or changing the spreads among different interest rate indices. Changes in interest rate levels also can lead to other adverse impacts, such as reducing the demand for or increasing the prepayment speeds of our Private Education Loans, increasing the delinguencies or defaults of our borrowers or other counterparties, reducing the value of our assets, or increasing our liabilities. Many of these adverse impacts can occur in an inflationary and rising interest rate environment, such as that experienced in the United States in 2022 and projected by economists and regulators to continue in 2023. These adverse impacts may materially adversely affect our operations, our regulatory capital and liquidity position, the credit performance of our Private Education Loans and other assets, the number of borrowers seeking payment relief, our results of operations and financial condition, and/or our cash flows. The level of and changes in market rates of interest and, as a result, these risks and uncertainties, are beyond our control.

# The interest rate and maturity characteristics of our earning assets do not fully match the interest rate and maturity characteristics of our funding arrangements, which may negatively impact the level of our net interest income. We are also subject to repayment and prepayment risks, which can increase uncertainty as we manage our interest rate risk and can adversely affect our business, financial condition, results of operations, and/or cash flows.

Net interest income is the primary source of cash flow generated by our loan portfolios. Interest earned on our Private Education Loans and FFELP Loans is either fixed-rate or indexed to a short-term variable rate, and these loans are originated with relatively long repayment periods. ABS funding closely mirrors the expected maturities of our education loans and provides a combination of fixed and variable-rate funding. Deposits are issued with both fixed and variable rates, and the average term is typically shorter than the expected term of our combined loan portfolios.

The different interest rate and maturity characteristics of our loan portfolio and the liabilities funding that portfolio result in fluctuations in our net interest income. In certain interest rate environments, this mismatch may reduce our net interest margin (the interest yield earned on our portfolio less the rate paid on our interest-bearing liabilities) and net interest income. While we actively monitor and manage mismatches in the interest rate and maturity characteristics of our assets and liabilities, using derivative transactions where necessary to avoid excessive levels of repricing and refunding risk, it is not possible to hedge all of our exposure to such risks. While the assets, liabilities, and related hedging derivative contract re-pricing indices are typically highly correlated, there can be no assurance that the historically high correlation will not be disrupted by capital market dislocations or other factors outside our control. In these circumstances, our earnings could be materially adversely affected.

We are also subject to risks associated with changes in repayment and prepayment rates on Private Education Loans, which can increase uncertainty as we manage our interest rate risk. Consolidations and refinancings contribute to increased prepayment rates. In addition, increases in employment levels, wages, family income, alternative sources of financing, and government support for student loan borrowers during times of crisis or otherwise, such as during the COVID-19 pandemic or the forgiveness for certain borrowers of federal student loan indebtedness, may also contribute to higher-than-expected prepayment rates, which can adversely affect our interest rate and repricing risk and our financial condition and results of operations.

### Our use of derivatives to manage interest rate sensitivity exposes us to credit and market risk that could have a material adverse effect on our earnings.

We maintain an overall interest rate strategy that uses derivatives to reduce the economic effect of interest rate changes. Developing an effective hedging strategy for dealing with movements in interest rates is complex, and no strategy can completely avoid the risks associated with these fluctuations. For example, our education loan portfolios remain subject to prepayment risk that could cause them to be under- or over-hedged, which could result in material losses. In addition, some of our interest rate risk management activities expose us to mark-to-market losses if interest rates move in a materially different way than was expected when we entered into the related derivative contracts.

Our use of derivatives also exposes us to market risk and credit risk. Market risk is the chance of financial loss resulting from changes in interest rates and market liquidity. Some of the interest rate swaps we use to economically hedge interest rate risk between our assets and liabilities do not qualify for hedge accounting treatment. Therefore, the change in fair value, called the "mark-to-market," of the swaps that do not qualify as accounting hedges is included in our statement of income. A decline in the fair value of those derivatives could have a material adverse effect on our reported earnings. Also, see "— We are subject to the creditworthiness of third parties other than borrowers and exposure to those third parties could adversely affect our business, financial condition, results of operations, and/or cash flows."

# The transition from LIBOR to alternative reference "benchmark" interest rates has no precedent, its impact is uncertain, and it could adversely affect the value of or the interest rates on our assets and obligations indexed to LIBOR, as well as the revenue and expenses associated with those assets and obligations.

Following announcements by the United Kingdom's Financial Conduct Authority (the "UKFCA"), which regulates LIBOR, the London interbank offered rate, and ICE Benchmark Administration Limited, the administrator of LIBOR, publication of 1-week and 2-month USD LIBOR and all tenors for other currencies ceased after December 31, 2021. While publication of the remaining USD settings is expected to cease after June 30, 2023, U.S. banking and other global financial services regulators directed regulated institutions to cease entering into new LIBOR-based contracts as soon as practicable and in any event by the end of 2021.

The Alternative Reference Rates Committee (the "ARRC"), a group of market participants that includes both banks and a number of non-banks, was convened by the Federal Reserve Board and the Federal Reserve Bank of New York in 2014 to identify alternative reference rates to LIBOR. In 2017, the ARRC identified the Secured Overnight Financing Rate ("SOFR"), which is a rate based on overnight U.S. Treasury repurchase agreement transactions, as its recommended alternative to USD LIBOR.

The interest rates on our variable-rate Private Education Loans issued before April 1, 2021 and certain other assets are indexed to LIBOR. Certain of our interest rate swaps, notes issued under ABS and our education loan-backed multi-lender secured borrowing facility (the "Secured Borrowing Facility"), brokered and non-brokered deposits, and other obligations also are indexed to LIBOR. In each case, the terms of the relevant agreements define LIBOR and provide differing methods for how it may be replaced or computed if LIBOR is no longer available as defined. LIBOR has been used worldwide as a reference for setting interest rates on loans, derivatives, and other assets and obligations.

The transition from LIBOR to alternative reference "benchmark" interest rates is uncertain and will be affected by, among other things, the pace of the transition to such rates, the specific terms and parameters for and acceptance of such rates (including, without limitation, by investors, financial markets, and regulators), market conventions for the use of such rates in connection with a particular product, and prices of and the liquidity of trading markets for products based on such rates.

Certain of our existing assets and obligations do not include provisions clearly specifying a method for transitioning from LIBOR to an alternative benchmark rate. Given this situation, it is unclear what consents or approvals, if any, will be required to replace LIBOR under our various agreements. As a result of these potential changes and related uncertainties, the interest rates on and value of our assets and obligations indexed to LIBOR, and the revenue and expenses associated with those assets and obligations, could be affected in disparate ways at disparate times, creating basis risk and potential adverse effects on our business and results of operations. Changes to the reference rate used could result in dissatisfied customers, lenders, investors, or counterparties, which could result in reputational damage, litigation, or regulatory scrutiny.

The Company has actively monitored market developments with respect to LIBOR replacement since 2017 and during 2020 launched a formal cross-functional replacement project with the goal of ensuring a smooth transition to a replacement index with minimal negative impact on our customers, investors, and the Company's business, financial condition, and results of operations. The Chief Financial Officer and the project team monitor developments, assess impacts, propose plans, and, with the approval of an executive committee, implement changes. The Chief Financial Officer and/or the project team reports status regularly to our Board of Directors. In 2020, we began accepting certain deposits based on SOFR. In the second quarter of 2021, we began issuing variable-rate Private Education Loans that are indexed to SOFR. In 2022, we began issuing ABS that are indexed to SOFR and renewed the Secured Borrowing Facility with an index based on SOFR. We plan to significantly reduce the number of contracts that reference LIBOR, either through modification or replacement, by June 2023. There can be no guarantee our reference rate replacement plan will occur as expected, however, and failure to implement the plan effectively or changes in how LIBOR transition occurs could have a material adverse effect on our business, results of operations, financial position, and/or cash flows. See Part II, Item 7. "Management's Discussion and Analysis of Financial Condition and Results of Operations — LIBOR Transition" for further details.

#### LIQUIDITY RISK

Our ability to achieve our business goals will be heavily reliant on our ability to obtain deposits, obtain funding through asset-backed securitizations, and, for at least the next few years, sell loans at attractive prices to help fund any share repurchase programs that may be authorized from time to time. An inability to effectively manage our liquidity could negatively impact our ability to fund our business obligations and opportunities, which could lead to regulatory scrutiny and could have a material adverse effect on our business, financial condition, results of operations, and/or cash flows.

We must effectively manage the liquidity risk inherent in our business. We require liquidity to meet cash requirements for such things as day-to-day operating expenses, funding of our Private Education Loan originations, deposit withdrawals and maturities, payment of any declared dividends on our preferred stock and common stock, and payment for any shares of common stock acquired under any common stock repurchase program or otherwise. Our primary sources of liquidity and funding are customer deposits, payments received on Private Education Loans and FFELP Loans that we hold, and proceeds from loan sales and securitization transactions. We may maintain too much liquidity, which can be costly, or we may be too illiquid, which could result in financial distress during times of economic stress or capital market disruptions.

We fund Private Education Loan originations through asset-backed securitizations and deposits raised by the Bank, including term and liquid brokered and retail deposits, as well as Educational 529 and Health Savings Account deposits. Assets funded through deposits result in refinancing risk because the average term of the deposits is shorter than the expected term of the Private Education Loan assets we originate. The significant competition for deposits from other banking organizations that are also seeking stable deposits to support their funding needs may affect deposit renewal rates, costs, or availability. At December 31, 2022, our brokered deposits totaled \$9.9 billion, which represented 46 percent of our total deposits. Brokered deposits may be more price sensitive than other types of deposits and may become less available if alternative investments offer higher returns. In addition, our ability to maintain existing balances of all deposit types or obtain additional deposits of any type may be affected by factors, including those beyond our control, such as a rising stock market, more attractive returns on alternative investments, perceptions about our existing and future financial strength, quality of deposit servicing or online banking generally, changes in monetary or fiscal policies that influence deposit or other rates, and general economic conditions, including high unemployment and decreased savings rates. Also, our ability to maintain our current level of deposits or grow our deposit base could be affected by regulatory restrictions, including the possible imposition by our regulators of prior approval requirements or restrictions on our offered rates, brokered deposit growth, or other areas.

Our success also depends on our ability to structure Private Education Loan securitizations or execute other secured funding transactions. Several factors may have a material adverse effect on both our ability to obtain such funding and the time it takes us to structure and execute these transactions, including the following:

 Persistent and prolonged disruption or volatility in the capital markets (which could occur as a result of, among other things, a government debt default or a government shutdown) or in the education loan ABS sector specifically;

- Degradation of the credit quality or performance of the Private Education Loans we sell or finance through securitization trusts, or adverse rating agency assumptions, rating actions, or conclusions with respect to those trusts or the education loan-backed securitization trusts sponsored by other issuers;
- A material breach of our obligations to purchasers of our Private Education Loans, including securitization trusts;
- The timing, pricing, and size of education loan asset-backed securitizations other parties issue, or the adverse performance of, or other problems with, such securitizations;
- Challenges to the enforceability of Private Education Loans based on violations of, or changes to, federal or state consumer protection or licensing laws and related regulations, or imposition of penalties or liabilities on assignees of Private Education Loans for violation of such laws and regulations; and
- Our inability to structure and gain market acceptance for new product features or services to meet new demands of ABS investors, rating agencies, or credit facility providers.

If we require funding beyond that which we may be able to obtain through deposits and proceeds from ABS transactions at attractive prices, we may need to raise additional liquidity through other forms of secured and unsecured debt financing, which, in turn, could increase our funding costs and reduce our net interest margin. Future downgrades to our credit ratings, or to the credit ratings of our subsidiaries or to the securities issued in our securitization transactions, also could result in higher funding costs and reduce our net interest margin.

Our ability to sell loans at attractive prices, as well as the timing and volume of any sales, will be subject to market conditions, and there can be no guarantee that we will be able to effectuate planned loan sales at the prices, times, or volumes we desire, or at all. If we are unable to effectuate loan sales at the prices, times, and volumes we desire, we may not be able to fund share repurchase programs that are authorized from time to time or achieve other business goals.

We currently maintain sufficient risk-based capital through adequate retention and reinvestment of earnings from operations. If our business objectives require capital above and beyond what we generate through retained earnings, we may need to raise capital for our business by issuing additional equity to investors. Several factors, some of which may be beyond our control, may have a material adverse effect on our ability to raise funding at any given time through any of the channels described above in this Risk Factor in the amounts, at the rates, or within the timeframes we desire or need. If this occurs, our business, results of operations, financial position, and/or cash flows could be materially and adversely affected.

# In structuring and facilitating securitizations or sales of Private Education Loans, administering securitization trusts, or servicing loans we have securitized or sold, we may incur liabilities to transaction parties. If those liabilities are significant, they could adversely affect our business, financial condition, results of operations, and/or cash flows.

Under applicable state and federal securities laws, if investors incur losses as a result of purchasing ABS issued in connection with our securitization transactions, we could be deemed responsible and could be liable to investors for damages. We could also be liable to investors or other parties for certain updated performance information that we may provide subsequent to the original issuances. If we fail to cause the securitization trusts or other transaction parties to disclose adequately all material information regarding an investment in any securities, if we or the trusts make statements that are misleading in any material respect in information delivered to investors in any securities, if we breach any representations or warranties made in connection with securitization of the loans, or if we breach any other duties as the administrator or servicer of the securitization trusts, it is possible we could be sued and ultimately held liable to an investor or other transaction party. In transactions involving the sale of loans in non-securitized form where we remain the servicer of the loans, it is possible we could be sued and ultimately held liable to the purchaser of the loans or another transaction party for breaches of representations or warranties or breaches of servicing covenants. If any of those liabilities are significant, they could adversely affect our business, financial condition, results of operations, and/or cash flows.

#### **CAPITAL RISK**

#### The Bank is subject to various regulatory capital requirements administered by the FDIC and the UDFI. Failure to meet minimum capital requirements can initiate certain mandatory and possibly additional discretionary actions by regulators that, if undertaken, could have a material adverse effect on our business, results of operations, and/or financial condition.

Under U.S. Basel III and the regulatory framework for prompt corrective action, the Bank must meet specific capital standards that involve quantitative measures of its assets, liabilities, and certain off-balance sheet items as calculated under regulatory accounting practices. The Bank's capital adequacy and its classification under the prompt corrective action framework are also subject to qualitative judgments by the regulators about components of capital, risk weightings, and other factors.

U.S. Basel III is subject to further revisions and such revisions could affect the Bank's capital requirements and adversely affect its business, results of operations, and financial condition. For example, in 2017 the Basel Committee on Banking Supervision published revisions to the international capital standards that it describes as the finalization of the Basel III post-crisis regulatory reforms. The impact of these revisions on the Bank will depend on how and to what extent they are implemented in the United States. The federal banking agencies have not yet proposed a rule to implement these revisions in the United States.

If the Bank fails to satisfy regulatory risk-based or leverage capital requirements, it would be subject to serious regulatory consequences, including restrictions on the ability to make dividend payments or share repurchases, that could prevent us from successfully executing our business plan and may have a material adverse effect on our business, results of operations, financial position, and/or cash flows. See Item 1. "Business — Supervision and Regulation — Regulation of Sallie Mae Bank — Regulatory Capital Requirements."

# Unfavorable results from the periodic stress scenarios we model under regulatory guidance may adversely affect our business and result in regulatory action that could adversely affect our cost of capital and liquidity position.

Pursuant to regulatory guidance, the Bank conducts annual capital stress tests, modeling systemic and company-specific stress scenarios. In 2022, the Bank conducted its annual capital stress tests and the results of these tests were presented to and reviewed by the Bank's senior management, the Bank's Board of Directors, and the Board's Financial Risk Committee. In addition, the Bank made the results of the stress tests (its current business forecast) available to its prudential regulators - the FDIC and the UDFI. Generally, the stress test results include certain measures that evaluate the Bank's ability to absorb losses in severely adverse economic and financial conditions. On the basis of a stress analysis, senior management may elect to adjust its business plans or capital targets to reduce risks identified by the analysis. Our regulators may also require the Bank to raise additional capital or take other actions, or may impose restrictions on our business, based on the results of the stress tests. We may not be able to raise additional capital rigets, if required, may also be dilutive to our existing stockholders. Our regulators may also update their supervisory expectations applicable to the Bank's stress tests to inform business plans and capital targets.

We also conduct quarterly liquidity stress tests to evaluate the adequacy of our liquidity sources under several stress scenarios, including a severely adverse macroeconomic scenario. The results of these scenarios may lead management to determine, or regulators to demand, that higher levels of liquidity be maintained at significant incremental expense to the Bank.

# Changes in accounting standards, or incorrect estimates and assumptions by management in connection with the preparation of our consolidated financial statements, could adversely affect our capital levels, results of operation, and/or financial condition.

We are subject to the requirements of entities that set and interpret the accounting standards governing the preparation of our financial statements and other financial reports. These entities, which include the Financial Accounting Standards Board (the "FASB"), the SEC, and banking regulators, may add new requirements or change their interpretations of how those standards should be applied. Changes in our accounting policies or in accounting standards could materially affect how we report our financial condition and/or results of operations. As a result of

changes to financial accounting or reporting standards, whether promulgated or required by the FASB or other regulators, we could be required to change certain of the assumptions or estimates we have previously used in preparing our financial statements, which could negatively impact how we record and report our financial condition, results of operations, and capital levels.

The preparation of our consolidated financial statements requires us to make critical accounting estimates and assumptions that affect the reported amounts of assets, liabilities, income, and expenses during the reporting periods. Incorrect estimates and assumptions by us in connection with the preparation of our consolidated financial statements could adversely affect the reported amounts of assets, liabilities, income, and expenses. If we make incorrect assumptions or estimates, we may under- or overstate reported financial results, which could materially and adversely affect our business, financial condition, results of operations, and/or capital levels. For additional information on the key areas for which assumptions and estimates are used in preparing our financial statements, see Part II, Item 7. "Management's Discussion and Analysis of Financial Condition and Results of Operations — Critical Accounting Policies and Estimates" and Notes to Consolidated Financial Statements, Note 2, "Significant Accounting Policies."

#### **REGULATORY RISK**

### We operate in a highly regulated environment and the laws and regulations that govern our operations, or changes in these laws and regulations, or our failure to comply with them, may adversely affect us.

We are subject to extensive regulation and supervision that govern almost all aspects of our operations. Intended to protect clients, depositors, the DIF, and the overall financial system, these laws, regulations, and supervisory actions may, among other matters:

- increase minimum capital requirements;
- · reclassify the types of assets we hold for regulatory capital purposes, including for risk-weightings;
- · limit the rates of growth of our business;
- · impose limitations on the business activities in which we can engage;
- limit the dividends or distributions the Bank can pay to us;
- limit share repurchases;
- · restrict the payment of discretionary bonuses to executive officers;
- · restrict the ability of institutions to guarantee our debt;
- · limit proprietary trading and investments in certain private funds;
- impose certain specific accounting requirements on us that may be more restrictive;
- result in changes from time to time in our practices, policies, procedures, and personnel in various areas of our business (including, without limitation, practices and policies regarding the dischargeability of certain Private Education Loans in the event of a borrower's bankruptcy); and
- result in greater or earlier charges to earnings or reductions in our capital.

The FDIC has the authority to limit the Bank's annual total balance sheet growth, but no such limitations were imposed in recent years. There can be no assurance that limitations will not be imposed in the future, however.

Compliance with laws and regulations can be difficult and costly, and changes to laws and regulations, as well as increased intensity in supervision, often impose additional costs and could result in additional charge-offs. The scope of the laws and regulations and the intensity of the supervision to which we are subject have increased in recent years. Regulatory enforcement and fines have also increased across the banking and financial services sector. Further, the scope of regulation and the intensity of supervision will likely become higher under the current presidential administration, including increased scrutiny, supervisory discouragement, or even possible denials, of bank mergers and acquisitions by federal bank regulators.

We expect that we will remain subject to increased regulation and more intense supervision by bank regulatory agencies and that there may be additional and changing requirements and conditions imposed on us, any of which could increase our costs and levels of charge-offs, require increased management attention, and adversely impact our results of operations.

In connection with their continuous supervision and examinations of us, the FDIC, the UDFI, the CFPB, or other regulatory agencies may require changes in our business or operations. Such a requirement may be judicially enforceable or impractical for us to contest, and we could become subject to formal or informal enforcement and other supervisory actions, including memoranda of understanding, written agreements, cease-and-desist orders, and prompt-corrective-action or safety-and-soundness directives. Supervisory actions could entail significant restrictions on our existing business, our ability to develop new business, our flexibility in conducting operations, and our ability to pay dividends or utilize capital. Enforcement and other supervisory actions also can result in the imposition of civil monetary penalties or injunctions, related litigation by private plaintiffs, damage to our reputation, and a loss of customer or investor confidence. We could be required as well to dispose of specified assets and liabilities or to increase our level of charge-offs within a prescribed period of time. As a result, any enforcement or other supervisory action could have an adverse effect on our business, financial condition, results of operations, and prospects. Restrictions or limitations on our operations, or other directives, imposed by our regulators may be confidential and thus, in some instances, we may not be permitted to publicly disclose the actions.

In addition, changes in the regulatory and supervisory environments could adversely affect us in substantial and unpredictable ways, including by limiting the types of financial services and products we may offer, enhancing the ability of others to offer more competitive financial services and products, restricting our ability to make acquisitions or pursue other profitable opportunities, and negatively impacting our financial condition and results of operations. Changes in the prevailing interpretations of federal or state laws and related regulations could also invalidate or call into question the legality of certain of our services and business practices.

Our failure to comply with the laws, regulations, and supervisory actions to which we are subject, even if the failure is inadvertent or reflects a difference in interpretation, could subject us to fines, other penalties, and restrictions on our business activities, any of which could adversely affect our business, financial condition, cash flows, results of operations, capital base, and/or the price of our securities.

# Failure to comply with consumer protection, privacy, data protection, or cybersecurity laws and requirements could subject us to civil and criminal penalties or litigation, including class actions, and have a material adverse effect on our business.

We are subject to a broad range of federal and state consumer protection laws applicable to our lending and retail banking activities, including laws governing fair lending, unfair, deceptive and abusive acts and practices, service member protections, interest rates and loan fees, disclosures of loan terms, marketing, servicing, and collections.

The CFPB is the Bank's primary consumer compliance supervisor, with exclusive authority to conduct examinations for the purposes of assessing compliance with the requirements of federal consumer financial laws and with primary consumer compliance enforcement authority. CFPB jurisdiction could result in additional regulation and supervision, which could increase our costs and limit our ability to pursue business opportunities. The CFPB/ DOE MOU could lead to additional complaints received by the CFPB regarding us, which could lead to additional scrutiny of us and increase our costs. Consent orders, decrees, or settlements entered into with governmental agencies may also increase our costs or restrict certain of our activities.

The CFPB and the FDIC issued guidance to supervised banks with respect to increased responsibilities to supervise the activities of service providers to ensure compliance with federal consumer protection laws. The issuance of regulatory guidance and the enforcement of the enhanced vendor management standards via examination and investigation of us or any third party with whom we do business may increase our costs, require increased management attention, and adversely impact our operations. In the event we should fail to meet the heightened standards for management of service providers, we could be subject to supervisory orders to cease and desist, civil monetary penalties, or other actions due to claimed noncompliance, which could have an adverse effect on our business, financial condition, operating results, and/or cash flows.

We are also subject to a dynamically changing landscape of privacy, data protection, and cybersecurity laws, regulations, and requirements. Various federal and state regulators, including governmental agencies, have adopted, or are considering adopting, laws and regulations regarding personal information and data privacy and security. This patchwork of legislation and regulation may lead to conflicts or differing views of personal privacy rights. As an example, certain state laws regarding personal information may be broader in scope or more stringent than federal laws or the laws of other states regarding personal information. As an illustration of that point, the CCPA took effect on January 1, 2020, and is broad, sweeping legislation that gives California consumers certain

rights similar to those provided by the European General Data Protection Regulation. Among other things, the CCPA provides for enhanced regulatory penalties and potential statutory damages in relation to certain types of data breaches. The passage of the CPRA, which expands upon the CCPA, may necessitate additional compliance obligations regarding the processing of personal information of California residents once many of the provisions amending the CCPA become effective on January 1, 2023. Additionally, numerous other states have enacted or are in the process of enacting state-level data privacy and security laws and regulations. The enactment of new federal data protection and privacy laws also is possible and could impact us and our business. See Item 1. "Business — Supervision and Regulation —Regulation of Sallie Mae Bank — Privacy Laws" for additional information. In addition, in November 2021, the FDIC, OCC, and the Federal Reserve Board adopted a regulation that took effect in early 2022 and imposes requirements on banking organizations to report certain covered cybersecurity events. New regulations from the SEC regarding the public reporting of certain cybersecurity events also are expected to be finalized in 2023.

Violations of, or changes in, federal or state consumer protection, privacy, data protection, or cybersecurity laws or related regulations, or in the prevailing interpretations thereof, may expose us to litigation, administrative fines, penalties and restitution, result in greater compliance costs, constrain the marketing and origination of Private Education Loans or other products, adversely affect the collection of balances due on the loan assets held by us or by securitization trusts, or otherwise adversely affect our business. Compliance with laws and regulations can be difficult and costly, and changes to laws and regulations, as well as increased intensity in compliance and supervision activities, often impose additional compliance costs. Accordingly, we could incur substantial additional expense complying with these requirements and may be required to create new processes and information systems.

## Our framework for managing risks, including model risk and data governance risk, may not be effective in mitigating our risk of loss and, if the framework is ineffective, could have a material adverse effect on us and our business.

Our risk management framework seeks to mitigate risk and appropriately balance risk and return. We continue to evolve our risk management framework to consider changes in business and regulatory expectations and to refine established processes and procedures intended to identify, measure, monitor, test, control, report, escalate, and mitigate the types of risk to which we are subject. We seek to monitor and control our risk exposure through a framework of policies, procedures, limits, and reporting requirements.

We also rely on quantitative models to measure and manage risks and estimate certain financial values. Models may be used in such processes as product pricing, extending credit, measuring interest rate and other market risk, estimating losses, calculating and assessing capital levels, estimating the value of financial instruments and balance sheet items, and various other processes. If the models that we use to measure and/or mitigate these risks and values are poorly designed, based upon incorrect or incomplete information, poorly implemented, or are otherwise inadequate, or our governance surrounding the management of data we use in our models and other aspects of our business is poorly designed or implemented, or otherwise is inadequate, our business decisions may be adversely affected, we may provide inaccurate information to the public or regulators, and/or we may incur increased losses.

In addition, there may be existing or developing risks that we have not appropriately anticipated, identified, or mitigated. If our risk management framework does not effectively identify or mitigate our risks, we could suffer unexpected losses and our business, financial condition, and/or results of operations could be materially adversely affected. An ineffective risk-management framework or function also could give rise to enforcement and other supervisory actions, damage our reputation, and result in litigation.

#### POLITICAL/REPUTATIONAL RISK

Proposals of federal and state governments, or of various political candidates, affecting the student loan industry in particular, such as proposals for new federal education spending designed to make higher education "free" or substantially so regardless of financial need, or to create new federally funded programs to refinance private student loans, subject us to political risk and could have a material adverse impact on our business, results of operations, financial condition, and/or cash flows.

We operate in an environment of heightened political and regulatory scrutiny of education loan lending, servicing, and originations. The rising cost of higher education, questions regarding the quality of education provided, particularly among for-profit institutions, and the increasing amount of student loan debt outstanding in the

United States have prompted this heightened and ongoing scrutiny. This environment could lead to further proposals by political candidates and state and federal legislators and regulators, and to the enactment of laws and regulations, applicable to, or limiting, our business. For instance, over the last several years, numerous proposals for new federal spending have been discussed by political candidates and/or introduced by legislators to make higher education "free" or substantially so. Some proposals have included the potential forgiveness of substantial amounts of existing outstanding student loan indebtedness. In 2022, the Biden Administration proposed to forgive up to \$20,000 in federal student loan indebtedness for certain borrowers. Also, various states have proposed and/or enacted legislation providing for "free" or "substantially free" higher education to residents of the state having incomes below a certain level and who attend publicly-funded universities in the state. Moreover, since 2010, a number of bills have been introduced in the United States Congress to promote federal financing for consolidation or refinancing of existing student loans. The regulatory environment at the state level has shifted such that many states recently have enacted new legislation specifically restricting the conduct and practices of student loan servicers. The enactment of any of the proposed legislation or policies described above, even if they do not apply specifically to Private Education Loans, could have a material adverse impact on our business, results of operations, financial condition, and/or cash flows. In addition, the continued ongoing publicity regarding these various proposals, even if they are not enacted, could negatively impact the market price of our common stock.

## We are subject to reputational risk, including risk arising from environmental, social, and governance matters or other areas or events, which could damage our brand and have a material adverse impact on our business, results of operations, financial condition, and/or cash flows.

Our brand is very important to us and our business. Our reputation as an originator, servicer, and securitizer of high-quality Private Education Loans and as a depository for online deposits is very dependent upon how our customers, our regulators, legislators, the education community, our employees, and the broader market perceive our business practices, financial heath, and integrity, and the business practices, financial health, and integrity, and the business practices, financial health, and integrity of the overall student loan market, other loan markets, or the market for online deposits, as applicable. Negative publicity, including as a result of our culture, actual or alleged conduct by us, our employees, or our vendors, or public opinion of the student loan industry or other relevant industries generally, could damage our reputation and business and adversely impact the price of our common stock or other securities.

Environmental, social, and governance matters, or "ESG," include, but are not limited to, climate risk, hiring practices, the diversity of our work force, community impact issues, and our overall governance environment. We may be exposed to negative publicity based on the identity and activities of those with whom we do business and the public's view of our approach and performance, and that of our business partners, regarding ESG matters. Any such negative publicity could arise from adverse news coverage in traditional media and could also spread through the use of social media platforms. Our relationships and reputation with our existing and prospective customers and third parties with whom we do business could be damaged if we were to become the subject of any such negative publicity. This, in turn, could have an adverse effect on our ability to attract and retain customers and employees and could have a negative impact on the market price for our securities. Investors have begun to consider the steps taken and resources allocated by financial institutions and other commercial organizations to address ESG matters when making investment and operational decisions. Certain investors are beginning to incorporate the business risks of climate change and the adequacy of companies' responses to the risks posed by climate change and other ESG topics into their investment theses. These shifts in investors determine that we have not made sufficient progress on ESG matters.

Additionally, as described above, proposals of political candidates, administrations, or legislators that may affect the financial industry, or the student loan industry in particular, could damage our reputation and business and adversely impact the price of our common stock.

Any internal, market, or other developments, including those relating to our competitors or our business, that result in a negative impact on our brand or reputation or the reputation of the student loan industry or other relevant industries could have an adverse effect on our ability to originate, service, securitize, and retain Private Education Loans or other loans, as applicable, result in greater regulatory, legislative, and media scrutiny, increase our risk of litigation and regulatory sanctions or other actions, and have a material adverse effect on our financial condition and/or results of operations.

#### **OPERATIONAL RISKS**

## Failure or significant interruption of our operating systems or infrastructure or the inability to adapt to changes could disrupt our business, cause significant losses, result in regulatory action or litigation, or damage our reputation.

Our business is dependent on our ability to process and monitor large numbers of transactions in compliance with legal and regulatory standards and our product specifications. As processing demands change and our loan portfolios grow in both volume and differing terms and conditions, developing and maintaining our operating systems and infrastructure become increasingly challenging. There is no assurance we can adequately or efficiently develop, maintain, or acquire access to such systems and infrastructure.

Our loan originations and deposits and the servicing, financial, accounting, data processing, communications, or other operating systems, processes, and facilities that support them may fail to operate properly, become disabled as a result of events beyond our control, or be unable to be rapidly configured to timely address regulatory changes or other business requirements, in each case potentially adversely affecting our ability to process these transactions adequately. Any such failure could adversely affect our ability to service our customers, result in financial loss or liability to our customers and investors, disrupt our business, result in regulatory action or litigation, or cause reputational damage. Despite the plans we have in place from time to time, our ability to operate may be adversely affected by a disruption in the infrastructure that supports our businesses. Notwithstanding our efforts to maintain business continuity, a disruptive event impacting our processing locations, a failure to adequately anticipate the level of staffing or effort needed to efficiently and effectively communicate with and service our customers or to service and collect on our loans, or another similar operational event could adversely affect our business, financial condition, results of operations, and/or cash flows.

### Our business processes are becoming increasingly dependent upon technological advancement, and we could lose market share if we are not able to keep pace with rapid changes in technology.

Our future success depends, in part, on our ability to underwrite and approve loans, process loan applications and payments, and provide other customer services, in a safe, automated manner with high-quality service standards. The volume of loan originations we are able to process is reliant on the systems and processes we have implemented and developed. These systems and processes are becoming increasingly dependent upon technological advancement, such as the ability to process loans and payments over the internet or mobile applications, accept electronic signatures, and provide initial decisions instantly. Our future success also depends, in part, on our ability to develop and implement technology solutions that keep pace with continuing changes in technology, industry standards, and client preferences, including FinTech developments. We may not be successful in anticipating or responding to these developments in a timely manner. We have made, and need to continue to make, investments in our technology platform to provide competitive products and services and to reduce the number of manual processes we employ. We may be required to expend significant funds to develop or acquire new technologies. If competitors introduce products, services, and systems that are better than ours or that are more cost-effective or that gain greater market acceptance, we could lose market share. Any one of these circumstances could have a material adverse effect on our business reputation and ability to obtain and retain clients and, therefore, could materially adversely affect our business, financial condition, and/or results of operations.

# We depend on secure information technology and a breach of those systems or those of third-party vendors could result in significant losses, unauthorized disclosure of confidential customer information, and reputational damage, which could materially adversely affect our business, financial condition, and/or results of operations and could lead to significant financial, legal, and reputational exposure.

Our operations rely on the secure collection, processing, storage, and transmission of personal, confidential, and other information in a significant number of customer transactions on a continuous basis through our computer systems and networks and those of our third-party service providers. Information security risks for financial institutions and third-party service providers have increased in recent years and continue to evolve in part because of the proliferation of new technologies, the use of the internet and telecommunications technologies to conduct financial transactions, and the increased sophistication and activities of organized crime, hackers, terrorists, activists, and other external parties, including foreign state-sponsored actors. These parties also may fraudulently

induce employees, customers, and others who use our or our service providers' systems or have access to our or our customers' data, to gain access to our and our customers' data or our assets.

We and our service providers face constant threats to our systems and data and from time-to-time experience cyberattacks and other security incidents. While we have not been materially impacted by cyber incidents, we continue to evolve our security controls to improve our ability to prevent, detect, and respond to the continually changing threats, and we may be required to expend significant additional resources in the future to enhance our security controls in response to new or more sophisticated threats, as well as new regulations related to cybersecurity. Additionally, while we, and our third-party service providers, commit resources to the design, implementation, maintenance, security, and monitoring of our networks and systems, there is no guarantee that our security controls, or those of our third-party service providers, will protect against all threats.

Despite the measures we and our third-party service providers implement to protect our systems and our or our customers' data, we may not be able to anticipate, prevent, or detect cyberattacks, particularly because the techniques used by attackers change frequently or are not recognized until launched, and because cyberattacks can originate from a wide variety of sources, including third parties who are or may be involved in organized crime or linked to terrorist organizations or hostile foreign governments. Such third parties may seek to gain unauthorized access to our systems either directly or using equipment or security passwords belonging to employees, customers, third-party service providers, or other users of our systems or those of our third-party service providers. Or, they may seek to disrupt or disable our or our service providers' services through attacks such as denial-of-service and ransomware attacks. In addition, we or our service providers may be unable to identify, or may be significantly delayed in identifying, cyberattacks and incidents due to the increasing use of techniques and tools that are designed to circumvent controls, to avoid detection, and to remove or obfuscate forensic artifacts. As a result, our computer systems, software, and networks, as well as those of third-party vendors we utilize, may be vulnerable to unauthorized access, computer viruses, malware attacks, and other events that could have a security impact beyond our control. We also routinely transmit and receive personal, confidential, and proprietary information, some through third parties, which may be vulnerable to interception, misuse, or mishandling.

If one or more of such events occur, personal, confidential, and other information processed by, stored in, or transmitted through, our computer systems and networks, or those of third-party vendors, could be compromised or could cause interruptions or malfunctions in our or our customers' or service providers' operations that could result in significant losses, loss of business by us and loss of confidence in us, customer dissatisfaction, significant litigation, regulatory exposures, and harm to our reputation and brand. In addition, we may be required to expend significant resources to modify our protective measures, to investigate the circumstances surrounding the event, and implement mitigation and remediation measures. We also may be subject to fines, penalties, litigation (including securities fraud class action lawsuits) and regulatory investigation costs and settlements and other financial losses. If one or more of such events occur, our business, financial condition, and/or results of operations could be significantly and adversely affected.

While we seek to mitigate cyber and related risks associated with outsourcing to third-party service providers, including through our vendor management processes, both operational and technological cyber risks remain, and certain risks are beyond our security and control systems. Cyberattacks targeted at our service providers or in other areas of the supply chain may result in unauthorized interception, misuse, mishandling, access, acquisition, loss, or destruction of our or our customers' data, or other cyber incidents that may affect the availability of our services, and impose costs and other liabilities that significantly and adversely affect us in the ways discussed above.

While we maintain insurance coverage that may apply to various cybersecurity risks and liabilities, there is no guarantee that any or all costs or losses incurred would be partially or fully covered.

# We depend significantly on third parties for a wide array of our operations and customer services and key components of our information technology infrastructure, and a breach of security or service levels, or violation of law by one of these third parties, could disrupt our business or provide our competitors with an opportunity to enhance their position at our expense.

We depend significantly on third parties for a wide array of our operations and customer services and key components of our information technology and security infrastructures. Third-party vendors are significantly involved in aspects of our servicing for Private Education Loans, FFELP Loans, Bank deposit-taking activities, payroll software and systems development, data center and operations, including the timely and secure transmission of information across our data communication network, and for "cloud" computing services and other

telecommunications, email, processing, storage, remittance, and technology-related services in connection with our business. If a service provider fails to provide the services we require or expect, or fails to meet applicable regulatory or contractual requirements, such as service levels, protection of our customers' personal and confidential information, or compliance with applicable laws, that failure could negatively impact our business by adversely affecting our ability to process customers' transactions in a timely and accurate manner, otherwise hampering our ability to serve our customers and investors, or subjecting us to litigation and regulatory risk for matters as diverse as poor vendor oversight, improper release or protection of personal information, or release of incorrect information. Such a failure could adversely affect the perception of the reliability of our networks and services, and the quality of our brand, and could materially adversely affect our business, financial condition, and/or results of operations.

### We may face risks from our operations related to litigation or regulatory or supervisory actions that could result in significant legal expenses and settlement or damage awards.

Defending against litigation or regulatory or supervisory actions may require significant attention and resources of management and, regardless of the outcome, such actions could result in significant expenses. If we are a party to material litigation or regulatory or supervisory actions and if the defenses we assert are ultimately unsuccessful, or if we are unable to achieve a favorable outcome, we could be liable for large damages, penalties, or other costs or charge-offs and that could have a material adverse effect on our business, results of operations, and/or financial condition.

### Our internal controls over financial reporting and disclosure controls may be ineffective, which could have a material adverse effect on our financial condition and/or results of operations.

Our management is responsible for maintaining, regularly assessing and, as necessary, making changes to our internal controls over financial reporting and our disclosure controls. Nevertheless, our internal controls over financial reporting and our disclosure controls can provide only reasonable assurances regarding the reliability of our financial reporting and the preparation of our financial statements for external purposes in accordance with generally accepted accounting principles in the United States ("GAAP") and may not prevent or detect misstatements. Any failure or circumvention of our internal controls over financial reporting or our disclosure controls, failure to comply with rules and regulations related to such controls, or failure to make sound and appropriate application of the criteria established in the framework set forth in Internal Control-Integrated Framework (2013) issued by the Committee of Sponsoring Organizations of the Treadway Commission could have a material adverse effect on our financial condition and/or results of operations.

# Our business operations and those of our third-party vendors may be adversely impacted by political events, terrorism, cyberattacks, public health issues, natural disasters, severe weather, climate change, infrastructure failure or outages, labor disputes, business interruptions, and other unpredictable catastrophic events.

Our business operations and those of our third-party vendors are subject to interruption by, among other things, geopolitical events, terrorism, cyberattacks, public health issues, natural disasters, severe weather, climate change, infrastructure failure or outages, labor disputes, and other unpredictable catastrophic events, which could decrease demand for our products and services or make it difficult or impossible for us to deliver a satisfactory experience to our customers. For instance, collateral impacts of the war between Russia and Ukraine, and the imposition of sanctions on Russia by the United States, could include potential retaliatory action by Russia in the form of cyberattacks and sanctions against other countries, as well as escalation or further spread of the conflict, which could adversely affect the global economy and markets in the United States.

The current and anticipated effects of climate change are creating an increasing level of concern for the state of the global environment. As a result, political and social attention to the issue of climate change has increased. In recent years, governments across the world have entered into international agreements to attempt to reduce global temperatures, in part by limiting greenhouse gas emissions. The United States Congress, state legislatures, and federal and state regulatory agencies have continued to propose and advance numerous legislative and regulatory initiatives seeking to mitigate the effects of climate change. Such initiatives have been pursued with rigor under the current presidential administration. In March 2022, the FDIC published proposed principles for climate risk management by "large financial institutions." Although the Bank currently does not meet the definition of a "large financial institution" with over \$100 billion in total consolidated assets, if it were ever to become subject to final principles in the future, such measures could result in the implementation of significant operational changes and

increased costs. We also might voluntarily choose to follow some of the principles for climate risk management in the future. Required or voluntary compliance with such principles could lead us to expend significant capital and incur compliance, operating, maintenance, and remediation costs. Given the lack of empirical data on the credit and other financial risks posed by climate change, it is impossible to predict how climate change may impact our financial condition and operations.

Any of the unpredictable catastrophic events discussed above could affect the stability of our deposit base, impair the ability of our borrowers to repay their outstanding loans, cause significant property damage, and result in loss of revenue and/or cause us to incur additional expenses. The occurrence of any such event could have a material adverse impact on our business, financial condition, results of operations, and/or cash flows.

## Our ability to successfully make acquisitions is subject to significant risks, including the risk that governmental authorities may not provide any requisite approvals, the risk that integrating acquisitions may be more difficult, costly, or time consuming than expected, and the risk that the value of acquisitions may be less than anticipated.

We may from time to time seek to acquire other financial services companies or businesses that complement our business strategy. These acquisitions may be subject to regulatory approval in some instances, and no assurance can be provided that we will be able to obtain that approval in a timely manner or at all or that approval may not be subject to burdensome conditions. Even if we are able to obtain any required regulatory approval, the failure of other closing conditions to be satisfied or waived could delay the completion of an acquisition for a significant period of time or prevent it from occurring altogether. Any failure or delay in closing an acquisition could adversely affect our reputation, business, and performance.

Acquisitions involve numerous risks and uncertainties, including inaccurate financial and operational assumptions, incomplete or failed due diligence, lower-than-expected performance, higher-than-expected costs, difficulties related to integration, diversion of management's attention from other business activities, adverse market or other reactions, changes in relationships with customers or counterparties, the potential loss of key personnel, and the possibility of litigation and other disputes. An acquisition also could be dilutive to our existing stockholders if we were to issue common stock to fully or partially pay or fund the purchase price. Moreover, we may not be successful in identifying appropriate acquisitions. Significant competition exists for valuable acquisition targets, and we may not be able to acquire other businesses or companies on attractive terms. No assurance can be given that we will pursue future acquisitions, and our ability to grow and successfully compete may be impaired if we choose not to pursue or are unable to successfully make acquisitions.

#### PANDEMIC RISK

# The pandemic caused by a novel coronavirus, or COVID-19 ("COVID-19 pandemic"), and resulting adverse economic conditions have adversely impacted our business and results and, in the future, could have a more material adverse impact on our business, results of operations, financial condition, and/or cash flows. Any future pandemics could subject our business to the same or greater risks than the COVID-19 pandemic.

The COVID-19 pandemic has caused significant disruption to the U.S. and world economies. As the distribution, public acceptance, and administration of COVID-19 vaccines and other therapies became more successful in 2021 and 2022, certain impacts of the pandemic on the U.S. and world economies lessened, yet other impacts persisted and new impacts continued to arise. For instance, many schools and businesses were open throughout 2022, certain supply chain disruptions lessened to some extent, yet extreme volatility in equity market valuations and the U.S. and world financial markets persisted. An environment of rapid and high economic inflation developed in the U.S. and many other countries throughout 2022, reaching the highest level in four decades, in part due to the ongoing effects of the pandemic such as supply chain shocks. This inflationary environment has had a significant adverse impact on consumers, businesses, governments, financial markets, and economies. In its effort to reduce inflationary pressures on the U.S. economy, the Federal Reserve Board increased interest rates numerous times and by significant amounts in 2022, which has led to interest rates equaling their highest levels in over a decade.

As described in Part II, Item 7. "Management's Discussion and Analysis of Financial Condition and Results of Operations — Impact of COVID-19 on Sallie Mae — Customers and Credit Performance," in this annual report on

Form 10-K, during 2022 some of our borrowers experienced higher levels of financial hardship, which could lead to increased levels of delinquencies and defaults for those borrowers in the future.

In addition, we adopted a hybrid work environment during 2022 pursuant to which our employees are able to work from home for portions of the regular work week. Unanticipated issues arising from handling personal, confidential, and other information from a less efficient work-from-home environment could adversely impact our operations and lead to greater risk for us.

The extent to which the COVID-19 pandemic, including related inflationary and rising interest rate pressures, impacts our business, results of operations, financial condition, and/or cash flows will depend on future developments, which are highly uncertain and largely beyond our control, including the further impact of the pandemic and related inflationary and interest rate pressures on colleges and universities, student enrollment, and the need for Private Education Loans, and any actions taken by governmental authorities. There can be no assurance that colleges and universities will fully return to or remain at normal pre-pandemic operational levels, which could adversely affect enrollments and, consequently, the need for Private Education Loans. In addition, the impact of the COVID-19 pandemic and related inflationary and rising interest rate environment on our business, results of operations, financial condition, and/or cash flows will depend upon, among other factors: the scope and duration of the pandemic and related inflationary and rising interest rate environment; the number of our employees, customers, and vendors adversely affected by the pandemic and rising interest rate environment; the broader public health and economic dislocations resulting from the pandemic; the actions taken by governmental authorities to limit the public health, financial, and economic impacts of the COVID-19 pandemic and related inflationary and rising interest rate pressures; any legislative, regulatory, or executive changes that suspend or reduce payments or cancel or discharge obligations for education loan borrowers; any reputational damage related to the broader reception and perception of our response to the COVID-19 pandemic; and the impact of the COVID-19 pandemic and related inflationary and rising interest rate pressures on local, U.S., and world economies. In particular, any cessation by the federal government in 2023 or afterwards of its payment suspension program for borrowers of federal student loans, or the invalidation or failure of the Biden Administration's effort to forgive up to \$20,000 in federal student loan indebtedness for certain borrowers, could have a material adverse impact on our business, results of operations, financial condition, and/or cash flows if borrowers have insufficient funds to make payments on both their federal student loans and our Private Education Loans. Moreover, we expect that effects of the COVID-19 pandemic will heighten many of the other known risks to our business described in this Item 1A, and the impact of COVID-19 and related inflationary and rising interest rate pressures on our business could be material and adverse. Any additional COVID-19 outbreaks, spikes, and subsequent waves, new COVID-19 strains, and/or widespread ineffectiveness of the COVID-19 vaccines in the future could have material and adverse impacts on our business. In addition, any future pandemic could subject our business to the same or greater risks than the COVID-19 pandemic.

#### **RISKS RELATED TO SPIN-OFF**

# Because of Navient's indemnification obligations, we have exposures to risks related to its creditworthiness. If we are unable to obtain indemnification payments from Navient, we could experience higher-than-expected costs and operating expenses and our results of operations, cash flows, and/or financial condition could be materially and adversely affected.

Pursuant to the terms of the Separation and Distribution Agreement, and as contemplated by the structure of the Spin-Off, Navient is legally obligated to indemnify the Bank against all claims, actions, damages, losses, or expenses that may arise from the conduct of all activities of pre-Spin-Off SLM occurring prior to the Spin-Off, except for certain liabilities specifically assumed by the Bank in the agreement as to which the Bank would be obligated to indemnify Navient. The Separation and Distribution Agreement provides specific processes and procedures pursuant to which we may submit claims for indemnification to Navient. If for any reason Navient is unable or unwilling to pay claims made against it, our costs, operating expenses, cash flows, and/or financial condition could be materially and adversely affected over time.

#### **GENERAL RISKS**

#### The holders of our preferred stock have rights that are senior to those of our common shareholders.

At December 31, 2022, we had issued and outstanding 2.5 million shares of our Series B Preferred Stock. Our Series B Preferred Stock is senior to our shares of common stock in right of payment of dividends and other distributions. Generally, we must be current on dividends payable to holders of our Series B Preferred Stock before

any dividends can be paid on our common stock. We also must comply with certain provisions that are protective of the Series B Preferred Stock in order to effectuate any repurchases under our common stock share repurchase program. In the event of our bankruptcy, dissolution, or liquidation, the holders of our Series B Preferred Stock must be satisfied before any distributions can be made to our common shareholders.

### We may be limited in our ability to receive dividends from the Bank, pay dividends on and repurchase our common stock, and make payments on our corporate debt.

The declaration and payment of future common stock dividends, as well as the amount thereof, are subject to determination by, and the discretion of, our Board of Directors. In addition, we may change our policy regarding the payment of dividends and reduce or eliminate our common stock dividend in the future, which could adversely affect the market price of our common stock.

Our share repurchase programs permit us to repurchase from time-to-time shares of our common stock up to an aggregate repurchase price not to exceed the authorized limits described in this Form 10-K. We may not be able to sell loans at prices, in volumes, or on a schedule, that will provide us with sufficient funds to effect share repurchases under our share repurchase programs. Additionally, we may pause or discontinue our share repurchase programs for other reasons, such as legal or regulatory considerations, or because we decide to allocate available funds for other corporate priorities. The timing and volume of any repurchases will be subject to market conditions, and there can be no guarantee that we will repurchase up to the limit of any program or at all, which could adversely affect the market price of our common stock.

We are dependent on funds obtained from the Bank to fund corporate debt payments, dividend payments, and any share repurchases. Regulatory and other legal restrictions may limit our ability to transfer funds freely, either to or from our subsidiaries. In particular, the Bank is subject to laws and regulations that authorize regulatory bodies to block or reduce the flow of funds to us, or that prohibit such transfers altogether in certain circumstances. These laws, regulations, and rules may hinder our ability to access funds that we may need to make payments in respect of our stock or to satisfy our other responsibilities. The FDIC has the authority to prohibit or limit the payment of dividends by the Bank and SLM Corporation.

### Our business could be negatively affected if we are unable to attract, retain, and motivate skilled employees.

Our success depends, in large part, on our ability to retain key senior leaders and to attract and retain skilled employees and subject matter experts. We depend on our senior leaders and skilled employees and subject matter experts to oversee initiatives across the enterprise and execute on our business plans in an efficient and effective manner. Competition for such senior leaders and employees, and the cost associated with attracting and retaining them, is high. Recent scrutiny of compensation in the financial services industry has introduced additional challenges in this area. Our ability to attract and retain qualified employees also is affected by perceptions of our culture and management, our profile in the regions where we have offices, and the professional opportunities we offer. We rely upon our senior leaders not only for business success, but also to lead with integrity. To the extent our senior leaders behave in a manner that does not comport with our values, the consequences to our brand and reputation could be severe and could adversely affect our financial condition and results of operations. If we are unable to attract, develop, and retain talented senior leadership and employees, or to implement appropriate succession plans for our senior leadership and subject matter experts, our business could be negatively affected.

#### **Item 2. Properties**

The following table lists the principal facility owned by us as of December 31, 2022:

| Location   | Function     | Approximate<br>Square Feet |
|------------|--------------|----------------------------|
| Newark, DE | Headquarters | 160,000                    |

The following table lists the principal facilities leased by us as of December 31, 2022:

| Location           | Function               | Approximate<br>Square Feet |
|--------------------|------------------------|----------------------------|
| Indianapolis, IN   | Administrative Offices | 115,000                    |
| New Castle, DE     | Loan Servicing Center  | 125,000                    |
| Sterling, VA       | Administrative Offices | 27,000                     |
| Newton, MA         | Administrative Offices | 14,000                     |
| Salt Lake City, UT | Sallie Mae Bank        | 17,000                     |

The facility that we own is not encumbered by a mortgage. We believe that our headquarters, loan servicing centers, data center, back-up facility, and data management and collection centers are generally adequate to meet our long-term lending and business goals. Our headquarters are currently located in owned space at 300 Continental Drive, Newark, Delaware, 19713.

#### Item 3. Legal Proceedings

We and our subsidiaries and affiliates are subject to various claims, lawsuits, and other actions that arise in the normal course of business. It is common for the Company, our subsidiaries, and affiliates to receive information and document requests and investigative demands from state attorneys general, legislative committees, and administrative agencies. These requests may be for informational or regulatory purposes and may relate to our business practices, the industries in which we operate, or other companies with whom we conduct business. Our practice has been and continues to be to cooperate with these bodies and be responsive to any such requests.

Pursuant to the terms of the Spin-Off and applicable law, Navient is responsible for all liabilities (whether accrued, contingent, or otherwise and whether known or unknown) arising out of or resulting from the conduct of pre-Spin-Off SLM and its subsidiaries' businesses prior to the Spin-Off, other than certain specifically identified liabilities relating to the conduct of our consumer banking business for which the Bank is responsible. Nonetheless, given the prior usage of the Sallie Mae and SLM names by entities now owned by Navient, we and our subsidiaries may from time to time be improperly named as defendants in legal proceedings where the allegations at issue are the legal responsibility of Navient. Most of these legal proceedings involve matters that arose in whole or in part in the ordinary course of business of pre-Spin-Off SLM. Likewise, as the period of time since the Spin-Off increases, so does the likelihood any allegations that may be made may be in part for our own actions in a post-Spin-Off time period and in part for Navient's conduct in a pre-Spin-Off time period. We will not be providing information on these proceedings or responsibility therefor that we believe could have a material, adverse impact on our business, assets, financial condition, liquidity, or outlook if not resolved in our favor.

On January 13, 2022, Navient announced agreements with a total of forty state attorneys general to resolve their previously disclosed multistate litigation and investigation matters, including but not limited to four lawsuits (brought by the attorneys general for the states of California, Washington, Pennsylvania, and New Jersey) arising out of the Multi-State Investigation. Neither SLM, the Bank, nor any of their current subsidiaries were named in, or otherwise a party to, the California, Washington, Pennsylvania, or New Jersey lawsuits, and no claims were asserted against them. The Company and the Bank were not parties to the Navient settlement and have not contributed any of the relief sought in the settlement. Further, the consent judgments between Navient and the various states contained releases of claims as to pre-Spin-Off SLM (including the Bank and other consolidated subsidiaries) for conduct occurring on or before the date of the Spin-Off.

Pursuant to the terms of the Separation and Distribution Agreement, and as contemplated by the structure of the Spin-Off, Navient is legally obligated to indemnify the Bank against all claims, actions, damages, losses, or expenses that may arise from the conduct of all activities of pre-Spin-Off SLM occurring prior to the Spin-Off, except for certain liabilities related to the conduct of the pre-Spin-Off consumer banking business that were specifically assumed by the Bank (and as to which the Bank is obligated to indemnify Navient). Navient has acknowledged its indemnification obligations under the Separation and Distribution Agreement, in connection with the previously disclosed multistate litigation and investigation matters, as well as related lawsuits in which the Bank had been named as a party. Navient has informed the Bank, however, that it believes the Bank may be responsible to indemnify Navient against certain potential liabilities arising from the above-described lawsuits under the Separation and Distribution Agreement between the parties, and has suggested that the parties defer further discussion regarding indemnification obligations, and reimbursement of ongoing legal costs, in connection with the lawsuits. The Bank disagrees with Navient's position and the Bank has reiterated to Navient that Navient is responsible for promptly indemnifying the Bank against all liabilities arising out of the conduct of pre-Spin-Off SLM that are at issue in the Multi-State Investigation and in the above-described lawsuits.

#### **Regulatory Update**

In May 2014, the Bank received a CID from the CFPB as part of the CFPB Investigation. Two state attorneys general also provided the Bank identical CIDs and other state attorneys general have become involved in the Multi-State Investigation. To the extent requested, the Bank has been cooperating fully with the CFPB and the attorneys general conducting the Multi-State Investigation. Given the timeframe covered by the CIDs, the CFPB Investigation, and the Multi-State Investigation, and the focus on practices and procedures previously conducted by Navient and its servicing subsidiaries prior to the Spin-Off, Navient is leading the response to these investigations. Consequently, we have no basis from which to estimate either the duration or ultimate outcome of these investigations.

With regard to the CFPB Investigation, we note that on January 18, 2017, the CFPB filed a complaint in federal court in Pennsylvania against Navient, along with its subsidiaries, Navient Solutions, Inc. and Pioneer Credit Recovery, Inc. The complaint alleges these Navient entities, among other things, engaged in deceptive practices with respect to their historic servicing and debt collection practices. Neither SLM, the Bank, nor any of their current subsidiaries are named in, or otherwise a party to, the lawsuit and are not alleged to have engaged in any wrongdoing. The CFPB's complaint asserts Navient's assumption of these liabilities pursuant to the Separation and Distribution Agreement.

Item 4. Mine Safety Disclosures

N/A

#### Item 1B. Unresolved Staff Comments

None.

#### PART II.

### Item 5. Market for Registrant's Common Equity, Related Stockholder Matters, and Issuer Purchases of Equity Securities

Our common stock is listed and has traded on the NASDAQ Global Select Market ("Nasdaq") under the symbol SLM since December 12, 2011. As of January 31, 2023, there were 241,188,972 shares of our common stock outstanding and 250 holders of record.

We paid quarterly cash dividends on our common stock of \$0.11 per share for each quarter of 2022. We paid quarterly cash dividends on our common stock of \$0.03 per share for the first, second, and third quarters of 2021, respectively, and \$0.11 per share for the fourth quarter of 2021. We paid quarterly cash dividends on our common stock of \$0.03 per share for each quarter of 2020. Common stock dividend declarations are subject to determination by, and the discretion of, our Board of Directors. We may change our common stock dividend policy at any time.

#### **Issuer Purchases of Equity Securities**

The following table provides information relating to our purchase of shares of our common stock in the three months ended December 31, 2022.

| (In thousands,<br>except per share data) | Total Number<br>of Shares<br>Purchased <sup>(1)</sup> | F  | rage Price<br>'aid per<br>Share | Total Number of<br>Shares Purchased<br>as Part of Publicly<br>Announced Plans<br>or Programs <sup>(2)(3)</sup> | Approximate Dollar<br>Value<br>of Shares That<br>May Yet Be<br>Purchased Under<br>Publicly Announced<br>Plans or<br>Programs <sup>(2)</sup> |
|--|---|----|---------------------------------|--|---|
| Period:                                  |   |    |                                 |  |   |
| October 1 - October 31, 2022             | 4,519   | \$ | 15.66                           | 4,519  | \$665,000   |
| November 1 - November 30, 2022           | 2,488   | \$ | 16.90                           | 2,488  | \$623,000   |
| December 1 - December 31, 2022           | 2,529   | \$ | 16.65                           | 2,525  | \$581,000   |
| Total fourth-quarter 2022                | 9,536   | \$ | 16.25                           | 9,532  |   |

(1) The total number of shares purchased includes: (i) shares purchased under the stock repurchase programs discussed herein, and (ii) shares of our common stock tendered to us to satisfy the exercise price in connection with cashless exercises of stock options, and tax withholding obligations in connection with exercises of stock options and vesting of restricted stock, restricted stock units, and performance stock units.

(2) In the first quarter of 2022, we utilized all capacity then remaining under the 2021 Share Repurchase Program. As of December 31, 2022, we had \$581 million of capacity remaining under the 2022 Share Repurchase Program.

(3) In the fourth quarter of 2022, we repurchased 9.5 million common shares under our 10b5-1 trading plans. See Note 14, "Stockholders' Equity" to our consolidated financial statements in this Form 10-K for further discussion.

The closing price of our common stock on Nasdaq on December 30, 2022 was \$16.60.

The 2019 Share Repurchase Program expired on January 22, 2021 and permitted us to repurchase from time to time shares of our common stock up to an aggregate repurchase price not to exceed \$200 million. We utilized all capacity under the 2019 Share Repurchase Program, having repurchased 17 million and 3 million shares of common stock for \$167 million and \$33 million in the years ended December 31, 2019 and 2020, respectively.

The 2020 Share Repurchase Program expired on January 21, 2022 and permitted us to repurchase shares of common stock from time to time up to an aggregate repurchase price not to exceed \$600 million.

Under the authority of the 2020 Share Repurchase Program, on March 10, 2020, we entered into an ASR with a third-party financial institution under which we paid \$525 million for an upfront delivery of our common stock and a forward agreement. On March 11, 2020, the third-party financial institution delivered to us approximately 44.9 million shares. The final total actual number of shares of common stock delivered to us pursuant to the forward agreement was based generally upon a volume-weighted average price at which the shares of our common stock traded during the regular trading sessions on the NASDAQ Global Select Market during the term of the ASR. The transactions were accounted for as equity transactions and were included in treasury stock when the shares were received, at

which time there was an immediate reduction in the weighted average common shares calculation for basic and diluted earnings per share. On January 26, 2021, we completed the ASR and upon final settlement on January 28, 2021, we received an additional 13 million shares. In total, we repurchased 58 million shares under the ASR at an average price per share of \$9.01. Under the 2020 Share Repurchase Program, we also repurchased an additional 4 million shares of common stock for \$75 million in the three months ended March 31, 2021. We have utilized all capacity under the 2020 Share Repurchase Program. For additional information, see Notes to Consolidated Financial Statements, Note 14, "Stockholders' Equity."

In October 2020, we initiated a cash tender offer to purchase up to 2,000,000 shares of our Series B Preferred Stock. On November 30, 2020, we accepted for purchase 1,489,304 shares of the Series B Preferred Stock at a purchase price of \$45 per share plus an amount equal to accrued and unpaid dividends, for an aggregate purchase price of approximately \$68 million.

On January 27, 2021, we announced the 2021 Share Repurchase Program, which was effective upon announcement and expired on January 26, 2023, and originally permitted us to repurchase shares of our common stock from time to time up to an aggregate repurchase price not to exceed \$1.25 billion.

On October 20, 2021, we announced a \$250 million increase in the amount of common stock that may be repurchased under our 2021 Share Repurchase Program, which expired on January 26, 2023. This was in addition to the original \$1.25 billion of authorization announced on January 27, 2021, for a total 2021 Share Repurchase Program authorization of \$1.5 billion. Of the total \$1.5 billion 2021 Share Repurchase Program authorization, we repurchased 81.1 million shares of common stock at an average price per share of \$18.07, for \$1.46 billion in the year ended December 31, 2021. (Those amounts include the shares repurchased under the Tender Offer described below.) We also repurchased 2.0 million shares of common stock under the 2021 Share Repurchase Program for \$38 million in the three months ended March 31, 2022. We have utilized all capacity under the 2021 Share Repurchase Repurchase Program.

On January 26, 2022, we announced the 2022 Share Repurchase Program, which was effective upon announcement and expires on January 25, 2024, and permits us to repurchase shares of our common stock from time to time up to an aggregate repurchase price not to exceed \$1.25 billion. Under the 2022 Share Repurchase Program, we repurchased 38.2 million shares of common stock at an average price per share of \$17.52, for \$669 million in the year ended December 31, 2022. There was \$581 million of capacity remaining under the 2022 Share Repurchase Repurchase Program at December 31, 2022.

So long as there is unexpired capacity under a given repurchase program, repurchases under the programs may occur from time to time and through a variety of methods, including tender offers, open market repurchases, repurchases effected through Rule 10b5-1 trading plans, negotiated block purchases, accelerated share repurchase programs, or other similar transactions. The timing and volume of any repurchases under the 2022 Share Repurchase Program will be subject to market conditions, and there can be no guarantee that the Company will repurchase up to the limit of the program or at all.

#### Common Stock Tender Offer

On February 2, 2021, under the auspices of the 2021 Share Repurchase Program, we announced the commencement of the Tender Offer to purchase up to \$1 billion in aggregate purchase price of our outstanding shares of common stock, par value \$0.20 per share. Pursuant to the Tender Offer, we repurchased 28.5 million shares at a price of \$16.50 per share. The purchase of shares settled on March 16, 2021, for an aggregate cost of approximately \$472 million, including fees and expenses related to the Tender Offer. We cancelled the 28.5 million shares purchased in connection with the Tender Offer. This cancellation decreased the balances of common stock by \$6 million and of additional paid-in capital by \$466 million, respectively.

#### Share Repurchases under our Rule 10b5-1 Trading Plans

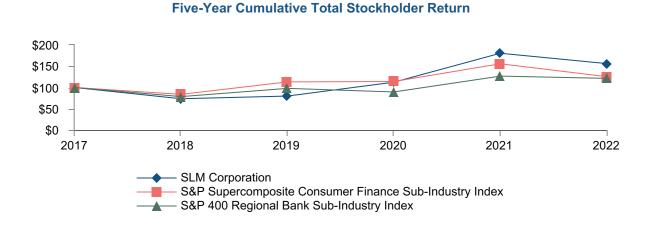
During the years ended December 31, 2022 and 2021, we repurchased 40 million and 57 million shares, respectively, of our common stock at a total cost of \$708 million and \$1.1 billion, respectively, under Rule 10b5-1 trading plans authorized under our share repurchase programs.

In addition to any repurchases that we may make under the share repurchase programs, we expect to repurchase common stock acquired as a result of taxes withheld in connection with award exercises and vesting under our employee stock-based compensation plans.

#### **Stock Performance**

The following graph compares the five-year cumulative total returns of SLM Corporation, the S&P Supercomposite Consumer Finance Sub-Industry Index, and the S&P 400 Regional Bank Sub-Industry Index.

This graph assumes \$100 was invested in the stock or the relevant index on December 31, 2017, and also assumes the reinvestment of dividends through December 31, 2022.



| Company/Index   | 12/31/17 | 12/31/18 | 12/31/19 | 12/31/20 | 12/31/21 | 12/31/22 |
|---|----------|----------|----------|----------|----------|----------|
| SLM Corporation   | \$100.0  | \$73.5   | \$79.9   | \$112.5  | \$180.6  | \$156.3  |
| S&P Supercomposite Consumer Finance<br>Sub-Industry Index | 100.0    | 83.9     | 113.2    | 114.1    | 155.8    | 125.5    |
| S&P 400 Regional Bank Sub-Industry<br>Index               | 100.0    | 78.6     | 97.9     | 89.5     | 126.8    | 121.5    |

Source: Bloomberg Total Return Analysis

#### Item 6. Selected Financial Data.

The following table sets forth our selected financial and other operating information. The selected financial data in the table is derived from our consolidated financial statements. The data should be read in conjunction with the consolidated financial statements, related notes, and Item 7. "Management's Discussion and Analysis of Financial Condition and Results of Operations."

| Years Ended December 31,<br>(dollars in millions, except per share amounts) | 2022         | 2021         | 2020         | 2019         | 2018         |
|---|--------------|--------------|--------------|--------------|--------------|
| Operating Data:   |              |              |              |              |              |
| Net interest income   | \$<br>1,489  | \$<br>1,395  | \$<br>1,480  | \$<br>1,623  | \$<br>1,413  |
| Non-interest income (loss)  | <br>335      | 632          | 331          | 49           | (52)         |
| Total revenue   | 1,824        | 2,027        | 1,811        | 1,672        | 1,361        |
| Net income  | \$<br>469    | \$<br>1,161  | \$<br>881    | \$<br>578    | \$<br>487    |
| Basic earnings per common share   | \$<br>1.78   | \$<br>3.67   | \$<br>2.27   | \$<br>1.31   | \$<br>1.08   |
| Diluted earnings per common share   | \$<br>1.76   | \$<br>3.61   | \$<br>2.25   | \$<br>1.30   | \$<br>1.07   |
| Dividends per common share <sup>(1)</sup>                                   | \$<br>0.44   | \$<br>0.20   | \$<br>0.12   | \$<br>0.12   | \$<br>       |
| Return on common stockholders' equity                                       | 25 %         | 54 %         | 45 %         | 21 %         | 20 %         |
| Net interest margin   | 5.31         | 4.81         | 4.81         | 5.76         | 6.10         |
| Return on assets  | 1.64         | 3.92         | 2.84         | 1.96         | 2.01         |
| Dividend payout ratio   | 25           | 6            | 5            | 9            |              |
| Average equity/average assets   | 7.19         | 8.09         | 7.23         | 10.56        | 11.22        |
| Balance Sheet Data:   |              |              |              |              |              |
| Total education loans held for investment portfolio, net                    | \$<br>19,627 | \$<br>20,318 | \$<br>19,172 | \$<br>23,680 | \$<br>21,143 |
| Total assets  | 28,811       | 29,222       | 30,770       | 32,686       | 26,638       |
| Total deposits  | 21,448       | 20,828       | 22,666       | 24,284       | 18,943       |
| Total borrowings  | 5,235        | 5,931        | 5,189        | 4,643        | 4,284        |
| Total SLM Corporation stockholders' equity                                  | 1,727        | 2,150        | 2,563        | 3,312        | 2,973        |
| Book value per common share   | 6.13         | 6.81         | 6.16         | 6.91         | 5.90         |

(1) Common stock dividend declarations are subject to determination by, and the discretion of, our Board of Directors. We may change our common stock dividend policy at any time. We did not pay common stock dividends in fiscal year 2018.

#### Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations

The following discussion and analysis should be read in conjunction with our consolidated financial statements and related notes included elsewhere in this Annual Report on Form 10-K. This discussion and analysis also contains forward-looking statements and should be read in conjunction with the disclosures and information contained in "Forward-Looking and Cautionary Statements" and Part I, Item 1A. "Risk Factors" in this Annual Report on Form 10-K.

Through this discussion and analysis, we intend to provide the reader with some narrative context for how our management views our consolidated financial statements, additional context within which to assess our operating results, and information on the quality and variability of our earnings, liquidity, and cash flows.

#### Impact of COVID-19 on Sallie Mae

During the first quarter of 2020, the outbreak of COVID-19 began to spread worldwide and has caused significant disruptions to the U.S. and world economies.

The impact of COVID-19 has been felt by our colleagues, our customers, and our communities. In response to COVID-19, we implemented efforts to safeguard our team members and enabled a remote work environment. In addition, we took steps to help our customers during the crisis. Further, The Sallie Mae Fund, our charitable arm, made contributions to assist in our hometown communities.

The COVID-19 crisis was unprecedented and had a significant impact on the economic environment globally and in the U.S. While we have highlighted below how we responded to the pandemic in 2020 and 2021, the pandemic continued to have lingering impacts on our financial results in 2022. As COVID-19 mutates into newer strains, there is a significant amount of uncertainty as to the length and breadth of the impact to the U.S. economy and, consequently, on us. The information below should be read in conjunction with our COVID-19 pandemic risk factor, see Part I, Item 1A. "Risk Factors - Pandemic Risk " in this annual report on Form 10-K. In addition, see the forward-looking and cautionary statements discussion in this annual report on Form 10-K. Forward-looking statements are subject to risks, uncertainties, assumptions, and other factors that may cause actual results to be materially different from those reflected in such forward-looking statements. These factors include, among others, the risks and uncertainties set forth in Part I, Item 1A. "Risk Factors" and elsewhere in this annual report on Form 10-K.

#### Financial Results

We continued to see an impact to our financial results as a direct result of COVID-19 in 2022. The economic upheaval that occurred in 2022 (e.g., higher inflation, higher interest rates, and lower stock market) as the country began to recover from the initial effects of the pandemic and the resulting government stimulus programs also affected our financial results and operations through increased loan yields and deposit costs, increased losses on loans and increased allowance for credit losses, increased employee compensation costs, and reduced staffing. Difficulty in hiring and retaining servicing and collections staff contributed to the higher charge-off rates in 2022, as did losses from the "gap year" program we implemented in 2020 to help our borrowers. During the first quarter of 2021, we increased our estimates of future prepayment speeds during both the two-year reasonable and supportable period as well as the remaining term of the underlying loans, and in the fourth quarter of 2021 we increased them again for the remaining term of the underlying loans. These faster estimated prepayment speeds during the two-year reasonable and supportable period reflected the significant improvement in economic forecasts at the time, as well as the implementation of an updated prepayment speed model. We experienced higher prepayments during the COVID-19 pandemic, when unemployment rates were elevated, than we would have expected based upon our experience during past financial crises. In 2022, as interest rates rose from the low levels experienced during the pandemic, we saw prepayments slow down, which resulted in an increase in our allowance for credit losses.

Private Education Loans (held for investment) in forbearance as a percentage of held for investment Private Education Loans in repayment and forbearance was 1.8 percent at December 31, 2022, compared to 1.9 percent at December 31, 2021. The forbearance rate on December 31, 2022 was lower than on December 31, 2021 due to our ending disaster forbearance related to COVID-19 in June 2021 and our adoption of the previously announced planned credit administration practices changes. Delinquencies at December 31, 2022, as a percentage of Private Education Loans in repayment, increased to 3.8 percent from 3.3 percent at December 31, 2021. The increase in delinquencies was primarily due to the ending of the disaster forbearance program related to COVID-19, the adoption of new credit administration practices changes in the latter part of 2021, and operational challenges we experienced during 2022.

For the start of the 2021-2022 academic year, the majority of colleges, universities, and trade schools returned to inperson classes while offering full residential options. For the start of the 2022-2023 academic year, we continued to see colleges, universities, and trade schools returning to in-person classes and full residential options. While these schools moved away from an emphasis on hybrid and online classes, some colleges maintained the option for online classes as a safety precaution.

For some students, going back to school in the fall of 2020 was not an option because of the pandemic or for other reasons. Therefore, some students took a "gap year" before returning to school. In 2020, for those students that had unexpectedly separated from school, we had provided an extension of time, until the fall of 2021, to re-enroll before beginning their grace period that occurs upon separation from school and prior to entering full principal and interest repayment status. At December 31, 2020, \$1.0 billion of Private Education Loans had been granted this extended period of time. Beginning September 30, 2021, we no longer granted this "gap year" extension. Losses on these "gap year" loans, which totaled \$59 million, were higher than expected and contributed to the higher charge-offs in 2022.

On March 27, 2020, then President Trump signed into law the Coronavirus Aid, Relief, and Economic Security Act (the "CARES Act"), which, among other things, allows us to (i) elect to suspend the requirements under GAAP for loan modifications related to COVID-19 that would otherwise be categorized as troubled debt restructurings ("TDRs"), and (ii) suspend any determination of a loan modified as a result of the effects of COVID-19 as being a TDR, including impairment for accounting purposes. Furthermore, on December 27, 2020, the Consolidated Appropriations Act, 2021 ("CAA") was signed into law. The CAA provides for additional COVID-19 focused relief and extends certain provisions of the CARES Act.

We elected to suspend TDR accounting for modifications of loans that occurred as a result of COVID-19 for the applicable period of the CARES Act and CAA relief. The relief from TDR guidance applied to modifications of loans that were not more than 30 days past due as of December 31, 2019, and that occurred during the period beginning on March 1, 2020, and ending on the earlier of (i) 60 days after the date on which the national emergency related to the COVID-19 outbreak is terminated, or (ii) January 1, 2022. We continued to apply TDR accounting to those loans that were more than 30 days past due as of December 31, 2019 and were subsequently modified through December 31, 2021. Effective January 1, 2022, we adopted Accounting Standards Update ("ASU") No. 2022-02, "Troubled Debt Restructurings and Vintage Disclosures" ("ASU No. 2022-02"), which eliminated the accounting guidance for TDRs while enhancing disclosure requirements for certain loan refinancings and restructurings by creditors when a borrower is experiencing financial difficulty. See "Item 7. "Management's Discussion and Analysis of Financial Condition and Results of Operations — Critical Accounting Policies and Estimates — Allowance for Credit Losses —Adoption of ASU No. 2022-02 'Troubled Debt Restructurings uidance.

Under regulations issued by the FDIC and other federal banking agencies, banking organizations that adopt CECL during the 2020 calendar year, including the Bank, could elect to delay for two years, and then phase in over the following three years, the effects on regulatory capital of CECL relative to the incurred loss methodology. The Bank elected to use this option. Therefore, the regulatory capital impact of the Bank's transition adjustments recorded on January 1, 2020 from the adoption of CECL, and 25 percent of the ongoing impact of CECL on the Bank's allowance for credit losses, retained earnings, and average total consolidated assets, each as reported for regulatory capital purposes (collectively, the "adjusted transition amounts"), were deferred for the two-year period ending January 1, 2022. On January 1, 2022, 25 percent of the adjusted transition amounts were phased in for regulatory capital purposes. On January 1 of each year from 2023 to 2025, the adjusted transition amounts will continue to be phased in for regulatory capital purposes at a rate of 25 percent per year, with the phased-in amounts included in regulatory capital at the beginning of each year. The Bank's January 1, 2020 CECL transition amounts increased our allowance for credit losses by \$1.1 billion, increased the liability representing our off-balance sheet exposure for unfunded commitments by \$116 million, and increased our deferred tax asset by \$306 million, resulting in a cumulative effect adjustment that reduced retained earnings by \$953 million. This transition adjustment was inclusive of qualitative adjustments incorporated into our CECL allowance as necessary, to address any limitations in the models used.

At December 31, 2022, the adjusted transition amounts that were deferred and are being phased in for regulatory capital purposes are as follows:

|                                    |     | Fransition<br>Amounts |    | ustments for<br>Year Ended          |    | ustments for<br>Year Ended |    | Phase-In<br>Amounts for the<br>Year Ended |                     | Remaining<br>Adjusted<br>Transition<br>nounts to be<br>Phased-In |
|------------------------------------|-----|-----------------------|----|-------------------------------------|----|----------------------------|----|---|---------------------|--|
| (Dollars in thousands)             | Jar | uary 1, 2020          | De | December 31, December 31, 2020 2021 |    | December 31,<br>2022       |    | D   | ecember 31,<br>2022 |  |
|                                    |     |                       |    |                                     |    |                            |    |   |                     |  |
| Retained earnings                  | \$  | 952,639               | \$ | (57,859)                            | \$ | (58,429)                   | \$ | (209,088)                                 | \$                  | 627,263  |
| Allowance for credit losses        |     | 1,143,053             |    | (55,811)                            |    | (49,097)                   |    | (259,536)                                 |                     | 778,609  |
| Liability for unfunded commitments |     | 115,758               |    | (2,048)                             |    | (9,333)                    |    | (26,094)                                  |                     | 78,283   |
| Deferred tax asset                 |     | 306,171               |    | _                                   |    | _                          |    | (76,542)                                  |                     | 229,629  |

#### Customers and Credit Performance

COVID-19 had a far reaching, negative impact on individuals and businesses. Specifically, COVID-19 materially disrupted business operations throughout the country, resulting in supply chain disruptions and inflationary pressures. As a result, we expected many of our individual customers to experience financial hardship, creating a challenge to meet credit standards for new loan originations and making it difficult, if not impossible, to fulfill their payment obligations to us without temporary assistance. We monitored key metrics as early warning indicators of financial hardship, including changes in weekly unemployment claims, enrollment in auto-debit payments, requests for new forbearances, enrollment in hardship payment plans, and early delinquency metrics.

As a result of the negative impact on employment from COVID-19, our customers experienced higher levels of financial hardship, which initially led to elevated levels of forbearance, as we provided disaster forbearance to borrowers who requested it. We saw higher levels of delinquencies and defaults as borrowers who had received disaster forbearance from us re-entered repayment status. For the year ended December 31, 2022, we considered the multiple economic forecasts in estimating our allowance for credit losses. We could experience significant changes in our allowance for credit losses if there are significant changes in the rate of occurrence and the severity of infections from COVID-19 increases. The process for determining our allowance contemplates material external factors that may require management adjustments. We used Moody's Analytics economic forecasts in estimating the losses on our loan portfolio.

Historically, we have utilized disaster forbearance to assist borrowers affected by material events, typically federallydeclared disasters, including hurricanes, wildfires, floods, and the COVID-19 pandemic. We typically grant disaster forbearance to affected borrowers in increments of up to three months at a time, but the disaster forbearance granted generally does not apply toward the 12-month forbearance limit described later in this Form 10-K. In accordance with regulatory guidance that encouraged lenders to work constructively with customers who were affected by COVID-19, we invoked this same disaster forbearance program to assist our customers through COVID-19 and offered this program across our operations. During 2021, we ended all COVID-19 disaster forbearances and at December 31, 2022, there were no loans under a disaster forbearance program related to COVID-19.

We continue to adapt and evolve our customer care and collections practices to meet the needs of our customers, while operating in a safe and sound manner. See also "— Financial Results" in this section for further discussion of the impact of the COVID-19 pandemic on students returning to college campuses.

#### Our Team Members

Our team members have been affected by COVID-19 in many ways, including sickness, disruptions due to unexpected school and day-care closings, family underemployment or unemployment, and learning how to work remotely with, in some cases, new tools and technology to learn and support that work. Our goal has been to support our team members during the present uncertainty while meeting the needs of our customers and providing business continuity. In April 2022, we returned to our offices, with most team members working under a hybrid model of some days in the office and other days working from home.

#### **Operations**

We have robust pandemic and business continuity plans that include our business units and technology environments. When COVID-19 was declared a pandemic, we activated our pandemic response plan. Sallie Mae's response was initiated by the Incident Management Office ("IMO"), a group of key stakeholders representing members of senior and executive management. The IMO directed the activities of the operational response group to address the

health and safety of our workforce, assist customers, sustain business operations, and address the management of other ongoing pandemic activities.

In response to a growing infected population across the United States in 2020, we executed plans for socialdistancing and mask wearing in our facilities, implemented work-from-home contingencies and instituted a voluntary vaccination incentive program for our team members. As the impact of the virus progressed, we expanded remote-working capabilities for our teams and consulted with regulators about our plans. We closely monitored directives and guidance from both the Centers for Disease Control and Prevention and local health departments to ensure compliance with any requirements. We also completed a series of additional steps to appropriately ensure data security through compliance with our telecommuting policy. The policy is designed to create a secure at-home work environment that protects our customers' information and transactions while also providing the necessary technology capabilities to enable effective remote-working for our team members.

In addition, we enhanced the functionality of our chatbot, IVR, mobile app, and website features to help our customers manage their accounts.

Most team members currently are working on a hybrid model of some days in the office and the other days working from home.

#### Liquidity and Capital

Over the course of 2019, we significantly increased our overall liquidity position for risk management purposes and enhanced our liquidity stress testing regime. As a result of these efforts, we currently believe our liquidity position is stable and we expect to be able to fund our business operations. Because of the disruptions in the capital markets that occurred at the onset of the pandemic, in the first quarter of 2020 we implemented our Contingency Funding Plan, which entailed monitoring and reporting to management our liquidity position and the health of deposit and asset-backed securities markets. In times of financial distress, we often see a flight to quality, where investors seek safer places to invest their money, such as insured bank deposits and in securities such as U.S. Treasuries and government- sponsored debt and mortgage-backed securities. We saw similar trends in the marketplace during this crisis and expect that as a wellcapitalized insured depository institution, we will have ample access to deposit markets. As pandemic-related capital market disruptions abated, we de-activated the Contingency Funding Plan in October 2020, but have continued to remain watchful for signs of renewed market stress as the pandemic evolves. Maintaining our focus on earnings quality as well as prudent liquidity management, we actively managed the cost of our retail deposits downward in response to the rapid downturn in short-term interest rates in 2020. As the economy recovered and inflation increased in 2022, we saw deposit rates increase as market rates began to rise. In addition, we were able to access the brokered deposit, asset-backed security, and unsecured debt markets throughout 2021 and 2022. We manage our capital position through a rigorous capital stress testing regime. As a result, we believe that, given the quality of our Private Education Loan portfolio, we have sufficient capital to withstand our current estimate in the event of a downturn. If circumstances surrounding COVID-19 change in a significantly more adverse way, however, it is possible our liquidity and regulatory capital position could be materially and adversely affected, which could materially and adversely impact our business operations and our overall financial condition. See "Liquidity and Capital Resources" and "Borrowings" in Item 7 for additional discussion of our capital and funding activities.

Regulatory agencies have also provided regulatory capital relief to financial institutions as a result of the crisis. See "- Financial Results" for additional discussion regarding the regulatory relief.

#### Regulatory

We are regulated by the FDIC, the UDFI, and the CFPB. These agencies have encouraged regulated entities to work constructively with customers affected by COVID-19 and have provided guidance regarding loan modifications.

The federal banking regulators have stated that working with customers who are current on existing loans, either individually or as part of a program for creditworthy customers who are experiencing short-term financial or operational problems as a result COVID-19, generally would not be considered TDRs (as hereinafter defined). For modification programs, such as forbearance, designed to provide short-term relief for current customers affected by COVID-19, we may presume that customers who are current on payments are not experiencing financial difficulties at the time of the modification for purposes of determining TDR status, and thus no further TDR analysis was required for each loan modification in the program.

In addition, the federal banking regulators have indicated their examiners will exercise judgment in reviewing loan modifications, including TDRs, and will not automatically adversely risk-rate credits that are affected by COVID-19, including those considered TDRs. Regardless of whether modifications result in loans being considered TDRs or adversely classified, the federal banking regulators have indicated their examiners will not criticize prudent efforts to modify the terms of existing loans to affected customers.

#### Overview

The following discussion and analysis presents a review of our business and operations as of and for the year ended December 31, 2022.

#### **Key Financial Measures**

Set forth below are brief summaries of our key financial measures. Our operating results are primarily driven by net interest income from our Private Education Loan portfolio, gains and losses on loan sales, provision expense for credit losses, and operating expenses. The growth of our business and the strength of our financial condition are primarily driven by our ability to achieve our annual Private Education Loan origination goals while sustaining credit quality and maintaining cost-efficient funding sources to support our originations.

#### Net Interest Income

Most of our earnings are generated from the interest income earned on assets in our education loan portfolios, net of the interest expense we pay on the funding for those loans. We report these earnings as net interest income. We also often refer to the net interest margin, which is the net interest yield earned on our interest-earning assets less the rate paid on our related interest-bearing liabilities. The majority of our interest income comes from our Private Education Loan portfolio. FFELP Loans have a lower net interest yield and carry lower risk than Private Education Loans, as a result of the federal government guarantee supporting FFELP Loans.

#### Loan Sales and Secured Financings

We may sell loans to third-parties through whole loan sales, securitizations, or other similar transactions. We typically retain servicing of loans subsequent to their sale and earn revenue for this servicing at prevailing market rates for such services. Selling loans removes the loan assets from our balance sheet and helps us manage our asset growth, capital, and liquidity needs. Alternatively, we may use loans as collateral in connection with the creation of asset-backed securitizations or secured funding facilities structured as financings. These types of transactions may provide us long-term financing, but they do not remove loan assets from our balance sheet, nor do they generate gains on sales of loans, net. Consequently, our operating results may be significantly affected by whether we choose to sell loans and recognize current gains on sale or continue to hold or finance loans, thereby retaining some or all the net interest income from those loans. In 2022, we recognized \$328 million in gains from the sale of approximately \$3.34 billion of our Private Education Loans, including \$3.13 billion of principal and \$217 million in capitalized interest, to unaffiliated third-parties. For additional information, see Notes to Consolidated Financial Statements, Note 5, "Loans Held for Investment."

#### Allowance for Credit Losses

Management estimates and maintains an allowance for credit losses for the lifetime expected credit losses on loans in our portfolios, as well as for future loan commitments, at the reporting date. See Item 7. "Management's Discussion and Analysis of Financial Condition and Results of Operations — Critical Accounting Policies and Estimates — Allowance for Credit Losses." Allowances for credit losses are an important indicator of management's perspective on the future performance of a loan portfolio. Each quarter, management makes an adjustment to the allowance for credit losses to reflect its most up-to-date estimate of future losses by recording a charge against quarterly revenues known as provision expense. As they occur, actual loan charge-offs and recoveries are then charged or credited, respectively, against the allowance for credit losses rather than against earnings.

The allowance for credit losses and provision expense rise in periods of high loan origination, when future chargeoffs are expected to increase, and fall when future charge-offs are expected to decline. We bear the full credit exposure on our Private Education Loans and Credit Cards. Losses on our Private Education Loans are affected by risk characteristics such as loan status (in-school, grace, forbearance, repayment, and delinquency), loan seasoning (number of months in active repayment), underwriting criteria (e.g., credit scores), presence of a cosigner, servicing and collections practices, and the current economic environment. See "CREDIT RISK - Defaults on our loans, particularly Private Education Loans, could adversely affect our business, financial position, results of operations, and/or cash flows." in Item 1A. "Risk Factors" for additional information. Losses typically emerge once a borrower separates from school and enters full principal and interest repayment after the borrower's grace period (six months, typically) ends. As a larger proportion of our Private Education Loan portfolio enters full principal and interest repayment in the coming years, we would expect the amount of charge-offs to increase. Our allowance for credit losses for FFELP Loans and related periodic provision expense are small because we generally bear a maximum of three percent loss exposure due to the federal guarantee on such loans. We maintain an allowance for credit losses for our FFELP Loans at a level sufficient to cover lifetime expected credit losses.

#### **Charge-Offs and Delinquencies**

Delinquencies are another important indicator of potential future credit performance. Private Education Loans are charged off at the end of the month in which they reach 120 days delinquent or otherwise when the loans are classified as a loss by us or our regulator. Charge-off data provides relevant information with respect to the actual performance of a loan portfolio over time. Management focuses on delinquencies as well as the progression of loans from early to late stage delinquency as a key metric in estimating the allowance for credit losses and tailoring its future collections strategies. We manage our charged-off loans through a mix of in-house collectors, third-party collectors, and sales to third-parties.

#### **Operating Expenses**

The cost of operating our business directly affects our profitability. We strive to manage growth in our business in a prudent fashion by focusing on investments to improve efficiency. We monitor and report internally various metrics, including cost to acquire and cost to service our loans (which include both owned and serviced loans), among others. The cost to acquire is affected by such variables as technology, personnel, and marketing costs. Servicing expenses primarily include compensation and benefit expenses related to our collections, customer support, and payment processing employees, and technology costs and other expenses associated with facilitating and servicing borrowers. Costs to service can vary period to period based upon seasonality and borrower payment status. The cost to service a delinquent borrower is significantly higher than the cost to service a current or in-school borrower.

#### Private Education Loan Originations

Private Education Loans are the principal asset on our balance sheet, and the amount of new Private Education Loan originations we generate each year is a key indicator of the trajectory of our business, including our future earnings and asset growth.

#### **Funding Sources**

#### Deposits

We utilize brokered, retail, and other core deposits to meet funding needs and enhance our liquidity position. These deposits can be term or liquid deposits. Our term brokered deposits have terms as long as seven years. Interest rates on a portion of our long-term deposits are swapped into one-month LIBOR. This structure has the effect of transforming the interest rate characteristics of these deposits to match the index on which the majority of our assets reset, thereby minimizing our exposure to interest rate risk. Retail deposits are sourced through a direct banking platform and serve as an important source of diversified funding. Brokered deposits considered non-brokered that are held in large accounts structured to allow FDIC insurance to flow through to underlying individual depositors. We diversify our funding sources with deposits from Educational 529 savings plan and Health Savings plans. These and other large omnibus accounts, aggregating the deposits of many individual depositors, represented \$8.0 billion of our deposit totals as of December 31, 2022.

#### Loan Securitizations

We have diversified our funding sources by issuing term ABS and by entering into the Secured Borrowing Facility. Term ABS financing provides long-term funding for our Private Education Loan portfolio at attractive interest rates and at terms that effectively match the average life of the assets. Loans associated with these transactions will remain on our balance sheet if we retain the residual interest in the related trusts. The Secured Borrowing Facility provides an extremely flexible source of funds that can be drawn upon on short notice to meet funding needs within the Bank. Borrowings under our Secured Borrowing Facility are accounted for as secured financings.

#### **LIBOR Transition**

Following announcements by the UKFCA, which regulates LIBOR, and ICE Benchmark Administration Limited, the administrator of LIBOR, publication of 1-week and 2-month USD LIBOR and all tenors for other currencies ceased after December 31, 2021. While publication of the remaining USD settings is expected to cease after June 30, 2023, U.S. banking and other global financial services regulators directed regulated institutions to cease entering into new LIBOR-based contracts as soon as practicable and in any event by the end of 2021.

In 2020, we launched a formal cross-functional replacement project with the goal of ensuring a smooth transition to a replacement index for our LIBOR-based assets and obligations with minimal negative impact on our customers, investors, and the Company's business, financial condition, and results of operations.

The Chief Financial Officer and the project team monitor developments, assess impacts, propose plans and, with the approval of an executive committee, implement changes. The Chief Financial Officer and/or project team reports status regularly to our Board of Directors. In 2020, we began accepting certain deposits based on SOFR. In the second quarter of 2021, we began issuing variable-rate Private Education Loans that are indexed to SOFR. In May 2022, we renewed the Secured Borrowing Facility with an index based on SOFR and, in the third quarter of 2022, we began issuing ABS that are indexed to SOFR.

Substantially all our assets, liabilities, and off-balance sheet items referencing LIBOR are comprised of Private Education Loans originated before April 2021, deposits, variable-rate ABS issued before 2022, and derivatives. In addition, our Series B Preferred Stock is indexed to LIBOR. We plan to transition these exposures to LIBOR by changing them to an alternative reference rate, either through modification or replacement, by June 30, 2023. Approximately \$192 million of our variable-rate ABS (those issued before November 2017) do not have fallback provisions for an alternative reference rate and we intend to rely upon the safe harbors provided by recently passed federal legislation to transition these ABS to an alternative reference rate. Generally, the safe harbors will shield parties from liability and damages for transitioning certain USD LIBOR-indexed contracts (generally, those that do not have provisions for an alternative reference rate) to a benchmark replacement rate based on SOFR and selected by the Federal Reserve Board. We have evaluated the potential basis risk associated with a mismatch in variable-rate assets and liabilities, including any mismatches related to (i) legacy assets and liabilities that remain indexed to LIBOR up to June 2023 and newly issued assets and liabilities that are, or will be, indexed to SOFR and (ii) term SOFR-indexed assets and liabilities and average SOFR assets and liabilities. In all such cases, we have determined the basis risk is immaterial on an aggregate basis.

The chart below depicts our current LIBOR exposure at December 31, 2022.

| As of December 31, 2022<br>(dollars in thousands)                                 | LIBOR<br>Exposure |
|---|-------------------|
| Private Education Loans   | \$<br>6,501,635   |
| FFELP Loans   | 513,839           |
| Available-for-sale investments  | <br>48,637        |
| Total Assets  | \$<br>7,064,111   |
|   |                   |
| Deposits  | \$<br>1,872,647   |
| Private Education Loan term securitizations - no contractual fallback             | 192,366           |
| Private Education Loan term securitizations - alternative reference rate fallback | 524,123           |
| Total Liabilities   | <br>2,589,136     |
|   |                   |
| Total Equity (preferred stock)  | 251,070           |
|   |                   |
| Total Liabilities and Equity  | \$<br>2,840,206   |
|   |                   |
| Off-Balance Sheet:  |                   |
| Pay LIBOR derivative notional   | \$<br>1,528,186   |
| Receive LIBOR derivative notional   | <br>1,314,660     |
| Total derivative notional   | 2,842,846         |
|   |                   |
| Total Off-Balance Sheet   | \$<br>2,842,846   |

See Part I, Item 1A. "Risk Factors" in this Form 10-K for additional discussion regarding the risks associated with the transition from LIBOR.

#### **Strategic Imperatives**

To further focus our business and increase shareholder value, we continue to advance our strategic imperatives. Our focus remains on maximizing the profitability and growth of our core private student loan business, while harnessing and optimizing the power of our brand and attractive client base. In addition, we continue to seek to better inform the external narrative about student lending and Sallie Mae. We also strive to maintain a rigorous and predictable capital allocation and return program to create shareholder value. We are focused on driving a mission-led culture that continues to make Sallie Mae a great place to work. We also continue to strengthen our risk and compliance function, enhance and build upon our risk management framework, and assess and monitor enterprise-wide risk.

During 2022, we made the following progress on the above corporate strategic imperatives.

#### Acquisition of Nitro College

On March 4, 2022, we completed the acquisition of Nitro, which provides resources that help students and families evaluate how to responsibly pay for college and manage their financial responsibilities after graduation. The addition of Nitro brought innovative products, tools, and resources to help students and families confidently navigate their higher education journey.

The acquisition of Nitro enhances future strategic growth opportunities for Sallie Mae and expands our digital marketing capabilities, reduces the cost to acquire customer accounts, and accelerates our progress to become a broader education solutions provider helping students to, through, and immediately after college. For additional information on this transaction, see Notes to Consolidated Financial Statements, Note 2, "Significant Accounting Policies — Business Combination," and Note 10, "Goodwill and Acquired Intangible Assets."

#### 2022 Loan Sales and 2022-A, 2022-B, and 2022-D Transactions

During 2022, we sold \$3.34 billion of our Private Education Loans, including \$3.13 billion of principal and \$217 million in capitalized interest, to unaffiliated third parties. The transactions qualified for sale treatment and removed

the balance of the loans from our balance sheet on the respective settlement dates. We remained the servicer of these loans pursuant to applicable servicing agreements executed in connection with the sales. These sales resulted in our recognizing a gain of \$328 million during the year ended December 31, 2022. For additional information regarding these transactions, see Notes to Consolidated Financial Statements, Note 5, "Loans Held for Investment" and Note 12, "Borrowings - Unconsolidated VIEs."

#### 2022-C Securitization

On August 9, 2022, we executed our \$575 million SMB Private Education Loan Trust 2022-C term ABS transaction, which was accounted for as a secured financing. We sold \$575 million of notes to third parties and retained a 100 percent interest in the residual certificates issued in the securitization, raising approximately \$575 million of gross proceeds. The Class A and Class B notes had a weighted average life of 4.69 years and priced at a weighted average SOFR equivalent cost of SOFR plus 1.76 percent.

#### Secured Borrowing Facility

On May 17, 2022, we amended our Secured Borrowing Facility to extend the maturity of the facility. The amount that can be borrowed under the facility is \$2 billion. We hold 100 percent of the residual interest in the Secured Borrowing Facility trust. Under the Secured Borrowing Facility, we incur financing costs on unused borrowing capacity and on outstanding advances. The amended Secured Borrowing Facility extended the revolving period, during which we may borrow, repay, and reborrow funds, until May 16, 2023. The scheduled amortization period, during which amounts outstanding under the Secured Borrowing Facility must be repaid, ends on May 16, 2024 (or earlier, if certain material adverse events occur).

#### Disposition of Credit Card Business

We plan to exit and sell our credit card business to focus resources on our core business strategies. We processed completed credit card applications received through the end of December 2022. At December 31, 2022, we had \$29 million in Credit Card receivables in loans held for sale.

#### Share Repurchases under our Rule 10b5-1 Trading Plans

During the year ended December 31, 2022, we repurchased 40 million shares of our common stock at a total cost of \$708 million under Rule 10b5-1 trading plans authorized under our share repurchase programs.

See "Item 1. Business — Human Capital Resources and Talent Development" for a discussion regarding our mission-led culture.

#### **Results of Operations**

We present the results of operations below on a consolidated basis in accordance with GAAP.

#### **GAAP** Consolidated Statements of Income

|  |          |      |    |       |             | _  |        | Increas | e (Dec | crease) |         |
|--|----------|------|----|-------|-------------|----|--------|---------|--------|---------|---------|
| Years ended December 31,                                   |          |      |    |       |             |    | 2022 v | s. 2021 |        | 2021 vs | s. 2020 |
| (dollars in millions, except per share amounts)            | 202      | 2    | :  | 2021  | 2020        |    | \$     | %       |        | \$      | %       |
| Interest income:   |          |      |    |       |             |    |        |         |        |         |         |
| Loans  | \$ 1,9   | 15   | \$ | 1,757 | \$<br>1,989 | \$ | 158    | 9 %     | ы́\$   | (232)   | (12)%   |
| Investments  |          | 35   |    | 14    | 12          |    | 21     | 150     |        | 2       | 17      |
| Cash and cash equivalents                                  |          | 82   |    | 6     | 21          |    | 76     | 1,267   |        | (15)    | (71)    |
| Total interest income                                      | 2,0      | 32   |    | 1,777 | 2,022       |    | 255    | 14      |        | (245)   | (12)    |
| Total interest expense                                     | <u> </u> | 43   |    | 382   | 542         |    | 161    | 42      |        | (160)   | (30)    |
| Net interest income  | 1,4      | 89   |    | 1,395 | 1,480       |    | 94     | 7       |        | (85)    | (6)     |
| Less: provisions for credit losses                         |          | 33   |    | (33)  | 93          |    | 666    | 2,018   |        | (126)   | (135)   |
| Net interest income after provisions for credit losses     | 8        | 55   |    | 1,428 | 1,387       |    | (573)  | (40)    |        | 41      | 3       |
| Non-interest income:                                       |          |      |    |       |             |    |        |         |        |         |         |
| Gains on sales of loans, net                               | 3        | 28   |    | 548   | 238         |    | (220)  | (40)    |        | 310     | 130     |
| Gains (losses) on securities, net                          |          | (60) |    | 39    | 4           |    | (99)   | (254)   |        | 35      | 875     |
| Gains on derivatives and hedging activities, net           |          | _    |    | _     | 50          |    | _      |         |        | (50)    | (100)   |
| Other income   |          | 67   |    | 45    | 39          |    | 22     | 49      |        | 6       | (15)    |
| Total non-interest income                                  | 3        | 35   |    | 632   | 331         |    | (297)  | (47)    |        | 301     | 91      |
| Non-interest expenses:                                     |          |      |    |       |             |    |        |         |        |         |         |
| Total operating expenses                                   | Ę        | 51   |    | 519   | 538         |    | 32     | 6       |        | (19)    | (4)     |
| Acquired intangible assets<br>amortization expense         |          | 8    |    | _     | _           |    | 8      | 100     |        | _       | _       |
| Restructuring expenses                                     |          | _    |    | 1     | 26          |    | (1)    | (100)   |        | (25)    | (96)    |
| Total non-interest expenses                                | Ę        | 59   |    | 520   | 564         |    | 39     | 8       |        | (44)    | (8)     |
| Income before income tax expense                           | 6        | 31   |    | 1,540 | 1,154       |    | (909)  | (59)    |        | 386     | 33      |
| Income tax expense   | 1        | 62   |    | 380   | 273         |    | (218)  | (57)    |        | 107     | 39      |
| Net income   |          | 69   |    | 1,160 | 881         |    | (691)  | (60)    |        | 279     | 32      |
| Preferred stock dividends                                  |          | 9    |    | 4     | 10          |    | 5      | 125     |        | (6)     | (60)    |
| Net income attributable to SLM<br>Corporation common stock | \$ 4     | 60   | \$ | 1,156 | \$<br>871   | \$ | (696)  | (60)%   | ъ́\$   | 285     | 33 %    |
| Basic earnings per common share                            | \$ 1     | 78   | \$ | 3.67  | \$<br>2.27  | \$ | (1.89) | (51)%   | ъ́\$   | 1.40    | 62 %    |
| Diluted earnings per common share                          | \$ 1     | 76   | \$ | 3.61  | \$<br>2.25  | \$ | (1.85) | (51)%   | ъ́\$   | 1.36    | 60 %    |
| Declared dividends per common share                        | \$ 0     | .44  | \$ | 0.20  | \$<br>0.12  | \$ | 0.24   | 120 %   | ъ́\$   | 0.08    | 67 %    |

#### GAAP Consolidated Earnings Summary

#### Year Ended December 31, 2022 Compared with Year Ended December 31, 2021

For the year ended December 31, 2022, net income was \$469 million, or \$1.76 diluted earnings per common share, compared with net income of \$1.16 billion, or \$3.61 diluted earnings per common share, for the year ended December 31, 2021. The year-over-year decrease was primarily attributable to higher provisions for credit losses, decreases in gains on sales of loans, net, and other income, and higher operating expenses, which were offset by an increase in total net interest income.

The primary contributors to each of the identified drivers of change in net income for the current year period compared with the year-ago period are as follows:

- Net interest income in 2022 increased by \$94 million compared with the year-ago period primarily due to a 50-basis point increase in our net interest margin, which more than offset a \$922 million reduction in average interest-earning assets. Our net interest margin increased in the current period from the year-ago period because of a combination of factors, including an \$855 million reduction in low-yielding average cash and other short-term investments, and a \$367 million increase in average taxable securities. Historically, the yields on interest-earnings assets reprice more quickly than our cost of funds. As such, as rates increased in 2022, the yields on our interest-earning assets increased 111 basis points, while the cost of our interest-bearing liabilities only increased 63 basis points, compared with 2021. The higher level of cash and other short-term investments in 2021 was primarily the result of the \$4.2 billion Private Education Loan sale that occurred in 2021.
- Provision for credit losses in 2022 was \$633 million, compared with a negative provision of \$33 million in the yearago period. During 2022, the provision for credit losses was primarily affected by new loan commitments made during the period, slower prepayment rates, and additional management overlays, which were partially offset by negative provisions recorded related to \$3.34 billion in Private Education Loans sold in 2022, and the adoption of a new loss model that included a reduction in the long-term estimate of losses after the reasonable and supportable period. Management overlays increased in 2022 due to several factors, including additional provisions for our expectation of higher future loan losses related to the previously announced credit administration practices changes we implemented in 2021, "gap year" loans, a shortage and lack of tenured collections staff, and other operational challenges we experienced in 2022. We expect the lack of tenured collections staff and operational challenges to persist into 2023 and, to a lesser extent, 2024. "Gap year" loans refer to loans to borrowers who took a "gap year" during the COVID-19 pandemic and entered full principal and interest repayment status starting in late 2021 and early 2022. Losses on these "gap year" loans were higher than expected and contributed to the higher provision expense recorded in 2022 to cover the higher-than-expected losses. In the year-ago period, the provision for credit losses was favorably affected by improved economic forecasts in 2021 and faster prepayments speeds. In addition, during the first guarter of 2021, we increased our estimates of future prepayment speeds during both the two-year reasonable and supportable period as well as the remaining term of the underlying loans. The faster estimated prepayment speeds reflected the significant improvement in economic forecasts as well as the implementation of an updated prepayment speed model in the first quarter of 2021.
- Gains on sales of loans, net, were \$328 million in 2022, compared with \$548 million in the year-ago period. Higher interest rates in 2022 compared with 2021 resulted in the amount the buyers were willing to pay on our loans in 2022 to decrease compared with the year-ago period. The decrease in gains on sales of loans, net, also was the result of \$90 million less in Private Education Loan sales in 2022 when compared with the year-ago period.
- Gains (losses) on securities, net was a loss of \$60 million in 2022, compared with a gain of \$39 million in the year ago period. During 2022, we determined that an investment in non-marketable equity securities was impaired. As such, we wrote down the value based upon an estimate of the value of these securities. The gain recorded in 2021 was primarily the result of a \$35 million increase in the valuation of the same non-marketable securities.
- Other income was \$67 million in 2022, compared with \$45 million in the year-ago period. Other income in 2021 was negatively affected by a \$5 million reduction in the tax indemnification receivable related to uncertain tax positions and by a \$3 million loss from fees related to the redemption of \$200 million of our 5.125 percent unsecured senior notes due in April 2022. Also, in the year ended December 31, 2022, we recorded a \$10 million increase in third-party servicing fees and a \$4 million increase in Private Education Loan late fees versus the year-ago period.

- For the year ended December 31, 2022, total operating expenses were \$551 million, compared with \$519 million in the year-ago period. The increase in total operating expenses was primarily driven by transaction costs related to our acquisition of Nitro, higher personnel costs, and initiative spending.
- In 2022, we recorded \$8 million in amortization of acquired intangible assets related to our acquisition of Nitro in the first quarter of 2022. For additional information, see Notes to Consolidated Financial Statements, Note 10, "Goodwill and Acquired Intangible Assets."
- Income tax expense for the year ended December 31, 2022 was \$162 million, compared with \$380 million in the year-ago period. The effective tax rate increased in 2022 to 25.6 percent from 24.7 percent in the year-ago period. The increase in the effective rate for 2022 was primarily due to an increase in the valuation allowance against future tax benefits, and lower-than-expected tax credits in 2022.

#### Year Ended December 31, 2021 Compared with Year Ended December 31, 2020

For the year ended December 31, 2021, net income was \$1.16 billion, or \$3.61 diluted earnings per common share, compared with net income of \$881 million, or \$2.25 diluted earnings per common share, for the year ended December 31, 2020. The year-over-year increase was primarily attributable to increases in gains on sales of loans, net, other income, lower provisions for credit losses, and lower operating expenses, which were offset by a decline in total net interest income.

The primary contributors to each of the identified drivers of change in net income for 2021 compared with 2020 are as follows:

- Net interest income in 2021 decreased by \$85 million compared with 2020 primarily due to a \$2.1 billion reduction in average loans outstanding. The decline in average loans outstanding was due to the sale of our Personal Loan portfolio that occurred in the third quarter of 2020 and the sale of \$4.2 billion of Private Education Loans in 2021. Net interest margin in 2021 was unchanged from 2020 as the lower yield on our interest earning assets was offset by lower cost of funds.
- Provisions for credit losses for the year ended December 31, 2021 decreased by \$126 million compared with 2020. This decrease of \$126 million in 2021 compared with 2020 was primarily the result of improving economic forecasts in 2021 and faster prepayment speeds. During the first quarter of 2021, we increased our estimates of future prepayment speeds during both the two-year reasonable and supportable period as well as the remaining term of the underlying loans. These faster estimated prepayment speeds during the two-year reasonable and supportable period reflect the significant improvement in economic forecasts, as well as the implementation of an updated prepayment speed model. In the fourth quarter of 2021, we increased our long-term estimate of prepayment speeds to reflected higher long-term prepayment experience. Partially offsetting these benefits were additional provisions to reflect the adoption of our credit administration practices changes and other management overlays.
- Gains on sales of loans, net, were \$548 million in 2021, compared with \$238 million in 2020. The increase in gains on sales of loans was primarily the result of \$1.14 billion in additional Private Education Loan sales in 2021 when compared with 2020 and improved pricing on the sale of those loans in 2021 compared with 2020.
- Gains on derivatives and hedging activities, net, decreased \$50 million in 2021 compared with 2020. The year ended December 31, 2020 was favorably impacted by a significant decrease in interest rates caused by the economic fallout from the COVID-19 pandemic, which made our receive fixed/pay variable interest rate swaps that are not designated as accounting hedges, but are economic hedges, to increase in value.
- Gains (losses) on securities, net was a gain of \$39 million in 2021, compared with a gain of \$4 million in 2020. The gain recorded in 2021 was primarily the result of a \$35 million increase in the valuation of our investment in non-marketable securities.
- Other income increased \$6 million in 2021 from 2020. The increase in other income compared with 2020 was
  primarily the result of a \$26 million increase in third-party servicing fees, offset by an \$11 million gain from the sale
  of our former Upromise subsidiary recognized in 2020 and \$6 million in lower revenue related to our former
  Upromise subsidiary. In addition, other income during the year ended December 31, 2021 was negatively affected
  by a \$3 million loss from fees related to the redemption of \$200 million of our 5.125 percent unsecured senior
  notes due in April 2022. Third-party servicing fees increased in 2021 because we sold \$4.24 billion in loans in
  2021 where we retained servicing rights.

- For the year ended December 31, 2021, total operating expenses were \$519 million, compared with \$538 million in 2020. The decrease in total operating expenses was primarily driven by lower personnel costs as a result of the corporate reorganization that occurred in the second half of 2020, the divestiture of our former Upromise subsidiary in 2020, the sale of the Personal Loan portfolio in 2020, and lower initiative spending and improved servicing efficiencies in 2021.
- In the third quarter of 2020, we implemented a restructuring plan that resulted in our recording a \$26 million
  restructuring charge in the year ended December 31, 2020. These expenses were primarily related to involuntary
  termination benefit arrangements, as well as certain other costs, such as legal and consulting fees, that were
  incremental and incurred as a direct result of our 2020 restructuring plan. There were de minimis restructuring
  expenses recorded for the year ended December 31, 2021.
- Income tax expense for the year ended December 31, 2021 was \$380 million, compared with \$273 million in 2020. The effective tax rate increased in 2021 to 24.7 percent from 23.7 percent in 2020. The increase in the effective tax rate was primarily driven by higher state income tax expense related to an increase in our uncertain tax positions.

#### Non-GAAP "Core Earnings"

We prepare financial statements in accordance with GAAP. However, we also produce and report our after-tax earnings on a separate basis that we refer to as non-GAAP "Core Earnings." The difference between our non-GAAP "Core Earnings" and GAAP results for periods presented generally is driven by the unrealized, mark-to-fair value gains (losses) on derivative contracts recognized in GAAP, but not in non-GAAP "Core Earnings."

Non-GAAP "Core Earnings" recognizes the difference in accounting treatment based upon whether a derivative qualifies for hedge accounting treatment. We enter into derivative instruments to economically hedge interest rate and cash flow risk associated with our portfolio. We believe that our derivatives are effective economic hedges and, as such, are a critical element of our interest rate risk management strategy. Those derivative instruments that qualify for hedge accounting treatment have their related cash flows recorded in interest income or interest expense along with the hedged item. Some of our derivatives do not qualify for hedge accounting treatment and the stand-alone derivative must be marked-to-fair value in the income statement with no consideration for the corresponding change in fair value of the hedged item. These gains and losses, recorded in "Gains (losses) on derivatives and hedging activities, net," are primarily caused by interest rate volatility and changing credit spreads during the period as well as the volume and term of derivatives not receiving hedge accounting treatment. Cash flows on derivative instruments that do not qualify for hedge accounting are not recorded in interest income and interest expense; they are recorded in non-interest income: "Gains (losses) on derivatives and hedging activities and hedging activities, net."

The adjustments required to reconcile from our non-GAAP "Core Earnings" results to our GAAP results of operations, net of tax, relate to differing treatments for those derivative instruments used to hedge our economic risks that do not qualify for hedge accounting treatment. The amount recorded in "Gains (losses) on derivatives and hedging activities, net" includes (i) the accrual of the current payment on the interest rate swaps that do not qualify for hedge accounting treatment. For purposes of non-GAAP "Core Earnings," we include in GAAP earnings the current period accrual amounts (interest reclassification) on the swaps and exclude the change in fair values for those derivatives not qualifying for hedge accounting treatment. Non-GAAP "Core Earnings" is meant to represent what earnings would have been had these derivatives qualified for hedge accounting and there was no ineffectiveness.

Non-GAAP "Core Earnings" are not a substitute for reported results under GAAP. We provide a non-GAAP "Core Earnings" basis of presentation because (i) earnings per share computed on a non-GAAP "Core Earnings" basis is one of several measures we utilize in establishing management incentive compensation, and (ii) we believe it better reflects the financial results for derivatives that are economic hedges of interest rate risk, but which do not qualify for hedge accounting treatment.

GAAP provides a uniform, comprehensive basis of accounting. Our non-GAAP "Core Earnings" basis of presentation differs from GAAP in the way it treats derivatives as described above.

The following table shows the amount in "Gains (losses) on derivatives and hedging activities, net" that relates to the interest reclassification on the derivative contracts.

| Years Ended December 31,<br>(dollars in thousands)                     | 2022        | 2021           | 2020         |  |  |
|--|-------------|----------------|--------------|--|--|
| Unrealized gains (losses) on instruments not in a hedging relationship | \$<br>(248) | \$<br>(23,216) | \$<br>10,164 |  |  |
| Interest reclassification  | 243         | 23,360         | 39,380       |  |  |
| Gains on derivatives and hedging activities, net                       | \$<br>(5)   | \$<br>144      | \$<br>49,544 |  |  |

The following table reflects adjustments associated with our derivative activities.

| Years Ended December 31,<br>(dollars in thousands, except per share amounts) | 2022          | 2021            | 2020          |
|--|---------------|-----------------|---------------|
| Non-GAAP "Core Earnings" adjustments to GAAP:                                |               |                 |               |
| GAAP net income  | \$<br>469,014 | \$<br>1,160,513 | \$<br>880,690 |
| Preferred stock dividends  | 9,029         | 4,736           | 9,734         |
| GAAP net income attributable to SLM Corporation<br>common stock              | \$<br>459,985 | \$<br>1,155,777 | \$<br>870,956 |
| Adjustments:   |               |                 |               |
| Net impact of derivative accounting <sup>(1)</sup>                           | 248           | 23,216          | (10,164)      |
| Net tax expense (benefit) <sup>(2)</sup>                                     | 60            | 5,615           | (2,481)       |
| Total non-GAAP "Core Earnings" adjustments to GAAP                           | 188           | 17,601          | (7,683)       |
| Non-GAAP "Core Earnings" attributable to SLM<br>Corporation common stock     | \$<br>460,173 | \$<br>1,173,378 | \$<br>863,273 |
|  |               |                 |               |
| GAAP diluted earnings per common share                                       | \$<br>1.76    | \$<br>3.61      | \$<br>2.25    |
| Derivative adjustments, net of tax   | _             | 0.06            | (0.02)        |
| Non-GAAP "Core Earnings" diluted earnings per common share                   | \$<br>1.76    | \$<br>3.67      | \$<br>2.23    |

(1) Derivative Accounting: Non-GAAP "Core Earnings" exclude periodic unrealized gains and losses caused by the mark-to-fair value valuations on derivatives that do not qualify for hedge accounting treatment under GAAP, but include current period accruals on the derivative instruments. Under GAAP, for our derivatives held to maturity, the cumulative net unrealized gain or loss over the life of the contract will equal \$0.

(2) Non-GAAP "Core Earnings" tax rate is based on the effective tax rate at the Bank, where the derivative instruments are held.

The following table reflects our provisions for credit losses and total portfolio net charge-offs:

| Years Ended December 31,<br>(dollars in thousands) | 2022             | 2021        | 2020      |
|--|------------------|-------------|-----------|
| Provisions for credit losses                       | \$<br>633,453 \$ | (32,957) \$ | 93,133    |
| Total portfolio net charge-offs                    | (389,502)        | (200,762)   | (216,036) |

#### **Financial Condition**

#### Average Balance Sheets - GAAP

The following table reflects the rates earned on interest-earning assets and paid on interest-bearing liabilities and reflects our net interest margin on a consolidated basis.

|  |    | 2022 2021  |        |    |            | 2020   |    |            |        |  |
|--|----|------------|--------|----|------------|--------|----|------------|--------|--|
| Years ended December 31,<br>(dollars in thousands) |    | Balance    | Rate   |    | Balance    | Rate   |    | Balance    | Rate   |  |
| Average Assets                                     |    |            |        |    |            |        |    |            |        |  |
| Private Education Loans                            | \$ | 20,576,737 | 9.14 % | \$ | 20,968,061 | 8.25 % | \$ | 22,426,216 | 8.42 % |  |
| FFELP Loans  |    | 662,194    | 4.62   |    | 718,186    | 3.43   |    | 757,953    | 3.76   |  |
| Personal Loans                                     |    | _          | _      |    | —          | _      |    | 582,552    | 12.43  |  |
| Credit Cards                                       |    | 28,547     | 5.10   |    | 14,982     | 4.67   |    | 9,390      | (6.04) |  |
| Taxable securities                                 |    | 2,509,215  | 1.41   |    | 2,142,025  | 0.65   |    | 1,547,837  | 0.73   |  |
| Cash and other short-term investments              |    | 4,284,442  | 1.93   |    | 5,139,731  | 0.14   |    | 5,447,844  | 0.41   |  |
| Total interest-earning assets                      |    | 28,061,135 | 7.24 % |    | 28,982,985 | 6.13 % | _  | 30,771,792 | 6.57 % |  |
| Non-interest-earning assets                        | _  | 605,447    |        |    | 636,691    |        |    | 236,536    |        |  |
| Total assets                                       | \$ | 28,666,582 |        | \$ | 29,619,676 |        | \$ | 31,008,328 |        |  |
| Average Liabilities and Equity                     |    |            |        |    |            |        |    |            |        |  |
| Brokered deposits                                  | \$ | 9,871,787  | 1.95 % | \$ | 11,015,170 | 1.35 % | \$ | 12,777,874 | 1.84 % |  |
| Retail and other deposits                          |    | 11,109,675 | 1.65   |    | 10,540,170 | 0.70   |    | 10,772,161 | 1.47   |  |
| Other interest-bearing liabilities <sup>(1)</sup>  |    | 5,517,489  | 3.03   |    | 5,390,098  | 2.94   |    | 4,982,771  | 2.98   |  |
| Total interest-bearing liabilities                 |    | 26,498,951 | 2.05 % |    | 26,945,438 | 1.42 % |    | 28,532,806 | 1.90 % |  |
| Non-interest-bearing liabilities                   |    | 107,611    |        |    | 279,344    |        |    | 234,798    |        |  |
| Equity   |    | 2,060,020  |        |    | 2,394,894  |        |    | 2,240,724  |        |  |
| Total liabilities and equity                       | \$ | 28,666,582 |        | \$ | 29,619,676 |        | \$ | 31,008,328 |        |  |
| Net interest margin                                |    |            | 5.31 % |    |            | 4.81 % |    |            | 4.81 % |  |

<sup>(1)</sup> Includes the average balance of our unsecured borrowings, as well as secured borrowings and amortization expense of transaction costs related to our term asset-backed securitizations and our Secured Borrowing Facility.

#### Rate/Volume Analysis - GAAP

The following rate/volume analysis shows the relative contribution of changes in interest rates and asset volumes.

| Years Ended December 31, | Increase     | Change       | Due To <sup>(1)</sup> |  |  |
|--------------------------|--------------|--------------|-----------------------|--|--|
| (dollars in thousands)   | (Decrease)   | Rate         | Volume                |  |  |
| 2022 vs. 2021            |              |              |                       |  |  |
| Interest income          | \$ 254,736   | \$ 312,781   | \$ (58,045)           |  |  |
| Interest expense         | 160,721      | 167,154      | (6,433)               |  |  |
| Net interest income      | \$ 94,015    | \$ 139,455   | \$ (45,440)           |  |  |
|                          |              |              |                       |  |  |
| 2021 vs. 2020            |              |              |                       |  |  |
| Interest income          | \$ (244,816) | \$ (130,949) | \$ (113,867)          |  |  |
| Interest expense         | (159,589)    | (130,830)    | (28,759)              |  |  |
| Net interest income      | \$ (85,227)  | \$ 857       | \$ (86,084)           |  |  |

<sup>(1)</sup> Changes in income and expense due to both rate and volume have been allocated in proportion to the relationship of the absolute dollar amounts of the change in each. The changes in income and expense are calculated independently for each line in the table. The totals for the rate and volume columns are not the sum of the individual lines.

#### Summary of Our Loans Held for Investment Portfolio

Ending Loans Held for Investment Balances, net

| As of December 31, 2022<br>(dollars in thousands)             | Private<br>Education<br>Loans | FFELP<br>Loans | Total Loans<br>Held for<br>Investment |
|---|-------------------------------|----------------|---------------------------------------|
| Total loan portfolio:   |                               |                |                                       |
| In-school <sup>(1)</sup>                                      | \$ 3,659,323                  | \$ 57          | \$ 3,659,380                          |
| Grace, repayment and other <sup>(2)</sup>                     | 16,644,365                    | 608,993        | 17,253,358                            |
| Total, gross  | 20,303,688                    | 609,050        | 20,912,738                            |
| Deferred origination costs and unamortized premium/(discount) | 69,656                        | 1,549          | 71,205                                |
| Allowance for credit losses                                   | (1,353,631)                   | (3,444)        | (1,357,075)                           |
| Total loans held for investment portfolio, net                | \$ 19,019,713                 | \$ 607,155     | \$ 19,626,868                         |
| % of total  | 97 %                          | 3 %            | 100 %                                 |

<sup>(1)</sup> Loans for customers still attending school and who are not yet required to make payments on the loans.

(2) Includes loans in deferment or forbearance. Loans in repayment include loans on which borrowers are making interest only or fixed payments, as well as loans that have entered full principal and interest repayment status after any applicable grace period.

| As of December 31, 2021<br>(dollars in thousands)             | Private<br>Education<br>Loans | FFELP<br>Loans | Credit<br>Cards | Total Loans<br>Held for<br>Investment |
|---|-------------------------------|----------------|-----------------|---------------------------------------|
| Total loan portfolio:   |                               |                |                 |                                       |
| In-school <sup>(1)</sup>                                      | \$ 3,544,030                  | \$ 82          | \$<br>          | \$ 3,544,112                          |
| Grace, repayment and other <sup>(2)</sup>                     | 17,172,833                    | 695,134        | 25,014          | 17,892,981                            |
| Total, gross  | 20,716,863                    | 695,216        | 25,014          | 21,437,093                            |
| Deferred origination costs and unamortized premium/(discount) | 67,488                        | 1,815          | 222             | 69,525                                |
| Allowance for credit losses                                   | (1,158,977)                   | (4,077)        | (2,281)         | (1,165,335)                           |
| Total loans held for investment portfolio, net                | \$19,625,374                  | \$ 692,954     | \$<br>22,955    | \$20,341,283                          |
| % of total  | 97 %                          | 3 %            | — %             | 100 %                                 |

<sup>(1)</sup> Loans for customers still attending school and who are not yet required to make payments on the loans.

(2) Includes loans in deferment or forbearance. Loans in repayment include loans on which borrowers are making interest only or fixed payments, as well as loans that have entered full principal and interest repayment status after any applicable grace period.

| As of December 31, 2020<br>(dollars in thousands)             | Private<br>Education<br>Loans | FFELP<br>Loans |    | Credit<br>Cards | Total Loans<br>Held for<br>Investment |
|---|-------------------------------|----------------|----|-----------------|---------------------------------------|
| Total loan portfolio:   |                               |                |    |                 |                                       |
| In-school <sup>(1)</sup>                                      | \$ 3,582,394                  | \$81           | \$ | _               | \$ 3,582,475                          |
| Grace, repayment and other <sup>(2)(3)</sup>                  | 16,146,943                    | 737,512        |    | 12,238          | 16,896,693                            |
| Total, gross  | 19,729,337                    | 737,593        |    | 12,238          | 20,479,168                            |
| Deferred origination costs and unamortized premium/(discount) | 63,475                        | 1,993          |    | 230             | 65,698                                |
| Allowance for credit losses                                   | (1,355,844)                   | (4,378)        |    | (1,501)         | (1,361,723)                           |
| Total loans held for investment portfolio, net                | \$18,436,968                  | \$ 735,208     | \$ | 10,967          | \$19,183,143                          |
| % of total  | 96 %                          | 4 %            | )  | — %             | 100 %                                 |

<sup>(1)</sup>Loans for customers still attending school and who are not yet required to make payments on the loans. At December 31, 2020, the loans in the "in-school" category include \$254 million of Private Education Loans whose borrowers did not return to school in the fall of 2020 because of the pandemic, or other reasons, and who received an extension of time from us to re-enroll before beginning their grace period and, therefore, were then not required to make any payments. For further discussion, see "— Impact of COVID-19 on Sallie Mae — Financial Results."

<sup>(2)</sup>At December 31, 2020, the loans in the "grace, repayment and other" category include (a) \$147 million of Private Education Loans whose borrowers were in a grace or deferred status and who did not return to school in the fall of 2020, who received an extension of time from us to re-enroll before beginning their grace period and, therefore, were not then required to make any payments, and (b) \$639 million of Private Education Loans whose borrowers were in a forbearance or repayment status and who did not return to school in the fall of 2020 and who then received an extension of time from us to re-enroll before beginning their grace period. For further discussion, see "— Impact of COVID-19 on Sallie Mae — Financial Results."

<sup>(3)</sup>Includes loans in deferment or forbearance. Loans in repayment include loans on which borrowers are making interest only or fixed payments, as well as loans that have entered full principal and interest repayment status after any applicable grace period.

| As of December 31, 2019<br>(dollars in thousands)             | Private<br>Education<br>Loans | FFELP<br>Loans | Personal<br>Loans | Credit<br>Cards | <br>otal Loans Held<br>or Investment |
|---|-------------------------------|----------------|-------------------|-----------------|--------------------------------------|
| Total loan portfolio:   |                               |                |                   |                 |                                      |
| In-school <sup>(1)</sup>                                      | \$ 4,288,239                  | \$81           | \$ —              | \$<br>          | \$<br>4,288,320                      |
| Grace, repayment and other <sup>(2)</sup>                     | 18,901,352                    | 783,225        | 1,049,007         | 3,884           | 20,737,468                           |
| Total, gross  | 23,189,591                    | 783,306        | 1,049,007         | 3,884           | 25,025,788                           |
| Deferred origination costs and unamortized premium/(discount) | 81,224                        | 2,143          | 513               | 36              | 83,916                               |
| Allowance for credit losses                                   | (374,300)                     | (1,633)        | (65,877)          | (102)           | (441,912)                            |
| Total loans held for investment portfolio, net                | \$ 22,896,515                 | \$ 783,816     | \$ 983,643        | \$<br>3,818     | \$<br>24,667,792                     |
| % of total  | 93 %                          | 3 %            | 4 %               | — %             | 100 %                                |

<sup>(1)</sup> Loans for customers still attending school and who are not yet required to make payments on the loans.

(2) Includes loans in deferment or forbearance. Loans in repayment include loans on which borrowers are making interest only or fixed payments, as well as loans that have entered full principal and interest repayment status after any applicable grace period.

| As of December 31, 2018<br>(dollars in thousands)             |    | Private<br>Education<br>Loans | FFELP<br>Loans | Personal<br>Loans |         | Total Loans Held<br>for Investment |            |  |
|---|----|-------------------------------|----------------|-------------------|---------|------------------------------------|------------|--|
| Total loan portfolio:   |    |                               |                |                   |         |                                    |            |  |
| In-school <sup>(1)</sup>                                      | \$ | 4,037,125                     | \$<br>163      | \$                | _       | \$                                 | 4,037,288  |  |
| Grace, repayment and other <sup>(2)</sup>                     |    | 16,467,340                    | 846,324        | 1,1               | 90,091  |                                    | 18,503,755 |  |
| Total, gross  | _  | 20,504,465                    | 846,487        | 1,1               | 90,091  |                                    | 22,541,043 |  |
| Deferred origination costs and unamortized premium/(discount) |    | 68,321                        | 2,379          |                   | 297     |                                    | 70,997     |  |
| Allowance for credit losses                                   |    | (277,943)                     | (977)          | (                 | 62,201) |                                    | (341,121)  |  |
| Total loans held for investment portfolio, net                | \$ | 20,294,843                    | \$<br>847,889  | \$1,1             | 28,187  | \$                                 | 22,270,919 |  |
| % of total  |    | 91 %                          | 4 %            |                   | 5 %     |                                    | 100 %      |  |

<sup>(1)</sup> Loans for customers still attending school and who are not yet required to make payments on the loans.

(2) Includes loans in deferment or forbearance. Loans in repayment include loans on which borrowers are making interest only or fixed payments, as well as loans that have entered full principal and interest repayment status after any applicable grace period.

#### Average Loans Held for Investment Balances (net of unamortized premium/discount)

| Years Ended December 31,<br>(dollars in thousands) | 2022             |       | 2021             |       | 2020             |       |
|--|------------------|-------|------------------|-------|------------------|-------|
| Private Education Loans                            | \$<br>20,576,737 | 97 %  | \$<br>20,968,061 | 97 %  | \$<br>22,426,216 | 94 %  |
| FFELP Loans  | 662,194          | 3     | 718,186          | 3     | 757,953          | 3     |
| Personal Loans                                     | —                | —     | _                | _     | 582,552          | 3     |
| Credit Cards                                       |                  |       | 14,982           |       | 9,390            | —     |
| Total portfolio                                    | \$<br>21,238,931 | 100 % | \$<br>21,701,229 | 100 % | \$<br>23,776,111 | 100 % |

#### Loans Held for Investment, Net — Activity

| Year Ended December 31, 2022<br>(dollars in thousands)                  | Private<br>Education<br>Loans |      | FFELP Credit<br>Loans Cards |    |          | 1      | otal Loans Held for<br>Investment, net |  |
|---|-------------------------------|------|-----------------------------|----|----------|--------|--|--|
| Beginning balance   | \$<br>19,625,374              | \$   | 692,954                     | \$ | 22,955   | \$     | 20,341,283                             |  |
| Acquisitions and originations:  |                               |      |                             |    |          |        |  |  |
| Fixed-rate  | 4,189,269                     |      | —                           |    | _        |        | 4,189,269                              |  |
| Variable-rate   | <br>1,809,301                 | 01 — |                             |    | 82,819   | 1,892, |  |  |
| Total acquisitions and originations                                     | 5,998,570                     |      | _                           |    | 82,819   |        | 6,081,389                              |  |
| Capitalized interest and deferred origination cost premium amortization | 550,474                       |      | 24,642                      |    | (195)    |        | 574,921                                |  |
| Sales   | (3,136,302)                   |      |                             |    | —        |        | (3,136,302)                            |  |
| Loan consolidations to third parties                                    | (1,384,950)                   |      | (61,529)                    |    | —        |        | (1,446,479)                            |  |
| Allowance   | (194,654)                     |      | 633                         |    | 2,281    |        | (191,740)                              |  |
| Transfer to loans held-for-sale   |                               |      | _                           |    | (28,905) |        | (28,905)                               |  |
| Repayments and other  | (2,438,799)                   |      | (49,545)                    |    | (78,955) |        | (2,567,299)                            |  |
| Ending balance  | \$<br>19,019,713              | \$   | 607,155                     | \$ | _        | \$     | 19,626,868                             |  |

| Year Ended December 31, 2021<br>(dollars in thousands)                  | Private<br>Education<br>Loans |          | FFELP Credit<br>Loans Cards |    |          | Total Loans Held for<br>Investment, net |             |  |
|---|-------------------------------|----------|-----------------------------|----|----------|---|-------------|--|
| Beginning balance   | \$<br>18,436,968              | \$       | 735,208                     | \$ | 10,967   | \$                                      | 19,183,143  |  |
| Acquisitions and originations:  |                               |          |                             |    |          |   |             |  |
| Fixed-rate  | 3,027,440                     |          | _                           |    | _        |   | 3,027,440   |  |
| Variable-rate   | <br>2,421,082                 | 2 — 63,3 |                             |    |          |   | 2,484,405   |  |
| Total acquisitions and originations                                     | 5,448,522                     |          | _                           |    | 63,323   |   | 5,511,845   |  |
| Capitalized interest and deferred origination cost premium amortization | 597,416                       |          | 27,252                      |    | (323)    |   | 624,345     |  |
| Sales   | (1,138,726)                   |          | —                           |    | —        |   | (1,138,726) |  |
| Loan consolidations to third parties                                    | (1,583,691)                   |          | (27,031)                    |    | _        |   | (1,610,722) |  |
| Allowance   | 196,868                       |          | 300                         |    | (780)    |   | 196,388     |  |
| Transfer from loans held-for-sale                                       | 25,040                        |          |                             |    | _        |   | 25,040      |  |
| Repayments and other  | (2,357,023)                   |          | (42,775)                    |    | (50,232) |   | (2,450,030) |  |
| Ending balance  | \$<br>19,625,374              | \$       | 692,954                     | \$ | 22,955   | \$                                      | 20,341,283  |  |

| Year Ended December 31, 2020<br>(dollars in thousands)                  | Private<br>Education<br>Loans | FFELP<br>Loans | Personal<br>Loans | Credit<br>Cards | tal Loans Held for<br>Investment, net |
|---|-------------------------------|----------------|-------------------|-----------------|---------------------------------------|
| Beginning balance   | \$<br>22,896,515              | \$<br>783,816  | \$<br>983,643     | \$<br>3,818     | \$<br>24,667,792                      |
| Day 1 CECL adjustment to<br>allowance                                   | (1,060,830)                   | (2,852)        | (79,183)          | (188)           | (1,143,053)                           |
| Balance at January 1, 2020  | 21,835,685                    | 780,964        | 904,460           | 3,630           | 23,524,739                            |
| Acquisitions and originations:  |                               |                |                   |                 |                                       |
| Fixed-rate  | 2,903,258                     | _              | 41                | _               | 2,903,299                             |
| Variable-rate   | 2,439,029                     | _              | _                 | 35,955          | 2,474,984                             |
| Total acquisitions and originations                                     | 5,342,287                     | _              | 41                | 35,955          | 5,378,283                             |
| Capitalized interest and deferred origination cost premium amortization | 616,115                       | 27,558         | (253)             | (819)           | 642,601                               |
| Sales   | (2,925,478)                   | —              | (588,285)         |                 | (3,513,763)                           |
| Loan consolidations to third parties                                    | (1,332,802)                   | (21,243)       | _                 | _               | (1,354,045)                           |
| Allowance   | 79,285                        | 107            | 36,526            | (1,211)         | 114,707                               |
| Transfer to loans held-for-sale   | (2,885,640)                   | _              | _                 | _               | (2,885,640)                           |
| Repayments and other  | (2,292,484)                   | (52,178)       | (352,489)         | (26,588)        | (2,723,739)                           |
| Ending balance  | \$<br>18,436,968              | \$<br>735,208  | \$<br>_           | \$<br>10,967    | \$<br>19,183,143                      |

"Loan consolidations to third parties" and "Repayments and other" are both significantly affected by the volume of loans in our held for investment portfolio in full principal and interest repayment status. The amount of loans in full principal and interest repayment status in our Private Education Loans held for investment portfolio at December 31, 2022 decreased by 2 percent compared with December 31, 2021, and now totals 45 percent of our Private Education Loans held for investment portfolio at December 31, 2022. The balance of loans held for investment in full principal and interest repayment status was affected in 2022 and 2021 by loan sales.

"Loan consolidations to third parties" for the year ended December 31, 2022 total 16.2 percent of our Private Education Loans held for investment portfolio in full principal and interest repayment status at December 31, 2022, or 7.3 percent of our total Private Education Loans held for investment portfolio at December 31, 2022, compared with the year-ago period of 18.1 percent of our Private Education Loan held for investment portfolio in full principal and interest repayment status, or 8.1 percent of our total Private Education Loans held for investment portfolio, respectively. The decrease in consolidations is attributable to higher interest rates in 2022 that made it less competitive for consolidators. Historical experience has shown that loan consolidation activity is heightened in the period when the loan initially enters full principal and interest repayment status and then subsides over time.

The "Repayments and other" category includes all scheduled repayments and returns, as well as voluntary prepayments, made on loans in repayment (including loans in full principal and interest repayment status) and also includes charge-offs. Consequently, this category can be significantly affected by the volume of loans in repayment.

Historically, voluntary prepayments and loan consolidations decrease when unemployment increases as borrowers and lenders look to conserve liquidity. While we saw a decrease in voluntary prepayments in the second quarter of 2020 (as compared to the first quarter of 2020) as a result of the COVID-19 pandemic, the decrease was not as significant as we expected based upon historical experience during higher unemployment periods and increased to closer to prepandemic levels in 2021.

# Private Education Loan Originations

The following table summarizes our Private Education Loan originations. Originations represent loans that were funded or acquired during the period presented.

| Years Ended December 31,<br>(dollars in thousands) | 2022            | %     | 2021            | %     | 2020            | %     |
|--|-----------------|-------|-----------------|-------|-----------------|-------|
| Smart Option - interest only <sup>(1)</sup>        | \$<br>1,146,365 | 19 %  | \$<br>1,128,176 | 21 %  | \$<br>1,228,603 | 23 %  |
| Smart Option - fixed pay <sup>(1)</sup>            | 1,950,048       | 33    | 1,685,519       | 31    | 1,503,948       | 28    |
| Smart Option - deferred <sup>(1)</sup>             | 2,330,719       | 39    | 1,996,461       | 36    | 1,910,712       | 36    |
| Graduate Loan <sup>(2)</sup>                       | 516,877         | 8     | 525,050         | 10    | 579,451         | 11    |
| Parent Loan <sup>(3)</sup>                         | 30,515          | 1     | 87,325          | 2     | 98,023          | 2     |
| Total Private Education Loan<br>originations       | \$<br>5,974,524 | 100 % | \$<br>5,422,531 | 100 % | \$<br>5,320,737 | 100 % |
|  |                 |       |                 |       |                 |       |
| Percentage of loans with a cosigner                | 86.0 %          | •     | 86.2 %          |       | 86.0 %          |       |
| Average FICO at approval <sup>(4)</sup>            | 747             |       | 750             |       | 749             |       |

(1) Interest only, fixed pay and deferred describe the payment option while in school or in grace period. See Item 1. "Business - Our Business - Private Education Loans" for a further discussion.

<sup>(2)</sup> For the year ended December 31, 2022, the Graduate Loan originations include \$1.8 million of Parent Loans and \$29.1 million of Smart Option Loans where the student was in a graduate status. For the year ended December 31, 2021, the Graduate Loan originations include \$5.8 million of Parent Loans and \$24.4 million of Smart Option Loans where the student was in a graduate status. For the year ended December 31, 2021, the Graduate Loan originations include \$5.8 million of Parent Loans and \$24.4 million of Smart Option Loans where the student was in a graduate status. For the year ended December 31, 2020, the Graduate Loan originations include \$6.6 million of Parent Loans and \$21.0 million of Smart Option Loans where the student was in a graduate status.

<sup>(3)</sup> In December 2021, we discontinued offering our Parent Loan product. Applications for those loans received before the offering termination date were processed, with final disbursements under those loans occurring in mid-December 2022.

<sup>(4)</sup> Represents the higher credit score of the cosigner or the borrower.

# Allowance for Credit Losses

# Allowance for Credit Losses Activity

|  |                               | 202            | 22              |                    |                               | 20             | )21             |                    |
|--|-------------------------------|----------------|-----------------|--------------------|-------------------------------|----------------|-----------------|--------------------|
| Years Ended<br>December 31,<br>(dollars in thousands)            | Private<br>Education<br>Loans | FFELP<br>Loans | Credit<br>Cards | Total<br>Portfolio | Private<br>Education<br>Loans | FFELP<br>Loans | Credit<br>Cards | Total<br>Portfolio |
| Beginning balance  | \$ 1,158,977                  | \$ 4,077       | \$ 2,281        | \$ 1,165,335       | \$ 1,355,844                  | \$ 4,378       | \$ 1,501        | \$<br>1,361,723    |
| Transfer from<br>unfunded commitment<br>liability <sup>(1)</sup> | 344,310                       | _              | _               | 344,310            | 301,655                       | _              | _               | 301,655            |
| Less:  |                               |                |                 |                    |                               |                |                 |                    |
| Charge-offs  | (427,416)                     | (613)          | (3,215)         | (431,244)          | (229,591)                     | (321)          | (356)           | (230,268)          |
| Loan sales   | _                             | _              | _               | _                  | _                             | _              | _               | _                  |
| Plus:  |                               |                |                 |                    |                               |                |                 |                    |
| Recoveries   | 41,737                        | _              | 5               | 41,742             | 29,494                        | _              | 12              | 29,506             |
| Provisions for credit losses:                                    |                               |                |                 |                    |                               |                |                 |                    |
| Provision, current period  | 410,254                       | (20)           | 3,301           | 413,535            | (233,852)                     | 20             | 1,124           | (232,708)          |
| Loan sale<br>reduction to<br>provision                           | (174,231)                     | _              | _               | (174,231)          | (66,460)                      | _              | _               | (66,460)           |
| Loans transferred<br>(to) from held-for-<br>sale                 |                               | _              | (2,372)         | (2,372)            | 1,887                         | _              | _               | 1,887              |
| Total provisions for credit losses <sup>(2)</sup>                | 236,023                       | (20)           | 929             | 236,932            | (298,425)                     | 20             | 1,124           | (297,281)          |
| Ending balance   | \$ 1,353,631                  | \$ 3,444       | \$ —            | \$1,357,075        | \$ 1,158,977                  | \$ 4,077       | \$ 2,281        | \$<br>1,165,335    |

<sup>(1)</sup> See Notes to Consolidated Financial Statements, Note 8, "Unfunded Loan Commitments," in this Form 10-K for a summary of the activity in the allowance for and balance of unfunded loan commitments, respectively.

(2) For the years ended December 31, 2022 and 2021, below is a reconciliation of the provision for credit losses reported in the consolidated statements of income. When a new loan commitment is made, we record the CECL allowance as a liability for unfunded commitments by recording a provision for credit losses. When the loan is funded, we transfer that liability to the allowance for credit losses.

| Consolidated Statements of Income<br>Provisions for Credit Losses Reconciliation |               |                 |
|--|---------------|-----------------|
| Years Ended December 31,<br>(dollars in thousands)                               | 2022          | 2021            |
| Private Education Loan provisions for credit losses:                             |               |                 |
| Provisions for loan losses   | \$<br>236,023 | \$<br>(298,425) |
| Provisions for unfunded loan commitments   | 396,521       | 264,324         |
| Total Private Education Loan provisions for credit losses                        | 632,544       | (34,101)        |
| Other impacts to the provisions for credit losses:                               |               |                 |
| FFELP Loans  | (20)          | 20              |
| Credit Cards   | 929           | 1,124           |
| Total  | 909           | 1,144           |
| Provisions for credit losses reported in consolidated statements of income       | \$<br>633,453 | \$<br>(32,957)  |

|  |                               |               | 2020              |                 |                    | 2019 |                              |                |                   |    |               |    |                    |
|--|-------------------------------|---------------|-------------------|-----------------|--------------------|------|------------------------------|----------------|-------------------|----|---------------|----|--------------------|
| Years Ended December 31,<br>(dollars in thousands)         | Private<br>Education<br>Loans | FELP<br>Loans | Personal<br>Loans | Credit<br>Cards | Total<br>Portfolio |      | Private<br>ducation<br>Loans | FFELP<br>Loans | Personal<br>Loans |    | redit<br>ards | F  | Total<br>Portfolio |
| Beginning balance  | \$<br>374,300                 | \$<br>1,633   | \$ 65,877         | \$<br>102       | \$ 441,912         | \$   | 277,943                      | \$ 977         | \$ 62,201         | \$ | _             | \$ | 341,121            |
| Day 1 adjustment for<br>adoption of CECL                   | 1,060,830                     | 2,852         | 79,183            | 188             | 1,143,053          |      | _                            | _              | _                 |    | _             |    | _                  |
| Balance at January 1                                       | 1,435,130                     | 4,485         | 145,060           | 290             | 1,584,965          |      | 277,943                      | 977            | 62,201            |    | _             |    | 341,121            |
|  |                               |               |                   |                 |                    |      |                              |                |                   |    |               |    |                    |
| Transfer from unfunded commitment liability <sup>(1)</sup> | 320,808                       | _             | _                 | _               | 320,808            |      | _                            | _              | _                 |    | _             |    | _                  |
| Less:  |                               |               |                   |                 |                    |      |                              |                |                   |    |               |    |                    |
| Charge-offs  | (205,326)                     | (519)         | (39,079)          | (119)           | (245,043)          |      | (208,978)                    | (822)          | (74,313)          |    | (1)           |    | (284,114)          |
| Loan sales <sup>(2)</sup>                                  | _                             | _             | (108,534)         | _               | (108,534)          |      | _                            | _              | —                 |    | —             |    | _                  |
| Plus:  |                               |               |                   |                 |                    |      |                              |                |                   |    |               |    |                    |
| Recoveries   | 24,021                        | _             | 4,984             | 2               | 29,007             |      | 25,765                       | _              | 5,206             |    | _             |    | 30,971             |
| Provisions for credit<br>losses:                           |                               |               |                   |                 |                    |      |                              |                |                   |    |               |    |                    |
| Provision, current<br>period                               | 148,673                       | 412           | 40,485            | 1,328           | 190,898            |      | 279,570                      | 1,478          | 72,783            |    | 103           |    | 353,934            |
| Loan sale reduction to<br>provision                        | (161,793)                     | _             | (42,916)          | _               | (204,709)          |      | _                            | _              | _                 |    | _             |    | _                  |
| Loans transferred to<br>held-for-sale                      | (205,669)                     | _             | _                 | _               | (205,669)          |      | _                            | _              |                   |    | _             |    | _                  |
| Total provisions for credit losses <sup>(3)</sup>          | (218,789)                     | 412           | (2,431)           | 1,328           | (219,480)          |      | 279,570                      | 1,478          | 72,783            |    | 103           |    | 353,934            |
| Ending balance   | \$<br>1,355,844               | \$<br>4,378   | \$ —              | \$<br>1,501     | \$ 1,361,723       | \$   | 374,300                      | \$ 1,633       | \$ 65,877         | \$ | 102           | \$ | 441,912            |

<sup>(1)</sup> See Notes to Consolidated Financial Statements, Note 8, "Unfunded Loan Commitments," in this Form 10-K for a summary of the activity in the allowance for and balance of unfunded loan commitments, respectively.

<sup>(2)</sup> Represents fair value adjustments on loans sold.

<sup>(3)</sup> For the year ended December 31, 2020, below is a reconciliation of the provision for credit losses reported in the consolidated statements of income. When a new loan commitment is made, we record the CECL allowance as a liability for unfunded commitments by recording a provision for credit losses. When the loan is funded, we transfer that liability to the allowance for credit losses.

| Consolidated Statements of Income<br>Provisions for Credit Losses Reconciliation |                 |
|--|-----------------|
| Year Ended December 31,<br>(dollars in thousands)                                | 2020            |
| Private Education Loan provisions for credit losses:                             |                 |
| Provisions for loan losses   | \$<br>(218,789) |
| Provisions for unfunded loan commitments   | <br>312,613     |
| Total Private Education Loan provisions for credit losses                        | 93,824          |
| Other impacts to the provisions for credit losses:                               |                 |
| Personal Loans   | (2,431)         |
| FFELP Loans  | 412             |
| Credit Cards   | <br>1,328       |
| Total  | (691)           |
| Provisions for credit losses reported in consolidated statements of income       | \$<br>93,133    |

|   |    | 2018                          |     |                               |    |         |    |                    |  |  |  |
|---|----|-------------------------------|-----|-------------------------------|----|---------|----|--------------------|--|--|--|
| Year Ended December 31,<br>(dollars in thousands) | E  | Private<br>Education<br>Loans |     | FFELP Personal<br>Loans Loans |    |         |    | Total<br>Portfolio |  |  |  |
| Beginning balance                                 | \$ | 243,715                       | \$1 | ,132                          | \$ | 6,628   | \$ | 251,475            |  |  |  |
| Less:   |    |                               |     |                               |    |         |    |                    |  |  |  |
| Charge-offs                                       |    | (154,701)                     | (1  | ,135)                         | (  | 19,690) |    | (175,526)          |  |  |  |
| Loan sales <sup>(1)</sup>                         |    | (1,216)                       |     | _                             |    | _       |    | (1,216)            |  |  |  |
| Plus:   |    |                               |     |                               |    |         |    |                    |  |  |  |
| Recoveries  |    | 20,858                        |     | _                             |    | 946     |    | 21,804             |  |  |  |
| Provisions for loan losses                        |    | 169,287                       |     | 980                           |    | 74,317  |    | 244,584            |  |  |  |
| Ending balance                                    | \$ | 277,943                       | \$  | 977                           | \$ | 62,201  | \$ | 341,121            |  |  |  |

<sup>(1)</sup> Represents fair value adjustments on loans sold.

# Private Education Loan Allowance for Credit Losses

In establishing the allowance for Private Education Loan losses as of December 31, 2022, we considered several factors with respect to our Private Education Loan held for investment portfolio, in particular, credit quality and delinquency, forbearance, and charge-off trends.

Private Education Loans held for investment in full principal and interest repayment status were 45 percent of our total Private Education Loans held for investment portfolio at both December 31, 2022, and December 31, 2021.

For a more detailed discussion of our policy for determining the collectability of Private Education Loans and maintaining our allowance for Private Education Loans, see "—Allowance for Credit Losses," "— Critical Accounting Policies and Estimates — Allowance for Credit Losses," and Notes to Consolidated Financial Statements, Note 5, "Loans Held for Investment — Certain Collection Tools - Private Education Loans" in this Form 10-K.

The table below presents our Private Education Loans held for investment portfolio delinquency trends. Loans in repayment include loans making interest only or fixed payments, as well as loans that have entered full principal and interest repayment status after any applicable grace period (but, for purposes of the following table, do not include those loans while they are in forbearance).

| Private Education Loans Held for Investment  | 2022             |         | 2021             |         | 2020          | 1       |
|--|------------------|---------|------------------|---------|---------------|---------|
| As of December 31, (dollars in thousands)  | <br>Balance      | %       | Balance          | %       | Balance       | %       |
| Loans in-school/grace/deferment <sup>(1)(2)</sup>  | \$<br>4,895,053  |         | \$<br>4,904,414  |         | \$ 4,779,040  |         |
| Loans in forbearance <sup>(1)(3)</sup>   | 279,085          |         | 301,237          |         | 645,476       |         |
| Loans in repayment and percentage of each status <sup>(1)</sup> :                                  |                  |         |                  |         |               |         |
| Loans current  | 14,559,347       | 96.2 %  | 15,005,773       | 96.7 %  | 13,898,948    | 97.2 %  |
| Loans delinquent 30-59 days <sup>(4)</sup>   | 287,308          | 1.9     | 308,559          | 2.0     | 205,528       | 1.4     |
| Loans delinquent 60-89 days <sup>(4)</sup>   | 147,505          | 1.0     | 116,947          | 0.8     | 119,643       | 0.8     |
| Loans 90 days or greater past due <sup>(4)</sup>   | 135,390          | 0.9     | 79,933           | 0.5     | 80,702        | 0.6     |
| Total Private Education Loans in<br>repayment  | <br>15,129,550   | 100.0 % | 15,511,212       | 100.0 % | 14,304,821    | 100.0 % |
| Total Private Education Loans, gross   | 20,303,688       |         | 20,716,863       |         | 19,729,337    |         |
| Private Education Loans deferred origination costs and unamortized premium/(discount)              | 69,656           |         | 67,488           |         | 63,475        |         |
| Total Private Education Loans  | 20,373,344       |         | 20,784,351       |         | 19,792,812    |         |
| Private Education Loans allowance for losses   | (1,353,631)      |         | (1,158,977)      |         | (1,355,844)   |         |
| Private Education Loans, net   | \$<br>19,019,713 |         | \$<br>19,625,374 |         | \$ 18,436,968 |         |
| Percentage of Private Education Loans in repayment   |                  | 74.5 %  |                  | 74.9 %  |               | 72.5 %  |
| Delinquencies as a percentage of Private<br>Education Loans in repayment                           |                  | 3.8 %   |                  | 3.3 %   |               | 2.8 %   |
| Loans in forbearance as a percentage of<br>Private Education Loans in repayment and<br>forbearance |                  | 1.8 %   |                  | 1.9 %   |               | 4.3 %   |

(1) At December 31, 2020, the loans in the "in-school/grace/deferment" category above include \$401 million of Private Education Loans whose borrowers did not return to school in the fall of 2020 because of the pandemic, or for other reasons, and who then received an extension of time from us to re-enroll before beginning their grace period. At December 31, 2020, the loans in the "in forbearance" category above include \$30 million of Private Education Loans whose borrowers did not return to school in the fall of 2020 and who then received an extension of time from us to re-enroll before beginning their grace period. At December 31, 2020, the loans in the "in forbearance" category above include \$30 million of Private Education Loans whose borrowers did not return to school in the fall of 2020 and who then received an extension of time from us to re-enroll before beginning their grace period. At December 31, 2020, the loans in the "in repayment" category above include \$609 million of Private Education Loans whose borrowers did not return to school in the fall of 2020 and who then received an extension of time from us to re-enroll before beginning their grace period. At December 31, 2020, the loans in the "in repayment" category above include \$609 million of Private Education Loans whose borrowers did not return to school in the fall of 2020 and who then received an extension of time from us to re-enroll before beginning their grace period. This program ended in September 2021. For further discussion, see "— Impact of COVID-19 on Sallie Mae — Financial Results."

<sup>(2)</sup> Deferment includes customers who have returned to school or are engaged in other permitted educational activities and are not yet required to make payments on the loans (e.g., residency periods for medical students or a grace period for bar exam preparation).

(3) Loans for customers who have requested extension of grace period generally during employment transition or who have temporarily ceased making full payments due to hardship or other factors, consistent with established loan program servicing policies and procedures.

<sup>(4)</sup> The period of delinquency is based on the number of days scheduled payments are contractually past due.

Delinquencies as a percentage of Private Education Loans (held for investment) in repayment increased to 3.8 percent at December 31, 2022 from 3.3 percent at December 31, 2021, and the forbearance rate decreased to 1.8 percent at December 31, 2022 from 1.9 percent at December 31, 2021. The increase in delinquencies and the reduction in forbearance at December 31, 2022, compared with the prior year, were due to a combination of factors, including our new credit administration practices changes that imposed additional requirements for those borrowers requesting forbearance, operational challenges in 2022, including a shortage and lack of tenured collections staff, and the cessation of the use of disaster forbearance related to COVID-19. We stopped providing COVID-19 related disaster forbearances in June 2021. See additional discussion in "— Impact of COVID-19 on Sallie Mae — Customers and Credit Performance" and "— Use of Forbearance and Rate Modifications as a Private Education Loan Collection Tool."

The following table summarizes changes in the allowance for Private Education Loan (held for investment) losses.

| Years Ended December 31,<br>(dollars in thousands)  | 2022             | 2021             |    | 2020       | 2019             | 2018             |
|---|------------------|------------------|----|------------|------------------|------------------|
| Beginning balance   | \$<br>1,158,977  | \$<br>1,355,844  | \$ | 374,300    | \$<br>277,943    | \$<br>243,715    |
| Day 1 adjustment for adoption of CECL   | —                | —                |    | 1,060,830  | —                | —                |
| Balance at January 1  | 1,158,977        | 1,355,844        |    | 1,435,130  | 277,943          | 243,715          |
| Transfer from unfunded commitment liability <sup>(1)</sup>  | 344,310          | 301,655          |    | 320,808    | —                | —                |
| Provision for credit losses:  |                  |                  |    |            |                  |                  |
| Provision, current period   | 410,254          | (233,852)        |    | 148,673    | 279,570          | 169,287          |
| Loan sale reduction to provision  | (174,231)        | (66,460)         |    | (161,793)  | _                | _                |
| Loans transferred (to) from held-for-sale   | _                | 1,887            |    | (205,669)  | _                | _                |
| Total provision   | <br>236,023      | (298,425)        |    | (218,789)  | 279,570          | 169,287          |
| Net charge-offs:  |                  |                  |    |            |                  |                  |
| Charge-offs   | (427,416)        | (229,591)        |    | (205,326)  | (208,978)        | (154,701)        |
| Recoveries  | 41,737           | 29,494           |    | 24,021     | 25,765           | 20,858           |
| Net charge-offs   | <br>(385,679)    | (200,097)        |    | (181,305)  | (183,213)        | (133,843)        |
| Loan sales <sup>(2)</sup>   | —                | —                |    | _          | —                | (1,216)          |
| Ending Balance  | \$<br>1,353,631  | \$<br>1,158,977  | \$ | 1,355,844  | \$<br>374,300    | \$<br>277,943    |
|   |                  |                  |    |            |                  |                  |
| Allowance as a percentage of the ending total loan balance and accrued interest to be capitalized <sup>(3)</sup>                          | 6.37 %           | 5.35 %           | )  | 6.55 %     | — %              | — %              |
| Allowance as a percentage of the ending loans in repayment and accrued interest to be capitalized on loans in repayment <sup>(3)(4)</sup> | 8.76 %           | 7.32 %           | )  | 9.28 %     | — %              | — %              |
| Allowance as a percentage of the ending total loan balance  | 6.67 %           | 5.59 %           | )  | 6.87 %     | 1.61 %           | 1.36 %           |
| Allowance as a percentage of the ending loans in repayment <sup>(4)</sup>   | 8.95 %           | 7.47 %           | )  | 9.48 %     | 2.23 %           | 1.90 %           |
| Allowance coverage of net charge-offs   | 3.51             | 5.79             |    | 7.48       | 2.04             | 2.08             |
| Net charge-offs as a percentage of average loans in repayment <sup>(4)</sup>  | 2.55 %           | 1.33 %           | )  | 1.17 %     | 1.17 %           | 1.01 %           |
| Delinquencies as a percentage of ending loans in repayment <sup>(4)</sup>   | 3.77 %           | 3.26 %           | )  | 2.84 %     | 2.81 %           | 2.57 %           |
| Loans in forbearance as a percentage of ending loans in repayment and forbearance <sup>(4)</sup>  | 1.81 %           | 1.91 %           | )  | 4.32 %     | 4.08 %           | 3.79 %           |
| Ending total loans, gross   | \$<br>20,303,688 | \$<br>20,716,863 | \$ | 19,729,337 | \$<br>23,189,591 | \$<br>20,504,465 |
| Average loans in repayment <sup>(4)</sup>   | \$<br>15,103,123 | \$<br>15,019,869 | \$ | 15,518,851 | \$<br>15,605,927 | \$<br>13,303,801 |
| Ending loans in repayment <sup>(4)</sup>  | \$<br>15,129,550 | \$<br>15,511,212 | \$ | 14,304,821 | \$<br>16,787,670 | \$<br>14,666,856 |
| Accrued interest to be capitalized <sup>(3)</sup>   | \$<br>936,837    | \$<br>947,391    | \$ | 973,201    | \$<br>           | \$<br>_          |
| Accrued interest to be capitalized on loans in repayment ${}^{\!$     | \$<br>324,384    | \$<br>312,537    | \$ | 308,655    | \$<br>_          | \$<br>_          |
|   |                  |                  |    |            |                  |                  |

<sup>(1)</sup> See Notes to Consolidated Financial Statements, Note 8, "Unfunded Loan Commitments," in this Form 10-K for a summary of the activity in the allowance for and balance of unfunded loan commitments, respectively.

<sup>(2)</sup> Represents fair value adjustments on loans sold.

<sup>(3)</sup> Related metrics and ending balances for the years ended December 31, 2019 and 2018, respectively, are not available, as CECL had not yet been adopted, and the allowance for credit losses only covered expected losses over the next twelve months.

<sup>(4)</sup> Loans in repayment include loans on which borrowers are making interest only or fixed payments, as well as loans that have entered full principal and interest repayment status after any applicable grace period.

<sup>(5)</sup> Accrued interest to be capitalized on loans in repayment includes interest on loans that are in repayment but have not yet entered into full principal and interest payment status after any applicable grace period (but, for purposes of the table, do not include those loans while they are in forbearance).

As part of concluding on the adequacy of the allowance for credit losses, we review key allowance and loan metrics. The most significant of these metrics considered are the allowance coverage of net charge-offs ratio; the allowance as a percentage of ending total loans and accrued interest to be capitalized and of ending loans in repayment and accrued interest to be capitalized on loans in repayment; and delinquency and forbearance percentages.

Charge-offs increased in the year ending December 31, 2022 compared with the year-ago period because of a combination of factors, including the previously announced credit administration practices changes the Company implemented in 2021 that imposed additional requirements for those borrowers requesting forbearance, as well as a shortage and lack of tenured collections staff, and other operational challenges during much of 2022. In the fourth quarter of 2022, we charged off \$13 million of delinquent loans that had received certain grants of forbearance under previous credit administration practices (which have been discontinued) and which were classified as a loss and charged off prior to their reaching 120 days delinquent. Also contributing to the increase in the full-year 2022 charge-offs compared with the prior year were \$59 million in losses on loans whose borrowers took a "gap year" during the pandemic. "Gap year" loans refer to loans to borrowers who took a "gap year" during the COVID pandemic and entered full principal and interest repayment status starting in late 2021 and early 2022. Losses on these "gap year" loans were higher than expected and contributed to the higher charge-offs in 2022.

#### Use of Forbearance and Rate Modifications as a Private Education Loan Collection Tool

We adjust the terms of loans for certain borrowers when we believe such changes will help our customers manage their student loan obligations and achieve better student outcomes, and increase the collectability of the loan. These changes generally take the form of a temporary forbearance of payments, a temporary interest rate reduction, a temporary interest rate reduction with a permanent extension of the loan term, and/or a short-term extended repayment alternative. Forbearance is granted prospectively for borrowers who are current in their payments and may be granted retroactively for certain delinquent borrowers.

Forbearance allows a borrower to not make scheduled payments for a specified period of time. Using forbearance extends the original term of the loan by the term of forbearance taken. Forbearance does not grant any reduction in the total principal or interest repayment obligation. While a loan is in forbearance status, interest continues to accrue and is capitalized (added to principal) at the end of the forbearance. Interest will not capitalize at the end of certain types of forbearance, such as disaster forbearance, however.

We grant forbearance through our servicing centers to borrowers who are current in their payments and through our collections centers to certain borrowers who are delinquent. Our forbearance policies and practices vary depending upon whether a borrower is current or delinquent at the time forbearance is requested, generally with stricter payment requirements for delinquent borrowers. We view the population of borrowers that use forbearance positively because the borrowers are either proactively reaching out to us to obtain assistance in managing their obligations or are working with our collections center to bring their loans current.

Forbearance may be granted through our servicing centers to customers who are exiting their grace period, and to other customers who are current in their payments, to provide temporary payment relief. In these circumstances, a customer's loan is placed into a forbearance status in limited monthly increments and is reflected in the forbearance status at month-end during this time. At the end of the forbearance period, the customer will enter repayment status as current and is expected to begin making scheduled monthly payments.

Forbearance may also be granted through our collections centers to customers who are delinquent in their payments. If specific payment requirements are met, the forbearance can cure the delinquency and the customer is returned to a current repayment status. Forbearance as a collection tool is used most effectively when applying historical experience and our judgment to a customer's unique situation. We leverage updated customer information and other decision support tools to best determine who will be granted forbearance based on our expectations as to a customer's ability and willingness to repay their obligation. This strategy is aimed at assisting customers while mitigating the risks of delinquency and default as well as encouraging resolution of delinquent loans. In most instances, we require one payment, as an indication of a customer's willingness and ability to repay, before granting forbearance to delinquent borrowers.

Historically, we have utilized disaster forbearance to assist borrowers affected by material events, typically federallydeclared disasters, including hurricanes, wildfires, floods, and the COVID-19 pandemic. We typically grant disaster forbearance to affected borrowers in increments of up to three months at a time, but the disaster forbearance granted generally does not apply toward the 12-month forbearance limit described below.

During COVID-19, our customers experienced higher levels of financial hardship, which initially led to higher levels of forbearance. We expect for some customers financial hardship may lead to higher levels of delinquencies and defaults in the future, as borrowers who had received disaster forbearance from us re-enter repayment status. Beginning in June 2021, we stopped granting disaster forbearance in response to the COVID-19 pandemic. As borrowers in the various delinquency buckets exit disaster forbearance and begin to enter repayment, we expect elevated levels of losses on this

segment of our customers. We expect that, left unabated, this deterioration in delinquency and default rates may persist until economic conditions return to pre-pandemic levels.

Management continually monitors our credit administration practices and may periodically modify these practices based upon performance, industry conventions, and/or regulatory feedback. In light of these considerations, we previously announced certain planned changes to our credit administration practices, including the imposition of limits on the number of forbearance months granted consecutively and the number of times certain extended or reduced repayment alternatives may be granted. Prior to implementation of the previously announced changes, borrowers could receive consecutive forbearance grants without intervening payments of principal and interest, if they satisfied all eligibility requirements.

We commenced testing in October 2019 for some of the previously announced planned changes on a very small percentage of our total portfolio and in March 2020 we began to expand the number of borrowers who would be subject to the new credit administration practices. However, due to the COVID-19 pandemic, in April 2020 we postponed our efforts so that we could be more flexible in dealing with our customers' financial hardship. In October 2020, we re-initiated a multi-phased deployment of certain previously announced credit administration practices changes. In October 2021, we announced additional planned changes to our credit administration practices, which we implemented in December 2021.

Currently, we generally grant forbearance in increments of one to two months at a time, for up to 12 months over the life of the loan, although disaster forbearance and certain assistance we grant to borrowers who are still in school do not apply toward the 12-month limit. We also currently require 12 months of positive payment performance by a borrower (meaning the borrower must make payment in a cumulative amount equivalent to 12 monthly required payments under the loan) between successive grants of forbearance and between forbearance grants and certain other repayment alternatives. This required period of positive payment performance does not apply, however, to forbearances granted during the first six months following a borrower's grace period and is not required for a borrower to receive a contractual interest rate reduction. In addition, we currently limit the participation of delinquent borrowers in certain short-term extended or interest-only repayment alternatives to once in 12 months and twice in five years. We also now count the number of months a borrower receives a short-term extended repayment alternative toward the 12-month forbearance limit described above.

We also offer rate and term modifications to customers experiencing more severe hardship. Currently, we temporarily reduce the contractual interest rate on a loan to 4.0 percent for a two-year period and, in the vast majority of cases, permanently extend the final maturity date of the loan. As part of demonstrating the ability and willingness to pay, the customer must make three consecutive monthly payments at the reduced payment to qualify for the program. The combination of the rate reduction and maturity extension helps reduce the monthly payment due from the borrower and increases the likelihood the borrower will remain current during the interest rate modification period as well as when the loan returns to its original contractual interest rate. We currently limit the granting of a permanent extension of the final maturity date of the loan under our loan modification program to one time over the life of the loan. We also currently permit two consecutive rate reductions to 4.0 percent so long as the borrower qualifies and makes three consecutive monthly payments at the reduced payment in connection with each rate reduction. We currently require 12 months of positive payment performance after the interest rate adjusts upward to its previous rate (at the end of the rate reduction periods) before the borrower may be eligible for a forbearance or certain other repayment alternatives, however. We also now limit the number of interest rate reductions to twice over the life of the loan.

Although we are not regulated by the Office of the Comptroller of the Currency, we have reviewed their student lending guidelines when considering and assessing our practices in certain areas. Now that we have implemented the previously announced credit administration practices changes, we believe our current collection and servicing practices generally align with the guidelines for student lending published by the Office of the Comptroller of the Currency.

While there are limitations to our estimate of the future impact of the various credit administration practices changes we have implemented, we expect that the credit administration practices described above, including the changes we implemented in 2021, will accelerate periodic defaults and will increase periodic defaults in our Private Education Loan held for investment portfolio. For 2021, we increased our allowance for credit losses as a result of the new credit administration practices. In the fourth quarter of 2022, we further increased our allowance for credit losses to reflect higher expected future periodic defaults in both the near term (reasonable and supportable period) and long term. This change reflects our estimate that the elevated default rates experienced in the latter half of 2022 will continue into 2023 and then decline over time. Among the measures that we have implemented and may modify further and expect may partly offset or moderate any acceleration of or increase in defaults will be greater focus on the risk assessment process to ensure borrowers are mapped to the appropriate program, better utilization of existing loss mitigation programs (e.g., GRP and rate modifications), the use of a program offering short-term payment reductions (permitting interest-only payments for up to six months) for certain early-stage delinquencies, and implementation of potential new risk mitigation and collection strategies.

The full impact of these changes to our collections practices described above will only be realized over the long term. When we calculated the allowance for credit losses under CECL at December 31, 2022, our loan loss reserves were significantly affected because we expect the life of loan defaults on our overall Private Education Loan portfolio to increase, in part as a result of the changes to our credit administration practices described above. We expect to learn more about how our borrowers are reacting to these changes to credit administration practices and, as we analyze such reactions, we will continue to refine our estimates of the impact of those changes on our allowance for credit losses.

As discussed above, we will continue to monitor our credit administration practices and may modify them further from time to time based upon performance, industry conventions, and/or regulatory feedback.

# Delinquency Trends by Active Repayment Status

The tables below show the composition and status of the Private Education Loan portfolio held for investment aged by number of months in active repayment status (months for which a scheduled monthly payment was due). Active repayment status includes loans on which borrowers are making interest only or fixed payments, as well as loans that have entered full principal and interest repayment status after any applicable grace period. Our experience shows that the percentage of loans in forbearance status generally decreases the longer the loans have been in active repayment status. At December 31, 2022, for Private Education Loans (held for investment) that have been in active repayment status for fewer than 25 months, loans in forbearance status as a percentage of loans in repayment and forbearance were 1 percent. Approximately 75 percent of our Private Education Loans (held for investment) in forbearance status have been in active repayment status fewer than 25 months.

|   |          |          | on Loans Hel<br>Months in Act |          |                 |                         |           |
|---|----------|----------|-------------------------------|----------|-----------------|-------------------------|-----------|
| As of December 31, 2022<br>(dollars in millions)  | 0 to 12  | 13 to 24 | 25 to 36                      | 37 to 48 | More than<br>48 | Not Yet in<br>Repayment | Total     |
| Loans in-school/grace/deferment   | \$ —     | \$ —     | \$ —                          | \$ —     | \$ —            | \$ 4,895                | \$ 4,895  |
| Loans in forbearance  | 165      | 43       | 26                            | 19       | 26              | _                       | 279       |
| Loans in repayment - current  | 4,131    | 3,393    | 2,129                         | 1,603    | 3,303           | —                       | 14,559    |
| Loans in repayment - delinquent<br>30-59 days   | 80       | 58       | 44                            | 31       | 74              | _                       | 287       |
| Loans in repayment - delinquent<br>60-89 days   | 43       | 30       | 20                            | 17       | 38              | _                       | 148       |
| Loans in repayment - 90 days or greater past due  | 41       | 27       | 20                            | 14       | 34              | _                       | 136       |
| Total   | \$ 4,460 | \$ 3,551 | \$ 2,239                      | \$ 1,684 | \$ 3,475        | \$ 4,895                | 20,304    |
| Deferred origination costs and unamortized premium/(discount)   |          |          |                               |          |                 |                         | 70        |
| Allowance for credit losses   |          |          |                               |          |                 |                         | (1,354)   |
| Total Private Education Loans, net  |          |          |                               |          |                 |                         | \$ 19,020 |
|   |          |          |                               |          |                 |                         |           |
| Loans in forbearance as a<br>percentage of total Private<br>Education Loans in repayment<br>and forbearance | 1.07 %   | 0.28 %   | 0.17 %                        | 0.12 %   | 0.17 %          | — %                     | 1.81      |

|   |          |          |          | d for Investm<br>tive Repayme |                 |                         |           |
|---|----------|----------|----------|-------------------------------|-----------------|-------------------------|-----------|
| As of December 31, 2021<br>(dollars in millions)  | 0 to 12  | 13 to 24 | 25 to 36 | 37 to 48                      | More than<br>48 | Not Yet in<br>Repayment | Total     |
| Loans in-school/grace/deferment   | \$ —     | \$ —     | \$ —     | \$ —                          | \$ —            | \$ 4,904                | \$ 4,904  |
| Loans in forbearance  | 180      | 44       | 30       | 21                            | 26              | —                       | 301       |
| Loans in repayment - current  | 4,234    | 3,405    | 2,424    | 1,671                         | 3,272           | —                       | 15,006    |
| Loans in repayment - delinquent<br>30-59 days   | 125      | 54       | 41       | 29                            | 60              | _                       | 309       |
| Loans in repayment - delinquent<br>60-89 days   | 38       | 25       | 17       | 13                            | 24              | _                       | 117       |
| Loans in repayment - 90 days or greater past due  | 26       | 18       | 12       | 9                             | 15              |                         | 80        |
| Total   | \$ 4,603 | \$ 3,546 | \$ 2,524 | \$ 1,743                      | \$ 3,397        | \$ 4,904                | 20,717    |
| Deferred origination costs and<br>unamortized premium/(discount)  |          |          |          |                               |                 |                         | 67        |
| Allowance for credit losses   |          |          |          |                               |                 |                         | (1,159)   |
| Total Private Education Loans, net  |          |          |          |                               |                 |                         | \$ 19,625 |
|   |          |          |          |                               |                 |                         |           |
| Loans in forbearance as a<br>percentage of total Private<br>Education Loans in repayment<br>and forbearance | 1.14 %   | 0.28 %   | 0.20 %   | 0.13 %                        | 0.16 %          | — %                     | 1.91 %    |

|   | nent<br>ent Status |          |          |          |                 |                         |           |
|---|--------------------|----------|----------|----------|-----------------|-------------------------|-----------|
| As of December 31, 2020<br>(dollars in millions)  | 0 to 12            | 13 to 24 | 25 to 36 | 37 to 48 | More than<br>48 | Not Yet in<br>Repayment | Total     |
| Loans in-school/grace/deferment   | \$ —               | \$ —     | \$ —     | \$ —     | \$ —            | \$ 4,779                | \$ 4,779  |
| Loans in forbearance  | 353                | 91       | 71       | 54       | 76              | —                       | 645       |
| Loans in repayment - current  | 3,987              | 3,181    | 2,215    | 1,624    | 2,892           | —                       | 13,899    |
| Loans in repayment - delinquent<br>30-59 days   | 76                 | 39       | 30       | 22       | 38              | _                       | 205       |
| Loans in repayment - delinquent<br>60-89 days   | 49                 | 21       | 17       | 12       | 21              | _                       | 120       |
| Loans in repayment - 90 days or greater past due  | 33                 | 15       | 12       | 8        | 13              | _                       | 81        |
| Total   | \$ 4,498           | \$ 3,347 | \$ 2,345 | \$ 1,720 | \$ 3,040        | \$ 4,779                | 19,729    |
| Deferred origination costs and<br>unamortized premium/(discount)  |                    |          |          |          |                 |                         | 64        |
| Allowance for credit losses   |                    |          |          |          |                 |                         | (1,356    |
| Total Private Education Loans, net  |                    |          |          |          |                 |                         | \$ 18,437 |
|   |                    |          |          |          |                 |                         |           |
| Loans in forbearance as a<br>percentage of total Private<br>Education Loans in repayment<br>and forbearance | 2.36 %             | 0.61 %   | 0.48 %   | 0.36 %   | 0.51 %          | — %                     | 4.32      |

# Private Education Loans Held for Investment Types

The following table provides information regarding the loans in repayment balance and total loan balance by Private Education Loan held for investment product type for the years ended December 31, 2022 and 2021.

| As of December 31, 2022<br>(dollars in thousands) | 9  | Signature<br>and<br>Other | Parent<br>Loan <sup>(1)</sup> | Smart Option  | Career<br>aining <sup>(2)</sup> | Graduate<br>Loan | Total         |
|---|----|---------------------------|-------------------------------|---------------|---------------------------------|------------------|---------------|
| \$ in repayment <sup>(3)</sup>                    | \$ | 216,513                   | \$<br>261,316                 | \$ 13,599,750 | \$<br>4,565                     | \$ 1,047,406     | \$ 15,129,550 |
| \$ in total                                       | \$ | 308,884                   | \$<br>262,602                 | \$ 18,218,925 | \$<br>4,602                     | \$ 1,508,675     | \$ 20,303,688 |

| As of December 31, 2021<br>(dollars in thousands) | S  | Signature<br>and<br>Other | Parent<br>Loan <sup>(1)</sup> | Smart Option  |    | Career<br>aining <sup>(2)</sup> | Graduate<br>Loan | Total         |
|---|----|---------------------------|-------------------------------|---------------|----|---------------------------------|------------------|---------------|
| \$ in repayment <sup>(3)</sup>                    | \$ | 221,637                   | \$<br>301,422                 | \$ 14,097,819 | \$ | 9,354                           | \$ 880,980       | \$ 15,511,212 |
| \$ in total                                       | \$ | 318,055                   | \$<br>302,764                 | \$ 18,789,771 | \$ | 9,402                           | \$ 1,296,871     | \$ 20,716,863 |

(1) In December 2021, we discontinued offering our Parent Loan product. Applications for those loans received before the offering termination date continued to be processed, with final disbursements under those loans occurring until mid–December 2022.

(2) In May 2022, we discontinued offering our Career Training loan product. Applications for those loans received before the offering termination date will continue to be processed, with final disbursements under those loans to occur until May 2023.

(3) Loans in repayment include loans on which borrowers are making interest only or fixed payments, as well as loans that have entered full principal and interest repayment status after any applicable grace period.

# Accrued Interest Receivable

The following table provides information regarding accrued interest receivable on our Private Education Loans held for investment. The table also discloses the amount of accrued interest on loans 90 days or greater past due as compared to our allowance for uncollectible interest. The majority of the total accrued interest receivable represents accrued interest on deferred loans where no payments are due while the borrower is in school and fixed-pay loans where the borrower makes a \$25 monthly payment that is smaller than the interest accruing on that loan in that month. The accrued interest on these loans will be capitalized to the balance of the loans when the borrower exits the grace period after separation from school, and the current expected credit losses on accrued interest that will be capitalized is included in our allowance for credit losses. The allowance for uncollectible interest shown below represents the expected losses related to the portion of accrued interest receivable on those loans that are in repayment but have not yet entered into full principal and interest repayment status after any applicable grace period. The allowance for this portion of interest is included in our allowance for uncollectible interest exceeds the amount of accrued interest on our 90 days past due portfolio for all periods presented.

|                        | Private Education Loans<br>Accrued Interest Receivable |    |                               |   |       |  |  |  |  |  |  |
|------------------------|--|----|-------------------------------|---|-------|--|--|--|--|--|--|
| (dollars in thousands) | <br>otal Interest<br>Receivable                        |    | Days or<br>Greater<br>ast Due | Allowance for<br>Uncollectible<br>Interest <sup>(1)</sup> |       |  |  |  |  |  |  |
| December 31, 2022      | \$<br>1,177,562  | \$ | 6,609                         | \$  | 8,121 |  |  |  |  |  |  |
| December 31, 2021      | \$<br>1,187,123  | \$ | 3,635                         | \$  | 4,937 |  |  |  |  |  |  |
| December 31, 2020      | \$<br>1,168,895  | \$ | 4,354                         | \$  | 4,467 |  |  |  |  |  |  |
| December 31, 2019      | \$<br>1,366,158  | \$ | 2,390                         | \$  | 5,309 |  |  |  |  |  |  |
| December 31, 2018      | \$<br>1,168,823  | \$ | 1,920                         | \$  | 6,322 |  |  |  |  |  |  |

(1) The allowance for uncollectible interest at December 31, 2022, 2021, and 2020 represents the expected losses related to the portion of accrued interest receivable on those loans that are in repayment (at December 31, 2022 relates to \$240 million of accrued interest receivable on those loans that are not expected to be capitalized). The accrued interest receivable that is expected to be capitalized (\$937 million at December 31, 2022) is reserved in the allowance for credit losses.

# Liquidity and Capital Resources

# Funding and Liquidity Risk Management

Our primary liquidity needs include our ongoing ability to fund our businesses throughout market cycles, including during periods of financial stress, our ongoing ability to fund originations of Private Education Loans, and our ability to meet any outflows of our Bank deposits. To achieve these objectives, we analyze and monitor our liquidity needs, maintain excess liquidity and access to diverse funding sources, such as deposits at the Bank, issuance of secured debt primarily through asset-backed securitizations, other financing facilities, and loan sales. It is our policy to manage operations so liquidity needs are fully satisfied through normal operations to avoid unplanned loan sales under all but the most dire emergency conditions. Our liquidity management is governed by policies approved by our Board of Directors. Oversight of these policies is performed in the Asset and Liability Committee, a management-level committee.

These policies take into account the volatility of cash flow forecasts, expected asset and liability maturities, anticipated loan demand, and a variety of other factors to establish minimum liquidity guidelines.

Key risks associated with our liquidity relate to our ability to access the capital markets and the markets for bank deposits at reasonable rates. This ability may be affected by our performance, competitive pressures, the macroeconomic environment, and the impact they have on the availability of funding sources in the marketplace. We target maintaining sufficient on-balance sheet and contingent sources of liquidity to enable us to meet all contractual and contingent obligations under various stress scenarios, including severe macroeconomic stresses as well as specific stresses that test the resiliency of our balance sheet. As the Bank has grown, we have improved our liquidity stress testing practices to align more closely with the industry, which resulted in our adopting increased liquidity requirements. Beginning in the second quarter of 2019, we began to increase our liquidity levels by increasing cash and marketable investments held as part of our ongoing efforts to enhance our ability to maintain a strong risk management position. By early 2020 and continuing through 2022, we held a significant liquidity buffer of cash and securities, which we expect to maintain through 2023. Due to the seasonal nature of our business, our liquidity levels will likely vary from quarter to quarter.

# Sources of Liquidity and Available Capacity

#### **Ending Balances**

| As of December 31,<br>(dollars in thousands)       | 2022            | 2021            | 2020            |
|--|-----------------|-----------------|-----------------|
| Sources of primary liquidity:                      |                 |                 |                 |
| Unrestricted cash and liquid investments:          |                 |                 |                 |
| Holding Company and other non-bank<br>subsidiaries | \$<br>_         | \$<br>2,588     | \$<br>1,117     |
| Sallie Mae Bank <sup>(1)</sup>                     | 4,617,533       | 4,332,015       | 4,454,175       |
| Available-for-sale investments                     | 2,012,901       | 2,325,711       | 1,927,726       |
| Total unrestricted cash and liquid investments     | \$<br>6,630,434 | \$<br>6,660,314 | \$<br>6,383,018 |

(1) This amount will be used primarily to originate Private Education Loans at the Bank.

# Average Balances

| Years Ended December 31,<br>(dollars in thousands) | 2022            | 2021            | 2020            |
|--|-----------------|-----------------|-----------------|
| Sources of primary liquidity:                      |                 |                 |                 |
| Unrestricted cash and liquid investments:          |                 |                 |                 |
| Holding Company and other non-bank subsidiaries    | \$<br>7,954     | \$<br>3,739     | \$<br>20,307    |
| Sallie Mae Bank <sup>(1)</sup>                     | 4,080,312       | 4,934,506       | 5,202,302       |
| Available-for-sale investments                     | <br>2,230,118   | 1,953,154       | 1,495,155       |
| Total unrestricted cash and liquid investments     | \$<br>6,318,384 | \$<br>6,891,399 | \$<br>6,717,764 |

(1) This amount will be used primarily to originate Private Education Loans at the Bank.

# Deposits

The following table summarizes total deposits.

| As of December 31,<br>(dollars in thousands) | 2022             | 2021             |
|--|------------------|------------------|
| Deposits - interest bearing                  | \$<br>21,446,647 | \$<br>20,826,692 |
| Deposits - non-interest bearing              | 1,424            | 1,432            |
| Total deposits                               | \$<br>21,448,071 | \$<br>20,828,124 |

Our total deposits of \$21.4 billion were comprised of \$9.9 billion in brokered deposits and \$11.5 billion in retail and other deposits at December 31, 2022, compared with total deposits of \$20.8 billion, which were comprised of \$10.1 billion in brokered deposits and \$10.7 billion in retail and other deposits, at December 31, 2021.

Interest bearing deposits as of December 31, 2022 and 2021 consisted of retail and brokered non-maturity savings deposits, retail and brokered non-maturity money market deposit accounts ("MMDAs"), and retail and brokered CDs. Interest bearing deposits include deposits from Educational 529 and Health Savings plans that diversify our funding sources and add deposits we consider to be core. These and other large omnibus accounts, aggregating the deposits of many individual depositors, represented \$8.0 billion of our deposit total as of December 31, 2022, compared with \$7.3 billion at December 31, 2021.

Some of our deposit products are serviced by third-party providers. Placement fees associated with the brokered CDs are amortized into interest expense using the effective interest rate method. We recognized placement fee expense of \$13 million, \$16 million, and \$19 million in the years ended December 31, 2022, 2021, and 2020, respectively. Fees paid to third-party brokers related to brokered CDs were \$13 million, \$13 million, and \$5 million during the years ended December 31, 2022, 2021, and 2020, respectively.

Interest bearing deposits at December 31, 2022 and 2021 are summarized as follows:

|  | 20           | 22  | 2021          |   |  |  |
|--|--------------|---|---------------|---|--|--|
| As of December 31,<br>(dollars in thousands) | Amount       | Year-End<br>Weighted<br>Average<br>Stated Rate <sup>(1)</sup> | Amount        | Year-End<br>Weighted<br>Average<br>Stated Rate <sup>(1)</sup> |  |  |
| Money market                                 | \$10,977,242 | 3.75 %  | \$ 10,473,569 | 0.69 %  |  |  |
| Savings                                      | 982,586      | 3.15  | 959,122       | 0.43  |  |  |
| Certificates of deposit                      | 9,486,819    | 2.57  | 9,394,001     | 1.20  |  |  |
| Deposits - interest bearing                  | \$21,446,647 |   | \$ 20,826,692 |   |  |  |

<sup>(1)</sup> Includes the effect of interest rate swaps in effective hedge relationships.

As of December 31, 2022 and 2021, there were \$615 million and \$743 million, respectively, of deposits exceeding FDIC insurance limits. Accrued interest on deposits was \$59 million and \$35 million at December 31, 2022 and 2021, respectively.

# Counterparty Exposure

Counterparty exposure related to financial instruments arises from the risk that a lending, investment, or derivative counterparty will not be able to meet its obligations to us.

Excess cash is generally invested with the Federal Reserve Bank of San Francisco (the "FRB") on an overnight basis or in the FRB's Term Deposit Facility, minimizing counterparty exposure on cash balances.

Our investment portfolio is primarily comprised of a small portfolio of mortgage-backed securities issued by government agencies and government-sponsored enterprises that are purchased to meet CRA targets. Additionally, our investing activity is governed by Board-approved limits on the amount that is allowed to be invested with any one issuer based on the credit rating of the issuer, further minimizing our counterparty exposure. Counterparty credit risk is considered when valuing investments and considering impairment.

Related to derivative transactions, protection against counterparty risk is generally provided by International Swaps and Derivatives Association, Inc. Credit Support Annexes ("CSAs"), or clearinghouses for over-the-counter derivatives. CSAs require a counterparty to post collateral if a potential default would expose the other party to a loss. All derivative contracts entered into by the Bank are covered under CSAs or clearinghouse agreements and require collateral to be exchanged based on the net fair value of derivatives with each counterparty. Our exposure is limited to the value of the derivative contracts in a gain position, less any collateral held by us and plus collateral posted with the counterparty.

Title VII of the Dodd-Frank Act requires all standardized derivatives, including most interest rate swaps, to be submitted for clearing to central counterparties to reduce counterparty risk. Two of the central counterparties we use are the CME and the LCH. All variation margin payments on derivatives cleared through the CME and LCH are accounted for as legal settlement. As of December 31, 2022, \$2.6 billion notional of our derivative contracts were cleared on the CME and \$0.2 billion were cleared on the LCH. The derivative contracts cleared through the CME and LCH represent 92.2 percent and 7.8 percent, respectively, of our total notional derivative contracts of \$2.8 billion at December 31, 2022.

For derivatives cleared through the CME and LCH, the net gain (loss) position includes the variation margin amounts as settlement of the derivative and not collateral against the fair value of the derivative. The amount of variation margin included as settlement as of December 31, 2022 was \$(58) million and \$(7) million for the CME and LCH, respectively. Changes in fair value for derivatives not designated as hedging instruments are presented as realized gains (losses).

Our exposure is limited to the value of the derivative contracts in a gain position less any collateral held and plus any collateral posted. When there is a net negative exposure, we consider our exposure to the counterparty to be zero. At December 31, 2022 and 2021, we had a net positive exposure (derivative gain positions to us, less collateral held by us, and plus collateral posted with counterparties) related to derivatives of \$12 million and \$9 million, respectively.

We have liquidity exposure related to collateral movements between us and our derivative counterparties. Movements in the value of the derivatives, which are primarily affected by changes in interest rates, may require us to return cash collateral held or may require us to access primary liquidity to post collateral to counterparties.

| As of December 31, 2022<br>(dollars in thousands)                                      | SLM Corporation<br>and Sallie Mae Bank<br>Contracts |        |  |  |  |
|--|---|--------|--|--|--|
| Total exposure, net of collateral  | \$  | 11,566 |  |  |  |
| Exposure to counterparties with credit ratings, net of collateral                      | \$  | 11,566 |  |  |  |
| Percent of exposure to counterparties with credit ratings below S&P AA- or Moody's Aa3 |   | — %    |  |  |  |
| Percent of exposure to counterparties with credit ratings below S&P A- or Moody's A3   |   | — %    |  |  |  |

The table below highlights exposure related to our derivative counterparties as of December 31, 2022.

# **Regulatory Capital**

The Bank is subject to various regulatory capital requirements administered by federal and state banking authorities. Failure to meet minimum capital requirements can initiate certain mandatory and possibly additional discretionary actions by regulators that, if undertaken, could have a direct material adverse effect on our business, results of operations, and financial position. Under U.S. Basel III and the regulatory framework for prompt corrective action, the Bank must meet specific capital standards that involve quantitative measures of its assets, liabilities, and certain off-balance sheet items as calculated under regulatory accounting practices. The Bank's capital amounts and its classification under the prompt corrective action framework are also subject to qualitative judgments by the regulators about components of capital, risk weightings, and other factors.

#### **Capital Management**

The Bank intends to maintain at all times regulatory capital levels that meet both the minimum levels required under U.S. Basel III (including applicable buffers) and the levels necessary to be considered "well capitalized" under the FDIC's prompt corrective action framework, in order to support asset growth and operating needs, address unexpected credit risks, and protect the interests of depositors and the DIF administered by the FDIC. The Bank's Capital Policy requires management to monitor these capital standards and the Bank's compliance with them. The Board of Directors and management periodically evaluate the quality of assets, the stability of earnings, and the adequacy of the allowance for credit losses for the Bank. The Company is a source of strength for the Bank and will provide additional capital if necessary.

We believe that current and projected capital levels are appropriate for 2023. As of December 31, 2022, the Bank's risk-based and leverage capital ratios exceed the required minimum ratios and the applicable buffers under the fully phased-in U.S. Basel III standards as well as the "well capitalized" standards under the prompt corrective action framework.

Under U.S. Basel III, the Bank is required to maintain the following minimum regulatory capital ratios: a Common Equity Tier 1 risk-based capital ratio of 4.5 percent, a Tier 1 risk-based capital ratio of 6.0 percent, a Total risk-based capital ratio of 8.0 percent, and a Tier 1 leverage ratio of 4.0 percent. In addition, the Bank is subject to a Common Equity Tier 1 capital conservation buffer of greater than 2.5 percent. Failure to maintain the buffer will result in restrictions on the Bank's ability to make capital distributions, including the payment of dividends, and to pay discretionary bonuses to executive officers. Including the buffer, the Bank is required to maintain the following capital ratios under U.S. Basel III in order to avoid such restrictions: a Common Equity Tier 1 risk-based capital ratio of greater than 7.0 percent, a Tier 1 risk-based capital ratio of greater than 10.5 percent.

To qualify as "well capitalized" under the prompt corrective action framework for insured depository institutions, the Bank must maintain a Common Equity Tier 1 risk-based capital ratio of at least 6.5 percent, a Tier 1 risk-based capital ratio of at least 8.0 percent, a Total risk-based capital ratio of at least 10.0 percent, and a Tier 1 leverage ratio of at least 5.0 percent.

Under regulations issued by the FDIC and other federal banking agencies, banking organizations that adopted CECL during the 2020 calendar year, including the Bank, could elect to delay for two years, and then phase in over the following three years, the effects on regulatory capital of CECL relative to the incurred loss methodology. The Bank elected to use this option. Therefore, the regulatory capital impact of the Bank's transition adjustments recorded on January 1, 2020 from the adoption of CECL, and 25 percent of the ongoing impact of CECL on the Bank's allowance for credit losses, retained earnings, and average total consolidated assets, each as reported for regulatory capital purposes (collectively, the "adjusted transition amounts"), were deferred for the two-year period ending January 1, 2022. On January 1, 2022, 25 percent of the adjusted transition amounts were phased in for regulatory capital purposes. On January 1 of each year from 2023 to 2025, the adjusted transition amounts will continue to be phased in for regulatory capital purposes at a rate of 25 percent per year, with the phased-in amounts included in regulatory capital at the beginning of each year. The Bank's January 1, 2020 CECL transition amounts increased our allowance for credit losses by \$1.1 billion, increased the liability representing our off-balance sheet exposure for unfunded commitments by \$116 million, and increased our deferred tax asset by \$306 million, resulting in a cumulative effect adjustment that reduced retained earnings by \$953 million. This transition adjustment was inclusive of qualitative adjustments incorporated into our CECL allowance as necessary, to address any limitations in the models used.

At December 31, 2022, the adjusted transition amounts that were deferred and are being phased in for regulatory capital purposes are as follows:

|                                    | -   | ransition<br>Amounts |       | istments for<br>Year Ended |        | ments for<br>ar Ended |      | Phase-In Amounts<br>for the Year Ended |       | maining<br>djusted<br>ansition<br>unts to be<br>ased-In |
|------------------------------------|-----|----------------------|-------|----------------------------|--------|-----------------------|------|--|-------|---|
| (Dollars in thousands)             | Jan | uary 1, 2020         | Decer | mber 31, 2020              | Decemb | er 31, 2021           | Dece | ember 31, 2022                         | Decem | ber 31, 2022  |
|                                    |     |                      |       |                            |        |                       |      |  |       |   |
| Retained earnings                  | \$  | 952,639              | \$    | (57,859)                   | \$     | (58,429)              | \$   | (209,088)                              | \$    | 627,263   |
| Allowance for credit losses        |     | 1,143,053            |       | (55,811)                   |        | (49,097)              |      | (259,536)                              |       | 778,609   |
| Liability for unfunded commitments |     | 115,758              |       | (2,048)                    |        | (9,333)               |      | (26,094)                               |       | 78,283  |
| Deferred tax asset                 |     | 306,171              |       | _                          |        |                       |      | (76,542)                               |       | 229,629   |

The Bank's required and actual regulatory capital amounts and ratios under U.S. Basel III are shown in the following table. The following capital amounts and ratios are based upon the Bank's average assets and risk-weighted assets, as indicated.

|  |    | Actual    |        | U.S. Basel III<br>Minimum Requirements<br>Plus Buffer <sup>(1)(2)</sup> |        |  |  |
|--|----|-----------|--------|---|--------|--|--|
| (Dollars in thousands)                                 |    | Amount    | Ratio  | Amount  | Ratio  |  |  |
| As of December 31, 2022 <sup>(3)</sup> :               |    |           |        |   |        |  |  |
| Common Equity Tier 1 Capital (to Risk-Weighted Assets) | \$ | 3,040,662 | 12.9 % | \$1,645,807 <u>≥</u>  | 7.0 %  |  |  |
| Tier 1 Capital (to Risk-Weighted Assets)               | \$ | 3,040,662 | 12.9 % | \$1,998,480 <u>&gt;</u>   | 8.5 %  |  |  |
| Total Capital (to Risk-Weighted Assets)                | \$ | 3,338,645 | 14.2 % | \$2,468,711 ≥   | 10.5 % |  |  |
| Tier 1 Capital (to Average Assets)                     | \$ | 3,040,662 | 10.3 % | \$1,185,280 <u>≥</u>  | 4.0 %  |  |  |
| As of December 31, 2021:                               |    |           |        |   |        |  |  |
| Common Equity Tier 1 Capital (to Risk-Weighted Assets) | \$ | 3,314,657 | 14.1 % | \$1,643,132 <u>&gt;</u>   | 7.0 %  |  |  |
| Tier 1 Capital (to Risk-Weighted Assets)               | \$ | 3,314,657 | 14.1 % | \$1,995,232 <u>&gt;</u>   | 8.5 %  |  |  |
| Total Capital (to Risk-Weighted Assets)                | \$ | 3,410,183 | 14.5 % | \$2,464,699 <u>≥</u>  | 10.5 % |  |  |
| Tier 1 Capital (to Average Assets)                     | \$ | 3,314,657 | 11.1 % | \$ 1,198,808 <u>≥</u>   | 4.0 %  |  |  |

(1) Reflects the U.S. Basel III minimum required ratio plus the applicable capital conservation buffer.

<sup>(2)</sup> The Bank's regulatory capital ratios also exceeded all applicable standards for the Bank to qualify as "well capitalized" under the prompt corrective action framework.

<sup>(3)</sup> For December 31, 2022, the actual amounts and the actual ratios include the adjusted transition amounts discussed above that were phased in at the beginning of 2022.

#### Dividends

The Bank's ability to pay dividends is subject to the laws of Utah and the regulations of the FDIC. Generally, under Utah's industrial bank laws and regulations as well as FDIC regulations, the Bank may pay dividends from its net profits without regulatory approval if, following the payment of the dividend, the Bank's capital and surplus would not be impaired. The Bank declared \$700 million, \$1.4 billion, and \$579 million in dividends to the Company for the years ended December 31, 2022, 2021, and 2020, respectively, with the proceeds primarily used to fund the 2022, 2021, and 2020 Share Repurchase Programs and stock dividends. See Part I, Item 1. "Business — Supervision and Regulation — Regulation of Sallie Mae Bank — Dividends and Share Repurchase Programs," regarding the expectation that the Bank will pay dividends to the Company as may be necessary to enable the Company to pay any declared dividends on its Series B Preferred Stock and common stock and to consummate any common share repurchases by the Company under the share repurchase programs. See also Part I, Item 1A. "Risk Factors — General Risks" for possible limitations on the payments of our dividends.

# **Borrowings**

Outstanding borrowings consist of unsecured debt and secured borrowings issued through our term ABS program and our Secured Borrowing Facility. The issuing entities for those secured borrowings are variable interest entities and are consolidated for accounting purposes. The following table summarizes our secured borrowings at December 31, 2022 and 2021. For additional information, see Notes to Consolidated Financial Statements, Note 12, "Borrowings."

|   |            |   |           | 2022      |       |           |            |   |           | 2021      |       |           |
|---|------------|---|-----------|-----------|-------|-----------|------------|---|-----------|-----------|-------|-----------|
| As of December 31,<br>(dollars in thousands)      | Short-Term |   | Long-Term |           | Total |           | Short-Term |   | Long-Term |           | Total |           |
| Unsecured borrowings:                             |            |   |           |           |       |           |            |   |           |           |       |           |
| Unsecured debt (fixed-rate)                       | \$         | _ | \$        | 988,986   | \$    | 988,986   | \$         | _ | \$        | 986,138   | \$    | 986,138   |
| Total unsecured borrowings                        |            | — |           | 988,986   |       | 988,986   |            | — |           | 986,138   |       | 986,138   |
| Secured borrowings:                               |            |   |           |           |       |           |            |   |           |           |       |           |
| Private Education Loan term securitizations:      |            |   |           |           |       |           |            |   |           |           |       |           |
| Fixed-rate  |            | _ |           | 3,462,363 |       | 3,462,363 |            | — |           | 3,897,996 |       | 3,897,996 |
| Variable-rate                                     |            |   |           | 783,765   |       | 783,765   |            |   |           | 1,046,856 |       | 1,046,856 |
| Total Private Education Loan term securitizations |            | _ |           | 4,246,128 |       | 4,246,128 |            | _ |           | 4,944,852 |       | 4,944,852 |
| Secured Borrowing Facility                        |            |   |           |           |       |           |            |   |           |           |       |           |
| Total secured borrowings                          |            |   |           | 4,246,128 |       | 4,246,128 |            |   |           | 4,944,852 |       | 4,944,852 |
| Total   | \$         | _ | \$        | 5,235,114 | \$    | 5,235,114 | \$         |   | \$        | 5,930,990 | \$    | 5,930,990 |

#### Short-term Borrowings

# Unsecured Debt

On November 15, 2021, we redeemed our \$200 million, 5.125 percent Senior Notes due April 5, 2022. The Senior Notes were redeemed at 101.39 percent of their principal amount, plus the accrued and unpaid interest thereon through the redemption date. As a result of the redemption, we recognized a \$3 million loss on the transaction. At December 31, 2022, and December 31, 2021, there were no borrowings outstanding classified as short-term.

# Secured Financings

On May 17, 2022, we amended our Secured Borrowing Facility to extend the maturity of the facility. The amount that can be borrowed under the facility is \$2 billion. We hold 100 percent of the residual interest in the Secured Borrowing Facility trust. Under the Secured Borrowing Facility, we incur financing costs on unused borrowing capacity and on outstanding advances. The amended Secured Borrowing Facility extended the revolving period, during which we may borrow, repay, and reborrow funds, until May 16, 2023. The scheduled amortization period, during which amounts

outstanding under the Secured Borrowing Facility must be repaid, ends on May 16, 2024 (or earlier, if certain material adverse events occur). At both December 31, 2022 and December 31, 2021, there were no secured borrowings outstanding under the Secured Borrowing Facility. For additional information, see Notes to Consolidated Financial Statements, Note 12, "Borrowings."

Short-term borrowings have a remaining term to maturity of one year or less. The Secured Borrowing Facility's contractual maturity is two years from the date of inception or renewal (one-year revolving period plus a one-year amortization period); however, we classify advances under our Secured Borrowing Facility as short-term borrowings because it is our intention to repay those advances within one year.

# Long-term Borrowings

# Unsecured Debt

On October 29, 2020, we issued at par an unsecured debt offering of \$500 million of 4.20 percent Senior Notes due October 29, 2025. At December 31, 2022, the outstanding balance was \$496 million.

On November 1, 2021, we issued an unsecured debt offering of \$500 million, 3.125 percent Senior Notes due November 2, 2026, at a price of 99.43 percent. At December 31, 2022, the outstanding balance was \$493 million.

# Secured Financings

# 2022 Transactions

On August 9, 2022, we executed our \$575 million SMB Private Education Loan Trust 2022-C term ABS transaction, which was accounted for as a secured financing. We sold \$575 million of notes to third parties and retained a 100 percent interest in the residual certificates issued in the securitization, raising approximately \$575 million of gross proceeds. The Class A and Class B notes had a weighted average life of 4.69 years and priced at a weighted average SOFR equivalent cost of SOFR plus 1.76 percent. At December 31, 2022, \$635 million of our Private Education Loans, including \$597 million of principal and \$38 million in capitalized interest, were encumbered because of this transaction.

# 2021 Transactions

On May 19, 2021, we executed our \$531 million SMB Private Education Loan Trust 2021-B term ABS transaction, which was accounted for as a secured financing. We sold \$531 million of notes to third parties and retained a 100 percent interest in the residual certificates issued in the securitization, raising approximately \$529 million of gross proceeds. The Class A and Class B notes had a weighted average life of 4.26 years and priced at a weighted average LIBOR equivalent cost of 1-month LIBOR plus 0.77 percent. At December 31, 2022, \$410 million of our Private Education Loans, including \$389 million of principal and \$21 million in capitalized interest, were encumbered because of this transaction.

On August 18, 2021, we executed our \$527 million SMB Private Education Loan Trust 2021-D term ABS transaction, which was accounted for as a secured financing. We sold \$527 million of notes to third parties and retained a 100 percent interest in the residual certificates issued in the securitization, raising approximately \$525 million of gross proceeds. The Class A and Class B notes had a weighted average life of 4.22 years and priced at a weighted average LIBOR equivalent cost of 1-month LIBOR plus 0.69 percent. At December 31, 2022, \$425 million of our Private Education Loans, including \$403 million of principal and \$22 million in capitalized interest, were encumbered because of this transaction.

On November 9, 2021, we executed our \$534 million SMB Private Education Loan Trust 2021-E term ABS transaction, which was accounted for as a secured financing. We sold \$534 million of notes to third parties and retained a 100 percent interest in the residual certificates issued in the securitization, raising approximately \$532 million of gross proceeds. The Class A and Class B notes had a weighted average life of 4.15 years and priced at a weighted average LIBOR equivalent cost of 1-month LIBOR plus 0.69 percent. At December 31, 2022, \$439 million of our Private Education Loans, including \$416 million of principal and \$23 million in capitalized interest, were encumbered because of this transaction.

# Pre-2021 Transactions

Prior to 2021, we executed a total of \$8.21 billion in ABS transactions that were accounted for as secured financings. At December 31, 2022, \$3.75 billion of our Private Education Loans, including \$3.63 billion of principal and \$120 million in capitalized interest, were encumbered as a result of these transactions.

#### **Other Borrowing Sources**

We maintain discretionary uncommitted Federal Funds lines of credit with various correspondent banks, which totaled \$125 million at December 31, 2022. The interest rate we are charged on these lines of credit is priced at Fed Funds plus a spread at the time of borrowing, and is payable daily. We did not utilize these lines of credit in the years ended December 31, 2022 and 2021.

We established an account at the FRB to meet eligibility requirements for access to the Primary Credit borrowing facility at the FRB's Discount Window (the "Window"). The Primary Credit borrowing facility is a lending program available to depository institutions that are in generally sound financial condition. All borrowings at the Window must be fully collateralized. We can pledge asset-backed and mortgage-backed securities, as well as FFELP Loans and Private Education Loans, to the FRB as collateral for borrowings at the Window. Generally, collateral value is assigned based on the estimated fair value of the pledged assets. At December 31, 2022 and December 31, 2021, the value of our pledged collateral at the FRB was \$2.2 billion and \$3.3 billion, respectively. The interest rate charged to us is the discount rate set by the FRB. We did not utilize this facility in the years ended December 31, 2022 and 2021.

# **Contractual Loan Commitments**

When we approve a Private Education Loan at the beginning of an academic year, that approval may cover the borrowing for the entire academic year. As such, we do not always disburse the full amount of the loan at the time of such approval, but instead have a commitment to fund a portion of the loan at a later date (usually at the start of the second semester or subsequent trimesters). At December 31, 2022, we had \$2.0 billion of outstanding contractual loan commitments which we expect to fund during the remainder of the 2022/2023 academic year. At December 31, 2022, we had a \$125 million reserve recorded in "Other Liabilities" to cover expected losses that may occur during the one-year loss emergence period on these unfunded commitments.

# **Contractual Cash Obligations**

In addition to our contractual loan commitments, we have certain other contractual cash obligations and commitments. This includes contractual principal obligations associated with long-term Bank deposits, secured borrowings, unsecured debt, and lease obligations. Our material contractual cash obligations relate to Bank deposits. At December 31, 2022, we had \$3.9 billion of principal obligations related to Bank deposits due in the next year, and \$11.6 billion thereafter. At December 31, 2022, our contractual cash obligations due in the next year for secured borrowings and lease obligations were \$729 million and \$7 million, respectively, and our contractual cash obligations due thereafter for our secured borrowings, unsecured debt, and lease obligations were \$3.5 billion, \$1.0 billion, and \$38 million, respectively.

# **Common Stock**

Our shareholders have authorized the issuance of 1.125 billion shares of common stock (par value of \$0.20). At December 31, 2022, 241 million shares were issued and outstanding and 38 million shares were unissued but encumbered for outstanding stock options, restricted stock, restricted stock units, performance stock units, and dividend equivalent units for employee compensation and remaining authority for stock-based compensation plans. See Notes to Consolidated Financial Statements, Note 14, "Stockholders' Equity" for additional details.

#### **Arrangements with Navient Corporation**

In connection with the Spin-Off, we entered into a Separation and Distribution Agreement. We also entered into various other ancillary agreements with Navient to effect the Spin-Off and provide a framework for our relationship with Navient thereafter, such as a transition services agreement, a tax sharing agreement, an employee matters agreement, a loan servicing and administration agreement, a joint marketing agreement, a key services agreement, a data sharing agreement, and a master sublease agreement. The majority of these agreements were transitional in nature with most having terms that have expired. In the case of the loan servicing and administration agreement for those FFELP Loans that we hold and Navient services for us, the agreement is scheduled to expire or be renewed by the end of 2026.

We continue to have exposure to risks related to Navient's creditworthiness. If we are unable to obtain indemnification payments from Navient, our results of operations and financial condition could be materially and adversely affected.

Pursuant to the terms of the Spin-Off and applicable law, Navient is responsible for all liabilities (whether accrued, contingent, or otherwise and whether known or unknown) arising out of or resulting from the conduct of pre-Spin-Off SLM and its subsidiaries' businesses prior to the Spin-Off, other than certain specifically identified liabilities relating to the conduct of our consumer banking business for which the Bank is responsible. Nonetheless, given the prior usage of the Sallie Mae and SLM names by entities now owned by Navient, we and our subsidiaries may from time to time be improperly named as defendants in legal proceedings where the allegations at issue are the legal responsibility of Navient. Most of these legal proceedings involve matters that arose in whole or in part in the ordinary course of business of pre-Spin-Off SLM. Likewise, as the period of time since the Spin-Off increases, so does the likelihood any allegations that may be made may be in part for our own actions in a post-Spin-Off time period and in part for Navient's conduct in a pre-Spin-Off time period. We will not be providing information on these proceedings unless there are material issues of fact or disagreement with Navient as to the bases of the proceedings or responsibility therefor that we believe could have a material, adverse impact on our business, assets, financial condition, liquidity, or outlook if not resolved in our favor.

We briefly summarize below some of the most significant agreements and relationships we continue to have with Navient. For additional information regarding the Separation and Distribution Agreement and the other ancillary agreements, see our Current Report on Form 8-K filed on May 2, 2014.

# Separation and Distribution Agreement

The Separation and Distribution Agreement addresses, among other things, the following activities:

- the obligation of each party to indemnify the other against liabilities retained or assumed by that party pursuant to the Separation and Distribution Agreement and in connection with claims of third parties;
- the allocation among the parties of rights and obligations under insurance policies; and
- the creation of a governance structure by which matters related to the separation and other transactions contemplated by the Separation and Distribution Agreement are to be managed.

The Separation and Distribution Agreement provides specific processes and procedures pursuant to which we may submit claims for indemnification to Navient. If for any reason Navient is unable or unwilling to pay claims made against it, our costs, operating expenses, cash flows, and financial condition could be materially and adversely affected over time.

#### Indemnification Obligations

Pursuant to the terms of the Separation and Distribution Agreement, and as contemplated by the structure of the Spin-Off, Navient is legally obligated to indemnify the Bank against all claims, actions, damages, losses, or expenses that may arise from the conduct of all activities of pre-Spin-Off SLM occurring prior to the Spin-Off, except for certain liabilities related to the conduct of the pre-Spin-Off consumer banking business that were specifically assumed by the Bank (and as to which the Bank is obligated to indemnify Navient). Some significant examples of the types of indemnification obligations Navient has under the Separation and Distribution Agreement and related ancillary agreements include:

- Navient is required to indemnify the Company and the Bank for any liabilities, costs, or expenses they may incur arising from any action or threatened action related to the servicing, operations, and collections activities of pre-Spin-Off SLM and its subsidiaries with respect to Private Education Loans and FFELP Loans that were assets of the Bank or Navient at the time of the Spin-Off; provided that written notice was provided to Navient on or prior to April 30, 2017, the third anniversary date of the Spin-Off. Navient is not required to indemnify for changes in law or changes in prior existing interpretations of law that occur on or after April 30, 2014.
- In connection with the Spin-Off, we recorded a liability related to uncertain tax positions of \$27 million for which we are indemnified by Navient. As of December 31, 2022, the remaining balance of the indemnification receivable related to those uncertain tax positions was \$3 million.

# Long-Term Arrangements

The loan servicing and administration agreement governs the terms by which Navient provides servicing, administration, and collection services for the Bank's portfolio of FFELP Loans, as well as servicing history information

with respect to Private Education Loans previously serviced by Navient and access to certain promissory notes in Navient's possession. The term of the loan servicing and administration agreement has been extended to December 31, 2026.

The tax sharing agreement governs the respective rights, responsibilities, and obligations of us and Navient after the Spin-Off relating to taxes, including with respect to the payment of taxes, the preparation and filing of tax returns, and the conduct of tax contests. Under this agreement, each party is generally liable for taxes attributable to its business. The agreement also addresses the allocation of tax liabilities that are incurred as a result of the Spin-Off and related transactions.

# **Critical Accounting Policies and Estimates**

Management's Discussion and Analysis of Financial Condition and Results of Operations addresses our consolidated financial statements, which have been prepared in accordance with GAAP. Notes to Consolidated Financial Statements, Note 2, "Significant Accounting Policies" includes a summary of the significant accounting policies and methods used in the preparation of our consolidated financial statements. The preparation of these financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and the reported amounts of income and expenses during the reporting periods. Actual results may differ from these estimates under varying assumptions or conditions. On a quarterly basis, management evaluates its estimates, particularly those that include the most difficult, subjective, or complex judgments and are often about matters that are inherently uncertain. The most significant judgments, estimates, and assumptions relate to the following critical accounting policies that are discussed in more detail below.

# Allowance for Credit Losses

# Adoption of CECL

On January 1, 2020, we adopted ASU No. 2016-13 ("CECL") using the modified retrospective method and it had a material impact on how we record and report our financial condition and results of operations and on regulatory capital. The following table illustrates the impact of the cumulative effect adjustment made upon adoption of CECL:

|                              | January 1, 2020 |             |    |                      |    |                               |  |  |  |
|------------------------------|-----------------|-------------|----|----------------------|----|-------------------------------|--|--|--|
| (Dollars in thousands)       | 4<br>u          | As reported |    | Pre-CECL<br>Adoption |    | Impact of<br>CECL<br>Adoption |  |  |  |
| Assets:                      |                 |             |    |                      |    |                               |  |  |  |
| Allowance for credit losses: |                 |             |    |                      |    |                               |  |  |  |
| Private Education Loans      | \$              | 1,435,130   | \$ | 374,300              | \$ | 1,060,830                     |  |  |  |
| FFELP Loans                  |                 | 4,485       |    | 1,633                |    | 2,852                         |  |  |  |
| Personal Loans               |                 | 145,060     |    | 65,877               |    | 79,183                        |  |  |  |
| Credit Cards                 |                 | 290         |    | 102                  |    | 188                           |  |  |  |
| Total                        | \$              | 1,584,965   | \$ | 441,912              | \$ | 1,143,053                     |  |  |  |
|                              |                 |             |    |                      |    |                               |  |  |  |
| Deferred tax asset           | \$              | 415,540     | \$ | 109,369              | \$ | 306,171                       |  |  |  |
|                              |                 |             |    |                      |    |                               |  |  |  |
| Liabilities:                 |                 |             |    |                      |    |                               |  |  |  |
| Allowance for credit losses: |                 |             |    |                      |    |                               |  |  |  |
| Off-balance sheet exposures  | \$              | 118,239     | \$ | 2,481                | \$ | 115,758                       |  |  |  |
|                              |                 |             |    |                      |    |                               |  |  |  |
| Equity:                      |                 |             |    |                      |    |                               |  |  |  |
| Retained Earnings            | \$              | 897,873     | \$ | 1,850,512            | \$ | (952,639)                     |  |  |  |

This transition adjustment is inclusive of qualitative adjustments incorporated into our CECL allowance as necessary, to address any limitations in the models used.

Under CECL, for all loans carried at amortized cost, upon loan origination we are required to measure our allowance for credit losses based on our estimate of all current expected credit losses over the remaining contractual term of the assets. Updates to that estimate each period are recorded through provision expense. The estimate of credit losses must be based on historical experience, current conditions, and reasonable and supportable forecasts. CECL does not mandate the use of any specific method for estimating credit loss, permitting companies to use judgment in selecting the approach that is most appropriate in their circumstances.

# Allowance for Credit Losses

We maintain an allowance for credit losses for the lifetime expected credit losses on loans in our portfolios, as well as for future loan commitments, at the reporting date.

In determining the lifetime expected credit losses on our Private Education Loan portfolio loan segments, we use a discounted cash flow method. This method requires us to project future principal and interest cash flows on our loans in those portfolios.

To estimate the future expected cash flows, we use a vintage-based model that considers life of loan loss expectations, prepayments, defaults, recoveries, and any other adjustments deemed necessary, to determine the adequacy of the allowance at each balance sheet date. These cash flows are discounted at the loan's effective interest rate to calculate the present value of those cash flows. Management adjusts the effective interest rate used to discount expected cash flows to incorporate expected prepayments. The difference between the present value of those cash flows and the amortized cost basis of the underlying loans is the allowance for credit losses. Entities that measure credit losses based on the present value of expected future cash flows are permitted to report the entire change in present value as credit loss expense, but may alternatively report the change in present value due to the passage of time as interest income. We have elected to report the entire change in present value as credit loss expense.

In determining the loss rates used for the vintage-based approach, we start with our historical loss rates, stratify the loans within each vintage, and then adjust the loss rates based upon economic factors forecasted over a reasonable and supportable forecast period. The reasonable and supportable forecast period is meant to represent the period in which we believe we can estimate the impact of forecasted economic factors in our expected losses. At the end of the reasonable and supportable forecast period, we immediately revert our forecast of expected losses to our historical averages. We use a two-year reasonable and supportable forecast period, although this period is subject to change as our view evolves on our ability to reasonably forecast economic conditions to estimate future losses.

In estimating our current expected credit losses, we use a combination of expected economic scenarios coupled with our historical experience to derive a base case adjusted for any qualitative factors (as described below). We also develop an adverse and favorable economic scenario. At each reporting date, we determine the appropriate weighting of these alternate scenarios based upon the current economic conditions and our view of the risks of alternate outcomes. This weighting of expectations is used in calculating our current expected credit losses recorded each period.

In estimating recoveries, we use both estimates of what we would receive from the sale of defaulted loans as well as historical borrower payment behavior to estimate the timing and amount of future recoveries on charged-off loans.

We use historical experience and economic forecasts to estimate future prepayment speeds. As with our loss forecasts, at the end of the two-year reasonable and supportable forecast for prepayments, we immediately revert to our historical long-term prepayment rates.

In addition to the above modeling approach, we also take certain other qualitative factors into consideration when calculating the allowance for credit losses, which could result in management overlays (increases or decreases to the allowance for credit losses). These qualitative factors include, but are not limited to, changes in lending policies and procedures, including changes in underwriting standards and collection, charge-off and recovery practices not already included in the analysis, and the effect of other external factors such as legal and regulatory requirements on the level of estimated current expected credit losses.

The evaluation of the allowance for credit losses is inherently subjective, as it requires material estimates that may be susceptible to significant changes. If actual future performance in delinquency, charge-offs, and recoveries is significantly different than estimated, or management assumptions or practices were to change, this could materially affect the estimate of the allowance for credit losses, the timing of when losses are recognized, and the related provision for credit losses on our consolidated statements of income.

When calculating our allowance for credit losses and liability for unfunded commitments, we incorporate several inputs that are subject to change period to period. These include, but are not limited to, CECL model inputs and any overlays deemed necessary by management. The most impactful CECL model inputs include:

- · Economic forecasts;
- · Weighting of economic forecasts;
- · Prepayment speeds; and
- · Recovery rates.

Management overlays can encompass a broad array of factors not captured by model inputs, including but not limited to, changes in servicing policies, collection administration practices, state law changes that could impact servicing and collection practices, and observed differences between forecasted and actual results. In the fourth quarter of 2022, we further increased our allowance for credit losses to reflect higher expected future periodic defaults in both the near term (reasonable and supportable period) and long term. This change reflects our estimate that the elevated default rates experienced in the latter half of 2022 will continue into 2023 and then decline over time. This estimate of future losses, like other aspects of our estimate of current expected credit losses, is susceptible to significant changes.

Of the model inputs outlined above, economic forecasts, weighting of economic forecasts, prepayments speeds, and recovery rates are subject to estimation uncertainty, and changes in these inputs could have a material impact to our allowance for credit losses and the related provision for credit losses.

In the fourth quarter of 2022, we changed our loss model to include forecasts of college graduate unemployment, the home price index, and median family income in determining the adequacy of the allowance for credit losses. Prior to this change, we included forecasts of college graduate unemployment and the Consumer Price Index in our loss forecasting models. We obtain forecasts for these inputs from Moody's Analytics. Moody's Analytics provides a range of forecasts for each of these inputs with various likelihoods of occurrence. We determine which forecasts we will include in our estimation of allowance for credit losses and the associated weightings for each of these inputs. At December 31, 2020, December 31, 2021, and December 31, 2022, we used the Base (50th percentile likelihood of occurring)/S1 (stronger near-term growth scenario with 10 percent likelihood of occurring)/S3 (downside scenario with 10 percent likelihood of occurring) scenarios and weighted them 40 percent, 30 percent, and 30 percent, respectively. Management reviews both the scenarios and their respective weightings each quarter in determining the allowance for credit losses.

During 2022, we experienced slower prepayment rates due to the rising interest rate environment. Historically, when rates rise loan prepayments and consolidation activity by third parties decline, and when rates decline loan prepayments and consolidation activity by third parties decline, and when rates decline loan prepayments and consolidation activity increase. During 2022, we reduced our estimates of future prepayment speeds to reflect the impact of the rising rate environment. Slower prepayment speeds increase the allowance for credit losses because the loss rates applied in the future periods are applied to higher loan balances. We experienced higher prepayments during the COVID-19 pandemic, when unemployment rates were elevated, than we would have expected based upon our experience during past financial crises. As a result, during 2021 we increased our estimate of prepayment speeds to reflect higher short-term and long-term prepayment experience, which had a beneficial impact on the allowance for credit losses at that time.

A 100-basis point increase or decrease in the following inputs to the CECL loss model is estimated to change the allowance as follows:

|   | Est  | rease) to the<br>Losses <sup>(1)</sup> |                   |          |  |
|---|------|--|-------------------|----------|--|
| (Dollars in millions)                             | +100 | Basis Points                           | -100 Basis Points |          |  |
|   |      |  |                   |          |  |
| College graduate unemployment rate <sup>(2)</sup> | \$   | 46,587                                 | \$                | (63,157) |  |
| Prepayment speeds <sup>(2)</sup>                  |      | (15,659)                               |                   | 15,760   |  |
| Recovery rates <sup>(3)</sup>                     |      | (14,637)                               |                   | 14,637   |  |

<sup>(1)</sup> Based on our Private Education Loan Portfolio at December 31, 2022.

<sup>(2)</sup>The estimated impacts of changes were calculated for the two-year reasonable and supportable period, but were not calculated for the remaining periods since long-term assumptions used to calculate the allowance for the remaining periods will not change.

<sup>(3)</sup>The estimated change in the recovery rate is based on long-term assumptions.

A 100-basis point increase or decrease in the home price index or median family income does not result in material changes to our allowance for credit losses. Increases in the weighting of economic forecasts resulting in greater weight given to more severe economic forecasts would result in an increase in the allowance for credit losses.

The estimated impacts of changes in the above table were calculated for the two-year reasonable and supportable period, but were not calculated for the remaining periods since long-term assumptions used to calculate the allowance for

the remaining periods are based on longer term averages and only change when we determine there is a fundamental change that will affect long-term rates.

Below we describe in further detail our policies and procedures for the allowance for credit losses as they relate to our Private Education Loan and FFELP Loan portfolios. During the third quarter of 2022, we reclassified our Credit Card loan portfolio to loans held-for-sale, as we plan to exit and sell our credit card business. During the third quarter of 2020, we sold our entire Personal Loan portfolio.

# Allowance for Private Education Loan Losses

In addition to the key assumptions/estimates described above, some estimates are unique to our Private Education Loan portfolio. Estimates are made on our Private Education Loans regarding when each borrower will separate from school. The cash flow timing of when a borrower will begin making full principal and interest payments is dependent upon when the student either graduates or leaves school. These dates can change based upon many factors. We receive information regarding projected graduation dates from a third-party clearinghouse. The separation from school date is updated quarterly based on updated information received from the clearinghouse.

Additionally, when we have a contractual obligation to fund a loan or a portion of a loan at a later date, we make an estimate regarding the percentage of this obligation that will be funded. This estimate is based on historical experience. For unfunded commitments, we recognize the related life of loan allowance as a liability. Once the loan is funded, that liability transfers to the allowance for Private Education Loan losses.

# Key Credit Quality Indicators - Private Education Loans

We determine the collectability of our Private Education Loan portfolio by evaluating certain risk characteristics. We consider credit score at original approval and periodically refreshed/updated credit scores through the loan's term, existence of a cosigner, loan status, and loan seasoning as the key credit quality indicators because they have the most significant effect on the determination of the adequacy of our allowance for credit losses. Credit scores are an indicator of the creditworthiness of borrowers, and the higher the credit scores the more likely it is the borrowers will be able to make all of their contractual payments. Loan status affects the credit risk because a past due loan is more likely to result in a credit loss than a current loan. Additionally, loans in the deferred payment status have different credit risk profiles compared with those in current pay status. Loan seasoning affects credit risk because a loan with a history of making payments generally has a lower incidence of default than a loan with a history of making infrequent or no payments. The existence of a cosigner lowers the likelihood of default as well. We monitor and update these credit quality indicators in the analysis of the adequacy of our allowance for credit losses on a quarterly basis.

We collect on defaulted loans through a mix of in-house collectors, third-party collectors, and sales to third-parties. For December 31, 2022 and 2021, we used both an estimate of recovery rates from in-house collections as well as expectations of future sales of defaulted loans to estimate the timing and amount of future recoveries on charged-off loans.

Private Education Loans generally do not require borrowers to begin principal and interest repayment until at least six months after the borrowers have graduated or otherwise separated from school. Consequently, the loss estimates for these loans are generally low while the borrower is in school and then increase upon the end of the grace period after separation from school. At both December 31, 2022 and 2021, 24 percent of the principal balance of the Private Education Loan portfolio was related to borrowers who were then in an in-school (fully deferred), grace, or other deferment status and not required to make payments.

Our collection policies for Private Education Loans allow for periods of nonpayment for certain borrowers requesting an extended grace period upon leaving school or experiencing temporary difficulty meeting payment obligations. This is referred to as forbearance and is considered in estimating the allowance for credit losses.

As part of concluding on the adequacy of the allowance for credit losses for Private Education Loans, we review key allowance and loan metrics. The most relevant of these metrics considered are the allowance as a percentage of ending total loans and accrued interest to be capitalized and of ending loans in repayment and accrued interest to be capitalized on loans in repayment, delinquency percentages, and forbearance percentages.

We consider a Private Education Loan to be delinquent if the borrower has not made a required payment prior to the 31st day after such payment was contractually due.

# Adoption of ASU No. 2022-02, "Troubled Debt Restructurings and Vintage Disclosures"

On March 31, 2022, the FASB issued ASU No. 2022-02, "Troubled Debt Restructurings and Vintage Disclosures" ("ASU No. 2022-02"), which eliminates the accounting guidance for TDRs while enhancing disclosure requirements for certain loan refinancings and restructurings by creditors when a borrower is experiencing financial difficulty. The enhanced disclosures are required to be provided for modifications made starting in the period of adoption. Information about modifications in periods before adoption is not required to be provided.

ASU No. 2022-02 also requires that entities disclose current-period gross charge-offs by year of origination. For entities that have adopted the amendments in CECL, the amendment is effective for fiscal years beginning after December 15, 2022, including interim periods within those fiscal years.

Early adoption of the amendments in ASU No. 2022-02 is permitted if an entity has adopted CECL. The amendments should be applied prospectively. For the transition method related to the recognition and measurement of TDRs, an entity has the option to apply a modified retrospective transition method. We have elected to early adopt all aspects of ASU No. 2022-02 prospectively for the period beginning January 1, 2022. The adoption was immaterial to our consolidated financial statements.

# Troubled Debt Restructurings

For the year ended December 31, 2021, the allowance for our TDR portfolio was included in our overall allowance for Private Education Loans. In estimating the expected defaults for our Private Education Loans that were considered TDRs, we followed the same discounted cash flow process described above but used the historical loss rates related to past TDR loans. The appropriate gross loss rates were determined for each individual loan by evaluating loan maturity, risk characteristics, and macroeconomic conditions. Our TDR portfolio was comprised mostly of loans with interest rate reductions and loans with forbearance usage greater than three months, as further described below.

We adjust the terms of loans for certain borrowers when we believe such changes will help our customers manage their student loan obligations, achieve better student outcomes, and increase the collectability of the loans. These changes generally take the form of a temporary forbearance of payments, a temporary interest rate reduction, a temporary interest rate reduction with a permanent extension of the loan term, and/or a short-term extended repayment alternative. When we give a borrower facing financial difficulty an interest rate reduction, we temporarily reduce the rate (currently to 4.0 percent) for a two-year period and, in the vast majority of cases, permanently extend the final maturity of the loan. The combination of these two loan term changes helps reduce the monthly payment due from the borrower and increases the likelihood the borrower will remain current during the interest rate modification period as well as when the loan returns to its original contractual interest rate.

Prior to January 1, 2022, we classified a loan as a TDR due to forbearance using a two-step process. The first step was to identify a loan that was in full principal and interest repayment status and received more than three months of forbearance in a 24-month period; however, during the first nine months after a loan had entered full principal and interest repayment status, we did not count up to the first six months of forbearance received during that period against the three-month policy limit. The second step was to evaluate the creditworthiness of the loan by examining its most recent refreshed FICO score. Loans that met the criteria in the first test and had a FICO score above a certain threshold (based on the most recent quarterly FICO score refresh) were not classified as TDRs. Loans that met the criteria in the first test and had a FICO score refresh) were classified as TDRs.

A loan also became a TDR when it was modified to reduce the interest rate on the loan (regardless of when such modification occurred and/or whether such interest rate reduction was temporary). Once a loan qualified for TDR status, it remained a TDR for allowance purposes for the remainder of its life. About half our loans that were considered TDRs involved a temporary forbearance of payments and did not change the contractual interest rate of the loan.

#### Off-Balance Sheet Exposure for Contractual Loan Commitments

When we approve a Private Education Loan at the beginning of an academic year, that approval may cover the borrowing for the entire academic year. As such, we do not always disburse the full amount of the loan at the time of such approval, but instead have a commitment to fund a portion of the loan at a later date (usually the start of the second semester or subsequent trimesters). We estimate expected credit losses over the contractual period in which we are exposed to credit risk via a contractual obligation to extend credit, unless that obligation is unconditionally cancellable by us. The discounted cash flow approach described above includes expected future contractual disbursements. The portion of the allowance for credit losses related to future disbursements is shown as a liability on the face of the balance sheet, and related provision for credit losses is reflected on the income statement.

#### Uncollectible Interest

The majority of the total accrued interest receivable on our Private Education Loan portfolio represents accrued interest on deferred loans where no payments are due while the borrower is in school and on fixed-pay loans where the borrower makes a \$25 monthly payment that is smaller than the interest accrued on the loan in that month. The accrued interest on these loans will be capitalized and increase the unpaid principal balance of the loans when the borrower exits the grace period after separation from school. The discounted cash flow approach described above considers both the collectability of principal as well as this portion of accrued interest that is expected to capitalize to the balance of the loan. Therefore, the allowance for this portion of accrued interest balance is included in our allowance for credit losses. The discounted cash flow approach does not consider interest accrued on loans that are in a full principal and interest repayment status or in interest-only repayment status. We separately capture the amount of expected uncollectible interest for the next four months at each period-end date. This amount is recorded as a reduction of interest income. Accrued interest receivable is separately disclosed on the face of the balance sheet.

# Allowance for FFELP Loan Losses

FFELP Loans are insured as to their principal and accrued interest in the event of default, subject to a risk-sharing level based on the date of loan disbursement. These insurance obligations are supported by contractual rights against the United States. For loans disbursed on or after July 1, 2006, we receive 97 percent reimbursement on all qualifying claims. For loans disbursed after October 1, 1993, and before July 1, 2006, we receive 98 percent reimbursement on all qualifying claims. For loans disbursed prior to October 1, 1993, we receive 100 percent reimbursement. Because we bear a maximum of three percent loss exposure due to this federal guarantee, our allowance for credit losses for FFELP Loans and related periodic provision expense are relatively small.

We use the gross loss approach when estimating the allowance for credit losses for the unguaranteed portion of our FFELP Loans. We maintain an allowance for credit losses for our FFELP Loans at a level sufficient to cover lifetime expected credit losses. The allowance for FFELP Loan losses uses historical experience of customer default behavior. We apply the default rate projections, net of applicable risk sharing, to our FFELP Loans for the current period to perform our quantitative calculation. Once the quantitative calculation is performed, we review the adequacy of the allowance for credit losses and determine if qualitative adjustments need to be considered.

# **Risk Management**

#### **Our Approach**

Risk is inherent in our business activities and the specialized lending industry we serve. The ability of management to identify, manage, and remediate risk in a timely manner is critical to our continued success. Our risk management framework is designed to assess, manage, and report these risks and escalate as appropriate to the Board of Directors or its designee.

# **Risk Oversight**

Our Board of Directors oversees our overall strategic direction, including our risk management capability and effectiveness. The Board of Directors has oversight of key policies as well as the risk management framework developed and administered by the management team. We have a robust process to escalate meaningful departures from our risk appetite statements to the Board. The Board of Directors oversees the continued development of the risk management framework.

# The Governance Framework

Our overall objective is to ensure all significant risks inherent in our business can be identified and appropriately mitigated. To this end, we have adopted the "three lines of defense" approach to governance. Specifically, the business units form the "first line of defense" and are the "owners" of risks in their business activities. As the risk owner, the first line of defense is accountable for the day-to-day execution of risk and control policies and procedures (including activities performed by third-party contractors). The "second line of defense" is our Risk Management function, which is independent from the first line of defense. The second line of defense conducts oversight and effective challenge of the risk-taking activities within the first line of defense. Finally, the Internal Audit function comprises the "third line of defense." The Internal Audit function provides opinions to the Board of Directors on the effectiveness of the first and second lines of defense, as reflected in audit reports.

# **Risk Management Policy and Risk Appetite Framework**

The Risk Management Policy and Risk Appetite Framework are designed to establish a stable risk and control environment across the enterprise. The policy, which is approved by the Board of Directors, outlines the framework used to ensure that risk and control issues across the enterprise are identified, assessed, measured, monitored, and reported. The Risk Management Policy, the Risk Appetite Framework, and the related policies and procedures constitute the core of the risk management program.

Sallie Mae leverages risk appetite to outline the level of risk we are willing to accept within each risk category, as described below, in pursuit of our business objectives. Compliance with our risk appetite is monitored using a set of risk metrics, with defined thresholds and limits, for each risk type. The Enterprise Risk Committee (the "ERC") provides oversight of the risk appetite framework with escalation to the Board of Directors, as appropriate.

# **Board of Directors Committee Structure**

We have a robust Board of Directors committee structure as outlined below that facilitates oversight, effective challenge, and escalation of risk and control issues.

- Financial Risk Committee. The Financial Risk Committee assists the Board of Directors in fulfilling its risk
  management oversight responsibilities with regard to the Company's major financial risks, including credit risk,
  market risk, and liquidity risk. The Financial Risk Committee, along with the Operational and Compliance Risk
  Committee, provides oversight of the development, maintenance, and monitoring of the Company's risk
  management framework, risk governance structure, and risk appetite statement and thresholds, and the
  promotion of our risk management culture. The Financial Risk Committee receives periodic updates on
  compliance with the framework from the Chief Risk Officer.
- Operational and Compliance Risk Committee. The Operational and Compliance Risk Committee assists the Board of Directors in fulfilling its oversight responsibilities relating to the major non-financial risks, including compliance risks, operational risks, information security risk, and model risk. The Operational and Compliance Risk Committee, along with the Financial Risk Committee, provides oversight of the development, maintenance, and monitoring of our risk management framework, risk governance structure, and risk appetite statement and

thresholds, and the promotion of our risk management culture. The Operational and Compliance Risk Committee receives periodic updates on compliance with the framework from the Chief Risk Officer.

- *Audit Committee*. The Audit Committee is responsible for oversight of the quality and integrity of our financial statements, accounting and reporting processes, the performance of the internal audit function, and the qualifications, hiring, performance, and independence of our independent registered accounting firm.
- Nominations and Governance Committee. The Nominations and Governance Committee recommends to the Board appropriate standards of corporate governance, and assists the Board of Directors in fulfilling its obligations with regard to oversight of the operations of the Board, the qualifications and independence of directors, nominations to the Board of Directors, and compliance with the corporate governance standards. The Nominations and Governance Committee also provides oversight of the ESG matters of the Company.
- Compensation Committee. The Compensation Committee assists the Board of Directors in fulfilling its oversight
  responsibilities related to the compensation and benefits of our Chief Executive Officer ("CEO") and the nonemployee members of the Board of Directors, our incentive compensation and benefits practices for employees of
  all levels, and management's succession planning. Additionally, the Compensation Committee provides oversight
  of human capital management, including in the areas of diversity, equity, and inclusion.
- *Preferred Stock Committee.* The Preferred Stock Committee monitors and evaluates proposed actions that may impact the rights of holders of our preferred stock.

# Management-Level Committee Structure

*Executive Committee ("EC")*. The EC is authorized by the Board of Directors to assist the CEO in the general supervision of the business of the Company. Specifically, the EC will (i) provide to the CEO advice and counsel, subject matter expertise, and recommendations as requested, and (ii) through its subcommittees, facilitate the evaluation and decision-making on routine cross-functional matters, and assist management in the fulfillment of management's duties related to specific risks. The EC has established the following sub-committees to assist in fulfilling its duties.

- Enterprise Risk Committee ("ERC"). The ERC provides independent oversight and monitoring of the risk and control environment. The ERC is jointly accountable to the Financial Risk Committee and the Operational and Compliance Risk Committee of the Board of Directors and provides for escalation accordingly.
- *Credit Committee*. The Credit Committee is responsible for credit and counterparty risk, product pricing, and credit and collections operations.
- Operational Risk Committee ("ORC"). The ORC is the oversight body for risk related to inadequate or failed internal processes, people, and systems or from external events. It also reviews information technology risk and regulatory and legal risks.
- Asset and Liability Committee ("ALCO"). ALCO is responsible for the strategy, processes, and authorities with which the Bank's interest rate risk, liquidity, and capital adequacy are managed.

Each of these sub-committees is comprised of subject matter experts from the senior management team and is accountable to the EC. Moreover, these sub-committees may be supported by steering or working groups, as appropriate.

*Disclosure Committee.* Our Disclosure Committee assists our CEO and Chief Financial Officer in their review of periodic SEC reporting documents, earnings releases, investor materials, and related disclosure policies and procedures.

# Internal Audit

Internal Audit provides independent assurance to the Audit Committee of the Board of Directors and management as to the adequacy and effectiveness of our risk management, control, and governance processes, and assists management by providing objective assurance, advisory, and consulting services designed to add value and improve operations. Internal Audit regularly monitors and performs selected reviews of our risk management and compliance functions, to assess the effectiveness of the overall risk management framework, identifies areas that may require increased focus and resources, and reports significant control issues and recommendations to executive management and the Audit Committee of the Board of Directors. Annually, Internal Audit performs an independent risk assessment to evaluate the risk of all significant components of the Company and uses the results to develop their annual Internal Audit plan. The Internal Audit function provides challenge to the first and second lines of defense and also provides opinions to the Board of Directors on the effectiveness of the first and second lines of defense.

# **Risk Categories**

Risk categories are a foundational element of the Risk Management Framework; they are widely used in risk identification and provide the basis for risk aggregation and reporting. The Company has identified six major risk categories:

Strategic Risk. Strategic risk is the risk of opportunity costs or of adverse impacts to the value of future business from external threats or from internal constraints and/or failings. The overall development of the strategic plan includes extensive engagement with the Board of Directors. Similarly, the Board of Directors provides oversight and effective challenge on performance relative to the strategic plan.

*Credit Risk.* Credit risk is the risk of adverse impacts to earnings, capital, or reputation resulting from obligors' failure, or the increased probability thereof, to meet the terms of a lending, issuer, or counterparty agreement. Credit risk is found in all activities where success depends on counterparty, issuer, or borrower performance.

The credit risk related to Private Education Loans is managed within a credit risk infrastructure that includes: (i) a well-defined underwriting, asset quality, and collection policy framework; (ii) an ongoing monitoring and review process of portfolio composition and trends; (iii) assignment and management of credit authorities and responsibilities; and (iv) establishment of an allowance for credit losses that covers estimated future losses based upon an analysis of portfolio metrics and economic factors.

Credit risk related to derivative contracts is managed by reviewing counterparties for credit strength on an ongoing basis and through our credit policies, which place limits on the amount of exposure we may take with any one counterparty and require collateral to secure the position. The credit and counterparty risk associated with derivatives is measured based on the replacement cost should the counterparty with contracts in a gain position to us fail to perform under the terms of the contract.

Credit risk exposure is managed primarily through the Credit Committee, and regular reporting on credit programs and credit metrics is provided to the Financial Risk Committee of the Board of Directors.

*Market Risk.* Market risk is the risk of adverse impacts to earnings, capital, or reputation resulting from changes in market conditions and prices. We are exposed to various types of market risk, in particular the risk of loss resulting from interest rate risk, basis risk, and other risks that arise through the management of our investment, debt, and loan portfolios. Market risk exposures are managed primarily through ALCO. These activities are closely tied to those related to the management of our funding and liquidity risks. The Financial Risk Committee of our Board of Directors periodically reviews and approves the investment and asset and liability management policies and contingency funding plan developed and administered by ALCO. The Chief Financial Officer provides reports to the Financial Risk Committee of the Board of Directors on market risk management.

*Liquidity Risk.* Liquidity risk is the risk of adverse impacts to earnings, capital, reputation, or survival resulting from not being able to meet the Company's financial obligations when they become due.

Our primary liquidity needs include our ongoing ability to: meet our funding needs through market cycles, including periods of financial stress; manage the relative maturities of assets and liabilities on our balance sheet; fund disbursements of Private Education Loans and other loans; and service our indebtedness and bank deposits. Ultimately, our liquidity risk relates to our ability to access the capital markets at reasonable rates and to maintain deposits and other funding sources through the Bank, as well as our maintenance of a reserve of cash and unencumbered highly liquid investment securities that may be readily converted to cash if needed.

Our liquidity risk activities are centralized within our Corporate Finance department, which is responsible for developing and executing our funding strategy. We analyze and monitor our liquidity risk, maintain excess liquidity, and access diverse funding sources depending on current market conditions. Liquidity risks are overseen and recommendations approved primarily through ALCO. The Financial Risk Committee of our Board of Directors is responsible for periodically reviewing the liquidity positions and contingency funding plan developed and administered by ALCO.

Operational Risk. Operational risk is the risk of adverse impacts to earnings, capital, or reputation resulting from inadequate or failed internal processes, people, and systems, or from external events that are not directly attributable to other risk categories. Operational risk is pervasive in that it exists in all business lines, functional units, legal entities, and geographic locations.

Operational risk exposures are managed through a combination of first line of defense and control activities and second line of defense oversight. The ORC is the management committee responsible for operational risk, and it supports the EC in its oversight duties. The ORC is responsible for escalation to the EC, as appropriate. Additionally, our key risk indicators include operational risk metrics, thresholds, and limits and are included in the periodic reporting to the Operational and Compliance Risk Committee of the Board of Directors.

*Compliance Risk.* The risk of adverse impacts to earnings, capital, or reputation resulting from violations of, or nonconformance with, the Code of Business Conduct and with laws, rules, regulations, and self regulatory organizations' standards.

Primary ownership and responsibility for compliance risk is placed with the first line of defense to identify and manage. Compliance supports these activities by providing extensive training, monitoring, and testing of the processes, policies, and procedures utilized by the first line of defense, maintaining relevant legal and regulatory requirements, and working in close coordination with our Legal department. Compliance risk metrics and regular reporting on compliance programs are provided to the Operational and Compliance Risk Committee of the Board of Directors.

# Item 7A. Quantitative and Qualitative Disclosures about Market Risk

#### Interest Rate Sensitivity Analysis

Our interest rate risk management program seeks to manage and control interest rate risk, thereby reducing our exposure to fluctuations in interest rates and achieving consistent and acceptable levels of profit in any rate environment and sustainable growth in net interest income over the long term. We evaluate and monitor interest rate risk through two primary methods:

• Earnings at Risk ("EAR"), which measures the impact of hypothetical changes in interest rates on net interest income; and

 Economic Value of Equity ("EVE"), which measures the sensitivity or change in the economic value of equity to changes in interest rates.

A number of potential interest rate scenarios are simulated using our asset liability management system. The Bank is the primary source of interest rate risk within the Company. At present, a significant portion of the Bank's earning assets and a large balance of deposits are indexed to 1-month LIBOR. Therefore, 1-month LIBOR is considered a core rate in our interest rate risk analysis. 1-month LIBOR and other rates are shocked in parallel for shock scenarios unless otherwise indicated. In addition, key rates are modeled with a floor, which indicates how low each specific rate is likely to move in practice. On April 1, 2021, we began offering variable-rate Private Education Loans based on the 30-day average SOFR, replacing 1-month LIBOR for new originations. Rates are adjusted up or down via a set of scenarios that includes both rate shocks and ramps. Rate shocks represent an immediate and sustained change in key rates, including both 1-month LIBOR and 30-day average SOFR, with the resulting changes in other indices correlated accordingly. Interest rate ramps represent a linear increase in those key rates over the course of 12 months, with the resulting changes in other indices correlated accordingly.

The following table summarizes the potential effect on earnings over the next 24 months and the potential effect on market values of balance sheet assets and liabilities at December 31, 2022 and 2021, based upon a sensitivity analysis performed by management assuming hypothetical increases in market interest rates of 100 and 300 basis points and a decrease of 100 and 300 basis points while credit and funding spreads remain constant. EAR analysis assumes a static balance sheet, with maturities of each product replaced with assumed issuance of new products of the same type. The EVE sensitivity is applied only to financial assets and liabilities, including hedging instruments, that existed at the balance sheet date, and does not reflect any impact of new assets, liabilities, commitments, or hedging instruments that may arise in the future.

The 300-basis point downward rate shock was added to the model run for the first time in several years. The EAR results for December 31, 2022 indicate a market risk profile of low sensitivity to rate changes, based on static balance sheet assumptions over the next two years. The EVE metrics demonstrate higher sensitivity than results from one year ago, but remain well within established trigger and threshold limits.

|                    | 2022                 |                      |                      | 2021                 |                      |                      |                      |                      |  |
|--------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|--|
| As of December 31, | +300 Basis<br>Points | +100 Basis<br>Points | -100 Basis<br>Points | -300 Basis<br>Points | +300 Basis<br>Points | +100 Basis<br>Points | -100 Basis<br>Points | -300 Basis<br>Points |  |
|                    |                      |                      |                      |                      |                      |                      |                      |                      |  |
| EAR - Shock        | +3.0 %               | +1.0 %               | -1.1 %               | -3.7 %               | +5.3 %               | +1.9 %               | N/A                  | N/A                  |  |
| EAR - Ramp         | +2.5 %               | +0.9 %               | -0.9 %               | -2.9 %               | +3.5 %               | +1.2 %               | N/A                  | N/A                  |  |
| EVE                | -9.5 %               | -3.2 %               | +3.1 %               | +6.2 %               | -5.9 %               | -1.9 %               | N/A                  | N/A                  |  |

In the preceding tables, the interest rate sensitivity analysis reflects the balance sheet mix of fully variable LIBOR, SOFR, and Prime-based loans, and fully variable funding, including brokered CDs that have been converted to LIBOR or SOFR through derivative transactions. The analysis assumes that retail MMDAs and retail savings balances, while relatively sensitive to interest rate changes, will not correlate 100 percent to the full interest rate

shocks or ramps. Also considered is the impact of FFELP Loans, which receive floor income in low interest rate environments, and will therefore not reprice fully with interest rate shocks.

Although we believe that these measurements provide an estimate of our interest rate sensitivity, they do not account for potential changes in credit quality, balance sheet mix, and size of our balance sheet. They also do not account for other business developments that could affect net income, or for management actions that could affect net income or could be taken to change our risk profile. Accordingly, we can give no assurance that actual results would not differ materially from the estimated outcomes of our simulations. Further, such simulations do not represent our current view of expected future interest rate movements.

# Asset and Liability Funding Gap

The table below presents our assets and liabilities (funding) arranged by underlying indices as of December 31, 2022. In the following GAAP presentation, the funding gap only includes derivatives that qualify as effective hedges (those derivatives which are reflected in net interest income, as opposed to those reflected in the "gains (losses) on derivatives and hedging activities, net" line on the consolidated statements of income). The difference between the asset and the funding is the funding gap for the specified index. This represents at a high level our exposure to interest rate risk in the form of basis risk and repricing risk, which is the risk that the different indices may reset at different frequencies or may not move in the same direction or at the same magnitude. (Note that all fixed-rate assets and liabilities are aggregated into one line item, which does not capture the differences in time due to maturity.)

| As of December 31, 2022<br>(dollars in millions)<br>Index | Frequency of<br>Variable<br>Resets | Assets         | F  | unding <sup>(1)</sup> | Funding<br>Gap  |
|---|------------------------------------|----------------|----|-----------------------|-----------------|
| Fed Funds Effective Rate                                  | daily/weekly/monthly               | \$<br>_        | \$ | 1,494.9               | \$<br>(1,494.9) |
| SOFR Rate   | daily/weekly/monthly               | 2,753.3        |    | 2,830.1               | (76.8)          |
| 3-month Treasury bill                                     | weekly                             | 95.2           |    | _                     | 95.2            |
| Prime   | monthly                            | 30.0           |    | —                     | 30.0            |
| 3-month LIBOR   | quarterly                          |                |    | 251.1                 | (251.1)         |
| 1-month LIBOR   | monthly                            | 6,550.3        |    | 2,802.7               | 3,747.6         |
| 1-month LIBOR   | daily                              | 513.8          |    | _                     | 513.8           |
| Non-Discrete reset <sup>(2)</sup>                         | daily/weekly                       | 4,823.6        |    | 4,177.5               | 646.1           |
| Fixed-Rate <sup>(3)</sup>                                 |                                    | <br>14,044.8   |    | 17,254.7              | (3,209.9)       |
| Total   |                                    | \$<br>28,811.0 | \$ | 28,811.0              | \$<br>_         |

<sup>(1)</sup> Funding (by index) includes all derivatives that qualify as effective hedges.

(2) Assets include restricted and unrestricted cash equivalents and other overnight type instruments. Funding includes liquid retail deposits and the obligation to return cash collateral held related to derivatives exposures.

(3) Assets include receivables and other assets (including premiums and reserves). Funding includes unswapped time deposits, liquid MMDAs swapped to fixed rates, and stockholders' equity.

The "Funding Gap" in the above table shows primarily mismatches in the 1-month LIBOR (monthly), fixed-rate, and Fed Funds Effective Rate categories. Changes in the Non-Discrete reset, 1-month LIBOR, 3-month LIBOR, and SOFR Rate categories are generally quite highly correlated, and should offset each other effectively. The funding in 3-month LIBOR bucket includes \$0.3 billion of equity and the funding in the fixed-rate bucket includes \$1.5 billion of equity and \$0.4 billion of non-interest bearing liabilities. We consider our overall risk to be low and our strategies are designed to maintain low to moderate levels of market exposure.

We use interest rate swaps and other derivatives to achieve our risk management objectives. Our asset liability management strategy is to match assets with debt (in combination with derivatives) that have the same underlying index and reset frequency or have interest rate characteristics that we believe are highly correlated. The use of funding with index types and reset frequencies that are different from our assets exposes us to interest rate risk in the form of basis and repricing risk. This could result in our cost of funds not moving in the same direction or with the same magnitude as the yield on our assets. While we believe this risk is low, as all of these indices are short-term with rate movements that are highly correlated over a long period of time, market disruptions (which have occurred in recent years) can lead to a temporary divergence between indices, resulting in a negative impact to our earnings.

# Weighted Average Life

The following table reflects the weighted average lives of our earning assets and liabilities at December 31, 2022.

| As of December 31, 2022<br>(averages in years) | Weighted<br>Average<br>Life |
|--|-----------------------------|
| Earning assets                                 |                             |
| Education loans                                | 4.95                        |
| Cash and investments                           | 1.32                        |
| Total earning assets                           | 4.00                        |
|  |                             |
| Deposits                                       |                             |
| Short-term deposits                            | 0.92                        |
| Long-term deposits                             | 2.43                        |
| Total deposits                                 | 1.29                        |
|  |                             |
| Borrowings                                     |                             |
| Long-term borrowings                           | 3.38                        |
| Total borrowings                               | 3.38                        |
|  |                             |

#### Item 8. Financial Statements and Supplementary Data

Reference is made to the financial statements listed under the heading "(a) 1.A. Financial Statements" of Item 15 hereof, which financial statements are incorporated by reference in response to this Item 8.

#### Item 9. Changes in and Disagreements with Accountants on Accounting and Financial Disclosure

Nothing to report.

#### Item 9A. Controls and Procedures

#### **Disclosure Controls and Procedures**

Our management, with the participation of our principal executive officer and principal financial officer, evaluated the effectiveness of our disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended (the "Exchange Act")) as of December 31, 2022. Based on this evaluation, our principal executive officer and principal financial officer concluded that, as of December 31, 2022, our disclosure controls and procedures were effective to ensure that information required to be disclosed by us in the reports that we file or submit under the Exchange Act is (i) recorded, processed, summarized, and reported within the time periods specified in the SEC's rules and forms and (ii) accumulated and communicated to our management, including our principal executive officer and principal financial officer as appropriate, to allow timely decisions regarding required disclosure.

## Management's Report on Internal Control over Financial Reporting

Our management is responsible for establishing and maintaining adequate internal control over financial reporting (as defined in Rule 13a-15(f) under the Exchange Act). Under the supervision and with the participation of our management, including our principal executive officer and principal financial officer, we assessed the effectiveness of our internal control over financial reporting as of December 31, 2022. In making this assessment, our management used the criteria established in Internal Control — Integrated Framework (2013) issued by the Committee of Sponsoring Organizations of the Treadway Commission. Based on our assessment and those criteria, management concluded that, as of December 31, 2022, our internal control over financial reporting is effective.

KPMG LLP, an independent registered public accounting firm, audited the effectiveness of the Company's internal control over financial reporting as of December 31, 2022, as stated in their report listed under the heading "(a) 1.A. Financial Statements" of Item 15 hereof.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

# **Changes in Internal Control over Financial Reporting**

There have been no changes in our internal control over financial reporting (as defined in Rules 13a-15(f) and 15d-15(f) under the Exchange Act) during the fiscal quarter ended December 31, 2022 that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

# Item 9B. Other Information

Nothing to report.

#### PART III.

#### Item 10. Directors, Executive Officers and Corporate Governance

The information contained in the 2023 Proxy Statement, including information appearing in the sections titled "Proposal 1 — Election of Directors," "Executive Officers," "Compensation Discussion and Analysis — Other Arrangements, Policies and Practices Related to Executive Compensation Programs — Section 16(a) Beneficial Ownership Reporting Compliance," and "Corporate Governance" in the 2023 Proxy Statement, is incorporated herein by reference.

#### Item 11. Executive Compensation

The information contained in the 2023 Proxy Statement, including information appearing in the sections titled "Executive Compensation" and "Director Compensation" in the 2023 Proxy Statement, is incorporated herein by reference.

# Item 12. Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters

The information contained in the 2023 Proxy Statement, including information appearing in the sections titled "Equity Compensation Plan Information," "Ownership of Common Stock by 5 Percent or More Holders," and "Ownership of Common Stock by Directors and Executive Officers" in the 2023 Proxy Statement, is incorporated herein by reference.

#### Item 13. Certain Relationships and Related Transactions, and Director Independence

The information contained in the 2023 Proxy Statement, including information appearing under "Corporate Governance — Related Party Transactions" and "Corporate Governance — Director Independence" in the 2023 Proxy Statement, is incorporated herein by reference.

#### Item 14. Principal Accounting Fees and Services

The information contained in the 2023 Proxy Statement, including information appearing under "Independent Registered Public Accounting Firm" in the 2023 Proxy Statement, is incorporated herein by reference.

# Item 15. Exhibits, Financial Statement Schedules

# (a) 1. Financial Statements

A. The following consolidated financial statements of SLM Corporation and the Report of the Independent Registered Public Accounting Firm thereon are included in Item 8 above:

| Report of Independent Registered Public Accounting Firm   | <u>F-2</u>  |
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| Report of Independent Registered Public Accounting Firm   | <u>F-5</u>  |
| Consolidated Balance Sheets as of December 31, 2022 and 2021  | <u>F-7</u>  |
| Consolidated Statements of Income for the years ended December 31, 2022, 2021, and 2020               | <u>F-8</u>  |
| Consolidated Statements of Comprehensive Income for the years ended December 31, 2022, 2021, and 2020 | <u>F-9</u>  |
| Consolidated Statements of Changes in Equity for the years ended December 31, 2022, 2021, and 2020    | <u>F-10</u> |
| Consolidated Statements of Cash Flows for the years ended December 31, 2022, 2021, and 2020           | <u>F-13</u> |
| Notes to Consolidated Financial Statements  | <u>F-15</u> |

#### 2. Financial Statement Schedules

All schedules are omitted because they are not applicable or the required information is shown in the consolidated financial statements or notes thereto.

#### 3. Exhibits

The exhibits listed in the accompanying index to exhibits are filed or incorporated by reference as part of this Annual Report on Form 10-K.

We will furnish at cost a copy of any exhibit filed with or incorporated by reference into this Annual Report on Form 10-K. Oral or written requests for copies of any exhibits should be directed to the Corporate Secretary.

#### (b) Exhibits

- 2.2 Form of Separation and Distribution Agreement by and among SLM Corporation, New BLC Corporation and Navient Corporation, dated as of April 28, 2014 (incorporated by reference to Exhibit 2.2 of the Company's Current Report on Form 8-K filed on May 2, 2014).
- 3.1 Restated Certificate of Incorporation of the Company, dated February 25, 2015 (incorporated by reference to Exhibit 3.1 to the Company's Annual Report on Form 10-K filed on February 26, 2015).
- 3.2(i) Amended and Restated By-Laws of the Company effective June 25, 2015 (incorporated by reference to Exhibit 3.2 of the Company's Current Report on Form 8-K filed on June 29, 2015).
- 3.2(ii) Amended and Restated Bylaws of SLM Corporation, effective November 18, 2021 (incorporated by reference to Exhibit 3.2 of the Company's Current Report on Form 8-K filed on November 23, 2021).
- 4.1 Indenture, dated as of June 17, 2015, between SLM Corporation and Deutsche Bank National Trust Company, as Trustee (incorporated by reference to Exhibit 4.3 of the Company's Registration Statement on Form S-3 filed on June 17, 2015).
- 4.2 First Supplemental Indenture dated as of April 5, 2017 between SLM Corporation and Deutsche Bank National Trust Company, as Trustee (incorporated by reference to Exhibit 4.1 of the Company's Current Report on Form 8-K filed on April 5, 2017).
- 4.3 <u>Second Supplemental Indenture dated as of October 29, 2020 between SLM Corporation and Deutsche Bank</u> National Trust Company, as Trustee (incorporated by reference to Exhibit 4.1 of the Company's Current Report on Form 8-K filed on October 29, 2020).
- 4.4 Form of Senior Note due 2025 (incorporated by reference to Exhibit 4.2 of the Company's Current Report on Form 8-K filed on October 29, 2020).
- 4.5 Description of SLM Corporation's Common Stock (incorporated by reference to Exhibit 4.3 to the Company's Annual Report on Form 10-K filed on February 28, 2020).
- 4.6 Description of SLM Corporation's Floating-Rate Non-Cumulative Preferred Stock, Series B (incorporated by reference to Exhibit 4.4 to the Company's Annual Report on Form 10-K filed on February 28, 2020).
- 4.7 Third Supplemental Indenture dated as of November 1, 2021 between SLM Corporation and Deutsche Bank National Trust Company, as trustee (incorporated by reference to Exhibit 4.1 of the Company's Current Report on Form 8-K filed on November 1, 2021).
- 4.8 Form of Senior Note due 2026 (incorporated by reference to Exhibit 4.2 of the Company's Current Report on Form 8-K filed on November 1, 2021).
- 10.1† Form of SLM Corporation Omnibus Incentive Plan, Bonus Restricted Stock Unit Term Sheet (one-year restriction), 2014 Management Incentive Plan Award (incorporated by reference to Exhibit 10.1 of the Company's Quarterly Report on Form 10-Q filed on April 22, 2015).
- 10.2† Form of SLM Corporation Omnibus Incentive Plan, Bonus Restricted Stock Unit Term Sheet (two-year restriction), 2014 Management Incentive Plan Award (incorporated by reference to Exhibit 10.2 of the Company's Quarterly Report on Form 10-Q filed on April 22, 2015).
- 10.3† Form of SLM Corporation Omnibus Incentive Plan, Bonus Restricted Stock Unit Term Sheet (three-year restriction), 2014 Management Incentive Plan Award (incorporated by reference to Exhibit 10.3 of the Company's Quarterly Report on Form 10-Q filed on April 22, 2015).
- 10.4† Form of SLM Corporation Omnibus Incentive Plan, Bonus Restricted Stock Unit Term Sheet (one-year restriction), 2015 Management Incentive Plan Award (incorporated by reference to Exhibit 10.1 of the Company's Quarterly Report on Form 10-Q filed on April 20, 2016).
- 10.5† Form of SLM Corporation Omnibus Incentive Plan, Bonus Restricted Stock Unit Term Sheet (two-year restriction), 2015 Management Incentive Plan Award (incorporated by reference to Exhibit 10.2 of the Company's Quarterly Report on Form 10-Q filed on April 20, 2016).
- 10.6† Form of SLM Corporation Omnibus Incentive Plan, Bonus Restricted Stock Unit Term Sheet (three-year restriction), 2015 Management Incentive Plan Award (incorporated by reference to Exhibit 10.3 of the Company's Quarterly Report on Form 10-Q filed on April 20, 2016).
- 10.7† Form of SLM Corporation 2012 Omnibus Incentive Plan, Restricted Stock Unit Term Sheet 2015 (incorporated by reference to Exhibit 10.4 of the Company's Quarterly Report on Form 10-Q filed on April 22, 2015).
- 10.8† Form of SLM Corporation 2012 Omnibus Incentive Plan, Restricted Stock Unit Term Sheet 2016 (incorporated by reference to Exhibit 10.4 of the Company's Quarterly Report on Form 10-Q filed on April 20, 2016).
- 10.9† Form of SLM Corporation 2012 Omnibus Incentive Plan, Performance Stock Unit Term Sheet 2016 (incorporated by reference to Exhibit 10.5 of the Company's Quarterly Report on Form 10-Q filed on April 20, 2016).

- 10.10† Form of SLM Corporation 2012 Omnibus Incentive Plan, Independent Director Restricted Stock Agreement 2015 (incorporated by reference to Exhibit 10.1 of the Company's Quarterly Report on Form 10-Q filed on July 22, 2015).
- 10.11† Form of SLM Corporation 2012 Omnibus Incentive Plan, Independent Director Restricted Stock Agreement 2016 (incorporated by reference to Exhibit 10.1 of the Company's Quarterly Report on Form 10-Q filed on July 20, 2016).
- 10.12† <u>SLM Corporation Executive Severance Plan for Senior Officers, including amendments as of June 25, 2015</u> (incorporated by reference to Exhibit 10.6 of the Company's Annual Report on Form 10-K filed on February 26, 2016).
- 10.13† <u>SLM Corporation Change in Control Severance Plan for Senior Officers, including amendments as of June 25, 2015</u> (incorporated by reference to Exhibit 10.7 of the Company's Annual Report on Form 10-K filed on February 26, 2016).
- 10.14† Form of Director's Indemnification Agreement (incorporated by reference to Exhibit 10.24 of the Company's Annual Report on Form 10-K filed on February 27, 2012).
- 10.15† Sallie Mae Supplemental 401(k) Savings Plan, as Amended and Restated as of June 25, 2015 (incorporated by reference to Exhibit 10.9 of the Company's Annual Report on Form 10-K filed on February 26, 2016).
- 10.16† Amendment to Sallie Mae Supplemental 401(k) Savings Plan (Effective as of March 5, 2019) (incorporated by reference to Exhibit 10.5 of the Company's Quarterly Report on Form 10-Q filed on April 17, 2019).
- 10.17† <u>SLM Deferred Compensation Plan for Key Employees, as Established Effective May 1, 2014 and Amended June 25, 2015 (incorporated by reference to Exhibit 10.10 of the Company's Annual Report on Form 10-K filed on February 26, 2016).</u>
- 10.18† <u>Amendment to SLM Corporation Deferred Compensation Plan for Key Employees (Effective as of March 5, 2019)</u> (incorporated by reference to Exhibit 10.6 of the Company's Quarterly Report on Form 10-Q filed on April 17, 2019).
- 10.19† <u>SLM Corporation Deferred Compensation Plan for Directors, as Established Effective May 1, 2014 and Amended</u> June 25, 2015 (incorporated by reference to Exhibit 10.11 of the Company's Annual Report on Form 10-K filed on February 26, 2016).
- 10.20† <u>Amended and Restated SLM Corporation Incentive Plan (incorporated by reference to Exhibit 10.24 of the Company's Current Report on Form 8-K (file no. 001-13251) filed on May 25, 2005).</u>
- 10.21† Director's Stock Plan (incorporated by reference to Exhibit 10.25 of the Company's Current Report on Form 8-K (file no. 001-13251) filed on May 25, 2005).
- 10.22† Form of SLM Corporation Incentive Stock Plan Stock Option Agreement, Net-Settled, Performance Vested Options, 2009 (incorporated by reference to Exhibit 10.32 of the Company's Annual Report on Form 10-K filed on March 2, 2009).
- 10.23† <u>SLM Corporation Directors Equity Plan (incorporated by reference to Exhibit 10.1 of the Company's Registration</u> Statement on Form S-8 (File No. 333-159447) filed on May 22, 2009).
- 10.24† <u>SLM Corporation 2009-2012 Incentive Plan (incorporated by reference to Exhibit 10.2 of the Company's Registration</u> Statement on Form S-8 (File No. 333-159447) filed on May 22, 2009).
- 10.25† Form of SLM Corporation Directors Equity Plan Non-Employee Director Stock Option Agreement 2009 (incorporated by reference to Exhibit 10.6 of the Company's Quarterly Report on Form 10-Q filed on November 5, 2009).
- 10.26† Form of SLM Corporation 2009-2012 Incentive Plan Stock Option Agreement, Net Settled, Time Vested Options -2010 (incorporated by reference to Exhibit 10. 7 of the Company's Quarterly Report on Form 10-Q filed on May 6, 2010).
- 10.27† Form of SLM Corporation 2009-2012 Incentive Plan Performance Stock Award Term Sheet, Time Vested 2010 (incorporated by reference to Exhibit 10.8 of the Company's Quarterly Report on Form 10-Q filed on May 6, 2010).
- 10.28† Amendment to Stock Option and Restricted/Performance Stock Terms (incorporated by reference to Exhibit 10.49 of the Company's Annual Report on Form 10-K filed on February 28, 2011).
- 10.29† Form of SLM Corporation 2009-2012 Incentive Plan Stock Option Agreement, Net Settled, Time Vested Options -2011 (incorporated by reference to Exhibit 10.50 of the Company's Annual Report on Form 10-K filed on February 28, 2011).
- 10.30† Form of SLM Corporation 2009-2012 Incentive Plan Restricted Stock and Restricted Stock Unit Term Sheet, Time Vested 2011 (incorporated by reference to Exhibit 10.51 of the Company's Annual Report on Form 10-K filed on February 28, 2011).
- 10.31† Form of SLM Corporation 2009-2012 Incentive Plan, Performance Stock Unit Term Sheet 2012 (incorporated by reference to Exhibit 10.1 of the Company's Quarterly Report on Form 10-Q filed on May 4, 2012).

- 10.32† Form of SLM Corporation 2009-2012 Incentive Plan, Bonus Restricted Stock Unit Term Sheet 2012 (incorporated by reference to Exhibit 10.2 of the Company's Quarterly Report on Form 10-Q filed on May 4, 2012).
- 10.33† Form of SLM Corporation 2009-2012 Incentive Plan, Stock Option Agreement, Net Settled Options 2012 (incorporated by reference to Exhibit 10.3 of the Company's Quarterly Report on Form 10-Q filed on May 4, 2012).
- 10.34† SLM Corporation 2012 Omnibus Incentive Plan (incorporated by reference to Appendix A of the Company's Definitive Proxy Statement for the 2017 Annual Meeting of Shareholders filed on April 27, 2017).
- 10.35† Form of SLM Corporation 2012 Omnibus Incentive Plan, Performance Stock Unit Term Sheet 2013 (incorporated by reference to Exhibit 10.1 of the Company's Quarterly Report on Form 10-Q filed on May 3, 2013).
- 10.36† Form of SLM Corporation 2012 Omnibus Incentive Plan, Bonus Restricted Stock Unit Term Sheet 2013 (incorporated by reference to Exhibit 10.2 of the Company's Quarterly Report on Form 10-Q filed on May 3, 2013).
- 10.37† Form of SLM Corporation 2012 Omnibus Incentive Plan, Stock Option Agreement, Net Settled Options-2013 (incorporated by reference to Exhibit 10.3 of the Company's Quarterly Report on Form 10-Q filed on May 3, 2013).
- 10.38† Form of SLM Corporation 2012 Omnibus Incentive Plan, Independent Director Restricted Stock Agreement 2013 (incorporated by reference to Exhibit 10.4 of the Company's Quarterly Report on Form 10-Q filed on May 3, 2013).
- 10.39† Form of SLM Corporation 2012 Omnibus Incentive Plan, Independent Director Stock Option Agreement 2013 (incorporated by reference to Exhibit 10.5 of the Company's Quarterly Report on Form 10-Q filed on May 3, 2013).
- 10.40† Form of SLM Corporation 2012 Omnibus Incentive Plan, Restricted Stock Unit Term Sheet 2013 (incorporated by reference to Exhibit 10.36 of the Company's Annual Report on Form 10-K filed on February 19, 2014).
- 10.41† Letter Agreement, dated January 15, 2014 with Raymond J. Quinlan (incorporated by reference to Exhibit 10.38 of the Company's Annual Report on Form 10-K filed on February 19, 2014).
- 10.42† <u>SLM Corporation 2012 Omnibus Incentive Plan, Restricted Stock Unit Term Sheet Raymond J. Quinlan Signing</u> Award (incorporated by reference to Exhibit 10.39 of the Company's Annual Report on Form 10-K filed on February 19, 2014).
- 10.43† Form of SLM Corporation 2012 Omnibus Incentive Plan, Bonus Restricted Stock Unit Term Sheet 2014 (incorporated by reference to Exhibit 10.3 of the Company's Quarterly Report on Form 10-Q filed on May 12, 2014).
- 10.44† Form of SLM Corporation 2012 Omnibus Incentive Plan, Restricted Stock Unit Term Sheet 2014 (incorporated by reference to Exhibit 10.4 of the Company's Quarterly Report on Form 10-Q filed on May 12, 2014).
- 10.45† Employment Agreement, dated April 21, 2014 between Laurent C. Lutz and the Company (incorporated by reference to Exhibit 10.1 of the Company's Quarterly Report on Form 10-Q filed on July 24, 2014).
- 10.46† Sallie Mae Employee Stock Purchase Plan, Amended and Restated as of June 24, 2014, Including Amendments as of June 25, 2015 (incorporated by reference to Exhibit 10.39 of the Company's Annual Report on Form 10-K filed on February 26, 2016).
- 10.47† Form of SLM Corporation 2012 Omnibus Incentive Plan, Independent Director Restricted Stock Agreement (incorporated by reference to Exhibit 10.3 of the Company's Quarterly Report on Form 10-Q filed on July 24, 2014).
- 10.48† Letter Agreement, dated April 24, 2014, with Jeffrey Dale (incorporated by reference to Exhibit 10.41 to the Company's Annual Report on Form 10-K filed on February 26, 2015).
- 10.49† Sallie Mae 401(k) Savings Plan (Effective as of April 30, 2014) (incorporated by reference to Exhibit 10.44 to the Company's Annual Report on Form 10-K filed on February 26, 2015).
- 10.50† Restatement of the Sallie Mae 401(k) Savings Plan (Effective as of January 1, 2018) (incorporated by reference to Exhibit 10.50 of the Company's Annual Report on Form 10-K filed on February 28, 2020).
- 10.51† Amendment to Sallie Mae 401(k) Savings Plan (Effective as of January 1, 2019) (incorporated by reference to Exhibit 10.51 of the Company's Annual Report on Form 10-K filed on February 28, 2020).
- 10.52† Amendment to Sallie Mae 401(k) Savings Plan (Effective as of March 5, 2019) (incorporated by reference to Exhibit 10.4 of the Company's Quarterly Report on Form 10-Q filed on April 17, 2019).
- 10.53 <u>Tax Sharing Agreement between Navient Corporation and New BLC Corporation, dated as of April 29, 2014</u> (incorporated by reference to Exhibit 10.3 of the Company's Current Report on Form 8-K filed on May 2, 2014).
- 10.54 Amended and Restated Loan Servicing and Administration Agreement between Sallie Mae Bank and Navient Solutions, Inc., dated as of April 30, 2014 (incorporated by reference to Exhibit 10.4 of the Company's Current Report on Form 8-K filed on May 2, 2014).

- 10.55† Form of SLM Corporation 2012 Omnibus Incentive Plan, Bonus Restricted Stock Unit Term Sheet (Three-Year Restriction), 2016 Management Incentive Plan Award (incorporated by reference to Exhibit 10.1 of the Company's Quarterly Report on Form 10-Q filed on April 19, 2017).
- 10.56† Form of SLM Corporation 2012 Omnibus Incentive Plan, 2017 Restricted Stock Unit Term Sheet (incorporated by reference to Exhibit 10.2 of the Company's Quarterly Report on Form 10-Q filed on April 19, 2017).
- 10.57† Form of SLM Corporation 2012 Omnibus Incentive Plan, 2017 Performance Stock Unit Term Sheet (incorporated by reference to Exhibit 10.3 of the Company's Quarterly Report on Form 10-Q filed on April 19, 2017).
- 10.58† Form of SLM Corporation 2012 Omnibus Incentive Plan, 2017 Independent Director Restricted Stock Agreement (incorporated by reference to Exhibit 10.1 of the Company's Quarterly Report on Form 10-Q filed on July 19, 2017).
- 10.59† Agreement and Release, dated as of March 20, 2018, between the Company and the Personal Representatives of the Estate of Charles P. Rocha (incorporated by reference to Exhibit 10.1 of the Company's Quarterly Report on Form 10-Q filed on April 23, 2018).
- 10.60† Form of SLM Corporation 2012 Omnibus Incentive Plan, 2018 Restricted Stock Unit Term Sheet (incorporated by reference to Exhibit 10.2 of the Company's Quarterly Report on Form 10-Q filed on April 23, 2018).
- 10.61† Form of SLM Corporation 2012 Omnibus Incentive Plan, 2018 Performance Stock Unit Term Sheet (incorporated by reference to Exhibit 10.3 of the Company's Quarterly Report on Form 10-Q filed on April 23, 2018).
- 10.62† Form of SLM Corporation 2012 Omnibus Incentive Plan, 2018 Bonus Restricted Stock Unit Term Sheet (Three-Year Restriction), 2017 Management Incentive Plan Award (incorporated by reference to Exhibit 10.4 of the Company's Quarterly Report on Form 10-Q filed on April 23, 2018).
- 10.63† Form of SLM Corporation 2012 Omnibus Incentive Plan, Independent Director Restricted Stock Agreement 2018 (incorporated by reference to Exhibit 10.1 of the Company's Quarterly Report on Form 10-Q filed on July 24, 2018).
- **10.64†** Form of SLM Corporation 2012 Omnibus Incentive Plan, 2019 Restricted Stock Unit Term Sheet (incorporated by reference to Exhibit 10.1 of the Company's Quarterly Report on Form 10-Q filed on April 17, 2019).
- 10.65† Form of SLM Corporation 2012 Omnibus Incentive Plan, 2019 Performance Stock Unit Term Sheet (incorporated by reference to Exhibit 10.2 of the Company's Quarterly Report on Form 10-Q filed on April 17, 2019).
- 10.66† Form of SLM Corporation 2012 Omnibus Incentive Plan, Bonus Restricted Stock Unit Term Sheet (Three-Year Restriction), 2018 Management Incentive Plan Award (incorporated by reference to Exhibit 10.3 of the Company's Quarterly Report on Form 10-Q filed on April 17, 2019).
- 10.67† Form of SLM Corporation 2012 Omnibus Incentive Plan, Independent Director Restricted Stock Agreement 2019 (incorporated by reference to Exhibit 10.1 of the Company's Quarterly Report on Form 10-Q filed on July 24, 2019).
- 10.68† Form of SLM Corporation 2012 Omnibus Incentive Plan, 2020 Restricted Stock Unit Term Sheet (incorporated by reference to Exhibit 10.1 of the Company's Quarterly Report on Form 10-Q filed on April 22, 2020).
- 10.69† Form of SLM Corporation 2012 Omnibus Incentive Plan, 2020 Performance Stock Unit Term Sheet (incorporated by reference to Exhibit 10.2 of the Company's Quarterly Report on Form 10-Q filed on April 22, 2020).
- 10.70† Offer Letter between Jonathan W. Witter and the Company dated March 4, 2020 (incorporated by reference to Exhibit 10.3 of the Company's Quarterly Report on Form 10-Q filed on April 22, 2020).
- 10.71 Fixed Dollar Uncollared ASR Master Confirmation and Form of Supplement (incorporated by reference to Exhibit 10.4 of the Company's Quarterly Report on Form 10-Q filed on April 22, 2020).
- 10.72† Form of SLM Corporation 2012 Omnibus Incentive Plan, Independent Director Restricted Stock Agreement 2020 (incorporated by reference to Exhibit 10.1 of the Company's Quarterly Report on Form 10-Q filed on July 22, 2020).
- 10.73† Separation Agreement between Raymond J. Quinlan and the Company effective April 19, 2020 (incorporated by reference to Exhibit 10.2 of the Company's Quarterly Report on Form 10-Q filed on July 22, 2020).
- 10.74† Jonathan W. Witter Sign-On Equity Grant 2020 Restricted Stock Unit Term Sheet (incorporated by reference to Exhibit 10.3 of the Company's Quarterly Report on Form 10-Q filed on July 22, 2020).
- 10.75† Offer Letter between Donna F. Vieira and the Company dated September 18, 2018 (incorporated by reference to Exhibit 10.4 of the Company's Quarterly Report on Form 10-Q filed on July 22, 2020).
- 10.76† Separation Agreement between Paul Thome and the Company effective August 10, 2020 (incorporated by reference to Exhibit 10.1 of the Company's Quarterly Report on Form 10-Q filed on October 21, 2020).
- 10.77† Form of SLM Corporation 2012 Omnibus Incentive Plan, 2021 Restricted Stock Unit Term Sheet (incorporated by reference to Exhibit 10.1 of the Company's Quarterly Report on Form 10-Q filed on April 21, 2021).
- 10.78† Form of SLM Corporation 2012 Omnibus Incentive Plan, 2021 Performance Stock Unit Term Sheet (incorporated by reference to Exhibit 10.2 of the Company's Quarterly Report on Form 10-Q filed on April 21, 2021).

- 10.79† Form of SLM Corporation 2012 Omnibus Incentive Plan, 2021 Stock Option Award Agreement (incorporated by reference to Exhibit 10.3 of the Company's Quarterly Report on Form 10-Q filed on April 21, 2021).
- 10.80† Form of SLM Corporation 2012 Omnibus Incentive Plan, Independent Director Restricted Stock Agreement 2021 (incorporated by reference to Exhibit 10.1 of the Company's Quarterly Report on Form 10-Q filed on July 21, 2021).
- 10.81† <u>SLM Corporation 2021 Omnibus Incentive Plan (incorporated herein by reference to Exhibit 99.1 of the Company's</u> Registration Statement on Form S-8 filed on June 9, 2021).
- 10.82† Form of SLM Corporation 2021 Omnibus Incentive Plan, 2022 Restricted Stock Unit Term Sheet (incorporated by reference to Exhibit 10.1 of the Company's Quarterly Report on Form 10-Q filed on April 27, 2022).
- 10.83† Form of SLM Corporation 2021 Omnibus Incentive Plan, 2022 Performance Stock Unit Term Sheet (incorporated by reference to Exhibit 10.2 of the Company's Quarterly Report on Form 10-Q filed on April 27, 2022).
- 10.84† Form of SLM Corporation 2021 Omnibus Incentive Plan, Independent Director Restricted Stock Agreement 2022 (incorporated by reference to Exhibit 10.1 of the Company's Quarterly Report on Form 10-Q filed on July 27, 2022).
- 10.85† Offer Letter between Kerri Palmer and the Company dated January 7, 2021 (incorporated by reference to Exhibit 10.2 of the Company's Quarterly Report on Form 10-Q filed on July 27, 2022).
- 21.1\* List of Subsidiaries.
- 23.1\* Consent of KPMG LLP.
- 31.1\* Certification Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 31.2\* Certification Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 32.1\* Certification Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
- 32.2\* Certification Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
- 101.INS XBRL Instance Document the instance document does not appear in the Interactive Data File because its XBRL tags are embedded within the Inline XBRL document.
- 101.SCH XBRL Taxonomy Extension Schema Document.
- 101.CAL XBRL Taxonomy Extension Calculation Linkbase Document.
- 101.DEF XBRL Taxonomy Extension Definition Linkbase Document.
- 101.LAB XBRL Taxonomy Extension Label Linkbase Document.
- 101.PRE XBRL Taxonomy Extension Presentation Linkbase Document.
- 104 Cover Page Interactive Data File (formatted as Inline XBRL and contained in Exhibit 101).
- <sup>†</sup> Management Contract or Compensatory Plan or Arrangement

Filed herewith

# SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, as amended, the Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Dated: February 23, 2023

## SLM CORPORATION

By: /s/ JONATHAN W. WITTER

Jonathan W. Witter Chief Executive Officer and Director

Pursuant to the requirement of the Securities Exchange Act of 1934, as amended, this report has been signed below by the following persons on behalf of the Registrant and in the capacities and on the dates indicated.

| /S/ JONATHAN W. WITTER                     |  |                   |
|--|--|-------------------|
| Jonathan W. Witter                         | Chief Executive Officer and Director<br>(Principal Executive Officer)                    | February 23, 2023 |
| /S/ STEVEN J. MCGARRY                      |  |                   |
| Steven J. McGarry                          | Executive Vice President and Chief<br>Financial Officer<br>(Principal Financial Officer) | February 23, 2023 |
| /S/ JONATHAN R. BOYLES                     |  |                   |
| Jonathan R. Boyles                         | Senior Vice President and Controller<br>(Principal Accounting Officer)                   | February 23, 2023 |
| /S/ MARY CARTER WARREN FRANKE              |  |                   |
| Mary Carter Warren Franke                  | Chair of the Board of Directors  | February 23, 2023 |
| /S/ R. SCOTT BLACKLEY<br>R. Scott Blackley | Director   | February 23, 2023 |
| /S/ PAUL G. CHILD                          |  |                   |
| Paul G. Child                              | Director   | February 23, 2023 |
| /S/ MARIANNE M. KELER                      |  |                   |
| Marianne M. Keler                          | Director   | February 23, 2023 |
| /S/ MARK L. LAVELLE                        |  |                   |
| Mark L. Lavelle                            | Director   | February 23, 2023 |
| /S/ TED MANVITZ                            |  |                   |
| Ted Manvitz                                | Director   | February 23, 2023 |

| /S/ JIM MATHESON<br>Jim Matheson                     | Director | February 23, 2023 |
|--|----------|-------------------|
| /S/ SAMUEL T. RAMSEY<br>Samuel T. Ramsey             | Director | February 23, 2023 |
| /S/ VIVIAN C. SCHNECK-LAST<br>Vivian C. Schneck-Last | Director | February 23, 2023 |
| /S/ ROBERT S. STRONG<br>Robert S. Strong             | Director | February 23, 2023 |
| /S/ KIRSTEN O. WOLBERG<br>Kirsten O. Wolberg         | Director | February 23, 2023 |

# CONSOLIDATED FINANCIAL STATEMENTS

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# **Report of Independent Registered Public Accounting Firm**

To the Stockholders and Board of Directors SLM Corporation:

# Opinion on the Consolidated Financial Statements

We have audited the accompanying consolidated balance sheets of SLM Corporation and subsidiaries (the Company) as of December 31, 2022 and 2021, the related consolidated statements of income, comprehensive income, changes in equity, and cash flows for each of the years in the three-year period ended December 31, 2022, and the related notes (collectively, the consolidated financial statements). In our opinion, the consolidated financial statements present fairly, in all material respects, the financial position of the Company as of December 31, 2022 and 2021, and the results of its operations and its cash flows for each of the years in the three-year period ended December 31, 2022, in conformity with U.S. generally accepted accounting principles.

### Basis for Opinion

These consolidated financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We are a public accounting firm registered with the PCAOB and are required to be independent with respect to the Company in accordance with the U.S. federal securities laws and the applicable rules and regulations of the Securities and Exchange Commission and the PCAOB.

We conducted our audits in accordance with the standards of the PCAOB. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free of material misstatement, whether due to error or fraud. Our audits included performing procedures to assess the risks of material misstatement of the consolidated financial statements, whether due to error or fraud, and performing procedures that respond to those risks. Such procedures included examining, on a test basis, evidence regarding the amounts and disclosures in the consolidated financial statements. Our audits also included evaluating the accounting principles used and significant estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements. We believe that our audits provide a reasonable basis for our opinion.

#### Critical Audit Matter

The critical audit matter communicated below is a matter arising from the current period audit of the consolidated financial statements that was communicated or required to be communicated to the audit committee and that: (1) relates to accounts or disclosures that are material to the consolidated financial statements and (2) involved our especially challenging, subjective, or complex judgments. The communication of a critical audit matter does not alter in any way our opinion on the consolidated financial statements, taken as a whole, and we are not, by communicating the critical audit matter below, providing a separate opinion on the critical audit matter or on the accounts or disclosures to which it relates.

# Assessment of the Allowance for Credit Losses related to Private Education Loans Evaluated on a Collective Basis

As discussed in Notes 2 and 7 to the consolidated financial statements, the Company's total allowance for credit losses as of December 31, 2022 was \$1,357 million, of which \$1,354 million related to the

Company's allowance for credit losses on private education loans evaluated on a collective basis (the Collective ACL). For all loans carried at amortized cost, upon loan origination, the Company is required to measure the allowance for credit losses based on the estimate of all current expected credit losses over the remaining contractual term of the loans. In determining the lifetime expected credit losses on the private education loan portfolio, the Company applies a discounted cash flow method that incorporates a probability of default model and a prepayment model. This method requires the Company to project future principal and interest cash flows on the loans in this portfolio following a vintage-based methodology that considers life of loan loss expectations, prepayments, defaults, recoveries, and any other adjustments deemed necessary to determine the adequacy of the allowance for credit losses. In estimating current expected credit losses, the Company uses a combination of expected economic scenarios, which are weighted based upon the current economic conditions and the Company's view of the risks of alternate outcomes. In determining the loss rates used for the vintagebased approach, the Company uses the probability of default model which starts with historical loss rates, stratifies the loans within each vintage, and then adjusts the loss rates based upon economic factors forecasted over a reasonable and supportable forecast period. At the end of the reasonable and supportable forecast period, the forecast is immediately reverted to historical averages. The cash flows are then discounted at the loan's effective interest rate to calculate the present value of those cash flows. The Company also takes certain qualitative factors into consideration when calculating the Collective ACL, which could result in management overlays.

We identified the assessment of the Collective ACL as a critical audit matter. A high degree of audit effort, including specialized skills and knowledge, and subjective and complex auditor judgment was involved in the assessment due to significant measurement uncertainty. Specifically, the assessment of the Collective ACL methodology encompassed the evaluation of the conceptual soundness and performance of the probability of default and prepayment models, including their significant assumptions. Such significant assumptions included (1) economic factors, (2) loss rates derived from the probability of default model, and (3) prepayment rates derived from the prepayment model. The assessment also encompassed the conceptual soundness of the methods and significant assumptions used to determine certain individual management overlays. In addition, auditor judgement was required to evaluate the sufficiency of audit evidence obtained.

The following are the primary procedures we performed to address the critical audit matter. We evaluated the design and tested the operating effectiveness of certain internal controls related to the Company's measurement of the Collective ACL estimate, including controls over the:

- development of the Collective ACL methodology
- development of the probability of default model
- continued use and appropriateness of the prepayment model
- performance monitoring of the probability of default and prepayment models
- · determination and measurement of the significant assumptions used in the models
- development of the individual management overlay methods and assumptions
- analysis of the Collective ACL results, trends, and ratios.

We evaluated the Company's process to develop the Collective ACL estimate by testing certain sources of data, factors, and assumptions that the Company used, and considered the relevance and reliability of such data, factors, and assumptions. In addition, we involved credit risk professionals with specialized skills and knowledge, who assisted in:

- evaluating the Company's Collective ACL methodology for compliance with U.S. generally accepted accounting principles
- evaluating judgments made by the Company relative to the development of the probability of default model and performance testing of the probability of default and prepayment models by comparing them to the relevant Company-specific metrics and trends
- assessing the conceptual soundness and performance testing of the probability of default and prepayment models by inspecting the model documentation to determine whether the models are suitable for their intended use
- evaluating the selection of the economic factors used to adjust loss rates over the reasonable and supportable forecast period by comparing them to the Company's business environment and relevant industry practices
- evaluating the conceptual soundness of the methods and assumptions used to develop the individual management overlays and their impact on the Collective ACL compared with relevant credit risk factors and consistency with credit trends and identified limitations of the underlying probability of default and prepayment models

We also assessed the sufficiency of the audit evidence obtained related to the Collective ACL by evaluating the cumulative results of the audit procedures and potential bias in the accounting estimates.

We have served as the Company's auditor since 2013.

/s/ KPMG LLP

McLean, Virginia February 23, 2023

# **Report of Independent Registered Public Accounting Firm**

To the Stockholders and Board of Directors SLM Corporation:

#### Opinion on Internal Control Over Financial Reporting

We have audited SLM Corporation and subsidiaries' (the Company) internal control over financial reporting as of December 31, 2022, based on criteria established in Internal Control – Integrated Framework (2013) issued by the Committee of Sponsoring Organizations of the Treadway Commission. In our opinion, the Company maintained, in all material respects, effective internal control over financial reporting as of December 31, 2022, based on criteria established in Internal Control – Integrated Framework (2013) issued by the Committee of Sponsoring Organizations of the Treadway Commission.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States) (PCAOB), the consolidated balance sheets of the Company as of December 31, 2022 and 2021, the related consolidated statements of income, comprehensive income, changes in equity, and cash flows for each of the years in the three-year period ended December 31, 2022, and the related notes (collectively, the consolidated financial statements), and our report dated February 23, 2023 expressed an unqualified opinion on those consolidated financial statements.

# Basis for Opinion

The Company's management is responsible for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting, included in the accompanying Management's Report on Internal Control over Financial Reporting. Our responsibility is to express an opinion on the Company's internal control over financial reporting based on our audit. We are a public accounting firm registered with the PCAOB and are required to be independent with respect to the Company in accordance with the U.S. federal securities laws and the applicable rules and regulations of the Securities and Exchange Commission and the PCAOB.

We conducted our audit in accordance with the standards of the PCAOB. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. Our audit of internal control over financial reporting included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. Our audit also included performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

#### Definition and Limitations of Internal Control Over Financial Reporting

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and

expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

#### /s/ KPMG LLP

McLean, Virginia February 23, 2023

| As of December 31,<br>(dollars in thousands, except share and per share amounts)  |    | 2022        |    | 2021        |
|---|----|-------------|----|-------------|
| Assets  |    |             |    |             |
| Cash and cash equivalents   | \$ | 4,616,117   | \$ | 4,334,603   |
| Investments:  |    |             |    |             |
| Trading investments at fair value (cost of $47,554$ and $29,049$ , respectively )   |    | 55,903      |    | 37,465      |
| Available-for-sale investments at fair value (cost of \$2,554,332 and \$2,535,568, respectively)                          |    | 2,342,089   |    | 2,517,956   |
| Other investments   |    | 94,716      |    | 140,037     |
| Total investments   |    | 2,492,708   |    | 2,695,458   |
| Loans held for investment (net of allowance for losses of \$1,357,075 and \$1,165,335, respectively)                      |    | 19,626,868  |    | 20,341,283  |
| Loans held for sale   |    | 29,448      |    | _           |
| Restricted cash   |    | 156,719     |    | 210,741     |
| Other interest-earning assets   |    | 11,162      |    | 9,655       |
| Accrued interest receivable   |    | 1,202,059   |    | 1,205,667   |
| Premises and equipment, net   |    | 140,728     |    | 150,516     |
| Goodwill and acquired intangible assets, net  |    | 118,273     |    |             |
| Income taxes receivable, net  |    | 380,058     |    | 239,578     |
| Tax indemnification receivable  |    | 2,816       |    | 8,047       |
| Other assets  |    | 34,073      |    | 26,351      |
| Total assets  | \$ | 28,811,029  | \$ | 29,221,899  |
| Liabilities   |    |             |    |             |
| Deposits  | \$ | 21,448,071  | \$ | 20,828,124  |
| Long-term borrowings  | φ  | 5,235,114   | φ  | 5,930,990   |
| Other liabilities   |    | 400,874     |    | 313,074     |
| Total liabilities   |    | 27,084,059  |    | 27,072,188  |
| Commitments and contingencies   |    | 21,004,000  |    | 21,012,100  |
| Equity  |    |             |    |             |
| Preferred stock, par value \$0.20 per share, 20 million shares authorized:  |    |             |    |             |
| Series B: 2.5 million and 2.5 million shares issued, respectively, at stated value of \$100 per share                     |    | 251,070     |    | 251,070     |
| Common stock, par value \$0.20 per share, 1.125 billion shares authorized; 435.1 million and 432.0 million shares issued, |    | 07.005      |    | 00,400      |
| respectively  |    | 87,025      |    | 86,403      |
| Additional paid-in capital  |    | 1,109,072   |    | 1,074,384   |
| Accumulated other comprehensive loss (net of tax benefit of \$(30,160) and \$(5,707), respectively)                       |    | (93,870)    |    | (17,897)    |
| Retained earnings   |    | 3,163,640   |    | 2,817,134   |
| Total SLM Corporation stockholders' equity before treasury stock  |    | 4,516,937   |    | 4,211,094   |
| Less: Common stock held in treasury at cost: 194.4 million and 153.1 million shares, respectively                         |    | (2,789,967) |    | (2,061,383) |
| Tratelly works  |    | 1,726,970   |    | 2,149,711   |
| Total equity  |    | .,0,0.0     |    |             |

| Years ended December 31,<br>(dollars in thousands, except per share amounts) |          | 2022      |    | 2021      |    | 2020      |
|--|----------|-----------|----|-----------|----|-----------|
| Interest income:   |          |           |    |           |    |           |
| Loans  | \$       | 1,914,554 | \$ | 1,756,945 | \$ | 1,989,004 |
| Investments  |          | 35,304    |    | 13,859    |    | 11,743    |
| Cash and cash equivalents  |          | 81,722    |    | 6,040     |    | 20,913    |
| Total interest income  |          | 2,031,580 |    | 1,776,844 |    | 2,021,660 |
| Interest expense:  |          |           |    |           |    |           |
| Deposits   |          | 368,914   |    | 225,370   |    | 393,194   |
| Interest expense on short-term borrowings                                    |          | 11,956    |    | 18,945    |    | 14,459    |
| Interest expense on long-term borrowings                                     |          | 161,929   |    | 137,763   |    | 134,014   |
| Total interest expense   |          | 542,799   |    | 382,078   |    | 541,667   |
| Net interest income  |          | 1,488,781 |    | 1,394,766 |    | 1,479,993 |
| Less: provisions for credit losses   |          | 633,453   |    | (32,957)  |    | 93,133    |
| Net interest income after provisions for credit losses                       |          | 855,328   |    | 1,427,723 |    | 1,386,860 |
| Non-interest income:   |          | `         |    |           |    |           |
| Gains on sales of loans, net   |          | 327,750   |    | 548,315   |    | 238,315   |
| Gains (losses) on securities, net  |          | (60,267)  |    | 39,096    |    | 4,372     |
| Gains (losses) on derivatives and hedging activities, net                    |          | (5)       |    | 144       |    | 49,544    |
| Other income   |          | 67,160    |    | 44,894    |    | 39,218    |
| Total non-interest income  |          | 334,638   |    | 632,449   |    | 331,449   |
| Non-interest expenses:   |          |           |    |           |    |           |
| Operating expenses:  |          |           |    |           |    |           |
| Compensation and benefits  |          | 270,354   |    | 258,321   |    | 282,497   |
| FDIC assessment fees   |          | 20,939    |    | 23,368    |    | 21,956    |
| Other operating expenses   |          | 260,169   |    | 236,964   |    | 233,635   |
| Total operating expenses   |          | 551,462   |    | 518,653   |    | 538,088   |
| Acquired intangible assets amortization expense                              |          | 7,779     |    | ,<br>     |    | ,<br>     |
| Restructuring expenses   |          |           |    | 1,255     |    | 26,215    |
| Total non-interest expenses  | _        | 559,241   |    | 519,908   |    | 564,303   |
| Income before income tax expense   |          | 630,725   |    | 1,540,264 |    | 1,154,006 |
| Income tax expense   |          | 161,711   |    | 379,751   |    | 273,316   |
| Net income   |          | 469,014   |    | 1,160,513 |    | 880,690   |
| Preferred stock dividends  |          | 9,029     |    | 4,736     |    | 9,734     |
| Net income attributable to SLM Corporation common stock                      | \$       | 459,985   | \$ | 1,155,777 | \$ | 870,956   |
| Basic earnings per common share  | \$       | 1.78      | \$ | 3.67      | \$ | 2.27      |
| Average common shares outstanding  | -        | 258,439   | +  | 314,993   | 7  | 383,705   |
| Diluted earnings per common share  | \$       | 1.76      | \$ | 3.61      | \$ | 2.25      |
| Average common and common equivalent shares outstanding                      | <u> </u> | 261,503   | ŕ  | 319,912   | *  | 387,195   |
|  | _        | ,         |    | - ,       |    | . ,       |

# CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

| Years ended December 31,<br>(dollars in thousands)              | 2022          | 2021            | 2020          |
|---|---------------|-----------------|---------------|
| Net income  | \$<br>469,014 | \$<br>1,160,513 | \$<br>880,690 |
| Other comprehensive income (loss):                              |               |                 |               |
| Unrealized gains (losses) on investments                        | (194,157)     | (26,606)        | 7,764         |
| Unrealized gains (losses) on cash flow hedges                   | <br>93,731    | 48,111          | (36,511)      |
| Total unrealized gains (losses)                                 | (100,426)     | 21,505          | (28,747)      |
| Income tax (expense) benefit                                    | <br>24,453    | (5,202)         | 6,914         |
| Other comprehensive income (loss), net of tax (expense) benefit | (75,973)      | 16,303          | (21,833)      |
| Total comprehensive income                                      | \$<br>393,041 | \$<br>1,176,816 | \$<br>858,857 |

#### CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY

|  |                           | Con         | nmon Stock Sh | ares         |                    |                 |      |                              |   |                      |                   |              |
|--|---------------------------|-------------|---------------|--------------|--------------------|-----------------|------|------------------------------|---|----------------------|-------------------|--------------|
| (In thousands, except share and per share amounts)                                 | Preferred<br>Stock Shares | Issued      | Treasury      | Outstanding  | Preferred<br>Stock | Common<br>Stock | P    | ditional<br>aid-In<br>apital | Accumulated<br>Other<br>Comprehensive<br>Loss | Retained<br>Earnings | Treasury<br>Stock | Total Equity |
|  |                           |             |               |              |                    |                 |      |                              |   |                      |                   |              |
| Balance at December 31, 2019   | 4,000,000                 | 453,599,926 | (32,506,562)  | 421,093,364  | \$ 400,000         | \$ 90,720       | \$ 1 | 1,307,630                    | \$ (12,367)                                   | \$ 1,850,512         | \$ (324,659)      | \$ 3,311,836 |
| Cumulative adjustment for the adoption of ASU No. 2016-13 (CECL)                   | _                         | _           | _             | _            | _                  | _               |      | _                            | _   | (952,639)            | _                 | (952,639)    |
| Balance at January 1, 2020   | 4,000,000                 | 453,599,926 | (32,506,562)  | 421,093,364  | 400,000            | 90,720          | 1    | 1,307,630                    | (12,367)                                      | 897,873              | (324,659)         | 2,359,197    |
| Net income   | _                         | _           | _             | _            | _                  | _               |      | _                            | _   | 880,690              | _                 | 880,690      |
| Other comprehensive loss, net of tax   | —                         | —           | —             | —            | _                  | _               |      | _                            | (21,833)                                      | —                    | _                 | (21,833)     |
| Total comprehensive income   | —                         | —           | —             | —            | —                  | —               |      | _                            | —   | —                    | _                 | 858,857      |
| Cash dividends declared:   |                           |             |               |              |                    |                 |      |                              |   |                      |                   |              |
| Common Stock (\$0.12 per share)  | —                         | _           | _             | _            | _                  |                 |      | _                            | _   | (46,351)             | _                 | (46,351)     |
| Preferred Stock, series B (\$2.56 per share)                                       | _                         | _           | _             | _            | _                  | _               |      | _                            | _   | (9,734)              | _                 | (9,734)      |
| Repurchase of Preferred Stock, series<br>B   | (1,489,304)               | _           | _             | _            | (148,930)          | _               |      | 80,875                       | _   | _                    | _                 | (68,055)     |
| Dividend equivalent units related to<br>employee stock-based compensation<br>plans | _                         | _           | _             | _            | _                  | _               |      | 271                          | _   | (281)                | _                 | (10)         |
| Issuance of common shares  | _                         | 3,129,325   |               | 3,129,325    | _                  | 626             |      | 2,976                        | _   | _                    | _                 | 3,602        |
| Stock-based compensation expense   | _                         | _           | _             | _            | _                  | _               |      | 36,418                       | _   | 168                  | _                 | 36,586       |
| Common stock repurchased   | _                         | _           | (47,736,847)  | (47,736,847) | _                  | _               |      | (96,923)                     | _   | _                    | (461,244)         | (558,167)    |
| Shares repurchased related to<br>employee stock-based compensation<br>plans        | _                         | _           | (1,197,843)   | (1,197,843)  | _                  | _               |      | _                            | _   | _                    | (13,090)          | (13,090)     |
| Balance at December 31, 2020   | 2,510,696                 | 456,729,251 | (81,441,252)  | 375,287,999  | \$ 251,070         | \$ 91,346       | \$1  | 1,331,247                    | \$ (34,200)                                   | \$ 1,722,365         | \$ (798,993)      | \$ 2,562,835 |

#### CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY

|  |                              | Con          | nmon Stock Sha | res          |                    |                 |                                  |  |                      |                   |              |
|--|------------------------------|--------------|----------------|--------------|--------------------|-----------------|----------------------------------|--|----------------------|-------------------|--------------|
| (In thousands, except share and per share amounts)                                 | Preferred<br>Stock<br>Shares | Issued       | Treasury       | Outstanding  | Preferred<br>Stock | Common<br>Stock | Additional<br>Paid-In<br>Capital | Accumulated<br>Other<br>Comprehensive<br>Income (Loss) | Retained<br>Earnings | Treasury<br>Stock | Total Equity |
| Balance at December 31, 2020   | 2,510,696                    | 456,729,251  | (81,441,252)   | 375,287,999  | \$ 251,070         | \$ 91,346       | \$ 1,331,247                     | \$ (34,200)  | \$1,722,365          | \$ (798,993)      | \$ 2,562,835 |
| Net income   | _                            | _            | _              | _            | _                  | _               | _                                | _  | 1,160,513            | _                 | 1,160,513    |
| Other comprehensive income, net of tax   | _                            | _            | _              | _            | _                  | _               | _                                | 16,303   | _                    | _                 | 16,303       |
| Total comprehensive income   | _                            | _            | _              | _            | _                  | _               | _                                | _  | _                    | _                 | 1,176,816    |
| Cash dividends declared:   |                              |              |                |              |                    |                 |                                  |  |                      |                   |              |
| Common stock (\$0.20 per share)  | _                            | _            | _              | _            | _                  | _               | _                                | _  | (60,462)             | _                 | (60,462)     |
| Preferred Stock, Series B (\$1.89 per share)                                       | _                            | _            | _              | _            | _                  | _               | _                                | _  | (4,736)              | _                 | (4,736)      |
| Dividend equivalent units related to<br>employee stock-based compensation<br>plans | _                            | _            | _              | _            | _                  | _               | 530                              | _  | (546)                | _                 | (16)         |
| Issuance of common shares  | _                            | 3,786,581    |                | 3,786,581    | _                  | 757             | 4,134                            | _  | _                    | _                 | 4,891        |
| Stock-based compensation expense   | _                            | _            | _              | _            | _                  | _               | 30,649                           | _  | _                    | _                 | 30,649       |
| Common stock repurchased and<br>cancelled  | _                            | (28,502,460) | _              | (28,502,460) | _                  | (5,700)         | (466,860)                        | _  | _                    | _                 | (472,560)    |
| Common stock repurchased   | _                            | _            | (70,246,445)   | (70,246,445) | _                  | _               | 174,684                          | _  | _                    | (1,242,267)       | (1,067,583)  |
| Shares repurchased related to<br>employee stock-based compensation<br>plans        | _                            | _            | (1,368,942)    | (1,368,942)  | _                  | _               | _                                | _  | _                    | (20,123)          | (20,123)     |
| Balance at December 31, 2021   | 2,510,696                    | 432,013,372  | (153,056,639)  | 278,956,733  | \$ 251,070         | \$ 86,403       | \$ 1,074,384                     | \$ (17,897)  | \$2,817,134          | \$(2,061,383)     | ,            |

#### CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY

|   |                              | Сог         | mmon Stock Sha | res          |                    |                 |                                  |   |                      |                   |              |
|---|------------------------------|-------------|----------------|--------------|--------------------|-----------------|----------------------------------|---|----------------------|-------------------|--------------|
| (In thousands, except share and per share amounts)                          | Preferred<br>Stock<br>Shares | Issued      | Treasury       | Outstanding  | Preferred<br>Stock | Common<br>Stock | Additional<br>Paid-In<br>Capital | Accumulated<br>Other<br>Comprehensive<br>Loss | Retained<br>Earnings | Treasury<br>Stock | Total Equity |
| Balance at December 31, 2021  | 2,510,696                    | 432,013,372 | (153,056,639)  | 278,956,733  | \$ 251,070         | \$ 86,403       | \$ 1,074,384                     | \$ (17,897)                                   | \$2,817,134          | \$ (2,061,383)    | \$ 2,149,711 |
| Net income  | —                            | —           | —              | —            | _                  | _               | —                                | —   | 469,014              | —                 | 469,014      |
| Other comprehensive loss, net of tax  | _                            | _           | _              | _            | _                  | _               | _                                | (75,973)                                      | _                    | _                 | (75,973)     |
| Total comprehensive income  | _                            | _           |                | _            | _                  | _               | _                                | _   | _                    | _                 | 393,041      |
| Cash dividends declared:  |                              |             |                |              |                    |                 |                                  |   |                      |                   |              |
| Common stock (0.44 per share)   | _                            | _           | _              | _            | _                  | _               | _                                | _   | (112,961)            | _                 | (112,961)    |
| Preferred Stock, Series B (\$3.60 per share)                                | _                            | _           | _              | _            | _                  | _               | _                                | _   | (9,029)              | _                 | (9,029)      |
| Issuance of common shares   | _                            | 3,107,768   |                | 3,107,768    | _                  | 622             | 618                              | _   | (807)                | _                 | 433          |
| Stock-based compensation expense  | _                            | _           | _              | _            | _                  | _               | 34,070                           | _   | 289                  | _                 | 34,359       |
| Common stock repurchased  | _                            | _           | (40,253,548)   | (40,253,548) | _                  | _               | _                                | _   | _                    | (707,742)         | (707,742)    |
| Shares repurchased related to<br>employee stock-based<br>compensation plans |                              | _           | (1,135,509)    | (1,135,509)  | _                  | _               | _                                | _   | _                    | (20,842)          | (20,842)     |
| Balance at December 31, 2022  | 2,510,696                    | 435,121,140 | (194,445,696)  | 240,675,444  | \$ 251,070         | \$ 87,025       | \$ 1,109,072                     | \$ (93,870)                                   | \$3,163,640          | \$ (2,789,967)    | \$ 1,726,970 |

| Years Ended December 31,<br>(dollars in thousands)                            | 2022        | 2021                      | 2020                 |
|---|-------------|---------------------------|----------------------|
| Operating activities  |             | -                         |                      |
| Net income  | \$ 469,014  | \$1,160,513               | \$ 880,690           |
| Adjustments to reconcile net income to net cash used in operating activities: |             |                           |                      |
| Provisions for credit losses  | 633,453     | (32,957)                  | 93,133               |
| Deferred tax provision (benefit)  | (93,670)    | 55,372                    | 72,770               |
| Amortization of brokered deposit placement fee                                | 12,904      | 15,516                    | 19,40                |
| Amortization of Secured Borrowing Facility upfront fee                        | 2,634       | 2,415                     | 2,976                |
| Amortization of deferred loan origination costs and loan premium/(discounts), | 2,004       | 2,410                     | 2,075                |
| net   | 14,804      | 16,103                    | 24,15                |
| Net amortization of discount on investments                                   | 103         | 7,310                     | 6,35                 |
| Reduction of tax indemnification receivable                                   | 5,231       | 10,445                    | 9,06                 |
| Depreciation of premises and equipment  | 17,331      | 16,043                    | 15,06                |
| Acquired intangible assets amortization expense                               | 7,779       | _                         | _                    |
| Stock-based compensation expense  | 34,461      | 30,649                    | 36,46                |
| Unrealized (gains) losses on derivative and hedging activities, net           | 269         | 23,249                    | (10,33               |
| Gains on sale of loans, net   | (327,750)   | (548,315)                 | (238,31              |
| (Gains) losses on securities, net   | 60,267      | (39,096)                  | (4,37)               |
| Acquisition transaction costs, net  | 2,603       | _                         | _                    |
| Gain on sale of Upromise subsidiary, net                                      | ,           | _                         | (11,33               |
| Other adjustments to net income, net  | 14,213      | 15,686                    | 13,18                |
| Changes in operating assets and liabilities:                                  | ,           | ,                         | ,                    |
| Increase in accrued interest receivable                                       | (819,958)   | (743,757)                 | (876,70              |
| Increase in trading investments   | (5,117)     | ,                         | (0/0,/0              |
| Increase in non-marketable securities   | (2,050)     |                           | (83                  |
| (Increase) decrease in other interest-earning assets                          | (2,000)     | . ,                       | 9,69                 |
| Increase in other assets  | (23,472)    | (123,268)                 | (50,454              |
| Increase (decrease) in income tax payable, net                                | (23,472)    | , ,                       | (45,61               |
|   | . ,         |                           |                      |
| Increase (decrease) in accrued interest payable                               | 24,986      | (13,672)                  | (14,60)              |
| Decrease in Upromise member accounts due to sale                              | (0.470)     |                           | (193,84              |
| Increase (decrease) in other liabilities                                      | (6,473)     | 2,801                     | 80,78                |
| Total adjustments   | (464,022)   | (1,210,035)               | (1,063,359           |
| Total net cash provided by (used in) operating activities                     | 4,992       | (49,522)                  | (182,669             |
| Investing activities  |             | <i>·-</i> - · · · - · - · | /                    |
| Loans acquired and originated   | (6,081,389) | · · · /                   | (5,378,283           |
| Net proceeds from sales of loans held for investment                          | 3,459,527   | 4,642,505                 | 3,875,73             |
| Proceeds from claim payments  | 33,197      | 19,386                    | 28,70                |
| Net decrease in loans held for investment                                     | 3,586,825   | 3,845,990                 | 3,832,99             |
| Purchases of available-for-sale securities                                    | (753,129)   | (1,257,129)               | (2,083,26            |
| Proceeds from sales and maturities of available-for-sale securities           | 960,015     | 865,766                   | 654,51               |
| Purchase of subsidiary, net of cash acquired                                  | (127,654)   | —                         | _                    |
| Proceeds for sale of Upromise subsidiary, net                                 |             |                           | 16,92                |
| Total net cash provided by investing activities                               | 1,077,392   | 2,604,673                 | 947,33               |
| Financing activities  |             |                           |                      |
| Brokered deposit placement fee  | (11,170)    | (12,565)                  | (4,81                |
| Net increase (decrease) in certificates of deposit                            | 130,109     | (2,130,728)               | (2,428,094           |
| Net increase in other deposits  | 570,147     | 393,306                   | 704,38               |
| Issuance costs for collateralized borrowings                                  | (40)        |                           | (1,40                |
| Borrowings collateralized by loans in securitization trusts - issued          | 572,640     | 1,585,125                 | 1,338,64             |
| borrowings conateralized by loans in securitization trusts - issued           |             |                           |                      |
| Borrowings collateralized by loans in securitization trusts - repaid          | (1,278,183) | (1,143,738)               | (1,003,32            |
|   | (1,278,183) | (1,143,738)               | (1,003,32<br>(289,23 |

| Issuance costs for unsecured debt offering   | (375)       | (1,540)     | (1,309)     |
|--|-------------|-------------|-------------|
| Unsecured debt issued  |             | 492,135     | 495,000     |
| Unsecured debt repaid  | _           | (202,784)   | _           |
| Preferred stock dividends paid   | (9,029)     | (4,736)     | (9,734)     |
| Repurchase of Series B Preferred Stock   | _           | _           | (68,055)    |
| Common stock dividends paid  | (112,961)   | (60,462)    | (46,351)    |
| Common stock repurchased   | (713,197)   | (1,530,683) | (558,167)   |
| Net cash used in financing activities  | (854,892)   | (2,619,516) | (1,875,712) |
| Net increase (decrease) in cash, cash equivalents and restricted cash                              | 227,492     | (64,365)    | (1,111,051) |
| Cash, cash equivalents and restricted cash at beginning of year                                    | 4,545,344   | 4,609,709   | 5,720,760   |
| Cash, cash equivalents and restricted cash at end of year  | \$4,772,836 | \$4,545,344 | \$4,609,709 |
| Cash disbursements made for:   |             |             |             |
| Interest   | \$ 482,974  | \$ 359,684  | \$ 517,444  |
| Income taxes paid  | \$ 272,940  | \$ 261,473  | \$ 248,122  |
| Income taxes refunded  | \$ (2,043)  | \$ (8,614)  | \$ (6,219)  |
| Reconciliation of the Consolidated Statements of Cash Flows to the<br>Consolidated Balance Sheets: |             |             |             |
| Cash and cash equivalents  | \$4,616,117 | \$4,334,603 | \$4,455,292 |
| Restricted cash  | 156,719     | 210,741     | 154,417     |
| Total cash, cash equivalents and restricted cash   | \$4,772,836 | \$4,545,344 | \$4,609,709 |
|  |             |             |             |

# 1. Organization and Business

SLM Corporation ("Sallie Mae," "SLM," the "Company," "we," "our," or "us") is a holding company that operates through a number of subsidiaries and is the premier financial brand for higher education.

While the Sallie Mae name has existed for more than 50 years, the company that operates as Sallie Mae today, SLM Corporation, was formed in late 2013 and includes its wholly-owned subsidiary, Sallie Mae Bank, an industrial bank established in 2005 (the "Bank"). On April 30, 2014, we legally separated (the "Spin-Off") from another public company that is now named Navient Corporation ("Navient"), which is in the education loan management, servicing, asset recovery, and consolidation loan business. We are a consumer banking business and did not retain any assets or liabilities generated prior to the Spin-Off other than those explicitly retained by us pursuant to the documents executed in connection with the Spin-Off. We sometimes refer to the company that existed prior to the Spin-Off as "pre-Spin-Off SLM."

The Bank was formed in 2005 to fund and originate Private Education Loans (as hereinafter defined) on behalf of pre-Spin-Off SLM. While the Bank first originated Private Education Loans in February 2006, pre-Spin-Off SLM continued to purchase a portion of its Private Education Loans from third-party lending partners through mid-2009. With some minor exceptions, the Bank became the sole originator of Private Education Loans for pre-Spin-Off SLM beginning with the 2009-2010 academic year, the first academic year following the launch of the Bank's Smart Option Student Loan program in mid-2009.

Our primary business is to originate and service loans we make to students and their families to finance the cost of their education. We use "Private Education Loans" to mean education loans to students or their families that are not made, insured, or guaranteed by any state or federal government. Private Education Loans do not include loans insured or guaranteed under the Federal Family Education Loan Program ("FFELP Loans"). The core of our marketing strategy is to generate Private Education Loan originations by promoting our products on campuses through the financial aid offices as well as through online and direct marketing to students and their families. The Bank is regulated by the Utah Department of Financial Institutions (the "UDFI"), the Federal Deposit Insurance Corporation (the "FDIC"), and the Consumer Financial Protection Bureau (the "CFPB").

# 2. Significant Accounting Policies

#### Use of Estimates and Assumptions

The financial reporting and accounting policies of SLM Corporation conform to generally accepted accounting principles in the United States of America ("GAAP"). The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates. Key accounting policies that include significant judgments and estimates include the valuation of allowance for credit losses.

#### Consolidation

The consolidated financial statements include the accounts of SLM Corporation and its majority-owned and controlled subsidiaries after eliminating the effects of intercompany accounts and transactions.

We consolidate any variable interest entity ("VIE") where we have determined we are the primary beneficiary. The primary beneficiary is the entity which has both: (i) the power to direct the activities of the VIE that most significantly impact the VIE's economic performance; and (ii) the obligation to absorb losses or receive benefits of the entity that could potentially be significant to the VIE.

#### Cash and Cash Equivalents

Cash and cash equivalents include cash held in the Federal Reserve Bank of San Francisco (the "FRB") and commercial bank accounts, and other short-term liquid instruments with original maturities of three months or less. Fees associated with investing cash and cash equivalents are amortized into interest income using the effective interest rate method.

#### Trading Investments

We periodically sell Private Education Loans through securitization transactions where we are required to retain a five percent vertical risk retention interest (i.e., five percent of each class issued in the securitizations). We classify those vertical risk retention interests related to the transactions as available-for-sale investments, except for the interest in the residual classes, which we classify as trading investments recorded at fair value with changes recorded through earnings.

We also hold an investment in a debt security that is classified as a trading investment. We recorded the initial investment at cost and subsequently measure the investment at fair value with changes in market value recorded through earnings.

#### Available-for-Sale Investments

Investments consisted of mortgage-backed securities, Utah Housing Corporation bonds, and U.S. governmentsponsored enterprises and Treasury securities. We record our investment purchases and sales on a trade date basis. The amortized cost of debt securities is adjusted for amortization of premiums and accretion of discounts, which are amortized using the effective interest rate method.

Our investments are classified as available-for-sale and reported at fair value. Unrealized gains or losses on available-for-sale investments are recorded in equity and reported as a component of other comprehensive income (loss), net of applicable income taxes.

We assess unrealized losses on available-for-sale debt securities that we have the ability and intent to hold for a period of time sufficient to recover the amortized cost of the security, for the purpose of determining credit impairment. If any credit impairment exists, an allowance for losses is established for the amount of the unrealized loss that is determined to be credit-related.

#### Other Investments

We hold investments in non-marketable securities and account for these investments at cost, less impairment, plus or minus observable price changes of identical or similar securities of the same issuer.

We also invest in affordable housing projects that qualify for the low income housing tax credit ("LIHTC"), which is designed to promote private development of low income housing. These investments generate a return mostly through realization of federal tax credits.

#### Loans Held for Investment

Loans, consisting of Private Education Loans, FFELP Loans, and our suite of credit cards ("Credit Cards") that we have the ability and intent to hold for the foreseeable future, are classified as held for investment, and are carried at amortized cost. Amortized cost includes the unamortized premiums, discounts, and capitalized origination costs and fees, all of which are amortized to interest income as discussed under "Loan Interest Income." Loans that are held for investment are reported net of an allowance for credit losses. At September 30, 2022, we transferred our Credit Card portfolio to loans held for sale as we plan to sell our Credit Card portfolio. For additional information, see Notes to Consolidated Financial Statements, Note 6, "Loans Held for Sale."

#### Loans Held for Sale

Any loans we have not classified as held for investment are classified as held-for-sale and are carried at the lower of cost or fair value. Loans are classified as held-for-sale when we have the intent and ability to sell such loans. Loans which are held-for-sale do not have the associated premium, discount, and capitalized origination costs and fees amortized into interest income. When a decision has been made to sell loans not previously classified as held-for-sale, such loans are transferred into the held-for-sale classification and carried at the lower of amortized cost basis (which excludes any allowance for credit losses) or fair value. At the time of the transfer to the held-for-sale classification, any amount by which the amortized cost basis exceeds fair value is accounted for as a valuation allowance. In addition, once a loan is classified as held-for-sale, we reverse any allowance for loan loss applicable to these loans.

As market conditions permit, we may sell or securitize loans as a source of financing for other loans. Due to varying structuring terms, certain transactions may qualify for sale treatment while others do not qualify for sale treatment and are recorded as financings. All of our education loans are initially categorized as held for investment. It is only when we have selected the loans to sell or securitize and the transaction qualifies as a sale that we transfer the loans into the held-for-sale classification and carry them at the lower of cost or fair value. If we anticipate recognizing a gain related to the impending securitization or sale, then the fair value of the loans is higher than their respective cost basis and no valuation allowance is recorded.

#### **Restricted Cash**

Restricted cash primarily includes amounts held in student loan securitization trusts and other secured borrowings. This cash must be used to make payments related to trust obligations. Amounts on deposit in these accounts are primarily the result of timing differences between when principal and interest is collected on the trust assets and when principal and interest is paid on trust liabilities.

#### Allowance for Credit Losses

#### Adoption of CECL

On January 1, 2020, we adopted the Financial Accounting Standards Board's ("FASB's") Accounting Standard Update ("ASU") No. 2016-13, "Financial Instruments-Credit Losses (Topic 326): Measurement of Credit Losses on Financial Instruments" ("CECL"). Under this guidance, for all loans carried at amortized cost, upon loan origination we are required to measure our allowance for credit losses based on our estimate of all current expected credit losses over the remaining contractual term of the assets. Updates to that estimate each period are recorded through provision expense. The estimate of loan losses must be based on historical experience, current conditions, and reasonable and supportable forecasts. The ASU does not mandate the use of any specific method for estimating credit loss, permitting companies to use judgment in selecting the approach that is most appropriate in their circumstances.

Adoption of the standard had a material impact on how we record and report our financial condition and results of operations, and on regulatory capital. The following table illustrates the impact of the cumulative effect adjustment made upon adoption of CECL on January 1, 2020:

|                              |                           | January 1, 2020 |    |                      |    |                            |  |
|------------------------------|---------------------------|-----------------|----|----------------------|----|----------------------------|--|
| (Dollars in thousands)       | As reported<br>under CECL |                 |    | Pre-CECL<br>Adoption |    | Impact of CECL<br>Adoption |  |
| Assets:                      |                           |                 |    |                      |    |                            |  |
| Allowance for credit losses: |                           |                 |    |                      |    |                            |  |
| Private Education Loans      | \$                        | 1,435,130       | \$ | 374,300              | \$ | 1,060,830                  |  |
| FFELP Loans                  |                           | 4,485           |    | 1,633                |    | 2,852                      |  |
| Personal Loans               |                           | 145,060         |    | 65,877               |    | 79,183                     |  |
| Credit Cards                 |                           | 290             |    | 102                  |    | 188                        |  |
| Total                        | \$                        | 1,584,965       | \$ | 441,912              | \$ | 1,143,053                  |  |
|                              |                           |                 |    |                      |    |                            |  |
| Deferred tax asset           | \$                        | 415,540         | \$ | 109,369              | \$ | 306,171                    |  |
|                              |                           |                 |    |                      |    |                            |  |
| Liabilities:                 |                           |                 |    |                      |    |                            |  |
| Allowance for credit losses: |                           |                 |    |                      |    |                            |  |
| Off-balance sheet exposures  | \$                        | 118,239         | \$ | 2,481                | \$ | 115,758                    |  |
|                              |                           |                 |    |                      |    |                            |  |
| Equity:                      |                           |                 |    |                      |    |                            |  |
| Retained Earnings            | \$                        | 897,873         | \$ | 1,850,512            | \$ | (952,639)                  |  |

This transition adjustment shown above is inclusive of qualitative adjustments incorporated into our CECL allowance as necessary, to address any limitations in the models used.

Under regulations issued by the FDIC and other federal banking agencies, banking organizations that adopted CECL during the 2020 calendar year, including the Bank, could elect to delay for two years, and then phase in over the following three years, the effects on regulatory capital of CECL relative to the incurred loss methodology. The Bank elected to use this option. Therefore, the regulatory capital impact of the Bank's transition adjustments recorded on January 1, 2020 from the adoption of CECL, and 25 percent of the ongoing impact of CECL on the Bank's allowance for credit losses, retained earnings, and average total consolidated assets, each as reported for regulatory capital purposes (collectively, the "adjusted transition amounts"), were deferred for the two-year period ending January 1, 2022. On January 1, 2022, 25 percent of the adjusted transition amounts were phased in for regulatory capital purposes. On January 1 of each year from 2023 to 2025, the adjusted transition amounts will continue to be phased in for regulatory capital purposes at a rate of 25 percent per year, with the phased-in amounts included in regulatory capital at the beginning of each year. For additional information, see Note 19, "Regulatory Capital."

#### Allowance for Credit Losses

We maintain an allowance for credit losses for the lifetime expected credit losses on loans in our portfolios, as well as for future loan commitments, at the reporting date.

In determining the lifetime expected credit losses on our Private Education Loan portfolio loan segments, we use a discounted cash flow method. This method requires us to project future principal and interest cash flows on our loans in those portfolios.

To estimate the future expected cash flows, we use a vintage-based methodology that considers life of loan loss expectations, prepayments, defaults, recoveries, and any other adjustments deemed necessary, to determine the adequacy of the allowance at each balance sheet date. These cash flows are discounted at the loan's effective interest rate to calculate the present value of those cash flows. Management adjusts the effective interest rate used to discount expected cash flows to incorporate expected prepayments. The difference between the present value of those cash flows

and the amortized cost basis of the underlying loans is the allowance for credit losses. Entities that measure credit losses based on the present value of expected future cash flows are permitted to report the entire change in present value as credit loss expense, but may alternatively report the change in present value due to the passage of time as interest income. We have elected to report the entire change in present value as provision for credit loss expense.

In determining the loss rates used for the vintage-based approach, we start with our historical loss rates, stratify the loans within each vintage, and then adjust the loss rates based upon economic factors forecasted over a reasonable and supportable forecast period. The reasonable and supportable forecast period is meant to represent the period in which we believe we can estimate the impact of forecasted economic factors in our expected losses. At the end of the reasonable and supportable forecast period, we immediately revert our forecast of expected losses to our historical averages. We use a two-year reasonable and supportable forecast period, although this period is subject to change as our view evolves on our ability to reasonably forecast economic conditions to estimate future losses.

In estimating our current expected credit losses, we use a combination of expected economic scenarios coupled with our historical experience to derive a base case adjusted for any qualitative factors (as described below). We also develop an adverse and favorable economic scenario. At each reporting date, we determine the appropriate weighting of these alternate scenarios based upon the current economic conditions and our view of the risks of alternate outcomes. This weighting of expectations is used in calculating our current expected credit losses recorded each period.

In estimating recoveries, we use both estimates of what we would receive from the sale of defaulted loans as well as historical borrower payment behavior to estimate the timing and amount of future recoveries on charged-off loans.

We use historical experience and economic forecasts to estimate future prepayment speeds. As with our loss forecasts, at the end of the two-year reasonable and supportable forecast for prepayments, we immediately revert to our historical long-term prepayment rates.

In addition to the above modeling approach, we also take certain other qualitative factors into consideration when calculating the allowance for credit losses, which could result in management overlays (increases or decreases to the allowance for credit losses). These management overlays can encompass a broad array of factors not captured by model inputs, including but not limited to, changes in lending policies and procedures, including changes in underwriting standards, changes in servicing policies, collection administration practices, state law changes that could impact servicing and collection practices, charge-offs, recoveries not already included in the analysis, the effect of other external factors such as legal and regulatory requirements on the level of estimated current expected credit losses, the performance of the model over time versus actual losses, and any other operational or regulatory changes that could affect our estimate of future losses.

The evaluation of the allowance for credit losses is inherently subjective, as it requires material estimates that may be susceptible to significant changes. If actual future performance in delinquency, charge-offs, and recoveries is significantly different than estimated, or management assumptions or practices were to change, this could materially affect the estimate of the allowance for credit losses, the timing of when losses are recognized, and the related provision for credit losses on our consolidated statements of income.

When calculating our allowance for credit losses and liability for unfunded commitments, we incorporate several inputs that are subject to change period to period. These include, but are not limited to, CECL model inputs and any overlays deemed necessary by management. The most impactful CECL model inputs include:

- · Economic forecasts;
- · Weighting of economic forecasts;
- · Prepayment speeds; and
- Recovery rates.

Below we describe in further detail our policies and procedures for the allowance for credit losses as they relate to our Private Education Loan and FFELP Loan portfolios. During the third quarter of 2022, we reclassified our Credit Card loan portfolio to loans held-for-sale, as we plan to exit and sell our credit card business. During the third quarter of 2020, we sold our entire Personal Loan portfolio.

#### Allowance for Private Education Loan Losses

In addition to the key assumptions/estimates described above, some estimates are unique to our Private Education Loan portfolio. Estimates are made on our Private Education Loans regarding when each borrower will separate from school. The cash flow timing of when a borrower will begin making full principal and interest payments is dependent upon when the student either graduates or leaves school. These dates can change based upon many factors. We receive

information regarding projected graduation dates from a third-party clearinghouse. The separation from school date is updated quarterly based on updated information received from the clearinghouse.

Additionally, when we have a contractual obligation to fund a loan or a portion of a loan at a later date, we make an estimate regarding the percentage of this obligation that will be funded. This estimate is based on historical experience. For unfunded commitments, we recognize the related life of loan allowance as a liability. Once the loan is funded, that liability transfers to the allowance for Private Education Loan losses.

# Key Credit Quality Indicators - Private Education Loans

We determine the collectability of our Private Education Loan portfolio by evaluating certain risk characteristics. We consider credit score at original approval and periodically refreshed/updated credit scores through the loan's term, existence of a cosigner, loan status, and loan seasoning as the key credit quality indicators because they have the most significant effect on the determination of the adequacy of our allowance for credit losses. Credit scores are an indicator of the creditworthiness of borrowers, and the higher the credit scores the more likely it is the borrowers will be able to make all of their contractual payments. Loan status affects the credit risk because a past due loan is more likely to result in a credit loss than a current loan. Additionally, loans in the deferred payment status have different credit risk profiles compared with those in current pay status. Loan seasoning affects credit risk because a loan with a history of making payments generally has a lower incidence of default than a loan with a history of making infrequent or no payments. The existence of a cosigner lowers the likelihood of default as well. We monitor and update these credit quality indicators in the analysis of the adequacy of our allowance for credit losses on a quarterly basis.

We collect on defaulted loans through a mix of in-house collectors, third-party collectors, and sales to third-parties. For December 31, 2022 and 2021, we used both an estimate of recovery rates from in-house collections as well as expectations of future sales of defaulted loans to estimate the timing and amount of future recoveries on charged-off loans.

Private Education Loans generally do not require borrowers to begin principal and interest repayment until at least six months after the borrowers have graduated or otherwise separated from school. Consequently, the loss estimates for these loans are generally low while the borrower is in school and then increase upon the end of the grace period after separation from school. At both December 31, 2022 and 2021, 24 percent of the principal balance of the Private Education Loan portfolio was related to borrowers who were then in an in-school (fully deferred), grace, or other deferment status and not required to make payments.

Our collection policies for Private Education Loans allow for periods of nonpayment for certain borrowers requesting an extended grace period upon leaving school or experiencing temporary difficulty meeting payment obligations. This is referred to as forbearance and is considered in estimating the allowance for credit losses.

As part of concluding on the adequacy of the allowance for credit losses for Private Education Loans, we review key allowance and loan metrics. The most relevant of these metrics considered are the allowance as a percentage of ending total loans and accrued interest to be capitalized and of ending loans in repayment and accrued interest to be capitalized on loans in repayment, delinquency percentages, and forbearance percentages.

We consider a Private Education Loan to be delinquent if the borrower has not made a required payment prior to the 31st day after such payment was contractually due.

# Adoption of ASU No. 2022-02, "Troubled Debt Restructurings and Vintage Disclosures"

On March 31, 2022, the FASB issued ASU No. 2022-02, "Troubled Debt Restructurings and Vintage Disclosures" ("ASU No. 2022-02"), which eliminated the accounting guidance for troubled debt restructurings ("TDRs") while enhancing disclosure requirements for certain loan refinancings and restructurings by creditors when a borrower is experiencing financial difficulty. The enhanced disclosures are required to be provided for modifications made starting in the period of adoption. Information about modifications in periods before adoption is not required to be provided.

ASU No. 2022-02 also requires that entities disclose current-period gross charge-offs by year of origination. For entities that have adopted the amendments in CECL, the amendment is effective for fiscal years beginning after December 15, 2022, including interim periods within those fiscal years.

Early adoption of the amendments in ASU No. 2022-02 is permitted if an entity has adopted CECL. The amendments should be applied prospectively. For the transition method related to the recognition and measurement of TDRs, an entity has the option to apply a modified retrospective transition method. We have elected to early adopt all aspects of ASU No. 2022-02 prospectively for the period beginning January 1, 2022. The adoption was immaterial to our consolidated financial statements. For additional information, see Note 7, "Allowance for Credit Losses," in this Form 10-K.

#### Troubled Debt Restructurings - 2021 and 2020

In the years ended December 31, 2021 and 2020, in estimating the expected defaults for our Private Education Loans that were considered TDRs, we followed the same discounted cash flow process described above but used the historical loss rates related to past TDR loans. The appropriate gross loss rates were determined for each individual loan by evaluating loan maturity, risk characteristics, and macroeconomic conditions.

The allowance for our TDR portfolio was included in our overall allowance for Private Education Loans. Our TDR portfolio was comprised mostly of loans with interest rate reductions and loans with forbearance usage greater than three months, as further described below.

We adjust the terms of loans for certain borrowers when we believe such changes will help our customers manage their student loan obligations, achieve better student outcomes, and increase the collectability of the loans. These changes generally take the form of a temporary forbearance of payments, a temporary interest rate reduction, a temporary interest rate reduction with a permanent extension of the loan term, and/or a short-term extended repayment alternative. When we give a borrower facing financial difficulty an interest rate reduction, we temporarily reduce the rate (currently to 4.0 percent) for a two-year period and, in the vast majority of cases, permanently extend the final maturity of the loan. The combination of these two loan term changes helps reduce the monthly payment due from the borrower and increases the likelihood the borrower will remain current during the interest rate modification period as well as when the loan returns to its original contractual interest rate.

We classified a loan as a TDR due to forbearance using a two-step process. The first step was to identify a loan that was in full principal and interest repayment status and received more than three months of forbearance in a 24-month period; however, during the first nine months after a loan had entered full principal and interest repayment status, we did not count up to the first six months of forbearance received during that period against the three-month policy limit. The second step was to evaluate the creditworthiness of the loan by examining its most recent refreshed FICO score. Loans that met the criteria in the first test and had a FICO score above a certain threshold (based on the most recent quarterly FICO score refresh) were not classified as TDRs. Loans that met the criteria in the first test and had a FICO score refresh) were classified as TDRs.

A loan also became a TDR when it was modified to reduce the interest rate on the loan (regardless of when such modification occurred and/or whether such interest rate reduction was temporary). Once a loan qualified for TDR status, it remained a TDR for allowance purposes for the remainder of its life. About half our loans that were considered TDRs involved a temporary forbearance of payments and did not change the contractual interest rate of the loan.

#### Off-Balance Sheet Exposure for Contractual Loan Commitments

When we approve a Private Education Loan at the beginning of an academic year, that approval may cover the borrowing for the entire academic year. As such, we do not always disburse the full amount of the loan at the time of such approval, but instead have a commitment to fund a portion of the loan at a later date (usually the start of the second semester or subsequent trimesters). We estimate expected credit losses over the contractual period in which we are exposed to credit risk via a contractual obligation to extend credit, unless that obligation is unconditionally cancellable by us. The discounted cash flow approach described above includes expected future contractual disbursements. The portion of the allowance for credit losses related to future disbursements is shown as a liability on the face of the balance sheet, and related provision for credit losses is reflected on the income statement.

#### Uncollectible Interest

The majority of the total accrued interest receivable on our Private Education Loan portfolio represents accrued interest on deferred loans where no payments are due while the borrower is in school and on fixed-pay loans where the borrower makes a \$25 monthly payment that is smaller than the interest accrued on the loan in that month. The accrued interest on these loans will be capitalized and increase the unpaid principal balance of the loans when the borrower exits the grace period after separation from school. The discounted cash flow approach described above considers both the collectability of principal as well as this portion of accrued interest that is expected to capitalize to the balance of the loan. Therefore, the allowance for this portion of accrued interest balance is included in our allowance for credit losses. The discounted cash flow approach does not consider interest accrued on loans that are in a full principal and interest repayment status or in interest-only repayment status. We separately capture the amount of expected uncollectible interest for the next four months at each period-end date. This amount is recorded as a reduction of interest income. Accrued interest receivable is separately disclosed on the face of the balance sheet.

#### Allowance for Credit Card Loans - 2021 and 2020

At September 30, 2022, we transferred our Credit Card portfolio to loans held for sale as we plan to sell our Credit Card portfolio. At that time, we reversed \$2.4 million through the provisions for credit losses for the allowance related to these loans, when the loans were transferred to held for sale. For the years ended December 31, 2021 and 2020, we used the gross loss approach when estimating the allowance for credit losses for our Credit Card portfolio. Because our Credit Card portfolio was new and we did not have sufficient historical loss experience, we used estimated loss rates reported by other financial institutions to estimate our allowance for credit card information with risk characteristics similar to those of our own portfolio as a challenger model. We then considered any qualitative factors that may change our future expectations of losses.

As all of our Credit Card loans are unconditionally cancelable by us, the issuer, we did not record any estimate of credit losses for unused portions of our Credit Card commitments.

## Allowance for FFELP Loan Losses

FFELP Loans are insured as to their principal and accrued interest in the event of default, subject to a risk-sharing level based on the date of loan disbursement. These insurance obligations are supported by contractual rights against the United States. For loans disbursed on or after July 1, 2006, we receive 97 percent reimbursement on all qualifying claims. For loans disbursed after October 1, 1993, and before July 1, 2006, we receive 98 percent reimbursement on all qualifying claims. For loans disbursed prior to October 1, 1993, we receive 100 percent reimbursement. Because we bear a maximum of three percent loss exposure due to this federal guarantee, our allowance for credit losses for FFELP Loans and related periodic provision expense are relatively small.

We use the gross loss approach when estimating the allowance for credit losses for the unguaranteed portion of our FFELP Loans. We maintain an allowance for credit losses for our FFELP Loans at a level sufficient to cover lifetime expected credit losses. The allowance for FFELP Loan losses uses historical experience of customer default behavior. We apply the default rate projections, net of applicable risk sharing, to our FFELP Loans for the current period to perform our quantitative calculation. Once the quantitative calculation is performed, we review the adequacy of the allowance for credit losses and determine if qualitative adjustments need to be considered.

#### **Business Combination**

On March 4, 2022, we completed the acquisition of the assets primarily used or held for use of Epic Research Education Services, LLC, which does business as Nitro College ("Nitro"). Nitro provides resources that help students and families evaluate how to responsibly pay for college and manage their financial responsibilities after graduation. The addition of Nitro will support our mission of providing students with the confidence needed to successfully navigate the higher education journey. The acquisition of the Nitro assets, including its employees and intellectual property, has expanded our digital marketing capabilities, reduced the cost to acquire customer accounts, and accelerated our progress to become a broader education solutions provider for students before, during, and immediately after college.

The acquisition was accounted for as a business combination using the acquisition method of accounting in accordance with the FASB's Accounting Standard Codification 805, "Business Combinations," whereby as of the acquisition date, the acquired tangible assets and liabilities were recorded at their estimated fair values. The identifiable intangible assets were recorded at fair values as determined by an independent appraiser. The final purchase price allocation for Nitro resulted in an excess purchase price over fair value of net assets acquired, or goodwill, of \$51 million.

The results of operations of Nitro have been included in our consolidated financial statements since the acquisition date. We have not disclosed the pro forma impact of this acquisition to the results of operations for the year ended December 31, 2022, as the pro forma impact was deemed immaterial. Transaction costs associated with the Nitro acquisition were approximately \$3 million and were expensed as incurred within "Other operating expenses" in the consolidated statements of income.

Identifiable intangible assets at the acquisition date included definite life intangible assets with an aggregate fair value of approximately \$75 million, including tradename and trademarks, customer relationships, and developed technology.

See "— Goodwill and Acquired Intangible Assets," and Notes to Consolidated Financial Statements, Note 10, "Goodwill and Acquired Intangible Assets" in this Form 10-K for additional details.

# Goodwill and Acquired Intangible Assets

Acquisitions are accounted for under the acquisition method of accounting, which results in the Company allocating the purchase price to the fair value of the acquired assets, liabilities, and non-controlling interests, if any, with the remaining purchase price allocated to goodwill.

Goodwill is not amortized but is tested periodically for impairment. We test goodwill for impairment annually in the fourth quarter of the year, or more frequently if we believe that indicators of impairment exist. We complete a goodwill impairment analysis, which may be a qualitative or a quantitative analysis depending on the facts and circumstances associated with the reporting unit. In conjunction with a qualitative impairment analysis, we assess relevant qualitative factors to determine whether it is "more-likely-than-not" that the fair value of a reporting unit is less than its carrying amount. The "more-likely-than-not" threshold is defined as having a likelihood of more than 50 percent. If, based on first assessing impairment utilizing a qualitative approach, we determine it is "more-likely-than not" that the fair value of the reporting unit is less than its carrying amount, we will also complete a quantitative impairment analysis. In conjunction with a quantitative impairment analysis, we compare the fair value of the reporting unit to the reporting unit's carrying value, including goodwill. If the carrying value of the reporting unit exceeds the fair value, goodwill is impaired in an amount equal to the amount by which the carrying value exceeds the fair value of the reporting unit, but not to exceed the goodwill amount attributed to the reporting unit.

Acquired intangible assets include trade names and trademarks, customer relationships, and developed technology. Our acquired intangible assets have finite lives and are amortized over their estimated useful lives in proportion to their estimated economic benefit. We review our long-lived assets for impairment whenever events or changes in circumstances indicate that the carrying amount of such assets may not be recoverable.

See Notes to Consolidated Financial Statements, Note 10, "Goodwill and Acquired Intangible Assets" in this Form 10-K for additional details.

#### Deposits

Our retail deposit accounts are principally certificates of deposit ("CDs"), money market deposit accounts ("MMDAs"), and high-yield savings ("HYS") accounts. CDs are accounts that have a stipulated maturity and interest rate. Retail CDs may be withdrawn early, but a penalty is assessed. MMDA and HYS accounts are both interest and noninterest bearing accounts that have no maturity or expiration date. For retail MMDA and HYS accounts, the depositor may be required to give written notice of any intended withdrawal not less than seven days before the withdrawal is made.

The Bank also includes brokered CDs in its funding base. Early withdrawal of brokered CDs is prohibited (except in the case of death or legal incapacity). Other deposit accounts include large interest-bearing omnibus accounts deposited in the Bank by commercial entities having custodial responsibilities for many underlying accounts. These omnibus accounts may be structured with or without fixed maturities, and may have fixed or variable interest rates.

#### Fair Value Measurement

We use estimates of fair value in applying various accounting standards for our financial statements. Fair value measurements are used in one of four ways:

- In the consolidated balance sheet with changes in fair value recorded in the consolidated statement of income;
- In the consolidated balance sheet with changes in fair value recorded in the accumulated other comprehensive income section of the consolidated statement of changes in equity;
- In the consolidated balance sheet for instruments carried at lower of cost or fair value with impairment charges recorded in the consolidated statement of income; and
- In the notes to the consolidated financial statements.

Fair value is defined as the price to sell an asset or transfer a liability in an orderly transaction between willing and able market participants. In general, our policy in estimating fair value is to first look at observable market prices for identical assets and liabilities in active markets, where available. When these are not available, other inputs are used to model fair value such as prices of similar instruments, yield curves, volatilities, prepayment speeds, default rates, and credit spreads (including for our liabilities), relying first on observable data from active markets. Depending on current market conditions, additional adjustments to fair value may be based on factors such as liquidity, credit, and bid/offer spreads. Transaction costs are not included in the determination of fair value. When possible, we seek to validate the model's output to market transactions. Depending on the availability of observable inputs and prices, different valuation

models could produce materially different fair value estimates. The values presented may not represent future fair values and may not be realizable.

We categorize our fair value estimates based on a hierarchical framework associated with three levels of price transparency utilized in measuring financial instruments at fair value. Classification is based on the lowest level of input that is significant to the fair value of the instrument. The three levels are as follows:

- Level 1 Quoted prices (unadjusted) in active markets for identical assets or liabilities that we have the ability to
  access at the measurement date. The types of financial instruments included in level 1 are highly liquid instruments
  with quoted prices.
- Level 2 Inputs from active markets, other than quoted prices for identical instruments, are used to determine fair value. Significant inputs are directly observable from active markets for substantially the full term of the asset or liability being valued.
- Level 3 Pricing inputs significant to the valuation are unobservable. Inputs are developed based on the best information available. However, significant judgment is required by us in developing the inputs.

# Loan Interest Income

For all loans, including impaired loans (regardless of the delinquency status of the impaired loans), classified as held for investment, we recognize interest income as earned, adjusted for the amortization of deferred direct origination and acquisition costs. Deferred fees or costs are required to be recognized as yield adjustments over the life of the related loans and are recognized by the interest method. The objective of the interest method is to arrive at periodic interest income (including recognition of fees and costs) at a constant effective yield on the net investment in the receivable (i.e., the principal amount of the receivable adjusted by unamortized fees or costs, purchase premium or discount, and any hedging activity—these unamortized costs will collectively be referred to as "basis adjustments"). The difference between the periodic interest income so determined and the interest income determined by applying the stated interest rate to the outstanding principal amount of the receivable is the amount of periodic amortization of deferred direct origination and acquisition costs.

For the amortization of the basis adjustments, we determine the constant effective yield necessary to apply the interest method based upon the contractual terms of the loan contract, with no consideration given to expected prepayments.

For fixed-rate loans, when a prepayment occurs the unamortized balance of the basis adjustments is adjusted so that future amortization (based upon the contractual terms of the loan) will result in a constant effective yield equal to the original effective interest rate. Prepayments do not result in a change in the effective interest rate of the loan. We determine the contractual payments on a pool basis; as such, when a prepayment occurs, future contractual payments will be determined assuming the pool will make smaller payments through the original term of the contract. The adjustment to the unamortized basis adjustment balance is recorded in interest income.

For variable-rate loans, the effective interest rate at the time of origination is the loan's effective interest rate assuming all future contractual payments. The effective interest rate remains the same for that loan until the loan rate changes. If there is no prepayment and no change in the stated interest rate, the periodic amortization of the basis adjustments is equal to the difference between the effective interest rate multiplied by the book basis and the contractual interest due. We determine the contractual payments on a pool basis; as such, when a prepayment occurs, future contractual payments will be determined assuming the pool will make smaller payments through the original term of the contract. The adjustment to the unamortized basis adjustment balance is recorded in interest income.

When the interest rate on a variable-rate loan changes, the effective interest rate is recalculated using the same methodology described in the previous paragraph; however, the future contractual payments are changed to reflect the new interest rate. There is no forecasting of future expected changes in interest rates. The accounting basis used to determine the effective interest rate of the cash flows is equal to the balances of the unpaid principal balance and unamortized basis adjustments at the time of the rate change.

We also pay to the U.S. Department of Education (the "DOE") an annual 105 basis point Consolidation Loan Rebate Fee on FFELP consolidation loans, which is netted against loan interest income. Additionally, interest earned on education loans reflects potential non-payment adjustments in accordance with our uncollectible interest recognition policy. We do not amortize any adjustments to the basis of loans when they are classified as held-for-sale.

For loans not currently in full principal and interest repayment status or interest-only repayment status, we recognize the allowance for the portion of uncollectible interest representing amounts to be capitalized after separation from school

and the expiration of the grace period to the provisions for credit losses and classify this allowance as part of our allowance for credit losses.

The allowance for the portion of uncollectible interest on loans making full interest payments will continue to be recorded as a reduction of interest income. As we maintain an allowance for uncollectible interest on loans making full interest payments and an allowance for credit losses for the interest on loans where all, or a portion of the interest, will be capitalized in the future, we do not place loans in nonaccrual status prior to charge-off. However, if it is determined that an individual loan or pool of loans is high risk, they may be placed on nonaccrual status, which entails stopping the accrual of interest on those loans until such time that the borrower(s) have made a sufficient number of payments (typically six months) to return to accrual status. At December 31, 2022 and 2021, we had no loans in nonaccrual status.

We recognize certain fee income (primarily late fees) on all loans when earned according to the contractual provisions of the promissory notes, as well as our expectation of collectability. Fee income is recorded when earned in "other non-interest income" in the accompanying consolidated statements of income.

#### Interest Expense

Interest expense is based upon contractual interest rates and other fees, adjusted for the amortization of issuance costs, premiums, and discounts. We incur interest expense on interest-bearing deposits comprised of non-maturity savings deposits, brokered and retail CDs, brokered and retail MMDAs, as well as unsecured and secured financings. Our Private Education Loan multi-lender secured borrowing facility also incurs an unused facility fee on the amount of unfunded commitments. Interest expense is recognized when amounts are contractually due and is adjusted for net payments/receipts related to qualifying interest rate swap agreements designated as hedges of interest-bearing liabilities. Interest expense also includes the amortization of deferred gains and losses on closed qualifying hedge transactions. Amortization of debt issuance costs, premiums, discounts, and terminated hedge-basis adjustments are recognized using the effective interest rate method. Refer to Note 11, "Deposits," and Note 12, "Borrowings" for further details of our interest-bearing liabilities.

#### Gains on Sale of Loans, Net

We may participate and sell loans to third parties and affiliates. These sales may occur through whole loan sales or securitization transactions that qualify for sales treatment. If a transfer of loans qualifies as a sale, we derecognize the loan and recognize a gain or loss as the difference between the carry basis of the loan sold and liabilities retained and the compensation received. We recognize the results of a transfer of loans based upon the settlement date of the transaction. These loans were initially recorded as held for investment and were transferred to held-for-sale immediately prior to sale or securitization.

#### Other Income

Included in other income are late fees on both Private Education Loans and FFELP Loans, which we recognize when the cash has been received, income for servicing private student loans for third-parties, and changes to our tax indemnification receivable from Navient. Other income also includes fees related to our Credit Card program. At September 30, 2022, we transferred our Credit Card portfolio to loans held for sale as we plan to sell our Credit Card portfolio.

#### Securitization Accounting

Our securitization transactions use a two-step structure with a special purpose entity VIE that legally isolates the transferred assets from us in the event of bankruptcy or receivership. Transactions receiving sale treatment are also structured to ensure that the holders of the beneficial interests issued are not constrained from pledging or exchanging their interests, and that we do not maintain effective control over the transferred assets. If these criteria are not met, the transaction does not meet the criteria for sale treatment and is accounted for as an on-balance sheet secured borrowing. If a securitization qualifies as a sale, we assess whether Sallie Mae is the primary beneficiary of the securitization trust and thus required to consolidate the trust. We are considered the primary beneficiary if we have both: (i) the power to direct the activities of the VIE that most significantly impact the VIE's economic performance; and (ii) the obligation to absorb losses or receive benefits of the entity that could potentially be significant to the VIE. As there is not a bright-line test for determining significance, the assessment of who has the power to significantly direct the activities of the VIE, and who has the obligation to absorb losses or receive benefits material to the VIE, can be qualitative and judgmental in nature. If we are determined to be the primary beneficiary, then no gain or loss is recognized on the transaction.

Irrespective of whether a securitization receives sale or on-balance sheet treatment, our continuing involvement with our securitization trusts is generally limited to:

- Owning the equity certificates of certain trusts;
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- The servicing of the student loan assets within the securitization trusts, on both a pre- and post-default basis;
- Our acting as administrator for the securitization transactions we sponsored;
- · Our responsibilities relative to representation and warranty violations; and
- The option to exercise the clean-up call and purchase the student loans from the trust when the pool balance is 10 percent or less of the original pool balance.

In 2022 and 2021, we executed several secured financing transactions. Based upon our relationships with these securitizations, we believe the consolidation assessment is straightforward. We consolidated our secured financing transactions because either we did not meet the accounting criterion for sales treatment or we determined we were the primary beneficiary of the VIE because we retained (i) the residual interest in the securitization and therefore had the obligation to absorb losses or receive benefits of the entity that could potentially be significant to the VIE, as well as (ii) the power to direct the activities of the VIE in our role as servicer.

The investors in our securitization trusts have no recourse to our other assets should there be a failure of the trust to pay when due. Generally, the only recourse the securitization trusts have to us is in the event we breach a seller representation or warranty or our duties as master servicer and servicer, in which event we are obligated to repurchase the related loans from the trust.

In 2022 and 2021, we also closed several loan sales and securitization transactions that were not consolidated on our balance sheet due to the transaction having met the criteria for sales treatment, for which Sallie Mae is not the primary beneficiary. In these transactions, we remove loans from our consolidated balance sheet and recognize any assets retained and liabilities assumed at fair value, and record a gain or loss on the transferred loans. Our continuing involvement in these securitization transactions mainly consists of acting as the primary servicer and holding certain retained interests. We provide additional information regarding these types of activities in Note 12, "Borrowings — Unconsolidated VIEs."

# **Derivative Accounting**

We account for our derivatives, consisting of interest rate swaps, at fair value on the consolidated balance sheets as either an asset or liability. Derivative positions are recorded as net positions by counterparty based on master netting arrangements (see Note 13, "Derivative Financial Instruments"), exclusive of accrued interest and cash collateral held or pledged. The Dodd-Frank Wall Street Reform and Consumer Protection Act of 2010 (the "Dodd-Frank Act") requires all standardized derivatives, including most interest rate swaps, to be submitted for clearing to central counterparties to reduce counterparty risk. Two of the central counterparties we use are the Chicago Mercantile Exchange (the "CME") and the London Clearing House (the "LCH"). All variation margin payments on derivatives cleared through the CME and LCH are accounted for as legal settlement. As of December 31, 2022, \$2.6 billion notional of our derivative contracts were cleared on the CME and \$0.2 billion were cleared on the LCH. The derivative contracts cleared through the CME and LCH represent 92.2 percent and 7.8 percent, respectively, of our total notional derivative contracts of \$2.8 billion at December 31, 2022.

For derivatives cleared through the CME and LCH, the net gain (loss) position includes the variation margin amounts as settlement of the derivative and not collateral against the fair value of the derivative. The amount of variation margin included as settlement as of December 31, 2022 was \$(58) million and \$(7) million for the CME and LCH, respectively. Changes in fair value for derivatives not designated as hedging instruments are presented as realized gains (losses).

We determine the fair value for our derivative contracts primarily using pricing models that consider current market conditions and the contractual terms of the derivative contracts. These pricing models consider interest rates, time value, forward interest rate curves, and volatility factors. Inputs are generally from active financial markets.

The accounting for derivative instruments requires that every derivative instrument, including certain derivative instruments embedded in other contracts, be recorded on the balance sheet as either an asset or liability measured at fair value. Our derivative instruments are classified and accounted for by us as fair value hedges, cash flow hedges, and trading hedges.

Each derivative is designated to a specific (or pool of) liability(ies) on the consolidated balance sheets, and is designated as either a "fair value" hedge or a "cash flow" hedge. Fair value hedges are designed to hedge our exposure to the changes in fair value of a fixed-rate liability. For effective fair value hedges, both the hedge and the hedged item (for the risk being hedged) are recorded at fair value with any difference reflecting ineffectiveness recorded immediately in the consolidated statements of income. Cash flow hedges are designed to hedge our exposure to variability in cash flows related to variable-rate deposits. The assessment of the hedge's effectiveness is performed at inception and on an

ongoing basis, using regression testing. For hedges of a pool of liabilities, tests are performed to demonstrate the similarity of individual instruments of the pool. When it is determined that a derivative is not currently an effective hedge, ineffectiveness is recognized for the full change in fair value of the derivative with no offsetting amount from the hedged item since the last time it was effective. If it is also determined the hedge will not be effective in the future, we discontinue the hedge accounting prospectively and begin amortization of any basis adjustments that exist related to the hedge item.

On March 12, 2020, the FASB issued ASU No. 2020-04, "Reference Rate Reform ("Topic 848"): Facilitation of the Effects of Reference Rate Reform on Financial Reporting." On January 7, 2021, the FASB issued ASU No. 2021-01, "Reference Rate Reform ("Topic 848"): Scope" that clarified the scope of Topic 848. Topic 848 contains temporary optional expedients and exceptions for applying GAAP to contract modifications, hedging relationships, and other transactions affected by reference rate reform.

Our derivative portfolio is made up of interest rate swaps that are centrally cleared through either the CME or the LCH. On October 16, 2020, both the CME and the LCH changed the price alignment interest and discount rate applied when valuing these transactions to the Secured Overnight Financing rate ("SOFR"). The ISDA 2020 LIBOR Fallbacks Protocol (the "ISDA Fallback Protocol") was made available for adherence on October 23, 2020, with an effective date of January 25, 2021. Once adhered to by both counterparties in a bilateral relationship and the effective date is reached, the ISDA Fallback Protocol represents a change to the contractual terms of derivatives governed by each respective ISDA agreement between the Company and a derivative counterparty. We have elected the option provided in Topic 848 to not reassess previous accounting determinations as well as the option to not dedesignate a hedging relationship due to a current or future change in a critical or contractual term related to reference rate reform, including changes in the discount rate.

As our liabilities may begin to use alternatives to LIBOR before LIBOR is no longer published, for cash flow hedges of forecasted LIBOR based payments, we have elected the expedient offered in Topic 848 to disregard the potential change in the designated hedged interest rate risk that may occur because of reference rate reform when we assesses whether the hedged forecasted transactions are probable, in accordance with the requirements of "Derivatives and Hedging" Topic 815. We have also elected the expedient provided by Topic 848 to assume the reference rate will not be replaced for the remainder of the hedging relationship when assessing hedge effectiveness.

Topic 848 allows for different elections to be made at different points in time. We intend to reassess our elections of optional expedients and exceptions included within Topic 848 when changes or additions are necessary.

#### Stock-Based Compensation

We recognize stock-based compensation cost in our consolidated statements of income using the fair value method. Under this method, we determine the fair value of the stock-based compensation at the time of the grant and recognize the resulting compensation expense over the vesting period of the stock-based grant. We do not apply a forfeiture rate to our stock-based compensation expense, but rather record forfeitures when they occur. We record all excess tax benefits/ deficiencies related to the settlement of employee stock-based compensation to the income tax expense line item on our consolidated statements of income.

#### **Restructuring Activities**

From time to time we implement plans to restructure our business. During the third quarter of 2020, we initiated a restructuring program to reduce costs and improve operating efficiencies by better aligning our organizational structure with our new corporate strategic imperatives. In conjunction with these restructuring plans, involuntary benefit arrangements, and certain other costs that are incremental and incurred as a direct result of our restructuring plans, are classified as restructuring expenses in the accompanying consolidated statements of income. Restructuring expenses of \$26 million were recorded in the year ended December 31, 2020. Of that total, \$20 million related to severance benefits and \$6 million related to other related costs, primarily legal and consulting fees. We recorded \$1 million in additional restructuring expenses in the year ended December 31, 2021.

We sponsor employee severance plans that provide severance benefits in the event of termination of our full-time employees and part-time employees who work at least 24 hours per week. The severance plans establish specified benefits based on base salary, job level immediately preceding termination, and years of service upon termination of employment due to involuntary termination or a job abolishment, as defined in the severance plans. The benefits payable under the severance plans relate to past service. Accordingly, we recognize severance costs to be paid pursuant to the severance plans when payment of such benefits is probable and reasonably estimable. Such benefits, including severance pay calculated based on the severance plan, medical and dental benefits, outplacement services, and continuation pay, were incurred during the year ended December 31, 2020, as a direct result of our restructuring initiative.

Accordingly, such costs are classified as restructuring expenses in the accompanying consolidated statements of income. We finalized this restructuring plan in 2020.

# Income Taxes

We account for income taxes under the asset and liability approach, which requires the recognition of deferred tax liabilities and assets for the expected future tax consequences of temporary differences between the carrying amounts and tax basis of our assets and liabilities. To the extent tax laws change, deferred tax assets and liabilities are adjusted in the period that the tax change is enacted.

"Income tax expense (benefit)" includes (i) deferred tax expense (benefit), which represents the net change in the deferred tax asset or liability balance during the year when applicable, and (ii) current tax expense (benefit), which represents the amount of tax currently payable to or receivable from a tax authority plus amounts accrued for unrecognized tax benefits. Income tax expense (benefit) excludes the tax effects related to adjustments recorded in equity.

An uncertain tax position is recognized only if it is more likely than not to be sustained upon examination based on the technical merits of the position. The amount of tax benefit recognized in the consolidated financial statements is the largest amount of benefit that is more than 50 percent likely of being sustained upon ultimate settlement of the uncertain tax position. We recognize interest and penalties related to unrecognized tax benefits in income tax expense (benefit).

In connection with the Spin-Off, we recorded a liability related to uncertain tax positions of \$27 million for which we are indemnified by Navient. If there is an adjustment to the indemnified uncertain tax liability, an offsetting adjustment to the indemnification receivable will be recorded as pre-tax adjustment to other income in the income statement.

As of the date of the Spin-Off on April 30, 2014, we recorded liabilities related to deferred taxes and uncertain tax positions and an indemnification receivable of \$291 million. As of December 31, 2022, with respect to those amounts recorded at the Spin-Off, the remaining liability balance is \$3 million (related to uncertain tax positions) and the remaining indemnification receivable balance is \$3 million (related to uncertain tax positions).

# 3. Cash and Cash Equivalents

As of December 31, 2022, cash and cash equivalents include cash due from the FRB of \$4.6 billion and cash due from depository institutions of \$63 million. As of December 31, 2021, cash and cash equivalents include cash due from the FRB of \$4.3 billion and cash due from depository institutions of \$75 million. As of December 31, 2022 and 2021, we had no outstanding cash equivalents.

The FRB Term Deposit Facility program is used to facilitate the conduct of monetary policy by providing a tool that may be used to manage the aggregate quantity of reserve balances held by depository institutions. Under this program, the FRB accepts deposits for a stated maturity at a rate of interest determined via auction. The funds are removed from the accounts of participating institutions for the life of the term deposit. We did not participate in these auctions in 2022 or 2021, resulting in no interest reported. As of December 31, 2022 and 2021, no funds were on deposit with the FRB under this program.

### 4. Investments

#### Trading Investments

We periodically sell Private Education Loans through securitization transactions where we were required to retain a five percent vertical risk retention interest (i.e., five percent of each class issued in the securitizations). We classify those vertical risk retention interests related to the transactions as available-for-sale investments, except for the interest in the residual classes, which we classify as trading investments recorded at fair value with changes recorded through earnings.

In the third quarter of 2022, we invested \$5 million in a debt security classified as a trading investment and recorded the initial investment at cost. The investment will subsequently be measured at fair value with changes in market value recorded through earnings.

At December 31, 2022 and 2021, we had \$56 million and \$37 million, respectively, classified as trading investments.

# Available-for-Sale Investments

The amortized cost and fair value of securities available for sale are as follows:

| As of December 31, 2022<br>(dollars in thousands)       | Amortized<br>Cost | Allowance<br>for credit<br>losses <sup>(1)</sup> | Gross<br>Unrealized<br>Gains | Gross<br>Unrealized<br>Losses | Estimated<br>Fair Value |
|---|-------------------|--|------------------------------|-------------------------------|-------------------------|
| Available for sale:                                     |                   |  |                              |                               |                         |
| Mortgage-backed securities                              | \$ 389,067        | \$ —   | \$2                          | \$ (68,705)                   | \$ 320,364              |
| Utah Housing Corporation bonds                          | 3,584             | _  | _                            | (357)                         | 3,227                   |
| U.S. government-sponsored<br>enterprises and Treasuries | 1,804,726         | _  | _                            | (115,416)                     | 1,689,310               |
| Other securities  | 356,955           | _  | 33                           | (27,800)                      | 329,188                 |
| Total   | \$ 2,554,332      | \$ —   | \$ 35                        | \$ (212,278)                  | \$ 2,342,089            |

| As of December 31, 2021<br>(dollars in thousands)       | A    | Amortized<br>Cost |    | owance<br>r credit<br>sses <sup>(1)</sup> | U  | Gross<br>nrealized<br>Gains | Gross<br>Unrealized<br>Losses |          |    | Estimated<br>Fair Value |
|---|------|-------------------|----|---|----|-----------------------------|-------------------------------|----------|----|-------------------------|
| Available for sale:                                     |      |                   |    |   |    |                             |                               |          |    |                         |
| Mortgage-backed securities                              | \$   | 376,313           | \$ | _   | \$ | 1,857                       | \$                            | (7,073)  | \$ | 371,097                 |
| Utah Housing Corporation bonds                          |      | 6,943             |    | —   |    | 18                          |                               | _        |    | 6,961                   |
| U.S. government-sponsored<br>enterprises and Treasuries |      | 1,958,943         |    | _   |    | 603                         |                               | (11,893) |    | 1,947,653               |
| Other securities  |      | 193,369           |    | _   |    | 439                         |                               | (1,563)  |    | 192,245                 |
| Total   | \$ 2 | 2,535,568         | \$ |   | \$ | 2,917                       | \$                            | (20,529) | \$ | 2,517,956               |

<sup>(1)</sup> Represents the amount of impairment that has resulted from credit-related factors and that was recognized in the consolidated balance sheets (as a credit loss expense on available-for-sale securities). The amount excludes unrealized losses related to non-credit factors.

# 4. Investments (Continued)

The following table summarizes the amount of gross unrealized losses for our available-for-sale securities and the estimated fair value for securities having gross unrealized loss positions, categorized by length of time the securities have been in an unrealized loss position:

|  | Less than 12 months |  |    |           | 12 months or more |           |                         |           | Total                         |           |                         |           |
|--|---------------------|--|----|-----------|-------------------|-----------|-------------------------|-----------|-------------------------------|-----------|-------------------------|-----------|
| As of December 31,<br>(dollars in thousands)         | _                   | Gross<br>Jnrealized Estimated<br>Losses Fair Value |    | U         |                   |           | Estimated<br>Fair Value |           | Gross<br>Unrealized<br>Losses |           | Estimated<br>Fair Value |           |
| 2022:  |                     |  |    |           |                   |           |                         |           |                               |           |                         |           |
| Mortgage-backed securities                           | \$                  | (13,956)   | \$ | 99,598    | \$                | (54,749)  | \$                      | 220,576   | \$                            | (68,705)  | \$                      | 320,174   |
| Utah Housing Corporation bonds                       |                     | (357)  |    | 3,227     |                   | _         |                         | _         |                               | (357)     |                         | 3,227     |
| U.S. government-sponsored enterprises and Treasuries |                     | (28,128)   |    | 689,300   |                   | (87,288)  |                         | 1,000,010 |                               | (115,416) |                         | 1,689,310 |
| Other securities                                     |                     | (15,852)   |    | 232,546   |                   | (11,948)  |                         | 92,883    |                               | (27,800)  |                         | 325,429   |
| Total  | \$                  | (58,293)   | \$ | 1,024,671 | \$                | (153,985) | \$                      | 1,313,469 | \$                            | (212,278) | \$                      | 2,338,140 |
| 2021:  |                     |  |    |           |                   |           |                         |           |                               |           |                         |           |
| Mortgage-backed securities                           | \$                  | (5,534)  | \$ | 261,404   | \$                | (1,540)   | \$                      | 36,587    | \$                            | (7,074)   | \$                      | 297,991   |
| Utah Housing Corporation bonds                       |                     | _  |    | _         |                   | _         |                         | _         |                               |           |                         | _         |
| U.S. government-sponsored enterprises and Treasuries |                     | (11,892)   |    | 1,199,367 |                   | _         |                         | _         |                               | (11,892)  |                         | 1,199,367 |
| Other securities                                     |                     | (1,563)  |    | 132,884   |                   | _         |                         |           |                               | (1,563)   |                         | 132,884   |
| Total  | \$                  | (18,989)   | \$ | 1,593,655 | \$                | (1,540)   | \$                      | 36,587    | \$                            | (20,529)  | \$                      | 1,630,242 |

As of December 31, 2022 and 2021, 191 of 194 and 60 of 180, respectively, of our available-for-sale securities were in an unrealized loss position.

## Impairment

For available-for-sale securities in an unrealized loss position, we first assess whether we intend to sell, or it is more likely than not that we will be required to sell, the security before recovery of its amortized cost basis. If either of these criteria is met, the security's amortized cost basis is written down to fair value through income. For securities in an unrealized loss position that do not meet these criteria, we evaluate whether the decline in fair value has resulted from credit loss or other factors. In making this assessment, we consider the extent to which fair value is less than amortized cost, any changes to the rating of the security by a rating agency, adverse conditions specifically related to the security, as well as any guarantees (e.g., guarantees by the U.S. Government) that may be applicable to the security. If this assessment indicates a credit loss exists, the credit-related portion of the loss is recorded as an allowance for losses on the security.

Our investment portfolio contains mortgage-backed securities issued by Ginnie Mae, Fannie Mae, and Freddie Mac, as well as Utah Housing Corporation bonds. We own these securities to meet our requirements under the Community Reinvestment Act ("CRA"). We also invest in other U.S. government-sponsored enterprise securities issued by the Federal Home Loan Banks, Freddie Mac, and the Federal Farm Credit Bank. Our mortgage-backed securities that were issued under Ginnie Mae programs carry a full faith and credit guarantee from the U.S. Government. The remaining mortgage-backed securities in a net loss position carry a principal and interest guarantee by Fannie Mae or Freddie Mac, respectively. Our Treasury and other U.S. government-sponsored enterprise bonds are rated Aaa by Moody's Investors Service or AA+ by Standard and Poor's. The decline in value from December 31, 2021 to December 31, 2022 was driven by the current interest rate environment and is not credit-related. We have the intent and ability to hold these bonds for a period of time sufficient for the market price to recover to at least the adjusted amortized cost of the security. Based on this qualitative analysis, we have determined that no credit impairment exists.

We periodically sell Private Education Loans through securitization transactions where we are required to retain a five percent vertical risk retention interest. We classify the non-residual vertical risk retention interests as available-for-sale investments. We have the intent and ability to hold each of these bonds for a period of time sufficient for the market price to recover to at least the adjusted amortized cost of the security. We expect to receive all contractual cash flows related to these investments and do not consider a credit impairment to exist.

# 4. Investments (Continued)

As of December 31, 2022, the amortized cost and fair value of securities, by contractual maturities, are summarized below. Contractual maturities versus actual maturities may differ due to the effect of prepayments.

| As of December 31, 2022<br>Year of Maturity<br>(Dollars in thousands) | А    | mortized<br>Cost | Estimated<br>Fair Value |
|---|------|------------------|-------------------------|
| 2023  | \$   | 162,526          | \$ 159,078              |
| 2024  |      | 697,970          | 663,206                 |
| 2025  |      | 297,822          | 283,197                 |
| 2026  |      | 548,199          | 489,551                 |
| 2027  |      | 98,210           | 94,277                  |
| 2038  |      | 71               | 73                      |
| 2039  |      | 740              | 731                     |
| 2042  |      | 2,699            | 2,331                   |
| 2043  |      | 4,573            | 4,096                   |
| 2044  |      | 5,464            | 5,012                   |
| 2045  |      | 5,520            | 4,912                   |
| 2046  |      | 8,110            | 7,151                   |
| 2047  |      | 8,470            | 7,502                   |
| 2048  |      | 2,149            | 2,070                   |
| 2049  |      | 16,482           | 14,645                  |
| 2050  |      | 117,659          | 94,680                  |
| 2051  |      | 163,803          | 130,870                 |
| 2052  |      | 56,910           | 49,518                  |
| 2053  |      | 111,518          | 100,258                 |
| 2054  |      | 88,335           | 79,101                  |
| 2055  |      | 102,497          | 96,290                  |
| 2058  |      | 54,605           | 53,540                  |
| Total   | \$ 2 | 2,554,332        | \$ 2,342,089            |

Some of the mortgage-backed securities and a portion of the government securities have been pledged to the FRB as collateral against any advances and accrued interest under the Primary Credit lending program sponsored by the FRB. We had \$547 million and \$888 million par value of securities pledged to this borrowing facility at December 31, 2022 and 2021, respectively, as discussed further in Note 12, "Borrowings."

## Other Investments

## Investments in Non-Marketable Securities

We hold investments in non-marketable securities and account for these investments at cost, less impairment, plus or minus observable price changes of identical or similar securities of the same issuer. Changes in market value are recorded through earnings. Because these are non-marketable securities, we use observable price changes of identical or similar securities of the same issuer, or when observable prices are not available, use market data of similar entities, in determining any changes in the value of the securities. In the second quarter of 2021, we funded an additional investment, as part of a larger equity raise, in an issuer whose equity securities we purchased in the past. We used the valuation associated with the more recent equity raise to adjust the valuation of our previous investments, and, as a result, recorded a gain of \$35 million on our earlier equity securities investments. This gain was recorded in "gains (losses) on securities, net" in the consolidated statements of income in 2021. In the fourth quarter of 2022, we determined that our investment in these non-marketable equity securities was impaired. As such, we wrote down the value based upon an estimate of the value of these securities and recorded a loss of \$60 million in "gains (losses) on securities, net" in the consolidated

# 4. Investments (Continued)

statements of income in 2022. At December 31, 2022 and December 31, 2021, our total investment in the non-marketable securities of this issuer was \$8 million and \$69 million, respectively.

# Low Income Housing Tax Credit Investments

We invest in affordable housing projects that qualify for the LIHTC, which is designed to promote private development of low income housing. We recognized \$9 million, \$7 million, and \$6 million of tax credits and other tax benefits associated with investments in affordable housing projects within income tax expense for the years ended December 31, 2022, 2021, and 2020, respectively. The amount of amortization of such investments reported in income tax expense was \$7 million, \$6 million, and \$5 million for the years ended December 31, 2022, 2021, and 2020, respectively. Total carrying value of the LIHTC investments was \$80 million at December 31, 2022 and \$68 million at December 31, 2021. We are periodically required to provide additional financial support during the investment period. Our liability for these unfunded commitments was \$46 million at December 31, 2022 and \$30 million at December 31, 2021.

# 5. Loans Held for Investment

Loans held for investment consist of Private Education Loans, FFELP Loans, and Credit Cards. We use "Personal Loans" to mean those unsecured loans to individuals that may be used for non-educational purposes. We sold our entire Personal Loan portfolio in the third quarter of 2020. At September 30, 2022, we transferred our Credit Card portfolio to loans held for sale because we plan to sell our Credit Card portfolio. For additional information, see Note 6, "Loans Held for Sale."

Our Private Education Loans are made largely to bridge the gap between the cost of higher education and the amount funded through financial aid, government loans, and customers' resources. Private Education Loans bear the full credit risk of the customer. We manage this risk through risk-performance underwriting strategies and qualified cosigners. Private Education Loans may be fixed-rate or may carry a variable interest rate indexed to LIBOR, the London interbank offered rate, or SOFR, the Secured Overnight Financing Rate. As of December 31, 2022 and 2021, 45 percent and 52 percent, respectively, of all of our Private Education Loans were indexed to LIBOR or SOFR. We provide incentives for customers to include a cosigner on the loan, and the vast majority of Private Education Loans in our portfolio are cosigned. We also encourage customers to make payments while in school.

FFELP Loans are insured as to their principal and accrued interest in the event of default, subject to a risk-sharing level based on the date of loan disbursement. These insurance obligations are supported by contractual rights against the United States. For loans disbursed on or after July 1, 2006, we receive 97 percent reimbursement on all qualifying claims. For loans disbursed after October 1, 1993, and before July 1, 2006, we receive 98 percent reimbursement on all qualifying claims. For loans disbursed prior to October 1, 1993, we receive 100 percent reimbursement on all qualifying claims.

In the third quarter of 2020, we sold our entire Personal Loan portfolio, including \$697 million of principal and \$7 million in accrued interest, which resulted in a \$43 million reduction to our provision for credit losses in that period.

In 2020, we recognized \$238 million in gains from the sale of approximately \$3.1 billion of our Private Education Loans, including \$2.9 billion of principal and \$199 million in capitalized interest, to unaffiliated third parties. In 2021, we recognized \$548 million in gains from the sale of approximately \$4.24 billion of our Private Education Loans, including \$3.98 billion of principal and \$264 million in capitalized interest, to unaffiliated third parties. In 2022, we recognized \$328 million in gains from the sale of approximately \$3.34 billion of our Private Education Loans, including \$3.13 billion of principal and \$217 million in capitalized interest, to unaffiliated third parties. There were VIEs created in the execution of certain of these loan sales; however, based on our consolidation analysis, we are not the primary beneficiary of these VIEs. These transactions qualified for sale treatment and removed the balance of the loans from our balance sheet on the respective settlement dates. We remained the servicer of these loans pursuant to applicable servicing agreements executed in connection with the sales. For additional information, see Note 12, "Borrowings - Unconsolidated VIEs."

Loans held for investment are summarized as follows:

| As of December 31,   |                  |                  |
|--|------------------|------------------|
| (dollars in thousands)   | 2022             | 2021             |
| Private Education Loans:                                       |                  |                  |
| Fixed-rate   | \$<br>11,108,079 | \$<br>9,920,547  |
| Variable-rate  | <br>9,195,609    | 10,796,316       |
| Total Private Education Loans, gross                           | 20,303,688       | 20,716,863       |
| Deferred origination costs and unamortized premium/ (discount) | 69,656           | 67,488           |
| Allowance for credit losses                                    | <br>(1,353,631)  | (1,158,977)      |
| Total Private Education Loans, net                             | 19,019,713       | 19,625,374       |
|  |                  |                  |
| FFELP Loans  | 609,050          | 695,216          |
| Deferred origination costs and unamortized premium/ (discount) | 1,549            | 1,815            |
| Allowance for credit losses                                    | <br>(3,444)      | (4,077)          |
| Total FFELP Loans, net   | 607,155          | 692,954          |
|  |                  |                  |
| Credit Cards (fixed-rate)                                      | —                | 25,014           |
| Deferred origination costs and unamortized premium/ (discount) | _                | 222              |
| Allowance for credit losses                                    | <br>_            | (2,281)          |
| Total Credit Cards, net  | <br>             | 22,955           |
| Loans held for investment, net                                 | \$<br>19,626,868 | \$<br>20,341,283 |

The estimated weighted average life of education loans in our portfolio was approximately 5.0 years and 4.7 years at December 31, 2022 and 2021, respectively.

The average balance and the respective weighted average interest rates of loans in our portfolio are summarized as follows:

|  | 2022               | 2                                       | 202                | 1                                       | 202                | 0                                       |
|--|--------------------|---|--------------------|---|--------------------|---|
| Years ended December 31,<br>(dollars in thousands) | Average<br>Balance | Weighted<br>Average<br>Interest<br>Rate | Average<br>Balance | Weighted<br>Average<br>Interest<br>Rate | Average<br>Balance | Weighted<br>Average<br>Interest<br>Rate |
| Private Education Loans                            | \$ 20,576,737      | 9.14 %                                  | \$ 20,968,061      | 8.25 %                                  | \$ 22,426,216      | 8.42 %                                  |
| FFELP Loans  | 662,194            | 4.62                                    | 718,186            | 3.43                                    | 757,953            | 3.76                                    |
| Personal Loans                                     | _                  | _                                       |                    | _                                       | 582,552            | 12.43                                   |
| Credit Cards                                       |                    | _                                       | 14,982             | 4.67                                    | 9,390              | (6.04)                                  |
| Total portfolio                                    | \$ 21,238,931      |   | \$ 21,701,229      |   | \$ 23,776,111      |   |

### Certain Collection Tools - Private Education Loans

We adjust the terms of loans for certain borrowers when we believe such changes will help our customers manage their student loan obligations and achieve better student outcomes, and increase the collectability of the loan. These changes generally take the form of a temporary forbearance of payments, a temporary interest rate reduction, a temporary interest rate reduction with a permanent extension of the loan term, and/or a short-term extended repayment alternative. Forbearance is granted prospectively for borrowers who are current in their payments and may be granted retroactively for certain delinquent borrowers.

Forbearance allows a borrower to not make scheduled payments for a specified period of time. Using forbearance extends the original term of the loan by the term of forbearance taken. Forbearance does not grant any reduction in the total principal or interest repayment obligation. While a loan is in forbearance status, interest continues to accrue and is capitalized (added to principal) at the end of the forbearance. Interest will not capitalize at the end of certain types of forbearance, such as disaster forbearance, however.

We grant forbearance through our servicing centers to borrowers who are current in their payments and through our collections centers to certain borrowers who are delinquent. Our forbearance policies and practices vary depending upon whether a borrower is current or delinquent at the time forbearance is requested, generally with stricter payment requirements for delinquent borrowers. We view the population of borrowers that use forbearance positively because the borrowers are either proactively reaching out to us to obtain assistance in managing their obligations or are working with our collections center to bring their loans current.

Forbearance may be granted through our servicing centers to customers who are exiting their grace period, and to other customers who are current in their payments, to provide temporary payment relief. In these circumstances, a customer's loan is placed into a forbearance status in limited monthly increments and is reflected in the forbearance status at month-end during this time. At the end of the forbearance period, the customer will enter repayment status as current and is expected to begin making scheduled monthly payments.

Forbearance may also be granted through our collections centers to customers who are delinquent in their payments. If specific payment requirements are met, the forbearance can cure the delinquency and the customer is returned to a current repayment status. Forbearance as a collection tool is used most effectively when applying historical experience and our judgment to a customer's unique situation. We leverage updated customer information and other decision support tools to best determine who will be granted forbearance based on our expectations as to a customer's ability and willingness to repay their obligation. This strategy is aimed at assisting customers while mitigating the risks of delinquency and default as well as encouraging resolution of delinquent loans. In most instances, we require one payment, as an indication of a customer's willingness and ability to repay, before granting forbearance to delinquent borrowers.

Historically, we have utilized disaster forbearance to assist borrowers affected by material events, typically federallydeclared disasters, including hurricanes, wildfires, floods, and the COVID-19 pandemic. We typically grant disaster forbearance to affected borrowers in increments of up to three months at a time, but the disaster forbearance granted generally does not apply toward the 12-month forbearance limit described below.

During COVID-19, our customers experienced higher levels of financial hardship, which initially led to higher levels of forbearance. We expect for some customers financial hardship may lead to higher levels of delinquencies and defaults in the future, as borrowers who had received disaster forbearance from us re-enter repayment status. Beginning in June 2021, we stopped granting disaster forbearance in response to the COVID-19 pandemic. As borrowers in the various delinquency buckets exited disaster forbearance and began to enter repayment, we experienced elevated levels of losses on this segment of our customers.

Management continually monitors our credit administration practices and may periodically modify these practices based upon performance, industry conventions, and/or regulatory feedback. In light of these considerations, we previously announced certain planned changes to our credit administration practices, including the imposition of limits on the number of forbearance months granted consecutively and the number of times certain extended or reduced repayment alternatives may be granted. Prior to implementation of the previously announced changes, borrowers could receive consecutive forbearance grants without intervening payments of principal and interest, if they satisfied all eligibility requirements.

We commenced testing in October 2019 for some of the previously announced planned changes on a very small percentage of our total portfolio and in March 2020 we began to expand the number of borrowers who would be subject to the new credit administration practices. However, due to the COVID-19 pandemic, in April 2020 we postponed our efforts so that we could be more flexible in dealing with our customers' financial hardship. In October 2020, we re-initiated a

multi-phased deployment of certain previously announced credit administration practices changes. In October 2021, we announced additional planned changes to our credit administration practices, which we implemented in December 2021.

Currently, we generally grant forbearance in increments of one to two months at a time, for up to 12 months over the life of the loan, although disaster forbearance and certain assistance we grant to borrowers who are still in school do not apply toward the 12-month limit. We also currently require 12 months of positive payment performance by a borrower (meaning the borrower must make payment in a cumulative amount equivalent to 12 monthly required payments under the loan) between successive grants of forbearance and between forbearance grants and certain other repayment alternatives. This required period of positive payment performance does not apply, however, to forbearances granted during the first six months following a borrower's grace period and is not required for a borrower to receive a contractual interest rate reduction. In addition, we currently limit the participation of delinquent borrowers in certain short-term extended or interest-only repayment alternatives to once in 12 months and twice in five years. We also now count the number of months a borrower receives a short-term extended repayment alternative toward the 12-month forbearance limit described above.

We also offer rate and term modifications to customers experiencing more severe hardship. Currently, we temporarily reduce the contractual interest rate on a loan to 4 percent for a two-year period and, in the vast majority of cases, permanently extend the final maturity date of the loan. As part of demonstrating the ability and willingness to pay, the customer must make three consecutive monthly payments at the reduced payment to qualify for the program. The combination of the rate reduction and maturity extension helps reduce the monthly payment due from the borrower and increases the likelihood the borrower will remain current during the interest rate modification period as well as when the loan returns to its original contractual interest rate. We currently limit the granting of a permanent extension of the final maturity date of the loan under our loan modification program to one time over the life of the loan. We also currently permit two consecutive rate reductions to 4.0 percent so long as the borrower qualifies and makes three consecutive monthly payments at the reduced payment in connection with each rate reduction. We currently require 12 months of positive payment performance after the interest rate adjusts upward to its previous rate (at the end of the rate reduction periods) before the borrower may be eligible for a forbearance or certain other repayment alternatives, however. We also now limit the number of interest rate reductions to twice over the life of the loan.

While there are limitations to our estimate of the future impact of the various credit administration practices changes we have implemented, we expect that the credit administration practices described above, including the changes we implemented in 2021, will accelerate periodic defaults and will increase periodic defaults in our Private Education Loan held for investment portfolio. For 2021, we increased our allowance for credit losses as a result of the new credit administration practices. In the fourth quarter of 2022, we further increased our allowance for credit losses to reflect higher expected future periodic defaults in both the near term (reasonable and supportable period) and long term. This change reflects our estimate that the elevated default rates experienced in the latter half of 2022 will continue into 2023 and then decline over time. Among the measures that we have implemented and may modify further and expect may partly offset or moderate any acceleration of or increase in defaults will be greater focus on the risk assessment process to ensure borrowers are mapped to the appropriate program, better utilization of existing loss mitigation programs (e.g., Graduated Repayment Period program ("GRP") and rate modifications), the use of a program offering short-term payment reductions (permitting interest-only payments for up to six months) for certain early-stage delinquencies, and implementation of potential new risk mitigation and collection strategies.

The full impact of these changes to our collections practices described above will only be realized over the long term. When we calculated the allowance for credit losses under CECL at December 31, 2022, our loan loss reserves were significantly affected because we expect the life of loan defaults on our overall Private Education Loan portfolio to increase, in part as a result of the changes to our credit administration practices described above. We expect to learn more about how our borrowers are reacting to these changes to our credit administration practices and, as we analyze such reactions, we will continue to refine our estimates of the impact of those changes on our allowance for credit losses.

As discussed above, we will continue to monitor our credit administration practices and may modify them further from time to time based upon performance, industry conventions, and/or regulatory feedback.

The period of delinquency for loans is based on the number of days scheduled payments are contractually past due. As of December 31, 2022 and 2021, we had \$135 million and \$80 million, respectively, of Private Education Loans held for investment and \$68 million and \$34 million, respectively, of FFELP Loans held for investment which were more than 90 days delinquent that continue to accrue interest. At December 31, 2022 and 2021, we had no loans in nonaccrual status.

#### Borrower-in-Custody Arrangements

We maintain Borrower-in-Custody arrangements with the FRB. Under these arrangements, we can pledge FFELP Loans or Private Education Loans to the FRB to secure any advances and accrued interest generated under the Primary Credit program at the FRB. As of December 31, 2022 and 2021, we had \$2.7 billion and \$2.9 billion, respectively, of

Private Education Loans pledged to this borrowing facility, as discussed further in Note 12, "Borrowings." We did not have any FFELP Loans pledged at December 31, 2022 or 2021.

# Loans Held for Investment by Region

At December 31, 2022 and 2021, 43.1 percent and 38.4 percent, respectively, of total education loans were concentrated in the following states:

| As of December 31, | 2022   | 2021   |
|--------------------|--------|--------|
| California         | 9.8 %  | 9.6 %  |
| New York           | 9.1    | 9.4    |
| Pennsylvania       | 7.4    | 7.8    |
| Texas              | 6.0    | 5.6    |
| New Jersey         | 5.8    | 6.0    |
| Florida            | 5.0    | _      |
|                    | 43.1 % | 38.4 % |
|                    |        |        |

No other state had a concentration of total education loans in excess of 5 percent of the aggregate outstanding education loans held for investment. (In 2021, the concentration of education loans in Florida was less than 5 percent.)

# 6. Loans Held for Sale

We had \$29 million in loans held for sale at December 31, 2022 and no loans held for sale at December 31, 2021. The balance at December 31, 2022 was comprised of our Credit Card loan portfolio. At September 30, 2022, we reversed \$2.4 million through the provisions for credit losses for the allowance related to these loans, when the loans were transferred from held for investment to held for sale. At September 30, 2022, we wrote down this loan portfolio to its estimated fair value through a charge-off to the allowance for credit losses of \$1.5 million.

# 7. Allowance for Credit Losses

Our provision for credit losses represents the periodic expense of maintaining an allowance sufficient to absorb lifetime expected credit losses in the held for investment loan portfolios. The evaluation of the allowance for credit losses is inherently subjective, as it requires material estimates that may be susceptible to significant changes. We believe the allowance for credit losses is appropriate to cover lifetime expected losses incurred in the loan portfolios. See Note 2, "Significant Accounting Policies — Allowance for Credit Losses, — Allowance for FFELP Loan Losses, — Allowance for Credit Card Loans - 2021 and 2020," for a more detailed discussion.

#### Allowance for Credit Losses Metrics

| Year Ended December 31, 2022<br>(dollars in thousands)   | <br>FFELP<br>Loans | Pri | vate Education<br>Loans | <br>Credit<br>Cards | <br>Total        |
|--|--------------------|-----|-------------------------|---------------------|------------------|
| Allowance for Credit Losses  |                    |     |                         |                     |                  |
| Beginning balance  | \$<br>4,077        | \$  | 1,158,977               | \$<br>2,281         | \$<br>1,165,335  |
| Transfer from unfunded commitment liability <sup>(1)</sup>   | _                  |     | 344,310                 | _                   | 344,310          |
| Provisions:  |                    |     |                         |                     |                  |
| Provision for current period   | (20)               |     | 410,254                 | 3,301               | 413,535          |
| Loan sale reduction to provision   | _                  |     | (174,231)               | _                   | (174,231         |
| Loans transferred to held-for-sale   | <br>_              |     | _                       | (2,372)             | (2,372           |
| Total provisions <sup>(2)</sup>  | (20)               |     | 236,023                 | 929                 | 236,932          |
| Net charge-offs:   |                    |     |                         |                     |                  |
| Charge-offs  | (613)              |     | (427,416)               | (3,215)             | (431,244         |
| Recoveries   | <br>_              |     | 41,737                  | 5                   | 41,742           |
| Net charge-offs  | <br>(613)          |     | (385,679)               | (3,210)             | (389,502         |
| Ending Balance   | \$<br>3,444        | \$  | 1,353,631               | \$<br>_             | \$<br>1,357,075  |
| Allowance <sup>(3)</sup> :   |                    |     |                         |                     |                  |
| Ending balance: collectively evaluated for impairment  | \$<br>3,444        | \$  | 1,353,631               | \$<br>_             | \$<br>1,357,075  |
| Loans <sup>(3)</sup> :   |                    |     |                         |                     |                  |
| Ending balance: collectively evaluated for impairment  | \$<br>609,050      | \$  | 20,303,688              | \$<br>—             | \$<br>20,912,738 |
| Accrued interest to be capitalized <sup>(3)</sup> :  |                    |     |                         |                     |                  |
| Ending balance: collectively evaluated for impairment  | \$<br>_            | \$  | 936,837                 | \$<br>_             | \$<br>936,837    |
| Net charge-offs as a percentage of average loans in repayment <sup>(4)</sup>   | 0.12 %             |     | 2.55 %                  | — %                 |                  |
| Allowance as a percentage of the ending total loan balance<br>and accrued interest to be capitalized   | 0.57 %             |     | 6.37 %                  | — %                 |                  |
| Allowance as a percentage of the ending loans in repayment<br>and accrued interest to be capitalized on loans in<br>repayment <sup>(4)</sup> | 0.76 %             |     | 8.76 %                  | — %                 |                  |
| Allowance coverage of net charge-offs  | 5.62               |     | 3.51                    | —                   |                  |
| Ending total loans, gross  | \$<br>609,050      | \$  | 20,303,688              | \$<br>_             |                  |
| Average loans in repayment <sup>(4)</sup>  | \$<br>517,139      | \$  | 15,103,123              | \$<br>—             |                  |
| Ending loans in repayment <sup>(4)</sup>   | \$<br>453,915      | \$  | 15,129,550              | \$<br>_             |                  |
| Accrued interest to be capitalized on loans in repayment <sup>(5)</sup>  | \$<br>_            | \$  | 324,384                 | \$<br>—             |                  |

<sup>(1)</sup> See Note 8, "Unfunded Loan Commitments," for a summary of the activity in the allowance for and balance of unfunded loan commitments, respectively.

(2) Below is a reconciliation of the provisions for credit losses reported in the consolidated statements of income. When a new loan commitment is made, we record the CECL allowance as a liability for unfunded loan commitments by recording a provision for credit losses. When the loan is funded, we transfer that liability to the allowance for credit losses.

| Consolidated Statements of Income<br>Provisions for Credit Losses Reconciliation |               |
|--|---------------|
| Year Ended December 31, 2022 (dollars in thousands)                              |               |
| Private Education Loan provisions for credit losses:                             |               |
| Provisions for loan losses   | \$<br>236,023 |
| Provisions for unfunded loan commitments   | <br>396,521   |
| Total Private Education Loan provisions for credit losses                        | <br>632,544   |
| Other impacts to the provisions for credit losses:                               |               |
| FFELP Loans  | (20)          |
| Credit Cards   | <br>929       |
| Total  | <br>909       |
| Provisions for credit losses reported in consolidated statements of income       | \$<br>633,453 |

<sup>(3)</sup> For the year ended December 31, 2022, there were no allowance for credit losses, loans, or accrued interest to be capitalized balances that were individually evaluated for impairment.

(4) Loans in repayment include loans on which borrowers are making interest only or fixed payments, as well as loans that have entered full principal and interest repayment status after any applicable grace period.

<sup>(5)</sup> Accrued interest to be capitalized on loans in repayment includes interest on loans that are in repayment but have not yet entered into full principal and interest repayment status after any applicable grace period (but, for purposes of the table, does not include the interest on those loans while they are in forbearance).

| Year Ended December 31, 2021<br>(dollars in thousands)   | FFELP<br>Loans | Pri | vate Education<br>Loans |     | Credit<br>Cards | Total            |
|--|----------------|-----|-------------------------|-----|-----------------|------------------|
| Allowance for Credit Losses  |                |     |                         |     |                 |                  |
| Beginning balance  | \$<br>4,378    | \$  | 1,355,844               | \$  | 1,501           | \$<br>1,361,723  |
| Transfer from unfunded commitment liability <sup>(1)</sup>   | —              |     | 301,655                 |     | —               | 301,655          |
| Provisions:  |                |     |                         |     |                 |                  |
| Provision for current period   | 20             |     | (233,852)               |     | 1,124           | (232,708)        |
| Loan sale reduction to provision   | _              |     | (66,460)                |     | _               | (66,460)         |
| Loans transferred to held-for-sale   | —              |     | 1,887                   |     | —               | 1,887            |
| Total provisions <sup>(2)</sup>  | <br>20         |     | (298,425)               |     | 1,124           | (297,281)        |
| Net charge-offs:   |                |     |                         |     |                 |                  |
| Charge-offs  | (321)          |     | (229,591)               |     | (356)           | (230,268)        |
| Recoveries   | —              |     | 29,494                  |     | 12              | 29,506           |
| Net charge-offs  | (321)          |     | (200,097)               |     | (344)           | (200,762)        |
| Ending Balance   | \$<br>4,077    | \$  | 1,158,977               | \$  | 2,281           | \$<br>1,165,335  |
| Allowance:   |                |     |                         |     |                 |                  |
| Ending balance: individually evaluated for impairment  | \$<br>_        | \$  | 47,712                  | \$  | _               | \$<br>47,712     |
| Ending balance: collectively evaluated for impairment  | \$<br>4,077    | \$  | 1,111,265               | \$  | 2,281           | \$<br>1,117,623  |
| Loans:   |                |     |                         |     |                 |                  |
| Ending balance: individually evaluated for impairment  | \$<br>_        | \$  | 1,057,665               | \$  |                 | \$<br>1,057,665  |
| Ending balance: collectively evaluated for impairment  | \$<br>695,216  | \$  | 19,659,198              | \$2 | 25,014          | \$<br>20,379,428 |
| Accrued interest to be capitalized:  |                |     |                         |     |                 |                  |
| Ending balance: individually evaluated for impairment  | \$<br>—        | \$  | _                       | \$  | —               | \$<br>           |
| Ending balance: collectively evaluated for impairment  | \$<br>_        | \$  | 947,391                 | \$  |                 | \$<br>947,391    |
| Net charge-offs as a percentage of average loans in repayment <sup>(3)</sup>   | 0.06 %         |     | 1.33 %                  |     | 2.24 %          |                  |
| Allowance as a percentage of the ending total loan balance and accrued interest to be capitalized                                    | 0.59 %         |     | 5.35 %                  |     | 9.12 %          |                  |
| Allowance as a percentage of the ending loans in repayment and accrued interest to be capitalized on loans in repayment $^{\!\!(3)}$ | 0.74 %         |     | 7.32 %                  |     | 9.12 %          |                  |
| Allowance coverage of net charge-offs  | 12.70          |     | 5.79                    |     | 6.63            |                  |
| Ending total loans, gross  | \$<br>695,216  | \$  | 20,716,863              | \$2 | 25,014          |                  |
| Average loans in repayment <sup>(3)</sup>  | \$<br>545,689  | \$  | 15,019,869              | \$1 | 5,343           |                  |
| Ending loans in repayment <sup>(3)</sup>   | \$<br>553,980  | \$  | 15,511,212              | \$2 | 25,014          |                  |
| Accrued interest to be capitalized on loans in $repayment^{(4)}$   | \$<br>_        | \$  | 312,537                 | \$  | _               |                  |

<sup>(1)</sup> See Note 8, "Unfunded Loan Commitments," for a summary of the activity in the allowance for and balance of unfunded loan commitments, respectively.

<sup>(2)</sup> Below is a reconciliation of the provisions for credit losses reported in the consolidated statements of income. When a new loan commitment is made, we record the CECL allowance as a liability for unfunded loan commitments by recording a provision for credit losses. When the loan is funded, we transfer that liability to the allowance for credit losses.

| Consolidated Statements of Income<br>Provisions for Credit Losses Reconciliation |                 |
|--|-----------------|
| Year Ended December 31, 2021 (dollars in thousands)                              |                 |
| Private Education Loan provisions for credit losses:                             |                 |
| Provisions for loan losses   | \$<br>(298,425) |
| Provisions for unfunded loan commitments   | <br>264,324     |
| Total Private Education Loan provisions for credit losses                        | (34,101)        |
|  |                 |
| Other impacts to the provisions for credit losses:                               |                 |
| FFELP Loans  | 20              |
| Credit Cards   | <br>1,124       |
| Total  | <br>1,144       |
| Provisions for credit losses reported in consolidated statements of income       | \$<br>(32,957)  |

<sup>(3)</sup> Loans in repayment include loans on which borrowers are making interest only or fixed payments, as well as loans that have entered full principal and interest repayment status after any applicable grace period.

<sup>(4)</sup> Accrued interest to be capitalized on loans in repayment includes interest on loans that are in repayment but have not yet entered into full principal and interest repayment status after any applicable grace period (but, for purposes of the table, does not include interest on those loans while they are in forbearance).

| Year Ended December 31, 2020<br>(dollars in thousands)   | FFELP<br>Loans | Priv | vate Education<br>Loans | Personal<br>Loans | Credit<br>Cards |    | Total      |
|--|----------------|------|-------------------------|-------------------|-----------------|----|------------|
| Allowance for Credit Losses  |                |      |                         |                   |                 |    |            |
| Beginning balance  | \$<br>1,633    | \$   | 374,300                 | \$<br>65,877      | \$<br>102       | \$ | 441,912    |
| Day 1 adjustment for the adoption of CECL  | <br>2,852      |      | 1,060,830               | 79,183            | 188             |    | 1,143,053  |
| Balance at January 1, 2020   | 4,485          |      | 1,435,130               | 145,060           | 290             |    | 1,584,965  |
| Transfer from unfunded commitment liability <sup>(1)</sup>   | _              |      | 320,808                 | _                 | _               |    | 320,808    |
| Provisions:  |                |      |                         |                   |                 |    |            |
| Provision for current period   | 412            |      | 148,673                 | 40,485            | 1,328           |    | 190,898    |
| Loan sale reduction to provision   | _              |      | (161,793)               | (42,916)          | _               |    | (204,709)  |
| Loans transferred to held-for-sale   | _              |      | (205,669)               | _                 | _               |    | (205,669)  |
| Total provisions <sup>(2)</sup>  | 412            |      | (218,789)               | (2,431)           | 1,328           |    | (219,480)  |
| Net charge-offs:   |                |      |                         |                   |                 |    |            |
| Charge-offs  | (519)          |      | (205,326)               | (39,079)          | (119)           |    | (245,043)  |
| Recoveries   | _              |      | 24,021                  | 4,984             | 2               |    | 29,007     |
| Net charge-offs  | (519)          |      | (181,305)               | (34,095)          | (117)           |    | (216,036)  |
| Loan sales   | _              |      | _                       | (108,534)         | _               |    | (108,534)  |
| Ending Balance   | \$<br>4,378    | \$   | 1,355,844               | \$<br>_           | \$<br>1,501     | \$ | 1,361,723  |
| Allowance:   |                |      |                         |                   |                 |    |            |
| Ending balance: individually evaluated for impairment  | \$<br>_        | \$   | 104,265                 | \$<br>_           | \$<br>_         | \$ | 104,265    |
| Ending balance: collectively evaluated for impairment  | \$<br>4,378    | \$   | 1,251,579               | \$<br>_           | \$<br>1,501     | \$ | 1,257,458  |
| Loans:   |                |      |                         |                   |                 |    |            |
| Ending balance: individually evaluated for impairment  | \$<br>_        | \$   | 1,274,590               | \$<br>_           | \$<br>_         | \$ | 1,274,590  |
| Ending balance: collectively evaluated for impairment  | \$<br>737,593  | \$   | 18,454,747              | \$<br>_           | \$<br>12,238    | \$ | 19,204,578 |
| Accrued interest to be capitalized:  |                |      |                         |                   |                 |    |            |
| Ending balance: individually evaluated for impairment  | \$<br>—        | \$   | —                       | \$<br>—           | \$<br>—         | \$ | —          |
| Ending balance: collectively evaluated for impairment  | \$<br>—        | \$   | 973,201                 | \$<br>—           | \$<br>_         | \$ | 973,201    |
| Net charge-offs as a percentage of average loans in $\ensuremath{repayment}^{(3)}$   | 0.09 %         |      | 1.17 %                  | — %               | 1.26 %          | )  |            |
| Allowance as a percentage of the ending total loan balance<br>and accrued interest to be capitalized                                   | 0.59 %         |      | 6.55 %                  | — %               | 12.27 %         | ,  |            |
| Allowance as a percentage of the ending loans in repayment and accrued interest to be capitalized on loans in repayment $\!\!\!^{(3)}$ | 0.76 %         |      | 9.28 %                  | — %               | 12.27 %         | ,  |            |
| Allowance coverage of net charge-offs  | 8.44           |      | 7.48                    | _                 | 12.83           |    |            |
| Ending total loans, gross  | \$<br>737,593  | \$   | 19,729,337              | \$<br>_           | \$<br>12,238    |    |            |
| Average loans in repayment <sup>(3)</sup>  | \$<br>549,584  | \$   | 15,518,851              | \$<br>_           | \$<br>9,286     |    |            |
| Ending loans in repayment <sup>(3)</sup>   | \$<br>573,361  | \$   | 14,304,821              | \$<br>_           | \$<br>12,238    |    |            |
| Accrued interest to be capitalized on loans in repayment <sup>(4)</sup>  | \$<br>—        | \$   | 308,655                 | \$<br>—           | \$<br>—         |    |            |
|  |                |      |                         |                   |                 |    |            |

<sup>(1)</sup> See Note 8, "Unfunded Loan Commitments," for a summary of the activity in the allowance for and balance of unfunded loan commitments, respectively.

<sup>(2)</sup> Below is a reconciliation of the provisions for credit losses reported in the consolidated statements of income. When a new loan commitment is made, we record the CECL allowance as a liability for unfunded loan commitments by recording a provision for credit losses. When the loan is funded, we transfer that liability to the allowance for credit losses.

| Consolidated Statements of Income<br>Provisions for Credit Losses Reconciliation |                 |
|--|-----------------|
| Year Ended December 31, 2020 (dollars in thousands)                              |                 |
| Private Education Loan provisions for credit losses:                             |                 |
| Provisions for loan losses   | \$<br>(218,789) |
| Provisions for unfunded loan commitments   | 312,613         |
| Total Private Education Loan provisions for credit losses                        | 93,824          |
| Other impacts to the provisions for credit losses:                               |                 |
| Personal Loans   | (2,431)         |
| FFELP Loans  | 412             |
| Credit Cards   | 1,328           |
| Total  | (691)           |
| Provisions for credit losses reported in consolidated statements of income       | \$<br>93,133    |

<sup>(3)</sup> Loans in repayment include loans on which borrowers are making interest only or fixed payments, as well as loans that have entered full principal and interest repayment status after any applicable grace period.

<sup>(4)</sup> Accrued interest to be capitalized on loans in repayment includes interest on loans that are in repayment but have not yet entered into full principal and interest payment status after any applicable grace period (but, for purposes of the table, do not include those loans while they are in forbearance).

### Private Education Loans Allowance for Credit Losses - Forecast Assumptions

In the fourth quarter of 2022, we changed our loss model to include forecasts of college graduate unemployment, home price index, and median family income in determining the adequacy of the allowance for credit losses. Prior to this change, we used forecasts of college graduate unemployment and the Consumer Price Index in our loss forecasting models. We obtain forecasts for these inputs from Moody's Analytics. Moody's Analytics provides a range of forecasts for each of these inputs with various likelihoods of occurring. We determine which forecasts we will include in our estimation of allowance for credit losses and the associated weightings for each of these inputs. At January 1, 2020 (the initial adoption date of CECL), December 31, 2020, December 31, 2021, and December 31, 2022, we used the Base (50th percentile likelihood of occurring)/S1 (stronger near-term growth scenario with 10 percent likelihood of occurring)/S3 (downside scenario with 10 percent likelihood of occurring) scenarios and weighted them 40 percent, 30 percent, and 30 percent, respectively. Management reviews both the scenarios and their respective weightings each quarter in determining the allowance for credit losses.

Provision for credit losses for the year ended December 31, 2022 was \$633 million, compared with a negative provision of \$33 million in the year-ago period. During 2022, the provision for credit losses was primarily affected by new loan commitments made during the period, slower prepayment rates, and additional management overlays, which were partially offset by negative provisions recorded related to \$3.34 billion in Private Education Loans sold in 2022, and the adoption of a new loss model that included a reduction in the long-term estimate of losses after the reasonable and supportable period. Management overlays increased in 2022 due to several factors, including additional provisions arising from our expectation of higher future losses related to the previously announced credit administration practices changes we implemented in 2021, "gap year" loans, a shortage and lack of tenured collections staff, and other operational challenges we experienced in 2022. We expect the lack of tenured collections staff and operational challenges to persist into 2023 and, to a lesser extent, 2024. "Gap year" loans refer to loans to borrowers who took a "gap year" during the COVID-19 pandemic and entered full principal and interest repayment status starting in late 2021 and early 2022. Losses on these "gap year" loans were higher than expected and contributed to the higher provision expense recorded in 2022 to cover the higher-than-expected losses. In the year-ago period, the provision for credit losses was favorably affected by improved economic forecasts in 2021 and faster prepayments speeds. In addition, during the first guarter of 2021, we increased our estimates of future prepayment speeds during both the two-year reasonable and supportable period as well as the remaining term of the underlying loans. The faster estimated prepayment speeds reflected the significant improvement in economic forecasts as well as the implementation of an updated prepayment speed model in the first quarter of 2021.

## Loan Modifications to Borrowers Experiencing Financial Difficulty

The allowance for credit losses incorporates an estimate of lifetime expected credit losses and is recorded on each asset upon asset origination or acquisition. The starting point for the estimate of the allowance for credit losses is historical information, which includes losses from modifications of receivables whose borrowers are experiencing financial difficulty. We use a discounted cash flow model to determine the allowance for credit losses. An assessment of whether a borrower is experiencing financial difficulty is made on the date of a modification.

The effect of most modifications of loans made to borrowers who are experiencing financial difficulty is already included in the allowance for credit losses because of the measurement methodologies used to estimate the allowance. The forecast of expected future cash flows is updated as the loan modifications occur.

We adjust the terms of loans for certain borrowers when we believe such changes will help our customers manage their student loan obligations and achieve better student outcomes, and increase the collectability of the loans. These changes generally take the form of a temporary forbearance of payments, a temporary interest rate reduction, a temporary interest rate reduction with a permanent extension of the loan term, and/or a short-term extended repayment alternative.

When we give a borrower facing financial difficulty an interest rate reduction, we temporarily reduce the contractual interest rate on a loan to 4.0 percent for a two-year period and, in the vast majority of cases, permanently extend the final maturity date of the loan. The combination of these two loan term changes helps reduce the monthly payment due from the borrower and increases the likelihood the borrower will remain current during the interest rate modification period as well as when the loan returns to its original contractual interest rate.

Within the Private Education Loan portfolio, we deem loans greater than 90 days past due as nonperforming. FFELP Loans are at least 97 percent guaranteed as to their principal and accrued interest by the federal government in the event of default and, therefore, we do not deem FFELP Loans as nonperforming from a credit risk perspective at any point in their life cycle prior to claim payment and continue to accrue interest on those loans through the date of claim.

For additional information, see Note 2, "Significant Accounting Policies —Allowance for Credit Losses."

Under our current forbearance practices, temporary forbearance of payments is generally granted in one-to-two month increments, for up to 12 months over the life of the loan, with 12 months of positive payment performance by a borrower required between grants (meaning the borrower must make payment in a cumulative amount equivalent to 12 monthly required payments under the loan). See Note 5, "Loans Held for Investment — Certain Collection Tools - Private Education Loans." In the first quarter of 2022, we adopted ASU No. 2022-02 (see Note 2, "Significant Accounting Policies"). Under this new amendment, if the debt has been previously restructured, an entity must consider the cumulative effect of past restructurings made within the 12-month period before the current restructuring when determining whether a delay in payment resulting from the current restructuring is insignificant. Due to our current forbearance practices, including the limitations on forbearances offered to borrowers, we do not believe the granting of forbearances will exceed the significance threshold and, therefore, we do not consider the forbearances as loan modifications.

The limitations on granting of forbearances described above apply to hardship forbearances. We offer other administrative forbearances (e.g., death and disability, bankruptcy, military service, disaster forbearance, and in school assistance) that are either required by law (such as by the Servicemembers Civil Relief Act) or are considered separate from our active loss mitigation programs and therefore are not considered to be loan modifications requiring disclosure under ASU No. 2022-02. In addition, we may offer on a limited basis term extensions or rate reductions or a combination of both to borrowers to reduce consolidation activities. For purposes of this disclosure, we do not consider them modifications of loans to borrowers experiencing financial difficulty and they therefore are not included in the tables below.

The following table shows the amortized cost basis at the end of the reporting period of the loans to borrowers experiencing financial difficulty that were modified during the period from January 1, 2022 (the effective date of our adoption of ASU No. 2022-02) through the end of the reporting period, disaggregated by class of financing receivable and type of modification. When we approve a Private Education Loan at the beginning of an academic year, we do not always disburse the full amount of the loan at the time of approval, but instead have a commitment to fund a portion of the loan at a later date (usually at the start of the second semester or subsequent trimesters). We consider borrowers to be in financial difficulty after they have exited school and have difficulty making their scheduled principal and interest payments.

|  | Loan Modifications Made to Borrowers Experiencing Financial Difficulty |                       |  |    |                       |  |  |  |  |  |  |
|--|--|-----------------------|--|----|-----------------------|--|--|--|--|--|--|
| Year Ended December 31, 2022<br>(dollars in thousands) |  | Interest Rat          | e Reduction                                    | R  |                       | - Interest Rate<br>Term Extension              |  |  |  |  |  |
| Loan Type:   | Amo  | ortized Cost<br>Basis | % of Total Class<br>of Financing<br>Receivable | Am | ortized Cost<br>Basis | % of Total Class<br>of Financing<br>Receivable |  |  |  |  |  |
| Private Education Loans                                | \$   | 30,569                | 0.14 %   | \$ | 295,547               | 1.37 %   |  |  |  |  |  |
| Total  | \$   | 30,569                | 0.14 %   | \$ | 295,547               | 1.37 %   |  |  |  |  |  |

The following table describes the financial effect of the modifications made to loans whose borrowers are experiencing financial difficulty:

|                         | Year Ended Dece   | mber 31, 2022   |   |  |  |  |  |  |  |
|-------------------------|---|---|---|--|--|--|--|--|--|
| Interest R              | ate Reduction   | Combination - Interest Rate<br>Reduction and Term Extension |   |  |  |  |  |  |  |
| Loan Type               | Financial Effect  | Loan Type   | Financial Effect  |  |  |  |  |  |  |
| Private Education Loans | Reduced average<br>contractual rate from 11.12%<br>to 4.00% | Private Education Loans                                     | Added a weighted average<br>10.40 years to the life of<br>loans |  |  |  |  |  |  |
|                         |   |   | Reduced average<br>contractual rate from<br>10.57% to 4.00%     |  |  |  |  |  |  |

Private Education Loans are charged off at the end of the month in which they reach 120 days delinquent or otherwise when the loans are classified as a loss by us or our regulator. Therefore, the amortized cost basis of the loan is reduced by the uncollectible amount and the allowance for credit losses is adjusted by the same amount. See Note 2,

"Significant Accounting Policies — Allowance for Credit Losses — Allowance for Private Education Loan Losses, and — Allowance for FFELP Loan Losses" in this Form 10-K for a more detailed discussion.

The following table provides the amount of financing receivables whose borrowers were experiencing financial difficulty and had a payment default and were modified during the period from January 1, 2022 (the effective date of our adoption of ASU No. 2022-02) through the end of the reporting period. We define payment default as 60 days past due for purposes of this disclosure.

| Year Ended December 31, 2022<br>(dollars in thousands) | N<br>L | lodified<br>oans <sup>(1)(2)</sup> | Payment<br>Default |        |  |  |
|--|--------|------------------------------------|--------------------|--------|--|--|
| Loan Type:   |        |                                    |                    |        |  |  |
| Private Education Loans                                | \$     | 22,925                             | \$                 | 22,621 |  |  |
| Total  | \$     | 22,925                             | \$                 | 22,621 |  |  |

(1) Represents amortized cost basis of loans that have been modified.

(2) For the year ended December 31, 2022, the modified loans include \$20.6 million of interest rate reduction and term extension loan modifications and \$2.3 million of interest rate reduction only loan modifications.

We closely monitor performance of the loans to borrowers experiencing financial difficulty that are modified to understand the effectiveness of the modification efforts. The following table depicts the performance of loans that have been modified during the period from January 1, 2022 (the effective date of our adoption of ASU No. 2022-02) through the end of the reporting period.

|  |     | Payment Status (Amortized Cost Basis) |    |                          |           |                                      |            |                                    |    |  |    |         |  |
|--|-----|---------------------------------------|----|--------------------------|-----------|--------------------------------------|------------|------------------------------------|----|--|----|---------|--|
| At December 31, 2022<br>(dollars in thousands) | Def | erment <sup>(1)</sup>                 | С  | urrent <sup>(2)(3)</sup> | 30<br>Pa: | -59 Days<br>st Due <sup>(2)(3)</sup> | 60-<br>Pas | 89 Days<br>t Due <sup>(2)(3)</sup> | G  | Days or<br>Greater<br>St Due <sup>(2)(3)</sup> |    | Total   |  |
| Loan Type:                                     |     |                                       |    |                          |           |                                      |            |                                    |    |  |    |         |  |
| Private Education Loans                        | \$  | 7,698                                 | \$ | 289,134                  | \$        | 13,859                               | \$         | 8,809                              | \$ | 6,616  | \$ | 326,116 |  |
| Total  | \$  | 7,698                                 | \$ | 289,134                  | \$        | 13,859                               | \$         | 8,809                              | \$ | 6,616  | \$ | 326,116 |  |

(1) Deferment includes customers who have returned to school or are engaged in other permitted educational activities and are not yet required to make full principal and interest payments on the loans (e.g., residency periods for medical students or a grace period for bar exam preparation). Deferment also includes loans that have entered a forbearance after the loan modification was granted.

(2) Loans in repayment include loans on which borrowers are making full principal and interest payments after any applicable grace period (but, for purposes of the table, do not include those loans while they are in forbearance).

(3) The period of delinquency is based on the number of days scheduled payments are contractually past due.

### Private Education Loans Held for Investment - Key Credit Quality Indicators

FFELP Loans are at least 97 percent guaranteed as to their principal and accrued interest in the event of default; therefore, there are no key credit quality indicators associated with FFELP Loans.

For Private Education Loans, the key credit quality indicators are FICO scores, the existence of a cosigner, the loan status, and loan seasoning. The FICO scores are assessed at original approval and periodically refreshed/updated through the loan's term. The following tables highlight the gross principal balance of our Private Education Loan portfolio (held for investment), by year of origination, stratified by key credit quality indicators.

| As of December 31, 2022<br>(dollars in thousands)    | Private Education Loans Held for Investment - Credit Quality Indicators |      |                            |    |                            |    |                     |    |                     |    |                                  |     |                      |                 |
|--|---|------|----------------------------|----|----------------------------|----|---------------------|----|---------------------|----|----------------------------------|-----|----------------------|-----------------|
| Year of Origination                                  | <b>2022</b> (   | 1)   | <b>2021</b> <sup>(1)</sup> |    | <b>2020</b> <sup>(1)</sup> |    | 2019 <sup>(1)</sup> |    | 2018 <sup>(1)</sup> |    | 2017 and<br>Prior <sup>(1)</sup> |     | Total <sup>(1)</sup> | % of<br>Balance |
| Cosigners:   |   |      |                            |    |                            |    |                     |    |                     |    |                                  |     |                      |                 |
| With cosigner  | \$ 3,656,   | 111  | \$ 3,941,921               | \$ | 2,208,033                  | \$ | 1,853,619           | \$ | 1,402,828           | \$ | 4,626,491                        | \$  | 17,689,003           | 87 %            |
| Without cosigner                                     | 620,  | 422  | 605,238                    |    | 376,589                    |    | 319,041             |    | 213,014             |    | 480,381                          |     | 2,614,685            | 13              |
| Total  | \$ 4,276,   | 533  | \$ 4,547,159               | \$ | 2,584,622                  | \$ | 2,172,660           | \$ | 1,615,842           | \$ | 5,106,872                        | \$2 | 20,303,688           | 100 %           |
| FICO at Origination <sup>(2)</sup> :                 |   |      |                            |    |                            |    |                     |    |                     |    |                                  |     |                      |                 |
| Less than 670  | \$ 326,   | 991  | \$ 307,646                 | \$ | 158,606                    | \$ | 177,098             | \$ | 143,674             | \$ | 439,587                          | \$  | 1,553,602            | 8 %             |
| 670-699  | 593,  | 216  | 611,649                    |    | 356,541                    |    | 339,685             |    | 259,142             |    | 878,426                          |     | 3,038,659            | 15              |
| 700-749  | 1,336,  | 765  | 1,440,510                  |    | 834,819                    |    | 719,777             |    | 537,680             |    | 1,722,068                        |     | 6,591,619            | 32              |
| Greater than or equal to 750                         | 2,019,  | 561  | 2,187,354                  |    | 1,234,656                  |    | 936,100             |    | 675,346             |    | 2,066,791                        |     | 9,119,808            | 45              |
| Total  | \$ 4,276,   | 533  | \$ 4,547,159               | \$ | 2,584,622                  | \$ | 2,172,660           | \$ | 1,615,842           | \$ | 5,106,872                        | \$2 | 20,303,688           | 100 %           |
| FICO Refreshed <sup>(2)(3)</sup> :                   |   |      |                            |    |                            |    |                     |    |                     |    |                                  |     |                      |                 |
| Less than 670  | \$ 443.   | 060  | \$ 461,589                 | \$ | 242,310                    | \$ | 237.105             | \$ | 204,894             | \$ | 773,324                          | ¢   | 2,363,090            | 12 %            |
| 670-699  | 594,  |      | 579.784                    | φ  | 284,244                    | φ  | 237,105             | φ  | 173,754             | φ  | 564,344                          | φ   | 2,303,090            | 12 %            |
| 700-749  | 1,322,  |      | 1,378,910                  |    | 748,368                    |    | 628,060             |    | 449,701             |    | 1,388,090                        |     | 5,915,687            | 29              |
| Greater than or equal to 750                         | 1,915,  |      | 2.126.876                  |    | 1.309.700                  |    | 1.066.496           |    | 787.493             |    | 2,381,114                        |     | 9,587,668            | 47              |
| Total  | \$ 4,276,   |      | \$ 4,547,159               | \$ | 2,584,622                  | \$ | 2,172,660           | \$ | 1,615,842           | \$ | 5,106,872                        | \$  | 20,303,688           | 100 %           |
|  | Ψ 1,210,  | 000  | φ 1,017,100                | Ψ  | 2,001,022                  | Ψ  | 2,112,000           | Ψ  | 1,010,012           | Ψ  | 0,100,012                        | ψı  | 20,000,000           | 100 //          |
| Seasoning <sup>(4)</sup> :                           |   |      |                            |    |                            |    |                     |    |                     |    |                                  |     |                      |                 |
| 1-12 payments  | \$ 2,448,   | 884  | \$ 636,073                 | \$ | 384,334                    | \$ | 330,316             | \$ | 235,878             | \$ | 424,636                          | \$  | 4,460,121            | 22 %            |
| 13-24 payments                                       |   | —    | 2,477,764                  |    | 255,510                    |    | 195,753             |    | 166,045             |    | 455,782                          |     | 3,550,854            | 18              |
| 25-36 payments                                       |   | —    | —                          |    | 1,366,398                  |    | 257,534             |    | 126,223             |    | 489,157                          |     | 2,239,312            | 11              |
| 37-48 payments                                       |   | —    | —                          |    | 127                        |    | 1,008,418           |    | 224,805             |    | 451,102                          |     | 1,684,452            | 8               |
| More than 48 payments                                |   | —    | —                          |    | —                          |    | —                   |    | 643,611             |    | 2,830,285                        |     | 3,473,896            | 17              |
| Not yet in repayment                                 | 1,827,  | 649  | 1,433,322                  |    | 578,253                    |    | 380,639             |    | 219,280             |    | 455,910                          |     | 4,895,053            | 24              |
| Total  | \$ 4,276,   | 533  | \$ 4,547,159               | \$ | 2,584,622                  | \$ | 2,172,660           | \$ | 1,615,842           | \$ | 5,106,872                        | \$2 | 20,303,688           | 100 %           |
|  |   |      |                            |    |                            |    |                     |    |                     |    |                                  |     |                      |                 |
| 2022 Current period <sup>(5)</sup> gross charge-offs | \$ (2,  | 224) | \$ (25,698)                | \$ | (48,271)                   | \$ | (62,071)            | \$ | (57,505)            | \$ | (231,647)                        | \$  | (427,416)            |                 |
| 2022 Current period <sup>(5)</sup><br>recoveries     |   | 124  | 1,841                      |    | 4,170                      |    | 5,556               |    | 5,407               |    | 24,639                           |     | 41,737               |                 |
| 2022 Current period <sup>(5)</sup> net charge-offs   | \$ (2,  | 100) | \$ (23,857)                | \$ | (44,101)                   | \$ | (56,515)            | \$ | (52,098)            | \$ | (207,008)                        | \$  | (385,679)            |                 |
|  |   |      |                            |    |                            |    |                     |    |                     |    |                                  |     |                      |                 |
| Total accrued interest by<br>origination vintage     | \$ 142,   | 915  | \$ 315,308                 | \$ | 207,858                    | \$ | 184,832             | \$ | 116,211             | \$ | 210,438                          | \$  | 1,177,562            |                 |
|  |   |      |                            |    |                            |    |                     |    |                     |    |                                  |     |                      |                 |

<sup>(1)</sup> Balance represents gross Private Education Loans held for investment.

<sup>(2)</sup> Represents the higher credit score of the cosigner or the borrower.

<sup>(3)</sup> Represents the FICO score updated as of the fourth-quarter 2022.

(4) Number of months in active repayment (whether interest only payment, fixed payment, or full principal and interest payment status) for which a scheduled payment was due.

<sup>(5)</sup> Current period refers to period from January 1, 2022 through December 31, 2022.

| As of December 31, 2021<br>(dollars in thousands)    |        |                          | Р    | rivate Educ         | catio | on Loans H                 | eld f | or Investme                | ent - | Credit Qua                 | lity | Indicators                       |      |                      |                 |
|--|--------|--------------------------|------|---------------------|-------|----------------------------|-------|----------------------------|-------|----------------------------|------|----------------------------------|------|----------------------|-----------------|
| Year of Origination                                  | 20     | <b>21</b> <sup>(1)</sup> |      | 2020 <sup>(1)</sup> |       | <b>2019</b> <sup>(1)</sup> |       | <b>2018</b> <sup>(1)</sup> |       | <b>2017</b> <sup>(1)</sup> |      | 2016 and<br>Prior <sup>(1)</sup> |      | Total <sup>(1)</sup> | % of<br>Balance |
| Cosigners:   |        |                          |      |                     |       |                            |       |                            |       |                            |      |                                  |      |                      |                 |
| With cosigner  | \$ 3,2 | 63,892                   | \$ 3 | 3,604,553           | \$    | 2,778,262                  | \$    | 2,025,463                  | \$    | 1,765,719                  | \$   | 4,753,775                        | \$ 1 | 18,191,664           | 88 %            |
| Without cosigner                                     | 5      | 58,469                   |      | 561,730             |       | 438,263                    |       | 294,597                    |       | 212,514                    |      | 459,626                          |      | 2,525,199            | 12              |
| Total  | \$ 3,8 | 22,361                   | \$ 4 | 4,166,283           | \$    | 3,216,525                  | \$    | 2,320,060                  | \$    | 1,978,233                  | \$   | 5,213,401                        | \$2  | 20,716,863           | 100 %           |
| FICO at Origination <sup>(2)</sup> :                 |        |                          |      |                     |       |                            |       |                            |       |                            |      |                                  |      |                      |                 |
| Less than 670  | \$ 2   | 48,368                   | \$   | 238,005             | \$    | 251,157                    | \$    | 193,123                    | \$    | 166,048                    | \$   | 428,416                          | \$   | 1,525,117            | 7 %             |
| 670-699  | 5      | 08,264                   |      | 564,497             |       | 493,237                    |       | 363,313                    |       | 329,807                    |      | 884,981                          |      | 3,144,099            | 15              |
| 700-749  | 1,2    | 10,833                   |      | 1,348,269           |       | 1,057,001                  |       | 770,452                    |       | 660,270                    |      | 1,753,709                        |      | 6,800,534            | 33              |
| Greater than or equal to 750                         | 1,8    | 54,896                   | :    | 2,015,512           |       | 1,415,130                  |       | 993,172                    |       | 822,108                    |      | 2,146,295                        |      | 9,247,113            | 45              |
| Total  | \$ 3,8 | 22,361                   | \$ 4 | 4,166,283           | \$    | 3,216,525                  | \$    | 2,320,060                  | \$    | 1,978,233                  | \$   | 5,213,401                        | \$2  | 20,716,863           | 100 %           |
| FICO Refreshed <sup>(2)(3)</sup> :                   |        |                          |      |                     |       |                            |       |                            |       |                            |      |                                  |      |                      |                 |
| Less than 670  | \$3    | 26,613                   | \$   | 279,578             | \$    | 273,652                    | \$    | 235,684                    | \$    | 233,022                    | \$   | 739,268                          | \$   | 2,087,817            | 10 %            |
| 670-699  | 5      | 06,021                   |      | 475,674             |       | 365,133                    |       | 256,400                    |       | 209,536                    |      | 570,605                          |      | 2,383,369            | 12              |
| 700-749  | 1,2    | 09,493                   |      | 1,285,015           |       | 978,763                    |       | 682,024                    |       | 568,766                    |      | 1,448,692                        |      | 6,172,753            | 30              |
| Greater than or equal to 750                         | 1,7    | 80,234                   | :    | 2,126,016           |       | 1,598,977                  |       | 1,145,952                  |       | 966,909                    |      | 2,454,836                        | 1    | 10,072,924           | 48              |
| Total  | \$ 3,8 | 22,361                   | \$ 4 | 4,166,283           | \$    | 3,216,525                  | \$    | 2,320,060                  | \$    | 1,978,233                  | \$   | 5,213,401                        | \$2  | 20,716,863           | 100 %           |
| Seasoning <sup>(4)</sup> :                           |        |                          |      |                     |       |                            |       |                            |       |                            |      |                                  |      |                      |                 |
| 1-12 payments  | \$ 2.2 | 65,811                   | \$   | 594,850             | \$    | 515,328                    | \$    | 385,246                    | \$    | 340.242                    | \$   | 501.269                          | \$   | 4,602,746            | 22 %            |
| 13-24 payments                                       | . ,    | _                        |      | 2,287,737           |       | 362,674                    |       | 203,674                    | •     | 211,064                    | •    | 479,540                          | •    | 3,544,689            | 17              |
| 25-36 payments                                       |        |                          |      | 173                 |       | 1,565,203                  |       | 312,049                    |       | 164,575                    |      | 482,369                          |      | 2,524,369            | 12              |
| 37-48 payments                                       |        | _                        |      | _                   |       |                            |       | 983,434                    |       | 295,206                    |      | 464,563                          |      | 1,743,203            | 8               |
| More than 48 payments                                |        | _                        |      | _                   |       | —                          |       | —                          |       | 671,138                    |      | 2,726,304                        |      | 3,397,442            | 16              |
| Not yet in repayment                                 | 1,5    | 56,550                   |      | 1,283,523           |       | 773,320                    |       | 435,657                    |       | 296,008                    |      | 559,356                          |      | 4,904,414            | 25              |
| Total  | \$ 3,8 | 22,361                   | \$ 4 | 4,166,283           | \$    | 3,216,525                  | \$    | 2,320,060                  | \$    | 1,978,233                  | \$   | 5,213,401                        | \$2  | 20,716,863           | 100 %           |
| 0004 Ourset a seis d <sup>(5)</sup>                  |        |                          |      |                     |       |                            |       |                            |       |                            |      |                                  |      |                      |                 |
| 2021 Current period <sup>(5)</sup> gross charge-offs | \$     | (1,183)                  | \$   | (8,604)             | \$    | (23,866)                   | \$    | (32,741)                   | \$    | (37,186)                   | \$   | (126,011)                        | \$   | (229,591)            |                 |
| 2021 Current period <sup>(5)</sup> recoveries        |        | 35                       |      | 540                 |       | 2,092                      |       | 3,693                      |       | 4,450                      |      | 18,684                           |      | 29,494               |                 |
| 2021 Current period <sup>(5)</sup> net charge-offs   | \$     | (1,148)                  | \$   | (8,064)             | \$    | (21,774)                   | \$    | (29,048)                   | \$    | (32,736)                   | \$   | (107,327)                        | \$   | (200,097)            |                 |
| Total accrued interest by<br>origination vintage     | \$ 1   | 09,233                   | \$   | 247,418             | \$    | 270,242                    | \$    | 198,816                    | \$    | 131,685                    | \$   | 229,729                          | \$   | 1,187,123            |                 |

<sup>(1)</sup> Balance represents gross Private Education Loans held for investment.

<sup>(2)</sup> Represents the higher credit score of the cosigner or the borrower.

<sup>(3)</sup> Represents the FICO score updated as of the fourth-quarter 2021.

<sup>(4)</sup> Number of months in active repayment (whether interest only payment, fixed payment, or full principal and interest payment status) for which a scheduled payment was due.

<sup>(5)</sup> Current period refers to period from January 1, 2021 through December 31, 2021.

### Delinquencies - Private Education Loans Held for Investment

The following tables provide information regarding the loan status of our Private Education Loans held for investment, by year of origination. Loans in repayment include loans on which borrowers are making interest only or fixed payments, as well as loans that have entered full principal and interest repayment status after any applicable grace period (but, for purposes of the following tables, do not include those loans while they are in forbearance).

|   |             | Private Educatio | n Loans Held for | Investment - De | linquencies by | Origination Vinta | ge            |
|---|-------------|------------------|------------------|-----------------|----------------|-------------------|---------------|
| As of December 31, 2022<br>(dollars in thousands)   | 2022        | 2021             | 2020             | 2019            | 2018           | 2017 and<br>Prior | Total         |
|   |             |                  |                  |                 |                |                   |               |
| Loans in-school/grace/deferment <sup>(1)</sup>  | \$1,827,649 | \$1,433,322      | \$ 578,253       | \$ 380,639      | \$ 219,280     | \$ 455,910        | \$ 4,895,053  |
| Loans in forbearance <sup>(2)</sup>   | 16,046      | 64,360           | 38,613           | 37,802          | 30,583         | 91,681            | 279,085       |
| Loans in repayment:   |             |                  |                  |                 |                |                   |               |
| Loans current   | 2,411,441   | 2,991,839        | 1,907,574        | 1,683,986       | 1,301,809      | 4,262,698         | 14,559,347    |
| Loans delinquent 30-59 days <sup>(3)</sup>  | 14,164      | 30,740           | 30,877           | 35,213          | 31,366         | 144,948           | 287,308       |
| Loans delinquent 60-89 days <sup>(3)</sup>  | 5,523       | 15,056           | 14,433           | 18,201          | 16,697         | 77,595            | 147,505       |
| Loans 90 days or greater past due <sup>(3)</sup>  | 1,710       | 11,842           | 14,872           | 16,819          | 16,107         | 74,040            | 135,390       |
| Total Private Education Loans in<br>repayment   | 2,432,838   | 3,049,477        | 1,967,756        | 1,754,219       | 1,365,979      | 4,559,281         | 15,129,550    |
| Total Private Education Loans, gross  | 4,276,533   | 4,547,159        | 2,584,622        | 2,172,660       | 1,615,842      | 5,106,872         | 20,303,688    |
| Private Education Loans deferred<br>origination costs and unamortized<br>premium/(discount)                   | 26,714      | 15,933           | 9,062            | 5,496           | 3,575          | 8,876             | 69,656        |
| Total Private Education Loans   | 4,303,247   | 4,563,092        | 2,593,684        | 2,178,156       | 1,619,417      | 5,115,748         | 20,373,344    |
| Private Education Loans allowance for losses  | (304,943)   | (323,506)        | (181,915)        | (141,424)       | (101,023)      | (300,820)         | (1,353,631)   |
| Private Education Loans, net  | \$3,998,304 | \$4,239,586      | \$2,411,769      | \$2,036,732     | \$1,518,394    | \$ 4,814,928      | \$ 19,019,713 |
| Percentage of Private Education Loans in repayment  | 56.9 %      | 67.1 %           | 76.1 %           | 80.7 %          | 84.5 %         | 89.3 %            | 74.5          |
| Delinquent Private Education Loans in<br>repayment as a percentage of Private<br>Education Loans in repayment | 0.9 %       | 1.9 %            | 3.1 %            | 4.0 %           | 4.7 %          | 6.5 %             | 3.8 9         |
| Loans in forbearance as a percentage of loans in repayment and forbearance                                    | 0.7 %       | 2.1 %            | 1.9 %            | 2.1 %           | 2.2 %          | 2.0 %             | 1.8 '         |

<sup>(1)</sup> Deferment includes customers who have returned to school or are engaged in other permitted educational activities and are not yet required to make payments on the loans (e.g., residency periods for medical students or a grace period for bar exam preparation).

(2) Loans for customers who have requested extension of grace period generally during employment transition or who have temporarily ceased making full payments due to hardship or other factors, consistent with established loan program servicing policies and procedures.

<sup>(3)</sup> The period of delinquency is based on the number of days scheduled payments are contractually past due.

|   |              | Private Education | on Loans Held fo | r Investment - D | elinquencies by | Origination Vintage |            |
|---|--------------|-------------------|------------------|------------------|-----------------|---------------------|------------|
| As of December 31, 2021<br>(dollars in thousands)   | 2021         | 2020              | 2019             | 2018             | 2017            | 2016 and<br>Prior   | Total      |
|   |              |                   |                  |                  |                 |                     |            |
| Loans in-school/grace/deferment <sup>(1)</sup>  | \$ 1,556,550 | \$ 1,283,523      | \$ 773,320       | \$ 435,657       | \$ 296,008      | \$ 559,356 \$       | 4,904,414  |
| Loans in forbearance <sup>(2)</sup>   | 11,951       | 55,844            | 52,364           | 43,613           | 41,355          | 96,110              | 301,237    |
| Loans in repayment:   |              |                   |                  |                  |                 |                     |            |
| Loans current   | 2,234,876    | 2,786,646         | 2,321,728        | 1,772,651        | 1,570,815       | 4,319,057           | 15,005,773 |
| Loans delinquent 30-59 days <sup>(3)</sup>  | 15,148       | 29,146            | 46,616           | 43,197           | 41,695          | 132,757             | 308,559    |
| Loans delinquent 60-89 days <sup>(3)</sup>  | 3,194        | 7,441             | 14,044           | 14,310           | 16,425          | 61,533              | 116,947    |
| Loans 90 days or greater past due <sup>(3)</sup>  | 642          | 3,683             | 8,453            | 10,632           | 11,935          | 44,588              | 79,933     |
| Total Private Education Loans in<br>repayment   | 2,253,860    | 2,826,916         | 2,390,841        | 1,840,790        | 1,640,870       | 4,557,935           | 15,511,212 |
| Total Private Education Loans, gross  | 3,822,361    | 4,166,283         | 3,216,525        | 2,320,060        | 1,978,233       | 5,213,401           | 20,716,863 |
| Private Education Loans deferred<br>origination costs and unamortized<br>premium/(discount)                   | 22,169       | 16,067            | 9,575            | 5,918            | 4,588           | 9,171               | 67,488     |
| Total Private Education Loans   | 3,844,530    | 4,182,350         | 3,226,100        | 2,325,978        | 1,982,821       | 5,222,572           | 20,784,351 |
| Private Education Loans allowance for<br>losses   | (248,102)    | (239,507)         | (195,223)        | (129,678)        | (99,982)        | (246,485)           | (1,158,977 |
| Private Education Loans, net  | \$ 3,596,428 | \$ 3,942,843      | \$ 3,030,877     | \$ 2,196,300     | \$ 1,882,839    | \$ 4,976,087 \$     | 19,625,374 |
|   |              |                   |                  |                  |                 |                     |            |
| Percentage of Private Education Loans in repayment  | 59.0 %       | 67.9 %            | 74.3 %           | 79.3 %           | 82.9 %          | 87.4 %              | 74.9 %     |
| Delinquent Private Education Loans in<br>repayment as a percentage of Private<br>Education Loans in repayment | 0.8 %        | 1.4 %             | 2.9 %            | 3.7 %            | 4.3 %           | 5.2 %               | 3.3 %      |
| Loans in forbearance as a percentage of loans in repayment and forbearance                                    | 0.5 %        | 1.9 %             | 2.1 %            | 2.3 %            | 2.5 %           | 2.1 %               | 1.9 %      |
|   |              |                   |                  |                  |                 |                     |            |

<sup>(1)</sup> Deferment includes customers who have returned to school or are engaged in other permitted educational activities and are not yet required to make payments on the loans (e.g., residency periods for medical students or a grace period for bar exam preparation).

(2) Loans for customers who have requested extension of grace period generally during employment transition or who have temporarily ceased making full payments due to hardship or other factors, consistent with established loan program servicing policies and procedures.

<sup>(3)</sup> The period of delinquency is based on the number of days scheduled payments are contractually past due.

|   | Private Education Loans Held for Investment - Delinquencies by Origination Vintage |             |             |             |             |                   |              |  |  |  |  |  |
|---|--|-------------|-------------|-------------|-------------|-------------------|--------------|--|--|--|--|--|
| As of December 31, 2020<br>(dollars in thousands)   | 2020   | 2019        | 2018        | 2017        | 2016        | 2015 and<br>Prior | Total        |  |  |  |  |  |
|   |  |             |             |             |             |                   |              |  |  |  |  |  |
| Loans in-school/grace/deferment <sup>(1)(2)</sup>   | \$1,374,085  | \$1,330,175 | \$ 733,824  | \$ 508,478  | \$ 327,763  | \$ 504,715        | \$ 4,779,040 |  |  |  |  |  |
| Loans in forbearance <sup>(1)(3)</sup>  | 16,159   | 92,677      | 110,319     | 118,946     | 109,073     | 198,302           | 645,476      |  |  |  |  |  |
| Loans in repayment <sup>(1)</sup> :   |  |             |             |             |             |                   |              |  |  |  |  |  |
| Loans current   | 2,043,033  | 2,573,228   | 2,045,012   | 1,850,539   | 1,685,572   | 3,701,564         | 13,898,948   |  |  |  |  |  |
| Loans delinquent 30-59 days <sup>(4)</sup>  | 6,400  | 16,983      | 26,934      | 30,771      | 33,040      | 91,400            | 205,528      |  |  |  |  |  |
| Loans delinquent 60-89 days <sup>(4)</sup>  | 2,628  | 9,143       | 15,026      | 18,121      | 19,064      | 55,661            | 119,643      |  |  |  |  |  |
| Loans 90 days or greater past due <sup>(4)</sup>  | 460  | 4,642       | 9,396       | 12,939      | 14,710      | 38,555            | 80,702       |  |  |  |  |  |
| Total Private Education Loans in<br>repayment   | 2,052,521  | 2,603,996   | 2,096,368   | 1,912,370   | 1,752,386   | 3,887,180         | 14,304,821   |  |  |  |  |  |
| Total Private Education Loans, gross  | 3,442,765  | 4,026,848   | 2,940,511   | 2,539,794   | 2,189,222   | 4,590,197         | 19,729,337   |  |  |  |  |  |
| Private Education Loans deferred<br>origination costs and unamortized<br>premium/(discount)                   | 21,129   | 13,933      | 8,671       | 6,708       | 5,721       | 7,313             | 63,475       |  |  |  |  |  |
| Total Private Education Loans   | 3,463,894  | 4,040,781   | 2,949,182   | 2,546,502   | 2,194,943   | 4,597,510         | 19,792,812   |  |  |  |  |  |
| Private Education Loans allowance for losses  | (210,875)  | (298,776)   | (218,136)   | (184,265)   | (150,150)   | (293,642)         | (1,355,844)  |  |  |  |  |  |
| Private Education Loans, net  | \$3,253,019  | \$3,742,005 | \$2,731,046 | \$2,362,237 | \$2,044,793 | \$4,303,868       | \$18,436,968 |  |  |  |  |  |
|   |  |             |             |             |             |                   |              |  |  |  |  |  |
| Percentage of Private Education Loans in repayment  | 59.6 %   | 64.7 %      | 71.3 %      | 75.3 %      | 80.0 %      | 84.7 %            | 72.5 %       |  |  |  |  |  |
| Delinquent Private Education Loans in<br>repayment as a percentage of Private<br>Education Loans in repayment | 0.5 %  | 1.2 %       | 2.4 %       | 3.2 %       | 3.8 %       | 4.8 %             | 2.8 %        |  |  |  |  |  |
| Loans in forbearance as a percentage of loans in repayment and forbearance                                    | 0.8 %  | 3.4 %       | 5.0 %       | 5.9 %       | 5.9 %       | 4.9 %             | 4.3 %        |  |  |  |  |  |

(1) For some students, going back to school in the fall of 2020 was not an option because of the pandemic, or for other reasons. Therefore, some students took a "gap year" before returning to school. In 2020, for those students that had unexpectedly separated from school, we provided an extension of time through fall 2021 to re-enroll, before beginning their grace period that occurs prior to entering full principal and interest repayment status. At December 31, 2020, the loans in the "in-school/grace/deferment" category above include \$401 million of Private Education Loans whose borrowers did not return to school in the fall of 2020 and who then received such extension of time from us to re-enroll before beginning their grace period. At December 31, 2020, the loans in the "in forbearance" category above include \$30 million of Private Education Loans whose borrowers did not return to school in the fall of 2020 and who then received such extension of time from us to re-enroll before beginning their grace period. At December 31, 2020, the loans in the "in repayment" category above include \$30 million of Private Education Loans whose borrowers did not return to school in the fall of 2020 and who then received such extension of time from us to re-enroll before beginning their grace period. At December 31, 2020, the loans in the "in repayment" category above include \$609 million of Private Education Loans whose borrowers did not return to school in the fall of 2020 and who then received such extension of time from us to re-enroll before beginning their grace period. At period at return to school in the fall of 2020 and who then received such extension of time from us to re-enroll before beginning their grace period. At period at return to school in the fall of 2020 and who then received such extension of time from us to re-enroll before beginning their grace period. This program ended in September 2021.

(2) Deferment includes customers who have returned to school or are engaged in other permitted educational activities and are not yet required to make payments on the loans (e.g., residency periods for medical students or a grace period for bar exam preparation).

(3) Loans for customers who have requested extension of grace period generally during employment transition or who have temporarily ceased making full payments due to hardship or other factors, consistent with established loan program servicing policies and procedures.

<sup>(4)</sup> The period of delinquency is based on the number of days scheduled payments are contractually past due.

### Accrued Interest Receivable

The following table provides information regarding accrued interest receivable on our Private Education Loans. The table also discloses the amount of accrued interest on loans 90 days or greater past due as compared to our allowance for uncollectible interest on loans making full interest payments. The majority of the total accrued interest receivable represents accrued interest on deferred loans where no payments are due while the borrower is in school and fixed-pay loans where the borrower makes a \$25 monthly payment that is smaller than the interest accruing on the loan in that month. The accrued interest on these loans will be capitalized to the balance of the loans when the borrower exits the grace period after separation from school, and the current expected credit losses on accrued interest that will be capitalized is included in our allowance for credit losses. The allowance for uncollectible interest shown below represents the expected losses related to the portion of accrued interest receivable on those loans that are in repayment but have not yet entered into full principal and interest repayment status after any applicable grace period. The allowance for this portion of interest is included in our allowance for credit losses.

|  | Private Education Loans<br>Accrued Interest Receivable |                                   |     |   |  |  |  |  |  |  |  |  |
|--|--|-----------------------------------|-----|---|--|--|--|--|--|--|--|--|
| (Dollars in thousands)                 | Total Interest<br>Receivable                           | 90 Days or<br>Greater<br>Past Due | Und | wance for<br>collectible<br>terest <sup>(1)</sup> |  |  |  |  |  |  |  |  |
| December 24, 2022                      | ¢ 4 477 600  | ¢ c.coo                           | ¢   | 0 4 0 4   |  |  |  |  |  |  |  |  |
| December 31, 2022<br>December 31, 2021 | \$ 1,177,562<br>\$ 1,187,123                           | \$ 6,609<br>\$ 3,635              |     | 8,121<br>4,937                                    |  |  |  |  |  |  |  |  |

(1) The allowance for uncollectible interest at December 31, 2022 and 2021 represents the expected losses related to the portion of accrued interest receivable on those loans that are in repayment (at December 31, 2022 and 2021, relates to \$240 million and \$240 million, respectively, of accrued interest receivable that is not expected to be capitalized). The accrued interest receivable that is expected to be capitalized (\$937 million and \$947 million at December 31, 2022 and 2021, respectively) is reserved in the allowance for credit losses.

## 8. Unfunded Loan Commitments

When we approve a Private Education Loan at the beginning of an academic year, that approval may cover the borrowing for the entire academic year. As such, we do not always disburse the full amount of the loan at the time of such approval, but instead have a commitment to fund a portion of the loan at a later date (usually at the start of the second semester or subsequent trimesters). We estimate expected credit losses over the contractual period in which we are exposed to credit risk via a contractual obligation to extend credit, unless that obligation is unconditionally cancellable by us. See Note 2, "Significant Accounting Policies — Allowance for Credit Losses, — Off-Balance Sheet Exposure for Contractual Loan Commitments" for additional information.

At December 31, 2022, we had \$2.0 billion of outstanding contractual loan commitments that we expect to fund during the remainder of the 2022/2023 academic year. The tables below summarize the activity in the allowance recorded to cover lifetime expected credit losses on the unfunded commitments, which is recorded in "Other Liabilities" on the consolidated balance sheets, as well as the activity in the unfunded commitments balance.

|  | 2022 |           |    |                        |           | :         | 2021                    |             | 2020 |           |                         |             |
|--|------|-----------|----|------------------------|-----------|-----------|-------------------------|-------------|------|-----------|-------------------------|-------------|
| Years ended December 31,<br>(dollars in thousands) | A    | Allowance |    | Unfunded<br>ommitments | Allowance |           | Unfunded<br>Commitments |             |      | llowance  | Unfunded<br>Commitments |             |
| Beginning Balance                                  | \$   | 72,713    | \$ | 1,776,976              | \$        | 110,044   | \$                      | 1,673,018   | \$   | 2,481     | \$                      | 1,910,603   |
| Day 1 adjustment for the adoption of CECL          |      | _         |    | _                      |           | _         |                         | _           |      | 115,758   |                         | _           |
| Balance at January 1                               |      | 72,713    |    | 1,776,976              |           | 110,044   |                         | 1,673,018   |      | 118,239   |                         | 1,910,603   |
| Provision/New commitments - net <sup>(1)</sup>     |      | 365,359   |    | 6,180,805              |           | 232,822   |                         | 5,512,841   |      | 311,659   |                         | 5,070,175   |
| Other provision items                              |      | 31,162    |    | _                      |           | 31,502    |                         |             |      | 954       |                         | _           |
| Transfer - funded loans <sup>(2)</sup>             |      | (344,310) |    | (5,961,973)            |           | (301,655) |                         | (5,408,883) |      | (320,808) |                         | (5,307,760) |
| Ending Balance                                     | \$   | 124,924   | \$ | 1,995,808              | \$        | 72,713    | \$                      | 1,776,976   | \$   | 110,044   | \$                      | 1,673,018   |

<sup>(1)</sup> Net of expirations of commitments unused.

<sup>(2)</sup> When a loan commitment is funded, its related liability for credit losses (which originally was recorded as a provision for unfunded commitments) is transferred to the allowance for credit losses.

The unfunded commitments disclosed above represent the total amount of outstanding unfunded commitments at each period end. However, historically not all of these commitments are funded prior to the expiration of the commitments. We estimate the amount of commitments expected to be funded in calculating the reserve for unfunded commitments. The amount we expect to fund and use in our calculation of the reserve for unfunded commitments will change period to period based upon the loan characteristics of the underlying commitments.

## 9. Premises and Equipment, net

The following is a summary of our premises and equipment.

| As of December 31,<br>(dollars in thousands) | 2022          | 2021          |
|--|---------------|---------------|
| Land and land improvements                   | \$<br>12,356  | \$<br>12,356  |
| Buildings and leasehold<br>improvements      | 122,243       | 122,300       |
| Furniture, fixtures, and equipment           | 32,170        | 29,955        |
| Software                                     | 97,140        | 88,710        |
| Premises and equipment, gross                | 263,909       | 253,321       |
| Accumulated depreciation                     | <br>(123,181) | (102,805)     |
| Premises and equipment, net                  | \$<br>140,728 | \$<br>150,516 |

Depreciation expense for premises and equipment was \$17 million, \$16 million, and \$15 million for the years ended December 31, 2022, 2021, and 2020, respectively.

### 10. Goodwill and Acquired Intangible Assets

### Goodwill

At December 31, 2022 we had \$51 million in total goodwill.

### Acquired Intangible Assets

Our intangible assets include acquired tradename and trademarks, customer relationships, and developed technology. Acquired intangible assets include the following:

|                                  |  | December 31, 2022 |           |    |                       |    |        |
|----------------------------------|--|-------------------|-----------|----|-----------------------|----|--------|
| (Dollars in thousands)           | Useful Life<br>(in years) <sup>(1)</sup> | Co                | ost Basis |    | cumulated nortization |    | Net    |
| Tradename and trademarks         | 10                                       | \$                | 68,470    | \$ | (5,706)               | \$ | 62,764 |
| Customer relationships           | 5  |                   | 5,670     |    | (1,723)               |    | 3,947  |
| Developed technology             | 3  |                   | 1,260     |    | (350)                 |    | 910    |
| Total acquired intangible assets |  | \$                | 75,400    | \$ | (7,779)               | \$ | 67,621 |

<sup>(1)</sup> The weighted average useful life of acquired intangible assets related to the Nitro acquisition is 9.51 years.

We recorded amortization of acquired intangible assets totaling approximately \$8 million in the year ended December 31, 2022. There was no amortization of acquired intangible assets recorded in the years ended December 31, 2021 and 2020, respectively. We will continue to amortize our intangible assets with definite useful lives over their remaining estimated useful lives. We estimate amortization expense associated with these intangible assets will be approximately \$9 million, \$8 million, \$7 million, and \$7 million in 2023, 2024, 2025, 2026, and 2027, respectively.

### 11. Deposits

The following table summarizes total deposits at December 31, 2022 and 2021.

| As of December 31,<br>(dollars in thousands) | 2022         | 2021         |
|--|--------------|--------------|
| Deposits - interest bearing                  | \$21,446,647 | \$20,826,692 |
| Deposits - non-interest bearing              | 1,424        | 1,432        |
| Total deposits                               | \$21,448,071 | \$20,828,124 |

Our total deposits of \$21.4 billion were comprised of \$9.9 billion in brokered deposits and \$11.5 billion in retail and other deposits at December 31, 2022, compared with total deposits of \$20.8 billion, which were comprised of \$10.1 billion in brokered deposits and \$10.7 billion in retail and other deposits, at December 31, 2021.

Interest bearing deposits as of December 31, 2022 and 2021 consisted of retail and brokered non-maturity savings deposits, retail and brokered non-maturity MMDAs, and retail and brokered CDs. Interest bearing deposits include deposits from Educational 529 and Health Savings plans that diversify our funding sources and add deposits we consider to be core. These and other large omnibus accounts, aggregating the deposits of many individual depositors, represented \$8.0 billion of our deposit total as of December 31, 2022, compared with \$7.3 billion at December 31, 2021.

Some of our deposit products are serviced by third-party providers. Placement fees associated with the brokered CDs are amortized into interest expense using the effective interest rate method. We recognized placement fee expense of \$13 million, \$16 million, and \$19 million in the years ended December 31, 2022, 2021, and 2020, respectively. Fees paid to third-party brokers related to brokered CDs were \$13 million, \$13 million, and \$5 million during the years ended December 31, 2022, 2021, and 2020, respectively.

Interest bearing deposits at December 31, 2022 and 2021 are summarized as follows:

|  | 20            | 22  | 20            | 2021  |  |  |
|--|---------------|---|---------------|---|--|--|
| As of December 31,<br>(dollars in thousands) | Amount        | Year-End<br>Weighted<br>Average<br>Stated Rate <sup>(1)</sup> | Amount        | Year-End<br>Weighted<br>Average<br>Stated Rate <sup>(1)</sup> |  |  |
| Money market                                 | \$ 10,977,242 | 3.75 %  | \$ 10,473,569 | 0.69 %  |  |  |
| Savings                                      | 982,586       | 3.15  | 959,122       | 0.43  |  |  |
| Certificates of deposit                      | 9,486,819     | 2.57  | 9,394,001     | 1.20  |  |  |
| Deposits - interest bearing                  | \$ 21,446,647 |   | \$ 20,826,692 |   |  |  |

<sup>(1)</sup> Includes the effect of interest rate swaps in effective hedge relationships.

# 11. Deposits (Continued)

Certificates of deposit remaining maturities are summarized as follows:

| As of December 31,<br>(dollars in thousands) | 2022         | 2021         |
|--|--------------|--------------|
| One year or less                             | \$ 3,224,573 | \$ 4,407,370 |
| After one year to two years                  | 2,954,257    | 2,297,955    |
| After two years to three years               | 1,904,919    | 1,299,461    |
| After three years to four years              | 1,031,881    | 299,737      |
| After four years to five years               | 324,375      | 1,042,065    |
| After five years                             | 46,814       | 47,413       |
| Total  | \$ 9,486,819 | \$ 9,394,001 |

As of December 31, 2022 and 2021, there were \$615 million and \$743 million, respectively, of deposits exceeding FDIC insurance limits. Accrued interest on deposits was \$59 million and \$35 million at December 31, 2022 and 2021, respectively.

# 12. Borrowings

Outstanding borrowings consist of unsecured debt and secured borrowings issued through our term ABS program and our Private Education Loan multi-lender secured borrowing facility (the "Secured Borrowing Facility"). The issuing entities for those secured borrowings are VIEs and are consolidated for accounting purposes. The following table summarizes our secured borrowings at December 31, 2022 and 2021.

|   |            |   |           | 2022      |       |           |            | 2021 |           |           |       |           |
|---|------------|---|-----------|-----------|-------|-----------|------------|------|-----------|-----------|-------|-----------|
| As of December 31,<br>(dollars in thousands)      | Short-Term |   | Long-Term |           | Total |           | Short-Term |      | Long-Term |           | Total |           |
| Unsecured borrowings:                             |            |   |           |           |       |           |            |      |           |           |       |           |
| Unsecured debt (fixed-rate)                       | \$         |   | \$        | 988,986   | \$    | 988,986   | \$         | _    | \$        | 986,138   | \$    | 986,138   |
| Total unsecured borrowings                        | -          |   |           | 988,986   |       | 988,986   |            | —    |           | 986,138   |       | 986,138   |
| Secured borrowings:                               |            |   |           |           |       |           |            |      |           |           |       |           |
| Private Education Loan term securitizations:      |            |   |           |           |       |           |            |      |           |           |       |           |
| Fixed-rate  |            | _ | ;         | 3,462,363 |       | 3,462,363 |            | _    |           | 3,897,996 |       | 3,897,996 |
| Variable-rate                                     |            |   |           | 783,765   |       | 783,765   |            | _    |           | 1,046,856 |       | 1,046,856 |
| Total Private Education Loan term securitizations |            |   | 4         | 4,246,128 |       | 4,246,128 |            |      |           | 4,944,852 |       | 4,944,852 |
| Secured Borrowing Facility                        |            | _ |           | _         |       | _         |            |      |           | _         |       |           |
| Total secured borrowings                          |            | _ |           | 4,246,128 |       | 4,246,128 |            | _    |           | 4,944,852 |       | 4,944,852 |
| Total   | \$         |   | \$        | 5,235,114 | \$    | 5,235,114 | \$         | _    | \$        | 5,930,990 | \$    | 5,930,990 |

### Short-term Borrowings

### Unsecured Debt

On November 15, 2021, we redeemed our \$200 million, 5.125 percent Senior Notes due April 5, 2022. The Senior Notes were redeemed at 101.39 percent of their principal amount, plus the accrued and unpaid interest thereon through the redemption date. As a result of the redemption, we recognized a \$3 million loss on the transaction. These Senior Notes redeemed in the fourth quarter of 2021 were classified as short-term borrowings in April of 2021, and are included in the average table below. At December 31, 2022, and December 31, 2021, there were no borrowings outstanding classified as short-term.

#### Secured Financings

On May 17, 2022, we amended our Secured Borrowing Facility to extend the maturity of the facility. The amount that can be borrowed under the facility is \$2 billion. We hold 100 percent of the residual interest in the Secured Borrowing Facility trust. Under the Secured Borrowing Facility, we incur financing costs on unused borrowing capacity and on outstanding advances. The amended Secured Borrowing Facility extended the revolving period, during which we may borrow, repay, and reborrow funds, until May 16, 2023. The scheduled amortization period, during which amounts outstanding under the Secured Borrowing Facility must be repaid, ends on May 16, 2024 (or earlier, if certain material adverse events occur). At both December 31, 2022 and December 31, 2021, there were no secured borrowings outstanding under the Secured Borrowing Facility.

Short-term borrowings have a remaining term to maturity of one year or less. The following table summarizes the outstanding short-term borrowings, the weighted average interest rates at the end of the period, and the related average balance and weighted average interest rates during the period. The Secured Borrowing Facility's contractual maturity is two years from the date of inception or renewal (one-year revolving period plus a one-year amortization period); however, we classify advances under our Secured Borrowing Facility as short-term borrowings because it is our intention to repay those advances within one year.

|                                      |        | December  | <sup>.</sup> 31, 2022                | Year Ended<br>December 31, 2022 |                                      |  |  |
|--------------------------------------|--------|-----------|--------------------------------------|---------------------------------|--------------------------------------|--|--|
| _(Dollars in thousands)              | Ending | g Balance | Weighted<br>Average<br>Interest Rate | Average<br>Balance              | Weighted<br>Average<br>Interest Rate |  |  |
| Short-term borrowings:               |        |           |                                      |                                 |                                      |  |  |
| Floating-rate borrowings             | \$     | _         | — %                                  | \$<br>_                         | — %                                  |  |  |
| Fixed-rate borrowings <sup>(1)</sup> |        | _         | _                                    | _                               | _                                    |  |  |
| Total short-term borrowings          | \$     |           | — %                                  | \$<br>                          | — %                                  |  |  |
| Maximum outstanding at any month end | \$     |           |                                      |                                 |                                      |  |  |

|                                      |     | December     | <sup>.</sup> 31, 2021                | Year Ended<br>December 31, 2021 |   |  |  |  |
|--------------------------------------|-----|--------------|--------------------------------------|---------------------------------|---|--|--|--|
| _(Dollars in thousands)              | End | ling Balance | Weighted<br>Average<br>Interest Rate | Average<br>Balance              | Weighted<br>Average<br>Interest Rate <sup>(1)</sup> |  |  |  |
| Short-term borrowings:               |     |              |                                      |                                 |   |  |  |  |
| Floating-rate borrowings             | \$  | _            | — %                                  | \$<br>_                         | — %   |  |  |  |
| Fixed-rate borrowings <sup>(1)</sup> |     | —            | _                                    | 122,396                         | 5.78  |  |  |  |
| Total short-term borrowings          | \$  |              | — %                                  | \$<br>122,396                   | 5.78 %  |  |  |  |
| Maximum outstanding at any month end | \$  | 199,651      |                                      |                                 |   |  |  |  |

<sup>(1)</sup> Included in floating-rate borrowings is the Secured Borrowing Facility, which also incurs a non-use fee based upon the facility's maximum borrowing limit of \$2 billion, for both 2022 and 2021, which is applied to the unfunded balance. The facility non-use fee was 45 basis points and 46 basis points in 2022 and 2021, respectively.

# Long-term Borrowings

## Unsecured Debt

On October 29, 2020, we issued at par an unsecured debt offering of \$500 million of 4.20 percent Senior Notes due October 29, 2025. At December 31, 2022, the outstanding balance was \$496 million.

On November 1, 2021, we issued an unsecured debt offering of \$500 million, 3.125 percent Senior Notes due November 2, 2026, at a price of 99.43 percent. At December 31, 2022, the outstanding balance was \$493 million.

## Secured Financings

## 2022 Transactions

On August 9, 2022, we executed our \$575 million SMB Private Education Loan Trust 2022-C term ABS transaction, which was accounted for as a secured financing. We sold \$575 million of notes to third parties and retained a 100 percent interest in the residual certificates issued in the securitization, raising approximately \$575 million of gross proceeds. The Class A and Class B notes had a weighted average life of 4.69 years and priced at a weighted average SOFR equivalent cost of SOFR plus 1.76 percent. At December 31, 2022, \$635 million of our Private Education Loans, including \$597 million of principal and \$38 million in capitalized interest, were encumbered because of this transaction.

## 2021 Transactions

On May 19, 2021, we executed our \$531 million SMB Private Education Loan Trust 2021-B term ABS transaction, which was accounted for as a secured financing. We sold \$531 million of notes to third parties and retained a 100 percent interest in the residual certificates issued in the securitization, raising approximately \$529 million of gross proceeds. The Class A and Class B notes had a weighted average life of 4.26 years and priced at a weighted average LIBOR equivalent cost of 1-month LIBOR plus 0.77 percent. At December 31, 2022, \$410 million of our Private Education Loans, including \$389 million of principal and \$21 million in capitalized interest, were encumbered because of this transaction.

On August 18, 2021, we executed our \$527 million SMB Private Education Loan Trust 2021-D term ABS transaction, which was accounted for as a secured financing. We sold \$527 million of notes to third parties and retained a 100 percent interest in the residual certificates issued in the securitization, raising approximately \$525 million of gross proceeds. The Class A and Class B notes had a weighted average life of 4.22 years and priced at a weighted average LIBOR equivalent

cost of 1-month LIBOR plus 0.69 percent. At December 31, 2022, \$425 million of our Private Education Loans, including \$403 million of principal and \$22 million in capitalized interest, were encumbered because of this transaction.

On November 9, 2021, we executed our \$534 million SMB Private Education Loan Trust 2021-E term ABS transaction, which was accounted for as a secured financing. We sold \$534 million of notes to third parties and retained a 100 percent interest in the residual certificates issued in the securitization, raising approximately \$532 million of gross proceeds. The Class A and Class B notes had a weighted average life of 4.15 years and priced at a weighted average LIBOR equivalent cost of 1-month LIBOR plus 0.69 percent. At December 31, 2022, \$439 million of our Private Education Loans, including \$416 million of principal and \$23 million in capitalized interest, were encumbered because of this transaction.

# Pre-2021 Transactions

Prior to 2021, we executed a total of \$8.21 billion in ABS transactions that were accounted for as secured financings. At December 31, 2022, \$3.75 billion of our Private Education Loans, including \$3.63 billion of principal and \$120 million in capitalized interest, were encumbered as a result of these transactions.

The following table summarizes the outstanding long-term borrowings, the weighted average interest rates at the end of the period and the related average balance during the period. Rates reflect stated interest of borrowings and related discounts and premiums. The long-term borrowings amortize over time and mature serially from 2025 to 2053.

|                            | December          | 31, 2022                                | Year Ended<br>December<br>31, 2022 | December          | 31, 2021                                | Year Ended<br>December<br>31, 2021 |
|----------------------------|-------------------|---|------------------------------------|-------------------|---|------------------------------------|
| (Dollars in thousands)     | Ending<br>Balance | Weighted<br>Average<br>Interest<br>Rate | Average<br>Balance                 | Ending<br>Balance | Weighted<br>Average<br>Interest<br>Rate | Average<br>Balance                 |
| Long-term borrowings:      |                   |   |                                    |                   |   |                                    |
| Floating-rate borrowings   | \$ 783,765        | 5.26 %                                  | \$ 898,002                         | \$ 1,046,857      | 1.05 %                                  | \$ 1,073,042                       |
| Fixed-rate borrowings      | 4,451,349         | 2.93                                    | 4,571,690                          | 4,884,133         | 2.65                                    | 4,094,640                          |
| Total long-term borrowings | \$ 5,235,114      | 3.28 %                                  | \$ 5,469,692                       | \$ 5,930,990      | 2.37 %                                  | \$ 5,167,682                       |

| As of December 31, 2022<br>(dollars in thousands) | Brokered<br>Deposits | Unsecured<br>Debt | Secured<br>Borrowings <sup>(1)</sup> | Total         |
|---|----------------------|-------------------|--------------------------------------|---------------|
|   |                      |                   |                                      |               |
| 2023  | \$ 2,031,404         | \$ —              | \$ 725,981                           | \$ 2,757,385  |
| 2024  | 2,397,229            | _                 | 682,781                              | 3,080,010     |
| 2025  | 1,681,406            | 496,240           | 678,633                              | 2,856,279     |
| 2026  | 1,029,385            | 492,746           | 609,998                              | 2,132,129     |
| 2027  | 152,227              | _                 | 530,521                              | 682,748       |
| 2028 and after                                    | 47,221               | _                 | 1,018,214                            | 1,065,435     |
|   | 7,338,872            | 988,986           | 4,246,128                            | 12,573,986    |
| Hedge accounting adjustments                      | (5,599)              | _                 | _                                    | (5,599)       |
| Total   | \$7,333,273          | \$ 988,986        | \$ 4,246,128                         | \$ 12,568,387 |

As of December 31, 2022, the maturities of our brokered deposits and borrowings are summarized below.

<sup>(1)</sup>We view our secured borrowings as long-term based on the contractual maturity dates ranging from 2031 to 2053. However, the actual maturity of our secured borrowings depends on the prepayment speeds of the underlying collateralized loans. To disclose how we expect this debt to pay down over time, the maturities for our secured borrowings are based on the projected bond principal paydowns using the current estimated loan prepayment speeds.

## Secured Financings

The following summarizes our secured financings issued in 2021 and 2022:

| Issue  | Date Issued                        | т  | otal Issued | Weighted Average<br>Cost of Funds <sup>(1)</sup> | Weighted<br>Average Life<br>(in years) |
|--|------------------------------------|----|-------------|--|--|
| (Dollars in thousands)                                       |                                    |    |             |  |  |
|  |                                    |    |             |  |  |
| 2021-В   | May 2021                           | \$ | 531,000     | 1-month LIBOR plus 0.77%                         | 4.26                                   |
| 2021-D   | August 2021                        |    | 527,000     | 1-month LIBOR plus 0.69%                         | 4.22                                   |
| 2021-E   | November 2021                      |    | 534,000     | 1-month LIBOR plus 0.69%                         | 4.15                                   |
| Total notes issued in 2021                                   |                                    | \$ | 1,592,000   |  |  |
| Total loan and accrued inte<br>securitized at inception in 2 | rest amount<br>2021 <sup>(2)</sup> | \$ | 1,656,263   |  |  |
| 2022-C   | August 2022                        |    | 575,000     | SOFR plus 1.76%                                  | 4.69                                   |
| Total notes issued in 2022                                   |                                    | \$ | 575,000     |  |  |
| Total loan and accrued inte securitized at inception in 2    |                                    | \$ | 674,387     |  |  |

<sup>(1)</sup> Represents LIBOR or SOFR equivalent cost of funds for floating and fixed-rate bonds, excluding issuance costs.

<sup>(2)</sup> At December 31, 2022, \$1.27 billion of our Private Education Loans, including \$1.21 billion of principal and \$66 million in capitalized interest, were encumbered related to the 2021 transactions.

<sup>(3)</sup> At December 31, 2022, \$635 million of our Private Education Loans, including \$597 million of principal and \$38 million in capitalized interest, were encumbered related to the 2022 transactions.

### **Consolidated Funding Vehicles**

We consolidate our financing entities that are VIEs as a result of our being the entities' primary beneficiary. As a result, these financing VIEs are accounted for as secured borrowings.

|   |            | Debt Outstanding |              |              | Carrying Amount of Assets Securing Debt |                   |    |                                |              |  |
|---|------------|------------------|--------------|--------------|---|-------------------|----|--------------------------------|--------------|--|
| As of December 31, 2022<br>(dollars in thousands) | Short-Term | n Long-Term      | Total        | Loans        | R                                       | estricted<br>Cash |    | Other<br>Assets <sup>(1)</sup> | Total        |  |
| Secured borrowings:                               |            |                  |              |              |   |                   |    |                                |              |  |
| Private Education Loan term securitizations       | \$ –       | - \$ 4,246,128   | \$ 4,246,128 | \$ 5,433,602 | \$                                      | 156,719           | \$ | 286,093                        | \$ 5,876,414 |  |
| Secured Borrowing<br>Facility                     | =          |                  | _            | _            |   | _                 |    | 1,066                          | 1,066        |  |
| Total   | \$ -       | - \$ 4,246,128   | \$ 4,246,128 | \$ 5,433,602 | \$                                      | 156,719           | \$ | 287,159                        | \$ 5,877,480 |  |

|   |            | Debt Outstandin | Carrying Ar  | Outstanding  |              |    |                    |    |                                |              |
|---|------------|-----------------|--------------|--------------|--------------|----|--------------------|----|--------------------------------|--------------|
| As of December 31, 2021<br>(dollars in thousands) | Short-Term |                 | Long-Term    | Total        | Loans        | F  | Restricted<br>Cash |    | Other<br>Assets <sup>(1)</sup> | Total        |
| Secured borrowings:                               |            |                 |              |              |              |    |                    |    |                                |              |
| Private Education Loan term securitizations       | \$         |                 | \$ 4,994,852 | \$ 4,994,852 | \$ 6,029,034 | \$ | 210,741            | \$ | 357,982                        | \$ 6,597,757 |
| Secured Borrowing<br>Facility                     |            |                 | _            | _            | _            |    | _                  |    | 867                            | 867          |
| Total   | \$         | _               | \$ 4,994,852 | \$ 4,994,852 | \$ 6,029,034 | \$ | 210,741            | \$ | 358,849                        | \$ 6,598,624 |

<sup>(1)</sup>Other assets primarily represent accrued interest receivable.

## **Unconsolidated VIEs**

#### Private Education Loan Securitizations

Unconsolidated VIEs include variable interests that we hold in certain securitization trusts created by the sale of our Private Education Loans to unaffiliated third parties. We remained the servicer of these loans pursuant to applicable servicing agreements executed in connection with the sales, and we are also the administrator of these trusts. Additionally, we own five percent of the securities issued by the trusts to meet risk retention requirements. We were not required to consolidate these entities because the fees we receive as the servicer/administrator are commensurate with our responsibility, so the fees are not considered a variable interest. Additionally, the five percent vertical interest we maintain does not absorb more than an insignificant amount of the VIE's expected losses, nor do we receive more than an insignificant amount of the VIE's expected losses, nor do we receive more than an insignificant amount of the VIE's expected losses, nor do we receive more than an insignificant amount of the VIE's expected losses.

#### 2022-A Transaction

On March 16, 2022, we closed an SMB Private Education Loan Trust 2022-A term ABS transaction (the "2022-A Transaction"), in which an unaffiliated third party sold to the trust approximately \$973 million of Private Education Loans that the third-party seller previously purchased from us on November 17, 2021. In the 2022-A Transaction, we were the sponsor, servicer and administrator, and the seller of an additional \$95 million of Private Education Loans into the trust. The sale of such additional loans qualified for sale treatment and removed these loans from our balance sheet on the settlement date of the 2022-A Transaction and we recorded a \$10 million gain on sale associated with this transaction. In connection with the 2022-A Transaction settlement, we retained a five percent vertical risk retention interest (i.e., five percent of each class issued in the securitization). We classified those vertical risk retention interests related to the 2022-A Transaction as available-for-sale investments, except for the interest in the residual class, which we classified as a trading investment recorded at fair value with changes recorded through earnings.

## 2022-B Transaction

On May 27, 2022, we closed an SMB Private Education Loan Trust 2022-B term ABS transaction (the "2022-B Transaction"), in which an unaffiliated third party sold to the trust approximately \$2.0 billion of Private Education Loans that the third-party seller previously purchased from us on April 27, 2022. In the 2022-B Transaction, we were the sponsor, servicer and administrator, and the seller of an additional \$107 million of Private Education Loans into the trust. The sale of such additional loans qualified for sale treatment and removed these loans from our balance sheet on the settlement date of the 2022-B Transaction and we recorded an \$11 million gain on sale associated with this transaction. In connection with the 2022-B Transaction settlement, we retained a five percent vertical risk retention interest (i.e., five percent of each class issued in the securitization). We classified those vertical risk retention interests related to the 2022-B Transaction as available-for-sale investments, except for the interest in the residual class, which we classified as a trading investment recorded at fair value with changes recorded through earnings.

# 2022-D Transaction

On October 19, 2022, we closed an SMB Private Education Loan Trust 2022-D term ABS transaction (the "2022-D Transaction"), in which an unaffiliated third party sold to the trust approximately \$1.0 billion of Private Education Loans that the third-party seller previously purchased from us on September 15, 2022. In the 2022-D Transaction, we were the sponsor, servicer and administrator, and the seller of an additional \$54 million of Private Education Loans into the trust. The sale of such additional loans qualified for sale treatment and removed these loans from our balance sheet on the settlement date of the 2022-D Transaction and we recorded a \$3 million gain on sale associated with this transaction. In connection with the 2022-D Transaction settlement, we retained a five percent vertical risk retention interest (i.e., five percent of each class issued in the securitization). We classified those vertical risk retention interests related to the 2022-D Transaction as available-for-sale investments, except for the interest in the residual class, which we classified as a trading investment recorded at fair value with changes recorded through earnings.

# 2021-A Transaction

On February 9, 2021, we closed an SMB Private Education Loan Trust 2021-A term ABS transaction (the "2021-A Transaction"), in which an unaffiliated third party sold to the trust approximately \$2.5 billion of Private Education Loans that the third-party seller previously purchased from us on January 8, 2021. In the 2021-A Transaction, we were the sponsor, servicer and administrator, and the seller of an additional \$130 million of Private Education Loans into the trust. The sale of such additional loans qualified for sale treatment and removed these loans from our balance sheet on the settlement date of the 2021-A Transaction and we recorded an \$18 million gain on sale associated with this transaction. In connection with the 2021-A Transaction settlement, we retained a five percent vertical risk retention interest (i.e., five percent of each class issued in the securitization). We classified those vertical risk retention interests related to the 2021-A Transaction as available-for-sale investments, except for the interest in the residual class, which we classified as a trading investment recorded at fair value with changes recorded through earnings.

## 2021-C Transaction

On May 27, 2021, we closed an SMB Private Education Loan Trust 2021-C term ABS transaction (the "2021-C Transaction"), in which an unaffiliated third party sold to the trust approximately \$505 million of Private Education Loans that the third-party seller previously purchased from us on January 8, 2021. In the 2021-C Transaction, we were the sponsor, servicer and administrator, and the seller of an additional \$27 million of Private Education Loans into the trust. The sale of such additional loans qualified for sale treatment and removed these loans from our balance sheet on the settlement date of the 2021-C Transaction and we recorded an \$4 million gain on sale associated with this transaction. In connection with the 2021-C Transaction settlement, we retained a five percent vertical risk retention interest (i.e., five percent of each class issued in the securitization). We classified those vertical risk retention interests related to the 2021-C Transaction as available-for-sale investments, except for the interest in the residual class, which we classified as a trading investment recorded at fair value with changes recorded through earnings.

The table below provides a summary of our exposure related to our unconsolidated VIEs.

|  |                                  | 2022                               |                   |                                  | 2021                               |                   |
|--|----------------------------------|------------------------------------|-------------------|----------------------------------|------------------------------------|-------------------|
| As of December 31,<br>(dollars in thousands) | Debt<br>Interests <sup>(1)</sup> | Equity<br>Interests <sup>(2)</sup> | Total<br>Exposure | Debt<br>Interests <sup>(1)</sup> | Equity<br>Interests <sup>(2)</sup> | Total<br>Exposure |
| Private Education Loan term securitizations  | \$ 329,188                       | \$ 50,786                          | \$ 379,974        | \$ 192,245                       | \$ 37,465                          | \$ 229,710        |

(1) Vertical risk retention interest classified as available-for-sale investment.

(2) Vertical risk retention interest classified as trading investment.

#### **Other Borrowing Sources**

We maintain discretionary uncommitted Federal Funds lines of credit with various correspondent banks, which totaled \$125 million at December 31, 2022. The interest rate we are charged on these lines of credit is priced at Fed Funds plus a spread at the time of borrowing, and is payable daily. We did not utilize these lines of credit in the years ended December 31, 2022 and 2021.

We established an account at the FRB to meet eligibility requirements for access to the Primary Credit borrowing facility at the FRB's Discount Window (the "Window"). The Primary Credit borrowing facility is a lending program available to depository institutions that are in generally sound financial condition. All borrowings at the Window must be fully collateralized. We can pledge asset-backed and mortgage-backed securities, as well as FFELP Loans and Private Education Loans, to the FRB as collateral for borrowings at the Window. Generally, collateral value is assigned based on the estimated fair value of the pledged assets. At December 31, 2022 and December 31, 2021, the value of our pledged collateral at the FRB totaled \$2.2 billion and \$3.3 billion, respectively. The interest rate charged to us is the discount rate set by the FRB. We did not utilize this facility in the years ended December 31, 2022 and 2021.

# 13. Derivative Financial Instruments

#### Risk Management Strategy

We maintain an overall interest rate risk management strategy that incorporates the use of derivative instruments to reduce the economic effect of interest rate changes. Our goal is to manage interest rate sensitivity by modifying the repricing frequency and underlying index characteristics of certain balance sheet assets or liabilities so any adverse impacts related to movements in interest rates are managed within low to moderate limits. As a result of interest rate fluctuations, hedged balance sheet positions will appreciate or depreciate in market value or create variability in cash flows. Income or loss on the derivative instruments linked to the hedged item will generally offset the effect of this unrealized appreciation or volatility in cash flows for the period the item is being hedged. We view this strategy as a prudent management of interest rate risk.

Although we use derivatives to reduce the risk of interest rate changes, the use of derivatives does expose us to both market and credit risk. Market risk is the chance of financial loss resulting from changes in interest rates and market liquidity. Credit risk is the risk that a counterparty will not perform its obligations under a contract and it is limited to the loss of the fair value gain in a derivative that the counterparty owes us less collateral held and plus collateral posted. When the fair value of a derivative contract less collateral held and plus collateral posted is negative, we owe the counterparty and, therefore, we have no credit risk exposure to the counterparty; however, the counterparty has exposure to us. We minimize the credit risk in derivative instruments by entering into transactions with reputable counterparties that are reviewed regularly by our Credit Department. We also maintain a policy of requiring that all derivative contracts be governed by an International Swaps and Derivatives Association, Inc. Master Agreement. Depending on the nature of the derivative transaction, bilateral collateral arrangements are required as well. When we have more than one outstanding derivative transaction with the counterparty, and there exists legally enforceable netting provisions with the counterparty (i.e., a legal right to offset receivable and payable derivative contracts), the "net" mark-to-market exposure, less collateral held and plus collateral posted, represents exposure with the counterparty. We refer to this as the "net position." When there is a net negative exposure, we consider our exposure to the counterparty and the net position to be zero.

Title VII of the Dodd-Frank Act requires all standardized derivatives, including most interest rate swaps, to be submitted for clearing to central counterparties to reduce counterparty risk. Two of the central counterparties we use are the CME and the LCH. All variation margin payments on derivatives cleared through the CME and LCH are accounted for as legal settlement. As of December 31, 2022, \$2.6 billion notional of our derivative contracts were cleared on the CME and \$0.2 billion were cleared on the LCH. The derivative contracts cleared through the CME and LCH represent 92.2 percent and 7.8 percent, respectively, of our total notional derivative contracts of \$2.8 billion at December 31, 2022.

For derivatives cleared through the CME and LCH, the net gain (loss) position includes the variation margin amounts as settlement of the derivative and not collateral against the fair value of the derivative. The amount of variation margin included as settlement as of December 31, 2022 was \$(58) million and \$(7) million for the CME and LCH, respectively. Changes in fair value for derivatives not designated as hedging instruments are presented as realized gains (losses).

Our exposure is limited to the value of the derivative contracts in a gain position less any collateral held and plus any collateral posted. When there is a net negative exposure, we consider our exposure to the counterparty to be zero. At

December 31, 2022 and 2021, we had a net positive exposure (derivative gain positions to us, less collateral held by us and plus collateral posted with counterparties) related to derivatives of \$12 million and \$9 million, respectively.

# Accounting for Derivative Instruments

The accounting for derivative instruments requires that every derivative instrument, including certain derivative instruments embedded in other contracts, be recorded on the balance sheet as either an asset or liability measured at fair value. Our derivative instruments are classified and accounted for by us as fair value hedges, cash flow hedges, and trading hedges.

# Fair Value Hedges

We generally use fair value hedges to offset the exposure to changes in fair value of a recognized fixed-rate liability. We enter into interest rate swaps to economically convert fixed-rate liabilities into variable-rate liabilities. For fair value hedges, we generally consider all components of the derivative's gain and/or loss when assessing hedge effectiveness and generally hedge changes in fair values due to interest rates. For fair value hedges, the entire change in the fair value of the hedging instrument included in the assessment of hedge effectiveness is recorded in the same line item in the consolidated statements of income that is used to present the earnings effect of the hedged component of the hedged item.

# Cash Flow Hedges

We use cash flow hedges to hedge the exposure to variability in cash flows of floating-rate liabilities. This strategy is used primarily to minimize the exposure to volatility in cash flows from future changes in interest rates. In assessing hedge effectiveness, generally all components of each derivative's gains or losses are included in the assessment. We hedge exposure to changes in cash flows due to changes in interest rates or total changes in cash flow. For cash flow hedges, the entire change in the fair value of the hedging instrument included in the assessment of hedge effectiveness is recorded in other comprehensive income (loss). Those amounts are subsequently reclassified to earnings, in the same line item in the consolidated statements of income as impacted by the hedged item, when the hedged item affects earnings.

Amounts reported in accumulated other comprehensive income related to derivatives will be reclassified to interest expense as interest payments are made on our variable-rate deposits. During the next twelve months, we estimate that \$44 million will be reclassified as a decrease to interest expense.

## Trading Activities

When derivative instruments do not qualify for hedge accounting treatment, they are accounted for at fair value with all changes in fair value recorded through earnings. All of our derivative instruments entered into with maturities of less than three years are economically hedging risk, but do not receive hedge accounting treatment. Trading derivatives also include any hedges that originally received hedge accounting treatment, but lost hedge accounting treatment due to failed effectiveness testing, as well as the activity of certain derivatives prior to those derivatives receiving hedge accounting treatment.

# Summary of Derivative Financial Statement Impact

The following tables summarize the fair values and notional amounts of all derivative instruments at December 31, 2022 and 2021, and their impact on earnings and other comprehensive income for the years ended December 31, 2022, 2021, and 2020.

# Impact of Derivatives on the Consolidated Balance Sheets

|  |                            | Ca | <b>Cash Flow Hedges</b> |    |       | Fair Value Hedges |       |    |      |      | Trading |   |    |       | _  | Total |    |       |  |
|--|----------------------------|----|-------------------------|----|-------|-------------------|-------|----|------|------|---------|---|----|-------|----|-------|----|-------|--|
| As of December 31,<br>(dollars in thousands) |                            | 2  | 2022                    |    | 2021  |                   | 2022  |    | 2021 | _    | 202     | 2 |    | 2021  | _  | 2022  |    | 2021  |  |
| Fair Values <sup>(1)</sup>                   | Hedged<br>Risk<br>Exposure |    |                         |    |       |                   |       |    |      |      |         |   |    |       |    |       |    |       |  |
| Derivative Assets: <sup>(2)</sup>            |                            |    |                         |    |       |                   |       |    |      |      |         |   |    |       |    |       |    |       |  |
| Interest rate swaps                          | Interest<br>rate           | \$ | 972                     | \$ | _     | \$                | _     | \$ |      | 9    | 5       | _ | \$ | 5     | \$ | 972   | \$ | 5     |  |
| Other  | Other                      |    | _                       |    | _     |                   | _     |    |      |      |         | _ |    | 1,317 |    | _     |    | 1,317 |  |
| Derivative<br>Liabilities: <sup>(2)</sup>    |                            |    |                         |    |       |                   |       |    |      |      |         |   |    |       |    |       |    |       |  |
| Interest rate swaps                          | Interest<br>rate           |    | _                       |    | (231) |                   | (567) |    | (21  | )    |         |   |    |       |    | (567) |    | (252  |  |
| Total net derivatives                        |                            | \$ | 972                     | \$ | (231) | \$                | (567) | \$ | (21  | ) \$ | 5       | _ | \$ | 1,322 | \$ | 405   | \$ | 1,070 |  |

(1) Fair values reported include variation margin as legal settlement of the derivative contract. Assets and liabilities are presented without consideration of master netting agreements. Derivatives are carried on the balance sheet based on net position by counterparty under master netting agreements and classified in other assets or other liabilities depending on whether in a net positive or negative position.

The following table reconciles gross positions with the impact of master netting agreements to the balance sheet classification: (2)

| As of December 31,   |    | Other  | Asse | ets    | Other Liabilities |       |      |       |  |  |
|--|----|--------|------|--------|-------------------|-------|------|-------|--|--|
| (dollars in thousands)   |    | 2022   |      | 2021   |                   | 2022  | 2021 |       |  |  |
| Gross position <sup>(1)</sup>  | \$ | 972    | \$   | 1,322  | \$                | (567) | \$   | (252) |  |  |
| Impact of master netting agreement   |    | (567)  |      | (5)    |                   | 567   |      | 5     |  |  |
| Derivative values with impact of master<br>netting agreements (as carried on<br>balance sheet) |    | 405    |      | 1,317  |                   | _     |      | (247) |  |  |
| Cash collateral pledged <sup>(2)</sup>   |    | 11,162 |      | 9,655  |                   | _     |      | _     |  |  |
| Net position   | \$ | 11,567 | \$   | 10,972 | \$                |       | \$   | (247) |  |  |

(1)Gross position amounts include accrued interest and variation margin as legal settlement of the derivative contract. (2)Cash collateral pledged excludes amounts that represent legal settlement of the derivative contracts.

| Notional Values                                 |              |              |              |              |      |      |              |             |              |  |
|---|--------------|--------------|--------------|--------------|------|------|--------------|-------------|--------------|--|
|   | Cash Flow    |              | Fair Value   |              |      | Trac | ling         | Total       |              |  |
| As of December 31,<br>(dollars in<br>thousands) | 2022         | 2021         | 2022         | 2021         | 2022 |      | 2021         | 2022        | 2021         |  |
| Interest rate<br>swaps                          | \$ 1,314,660 | \$ 1,438,144 | \$ 1,528,186 | \$ 3,915,999 | \$   | _    | \$ 181,953   | \$2,842,846 | \$ 5,536,096 |  |
| Other   |              | —            | —            | _            |      | _    | 1,053,760    | —           | 1,053,760    |  |
| Net total<br>notional                           | \$ 1,314,660 | \$ 1,438,144 | \$ 1,528,186 | \$ 3,915,999 | \$   | _    | \$ 1,235,713 | \$2,842,846 | \$ 6,589,856 |  |

# Notional Values

As of December 31, 2022 and 2021, the following amounts were recorded on the consolidated balance sheet related to cumulative basis adjustments for fair value hedges:

| As of December 31,<br>dollars in thousands)  | Carrying Ar<br>Hedged Asse | nount of the<br>ts/(Liabilities | Cumulati<br>Value He<br>Include<br>Amoun<br>Asse | justment<br>arrying<br>ledged |    |    |         |
|--|----------------------------|---------------------------------|--|-------------------------------|----|----|---------|
| Line Item in the Balance Sheet in Which he Hedged Item is Included:                                    | 2022                       | 2021                            | <u>,                                    </u>     | 2022                          |    |    | 2021    |
| Deposits   | \$ (1,494,087)             | \$ (3,963,26                    | 68)  | \$ 31,2                       | 59 | \$ | (50,784 |
| Impact of Derivatives on the Consolid  | dated Stateme              | ents of Incor                   | ne   |                               |    |    |         |
| Years Ended December 31,<br>(dollars in thousands)   |                            | 2022                            |  | 2021                          |    | 20 | 20      |
| Fair Value Hedges  |                            |                                 |  |                               |    |    |         |
| Interest rate swaps:   |                            |                                 |  |                               |    |    |         |
| Interest recognized on derivatives   | \$                         | 16,308                          | \$   | 85,850                        | \$ |    | 71,668  |
| Hedged items recorded in interest ex   | pense                      | 82,043                          |  | 103,450                       |    | (  | 91,087) |
| Derivatives recorded in interest expe  | nse                        | (82,063)                        |  | (103,431)                     |    |    | 91,419  |
| Total  | \$                         | 16,288                          | \$   | 85,869                        | \$ |    | 72,000  |
|  |                            |                                 |  |                               |    |    |         |
| Cash Flow Hedges   |                            |                                 |  |                               |    |    |         |
| Interest rate swaps:   |                            |                                 |  |                               |    |    |         |
| Amount of gain (loss) reclassified from<br>accumulated other comprehensive in<br>into interest expense |                            | 3,658                           | \$   | (20,852)                      | \$ | (  | 16,000) |
| Total  | \$                         | 3,658                           | \$   | (20,852)                      | \$ |    | 16,000) |
|  |                            |                                 |  |                               |    |    |         |
| Trading  |                            |                                 |  |                               |    |    |         |
| Interest rate swaps:   |                            |                                 |  |                               |    |    |         |
| Change in fair value of future interest<br>payments recorded in earnings                               | <u></u> \$                 | (248)                           | \$   | (23,216)                      | \$ |    | 10,164  |
| Total  |                            | (248)                           |  | (23,216)                      |    |    | 10,164  |
|  |                            |                                 |  |                               |    |    |         |

| Impact of Derivatives on the Statements of Changes in Stockhol | ders' Equity |
|--|--------------|
|--|--------------|

| Years Ended December 31,<br>(dollars in thousands)  | 2022         | 2021         | 2020           |
|---|--------------|--------------|----------------|
| Amount of gain (loss) recognized in other comprehensive income (loss)   | \$<br>97,389 | \$<br>27,259 | \$<br>(52,511) |
| Less: Amount of gain (loss) reclassified in interest expense  | <br>3,658    | (20,852)     | (16,000)       |
| Total change in other comprehensive income (loss) for<br>unrealized gains (losses) on derivatives, before income tax<br>(expense) benefit | \$<br>93,731 | \$<br>48,111 | \$<br>(36,511) |

## **Cash Collateral**

As of December 31, 2022, cash collateral held and pledged excludes amounts that represent legal settlement of the derivative contracts held with the CME and LCH. There was no cash collateral held by us related to derivative exposure between us and our derivatives counterparties at December 31, 2022 and 2021, respectively. Collateral held is recorded in "Other Liabilities" on the consolidated balance sheets. Cash collateral pledged related to derivative exposure between us and our derivatives counterparties was \$11 million and \$10 million at December 31, 2022 and 2021, respectively. Collateral pledged is recorded in "Other interest-earning assets" on the consolidated balance sheets.

### 14. Stockholders' Equity

#### **Preferred Stock**

At December 31, 2022, we had 2.5 million shares of Floating-Rate Non-Cumulative Preferred Stock, Series B (the "Series B Preferred Stock") outstanding. The Series B Preferred Stock does not have a maturity date, but can be redeemed at our option. Redemption would include any accrued and unpaid dividends for the then current quarterly dividend period, up to the redemption date. The shares have no preemptive or conversion rights and are not exchangeable for any of our other securities or property. Dividends are not mandatory and are paid quarterly, when, as, and if declared by the Board of Directors. Holders of Series B Preferred Stock are entitled to receive quarterly dividends based on 3-month LIBOR plus 170 basis points per annum in arrears. Upon liquidation or dissolution of the Company, holders of the Series B Preferred Stock are entitled to receive \$100 per share, plus an amount equal to accrued and unpaid dividends for the then current quarterly dividend period, pro rata, and before any distribution of assets is made to holders of our common stock.

In October 2020, we initiated a cash tender offer to purchase up to 2,000,000 shares of our Series B Preferred Stock. On November 30, 2020, we accepted for purchase 1,489,304 shares of the Series B Preferred Stock at a purchase price of \$45 per share plus an amount equal to accrued and unpaid dividends, for an aggregate purchase price of approximately \$68 million.

# Common Stock

Our shareholders have authorized the issuance of 1.125 billion shares of common stock (par value of \$0.20). At December 31, 2022, 241 million shares were issued and outstanding and 38 million shares were unissued but encumbered for outstanding stock options, restricted stock, restricted stock units, performance stock units, and dividend equivalent units for employee compensation and remaining authority for stock-based compensation plans.

### **Common Stock Dividends**

In the year ended December 31, 2022, we paid a total common stock dividend of \$0.44 per common share. In the year ended December 31, 2021, we paid a total common stock dividend of \$0.20 per common share. In the year ended December 31, 2020, we paid a total common stock dividend of \$0.12 per common share. Common stock dividend declarations are subject to determination by, and the discretion of, our Board of Directors. We may change our common stock dividend policy at any time.

We are dependent on funds obtained from the Bank to fund dividend payments. Regulatory and other legal restrictions may limit our ability to transfer funds freely, either to or from our subsidiaries. In particular, the Bank is subject to laws and regulations that authorize regulatory bodies to block or reduce the flow of funds to us, or that prohibit such transfers altogether in certain circumstances. These laws, regulations, and rules may hinder our ability to access funds

# 14. Stockholders' Equity (Continued)

that we may need to make payments in respect of our stock or to satisfy our other responsibilities. The FDIC has the authority to prohibit or limit the payment of dividends by the Bank and SLM Corporation.

# Share Repurchases

The January 23, 2019 share repurchase program (the "2019 Share Repurchase Program"), which was effective upon announcement and expired on January 22, 2021, permitted us to repurchase from time to time shares of our common stock up to an aggregate repurchase price not to exceed \$200 million. We utilized all capacity under our 2019 Share Repurchase Program, having repurchased 17 million shares of common stock for \$167 million in the year ended December 31, 2019 and 3 million shares of common stock for \$33 million in the year ended December 31, 2020.

On January 22, 2020, we announced another share repurchase program (the "2020 Share Repurchase Program"), which was effective upon announcement and expired on January 21, 2022, and permitted us to repurchase shares of common stock from time to time up to an aggregate repurchase price not to exceed \$600 million.

Under the authority of the 2020 Share Repurchase Program, on March 10, 2020, we entered into an accelerated share repurchase agreement ("ASR") with a third-party financial institution under which we paid \$525 million for an upfront delivery of our common stock and a forward agreement. On March 11, 2020, the third-party financial institution delivered to us approximately 45 million shares. The final total actual number of shares of common stock delivered to us pursuant to the forward agreement was based generally upon a volume-weighted average price at which the shares of our common stock traded during the regular trading sessions on the NASDAQ Global Select Market during the term of the ASR. The transactions were accounted for as equity transactions and were included in treasury stock when the shares were received, at which time there was an immediate reduction in the weighted average common shares calculation for basic and diluted earnings per share. On January 26, 2021, we completed the ASR and upon final settlement on January 28, 2021, we received an additional 13 million shares. In total, we repurchased 58 million shares under the ASR at an average price per share of \$9.01. Under the 2020 Share Repurchase Program, we also repurchased an additional 4 million shares of common stock for \$75 million in the three months ended March 31, 2021. We have utilized all capacity under the 2020 Share Repurchase Program.

On January 27, 2021, we announced another share repurchase program (the "2021 Share Repurchase Program"), which was effective upon announcement and expired on January 26, 2023, and originally permitted us to repurchase shares of our common stock from time to time up to an aggregate repurchase price not to exceed \$1.25 billion.

On October 20, 2021, we announced a \$250 million increase in the amount of common stock that may be repurchased under our 2021 Share Repurchase Program, which expired on January 26, 2023. This was in addition to the original \$1.25 billion of authorization announced on January 27, 2021, for a total 2021 Share Repurchase Program authorization of \$1.5 billion. Of the total \$1.5 billion 2021 Share Repurchase Program authorization, we repurchased 81.1 million shares of common stock for \$1.46 billion in the year ended December 31, 2021. (Those amounts include the shares repurchased under the Tender Offer described below.) We also repurchased 2.0 million shares of common stock under the 2021 Share Repurchase Program for \$38 million in the three months ended March 31, 2022. We have utilized all capacity under the 2021 Share Repurchase Program.

On January 26, 2022, we announced a new share repurchase program (the "2022 Share Repurchase Program"), which was effective upon announcement and expires on January 25, 2024, and permits us to repurchase shares of our common stock from time to time up to an aggregate repurchase price not to exceed \$1.25 billion. Under the 2022 Share Repurchase Program, we repurchased 38.2 million shares of common stock at an average price per share of \$17.52, for \$669 million in the year ended December 31, 2022. There was \$581 million of capacity remaining under the 2022 Share Repurchase Program at December 31, 2022.

So long as there is unexpired capacity under a given repurchase program, repurchases under the programs may occur from time to time and through a variety of methods, including tender offers, open market repurchases, repurchases effected through Rule 10b5-1 trading plans, negotiated block purchases, accelerated share repurchase programs, or other similar transactions. The timing and volume of any repurchases under the 2022 Share Repurchase Program will be subject to market conditions, and there can be no guarantee that the Company will repurchase up to the limit of the program or at all.

# Common Stock Tender Offer

On February 2, 2021, we announced the commencement of a "modified Dutch Auction" tender offer (the "Tender Offer") to purchase up to \$1 billion in aggregate purchase price of our outstanding shares of common stock, par value \$0.20 per share. Pursuant to the Tender Offer, we repurchased 28.5 million shares at a price of \$16.50 per share. The purchase of shares settled on March 16, 2021, for an aggregate cost of approximately \$472 million, including fees and expenses related to the Tender Offer. We cancelled the 28.5 million shares purchased in connection with the Tender Offer.

# 14. Stockholders' Equity (Continued)

This cancellation decreased the balances of common stock by \$6 million and of additional paid-in capital by \$466 million, respectively.

# Share Repurchases under our Rule 10b5-1 Trading Plans

During the years ended December 31, 2022 and 2021, we repurchased 40 million and 57 million shares, respectively, of our common stock at a total cost of \$708 million and \$1.1 billion, respectively, under Rule 10b5-1 trading plans authorized under our share repurchase programs.

The following table summarizes our common share repurchases and issuances associated with these programs.

| Years Ended December 31,<br>(shares and per share amounts in actuals)                       |     | 2022       | :   | 2021       | 2020 |           |  |
|---|-----|------------|-----|------------|------|-----------|--|
| Common stock repurchased under repurchase programs <sup>(1)(2)(3)</sup>                     | 40, | 40,253,548 |     | 98,748,905 |      | 7,736,847 |  |
| Average purchase price per share <sup>(4)</sup>   | \$  | 17.58      | \$  | 17.37      | \$   | 9.66      |  |
| Shares repurchased related to employee stock-based compensation plans $^{\!\!\!\!\!^{(5)}}$ | 1,  | 135,509    | 1,: | 368,942    |      | 1,197,843 |  |
| Average purchase price per share  | \$  | 18.36      | \$  | 14.70      | \$   | 10.93     |  |
| Common shares issued <sup>(6)</sup>   | 3,  | 107,768    | 3,  | 786,581    |      | 3,129,325 |  |

<sup>(1)</sup> Common shares purchased under our share repurchase programs. We have utilized all capacity under our 2021 Share Repurchase Program. There was \$581 million of capacity remaining under the 2022 Share Repurchase Program at December 31, 2022.

<sup>(2)</sup> For the years ended December 31, 2021 and 2020, the amount includes 13 million shares and 45 million shares, respectively, related to the accelerated share repurchase agreement described above.

<sup>(3)</sup> For the year ended December 31, 2021, the amount includes 28.5 million shares related to the settlement of our common stock Tender Offer described above.

<sup>(4)</sup> Average purchase price per share includes purchase commission costs.

<sup>(5)</sup> Comprised of shares withheld from stock option exercises and vesting of restricted stock for employees' tax withholding obligations and shares tendered by employees to satisfy option exercise costs.

<sup>(6)</sup> Common shares issued under our various compensation and benefit plans.

The closing price of our common stock on the NASDAQ Global Select Market on December 30, 2022 was \$16.60.

# 15. Earnings per Common Share

Basic earnings per common share ("EPS") are calculated using the weighted average number of shares of common stock outstanding during each period. A reconciliation of the numerators and denominators of the basic and diluted EPS calculations follows.

| Years ended December 31, (amounts in thousands, except per share data)           |    | 2022    |     | 2021      | 2020          |
|--|----|---------|-----|-----------|---------------|
| Numerator:   |    |         |     |           |               |
| Net income   | \$ | 469,014 | \$1 | 1,160,513 | \$<br>880,690 |
| Preferred stock dividends  |    | 9,029   |     | 4,736     | 9,734         |
| Net income attributable to SLM Corporation common stock                          | \$ | 459,985 | \$1 | 1,155,777 | \$<br>870,956 |
| Denominator:   |    |         |     |           |               |
| Weighted average shares used to compute basic EPS                                |    | 258,439 |     | 314,993   | 383,705       |
| Effect of dilutive securities:   |    |         |     |           |               |
| Dilutive effect of stock options, restricted stock, restricted stock units,      |    |         |     |           |               |
| performance stock units, and Employee Stock Purchase Plan ("ESPP") $^{(1)\!(2)}$ |    | 3,064   |     | 4,919     | 3,490         |
| Weighted average shares used to compute diluted EPS                              | _  | 261,503 |     | 319,912   | 387,195       |
|  |    |         |     |           |               |
| Basic earnings per common share  | \$ | 1.78    | \$  | 3.67      | \$<br>2.27    |
|  |    |         |     |           |               |
| Diluted earnings per common share  | \$ | 1.76    | \$  | 3.61      | \$<br>2.25    |

(1) Includes the potential dilutive effect of additional common shares that are issuable upon exercise of outstanding stock options, restricted stock, restricted stock units, performance stock units, and the outstanding commitment to issue shares under the ESPP, determined by the treasury stock method.

<sup>(2)</sup> For the years ended December 31, 2022, 2021, and 2020, securities covering approximately 1 million shares, 1 million shares, and no shares, respectively, were outstanding but not included in the computation of diluted earnings per share because they were anti-dilutive.

# 16. Stock-Based Compensation Plans and Arrangements

#### **Plan Summaries**

As of December 31, 2022, we had one active stock-based compensation plan that provides for grants of equity awards to our employees and non-employee directors.

The SLM Corporation 2021 Omnibus Incentive Plan was approved by shareholders on June 8, 2021, and at December 31, 2022, 19 million shares were authorized to be issued from this plan.

We also maintain an Employee Stock Purchase Plan (the "ESPP"). The number of shares authorized under the plan at December 31, 2022 was 14 million shares.

Shares issued under these stock-based compensation plans may be either shares reacquired by us or shares that are authorized but unissued.

# Stock-Based Compensation

The total stock-based compensation cost recognized in the consolidated statements of income for the years ended December 31, 2022, 2021, and 2020 was \$34 million, \$31 million, and \$36 million, respectively. As of December 31, 2022, there was \$20 million of total unrecognized compensation expense related to unvested restricted stock awards, restricted stock units, performance stock units, and ESPP awards, which is expected to be recognized over a weighted average period of 1.5 years. We amortize compensation expense on a straight-line basis over the related vesting periods of each tranche of each award.

# **Stock Options**

There were no stock options granted in the year ended December 31, 2020.

There were 998,891 time-vested options granted in the year ended December 31, 2021. The options were granted solely to members of senior management. The exercise price of the options is equal to 115 percent of the fair market value of a share of our common stock as of the grant date. The options will vest 100 percent on the third anniversary of the respective grant date and expire ten years after the respective grant date. The fair value of each stock option grant was estimated on the date of grant using the Monte Carlo simulation-pricing model. The expected volatility of our common stock at the date of grant is estimated based on a historic volatility rate and the expected option life is calculated based on historical stock option experience as the best estimate of future exercise patterns. The dividend yield assumption is based on historical and anticipated dividend payouts. The risk-free interest rate assumption is based on observed interest rates consistent with the expected life of each stock option grant.

There were 86,536 time-vested options granted in the year ended December 31, 2022. The options were granted to team members of an acquisition that took place in the first half of the year in 2022. The exercise price of the options is equal to 100 percent of the fair market value of a share of our common stock as of the grant date. The options will vest 100 percent on the third anniversary of the respective grant date and expire ten years after the respective grant date. The fair value of each stock option grant was estimated on the date of grant using a Black-Scholes option pricing model. The expected volatility of our common stock at the date of grant is estimated based on a historic volatility rate and the expected option life is calculated based on historical stock option experience as the best estimate of future exercise patterns. The dividend yield assumption is based on historical and anticipated dividend payouts. The risk-free interest rate assumption is based on observed interest rates consistent with the expected life of each stock option grant.

# 16. Stock-Based Compensation Plans and Arrangements (Continued)

The following table summarizes stock option activity for the year ended December 31, 2022.

| (Dollars in thousands, shares and per share amounts in actuals) | Number of<br>Options | A<br>E<br>P | leighted<br>verage<br>xercise<br>rice per<br>Share | Weighted<br>Average<br>Remaining<br>Contractual<br>Term | Intr | regate<br>insic<br>ue <sup>(1)</sup> |
|---|----------------------|-------------|--|---|------|--------------------------------------|
| Outstanding at December 31, 2021                                | 998,891              | \$          | 17.65  |   |      |                                      |
| Granted   | 86,536               |             | 16.73  |   |      |                                      |
| Exercised <sup>(2)</sup>  | _                    |             | —  |   |      |                                      |
| Canceled  | (19,230)             |             | 16.73  |   |      |                                      |
| Outstanding at December 31, 2022 <sup>(3)</sup>                 | 1,066,197            | \$          | 17.59  | 1.2   | \$   | _                                    |
| Exercisable at December 31, 2022                                |                      | \$          |  | 0.0   | \$   | _                                    |

<sup>(1)</sup> The aggregate intrinsic value represents the total intrinsic value (the aggregate difference between our closing stock price on December 31, 2022 and the exercise price of in-the-money options) that would have been received by the option holders if all in-the-money options had been exercised on December 31, 2022.

<sup>(2)</sup> No options were exercised in the year ended December 31, 2022. The total intrinsic value of options exercised was \$2 million and \$3 million for the years ended December 31, 2021 and 2020, respectively.

<sup>(3)</sup> For net-settled options, gross number is reflected.

# **Restricted Stock**

Restricted stock awards generally vest over one year. Outstanding restricted stock is entitled to dividend equivalent units that vest subject to the same vesting requirements or lapse of transfer restrictions, as applicable, as the underlying restricted stock award. The fair value of restricted stock awards is based on our stock price at the grant date.

The following table summarizes restricted stock activity for the year ended December 31, 2022.

| (Shares and per share amounts in actuals)      | Number of<br>Shares | Ave | /eighted<br>rage Grant<br>Date<br>air Value |
|--|---------------------|-----|---|
| Non-vested at December 31, 2021                | 49,180              | \$  | 20.33                                       |
| Granted  | 79,710              |     | 15.68                                       |
| Vested <sup>(1)</sup>                          | (49,180)            |     | 20.33                                       |
| Canceled                                       |                     |     | _   |
| Non-vested at December 31, 2022 <sup>(2)</sup> | 79,710              | \$  | 15.68                                       |

<sup>(1)</sup> The total fair value of shares that vested during the years ended December 31, 2022, 2021, and 2020 was \$1 million, \$1 million, and \$1 million, respectively.

<sup>(2)</sup> As of December 31, 2022, there was \$0.6 million of unrecognized compensation cost related to restricted stock, which is expected to be recognized over a weighted average period of 0.5 years.

# 16. Stock-Based Compensation Plans and Arrangements (Continued)

# **Restricted Stock Units and Performance Stock Units**

Restricted stock units ("RSUs") and performance stock units ("PSUs") are equity awards granted to employees that entitle the holder to shares of our common stock when the award vests. RSUs may be time-vested over three years or vested at grant but subject to transfer restrictions, while PSUs vest based on corporate performance targets at the end of a three-year period.

Outstanding RSUs and PSUs are entitled to dividend equivalent units that vest subject to the same vesting requirements or lapse of transfer restrictions, as applicable, as the underlying award. The fair value of RSUs is based on our stock price at the grant date.

The following table summarizes RSU and PSU activity for the year ended December 31, 2022.

| (Shares and per share amounts in actuals)           | Number of<br>RSUs/<br>PSUs | Ave | Veighted<br>erage Grant<br>Date<br>Fair Value |
|---|----------------------------|-----|---|
| Outstanding at December 31, 2021                    | 5,308,496                  | \$  | 11.83   |
| Granted   | 2,053,919                  |     | 18.92   |
| Vested and converted to common stock <sup>(1)</sup> | (2,960,936)                |     | 11.33   |
| Canceled  | (152,534)                  |     | 16.30   |
| Outstanding at December 31, 2022 <sup>(2)</sup>     | 4,248,945                  | \$  | 15.44   |

<sup>(1)</sup> The total fair value of RSUs/PSUs that vested and converted to common stock during the years ended December 31, 2022, 2021, and 2020 was \$34 million, \$31 million, and \$26 million, respectively.

<sup>(2)</sup> As of December 31, 2022, there was \$18 million of unrecognized compensation cost related to RSUs/PSUs, which is expected to be recognized over a weighted average period of 1.6 years.

# Employee Stock Purchase Plan

Employees may purchase shares of our common stock at the end of a 12-month offering period at a price equal to the share price at the beginning of the 12-month period, less 15 percent, up to a maximum purchase price of \$7,500 (whole dollars). The purchase price for each offering is determined at the beginning of the offering period on August 1.

The fair values of the stock purchase rights of the ESPP offerings were calculated using a Black-Scholes option pricing model with the following weighted average assumptions:

| Years ended December 31, (per share amounts in actuals) | 2022       | 2021       | 2020       |
|---|------------|------------|------------|
| Risk-free interest rate                                 | 3.02 %     | 0.07 %     | 0.12 %     |
| Expected volatility                                     | 39 %       | 34 %       | 49 %       |
| Expected dividend rate                                  | 2.78 %     | 0.66 %     | 1.76 %     |
| Expected life of the option                             | 1 year     | 1 year     | 1 year     |
| Weighted average fair value of stock purchase rights    | \$<br>4.17 | \$<br>4.93 | \$<br>1.74 |

The expected volatility is based on implied volatility from publicly-traded options on our stock at the grant date and historical volatility of our stock consistent with the expected life. The risk-free interest rate is based on the zero-coupon U.S. Treasury STRIPS rate at the grant date consistent with the expected life.

The fair values were amortized to compensation cost on a straight-line basis over a one-year vesting period. As of December 31, 2022, there was less than \$1 million of unrecognized compensation cost related to the ESPP, which is expected to be recognized by July 2023.

# 16. Stock-Based Compensation Plans and Arrangements (Continued)

During the year ended December 31, 2021, plan participants purchased approximately 496,000 shares of our common stock. No shares were purchased for the years ended December 31, 2022 and 2020, as our stock price on both July 31, 2022 and 2020 was less than the offering price for the ESPP plan.

# 17. Fair Value Measurements

We use estimates of fair value in applying various accounting standards for the consolidated financial statements.

We categorize our fair value estimates based on a hierarchal framework associated with three levels of price transparency utilized in measuring financial instruments at fair value. For additional information regarding our policies for determining fair value and the hierarchical framework, see Note 2, "Significant Accounting Policies — Fair Value Measurement."

The following table summarizes the valuation of our financial instruments that are marked-to-fair value on a recurring basis.

|  |    | Fair Value Measurements on a Recurring Basis |                      |           |        |           |    |       |          |       |           |         |          |
|--|----|--|----------------------|-----------|--------|-----------|----|-------|----------|-------|-----------|---------|----------|
|  |    |  |                      | 2022      |        |           |    |       |          | 20    | )21       |         |          |
| As of December 31,<br>(dollars in thousands) |    |  | evel 1 Level 2 Level |           | 3      | Total     |    | vel 1 | Level 2  |       | Level 3   | 3 Total |          |
| Assets:                                      |    |  |                      |           |        |           |    |       |          |       |           |         |          |
| Trading investments                          | \$ | _  | \$ -                 | - \$ 55,9 | 903 \$ | 55,903    | \$ | _     | \$       |       | \$ 37,465 | \$      | 37,465   |
| Available-for-sale investments               |    | _  | 2,342,08             | 9         | _      | 2,342,089 |    | _     | 2,517    | ,956  | _         | 2       | ,517,956 |
| Derivative instruments                       |    | _  | 97                   | 2         | _      | 972       |    | _     | 1        | ,322  | _         |         | 1,322    |
| Total  | \$ | _  | \$ 2,343,06          | 1 \$ 55,9 | 903 \$ | 2,398,964 | \$ | _     | \$ 2,519 | ,278  | \$ 37,465 | \$ 2    | ,556,743 |
|  |    |  |                      |           |        |           |    |       |          |       |           |         |          |
| Liabilities:                                 |    |  |                      |           |        |           |    |       |          |       |           |         |          |
| Derivative instruments                       | \$ | _  | \$ (56               | 7)\$      | — \$   | (567)     | \$ |       | \$       | (252) | \$ —      | \$      | (252     |
| Total  | \$ | _  | \$ (56               | 7)\$      | — \$   | (567)     | \$ | _     | \$       | (252) | \$ —      | \$      | (252     |

# 17. Fair Value Measurements (Continued)

The following table summarizes the fair values of our financial assets and liabilities, including derivative financial instruments.

|  |               | 2022              |             |                   | 2021              |              |  |  |
|--|---------------|-------------------|-------------|-------------------|-------------------|--------------|--|--|
| As of December 31,<br>(dollars in thousands) | Fair<br>Value | Carrying<br>Value | Difference  | Fair<br>Value     | Carrying<br>Value | Difference   |  |  |
| Earning assets:                              |               |                   |             |                   |                   |              |  |  |
| Loans held for investment, net:              |               |                   |             |                   |                   |              |  |  |
| Private Education Loans                      | \$ 21,062,548 | \$ 19,019,713     | \$ 2,042,83 | \$5 \$ 22,919,836 | \$ 19,625,374     | \$ 3,294,462 |  |  |
| FFELP Loans                                  | 618,186       | 607,155           | 11,03       | 705,644           | 692,954           | 12,690       |  |  |
| Credit Cards                                 |               | —                 |             | - 25,037          | 22,955            | 2,082        |  |  |
| Loans held for sale                          | 29,448        | 29,448            | -           |                   | _                 | _            |  |  |
| Cash and cash equivalents                    | 4,616,117     | 4,616,117         |             | - 4,334,603       | 4,334,603         |              |  |  |
| Trading investments                          | 55,903        | 55,903            | -           | — 37,465          | 37,465            |              |  |  |
| Available-for-sale investments               | 2,342,089     | 2,342,089         |             | - 2,517,956       | 2,517,956         | _            |  |  |
| Accrued interest receivable                  | 1,237,074     | 1,202,059         | 35,01       | 5 1,306,410       | 1,205,667         | 100,743      |  |  |
| Tax indemnification receivable               | 2,816         | 2,816             | -           | - 8,047           | 8,047             | _            |  |  |
| Derivative instruments                       | 972           | 972               | -           | — 1,322           | 1,322             |              |  |  |
| Total earning assets                         | \$ 29,965,153 | \$ 27,876,272     | \$ 2,088,88 | \$1 \$ 31,856,320 | \$ 28,446,343     | \$ 3,409,977 |  |  |
| Interest-bearing liabilities:                |               |                   |             |                   |                   |              |  |  |
| Money-market and savings accounts            | \$ 11,854,849 | \$ 11,959,828     | \$ 104,97   | 79 \$ 11,457,490  | \$ 11,432,691     | \$ (24,799   |  |  |
| Certificates of deposit                      | 9,175,339     | 9,486,819         | 311,48      | 9,451,528         | 9,394,001         | (57,527      |  |  |
| Short-term borrowings                        |               | _                 | -           |                   |                   | _            |  |  |
| Long-term borrowings                         | 4,813,233     | 5,235,114         | 421,88      | 6,000,174         | 5,930,990         | (69,184      |  |  |
| Accrued interest payable                     | 71,586        | 71,586            | -           | - 46,600          | 46,600            | _            |  |  |
| Derivative instruments                       | 567           | 567               |             | - 252             | 252               |              |  |  |
| Total interest-bearing liabilities           | \$ 25,915,574 | \$ 26,753,914     | \$ 838,34   | 0 \$ 26,956,044   | \$ 26,804,534     | \$ (151,510  |  |  |
| Excess of net asset fair value               |               |                   |             |                   |                   |              |  |  |

| Excess of net asset fair value |              |              |
|--------------------------------|--------------|--------------|
| over carrying value            | \$ 2,927,221 | \$ 3,258,467 |
|                                |              |              |

The methods and assumptions used to estimate the fair value of each class of financial instruments are as follows:

# Cash and Cash Equivalents

Cash and cash equivalents are carried at cost. Carrying value approximated fair value for disclosure purposes. These are level 1 valuations.

#### Investments

Trading

Investments classified as trading are carried at fair value in the consolidated financial statements. As such, these are level 3 valuations.

# Available-for-Sale

Investments classified as available-for-sale are carried at fair value in the consolidated financial statements. Investments in mortgage-backed securities, U.S. government-sponsored enterprises and Treasury securities, and Utah Housing Corporation bonds are valued using observable market prices of similar assets. As such, these are level 2 valuations.

# 17. Fair Value Measurements (Continued)

# Loans Held For Investment and Accrued Interest Receivable

# Private Education Loans

For Private Education Loans, fair value was determined by using observable quoted prices for similar assets in our most recent market transactions. Adjustments were then made to account for the value of loans in our portfolio that have materially different characteristics than those included in the most recent market transaction. These are considered level 2 valuations. A portion of the fair value that has been modeled is attributable to accrued interest receivable that has not yet been capitalized, and has been allocated to the accrued interest receivable line item. The remaining accrued interest receivable that will not be capitalized into the principal balance of the loan is carried at cost.

# FFELP Loans and Credit Cards

For FFELP Loans and Credit Cards, the fair value was determined by modeling expected loan level cash flows using stated terms of the assets and internally developed assumptions to determine aggregate portfolio yield, net present value, and average life. The significant assumptions used to determine fair value are prepayment speeds, default rates, cost of funds, and required return on equity. Significant inputs into the model are not observable. However, we do calibrate the model based on market transactions when appropriate. As such, these are level 3 valuations.

# Loans Held For Sale

Our loans held for sale are accounted for at the lower of cost or market. The fair value was determined by using observable quoted prices for similar assets in our most recent market transactions. These are considered level 2 valuations.

# Tax Indemnification Receivable

Tax indemnification receivable is carried at cost. The carrying value approximates fair value. This is a level 2 valuation.

# Money Market and Savings Accounts

Some of our MMDAs are fixed-rate deposits that are subject to minimum balances for a specified period of time. The fair values of these deposits are estimated using discounted cash flows based on rates currently offered for deposits of similar maturities. These are level 2 valuations. The fair values of our remaining money market and savings accounts equal the amounts payable on demand at the balance sheet date and are reported at their carrying value. These are level 1 valuations.

# Certificates of Deposit

The fair values of CDs are estimated using discounted cash flows based on rates currently offered for deposits of similar remaining maturities. These are level 2 valuations.

# Accrued Interest Payable

Accrued interest payable is carried at cost. The carrying value approximates fair value due to its short-term nature. This is a level 1 valuation.

#### Borrowings

Borrowings are accounted for at cost in the consolidated financial statements. The carrying value of short-term borrowings approximated fair value for disclosure purposes, due to the short-term nature of those borrowings. This is a level 1 valuation. The fair value of long-term borrowings is estimated using current market prices. This is a level 2 valuation.

#### Derivatives

All derivatives are accounted for at fair value in the consolidated financial statements. The fair value of derivative financial instruments was determined by a standard derivative pricing and option model using the stated terms of the contracts and observable market inputs. It is our policy to compare the derivative fair values to those received from our counterparties in order to evaluate the model's outputs.

When determining the fair value of derivatives, we take into account counterparty credit risk for positions where we are exposed to the counterparty on a net basis by assessing exposure net of collateral held. When the counterparty has

# 17. Fair Value Measurements (Continued)

exposure to us under derivative contracts with the Company, we fully collateralize the exposure (subject to certain thresholds).

Interest rate swaps are valued using a standard derivative cash flow model with a SOFR swap yield curve, which is an observable input from an active market. These derivatives are level 2 fair value estimates in the hierarchy.

The carrying value of borrowings designated as the hedged item in a fair value hedge is adjusted for changes in fair value due to changes in the benchmark interest rate (one-month LIBOR). These valuations are determined through standard pricing models using the stated terms of the borrowings and observable yield curves.

# 18. Arrangements with Navient Corporation

In connection with the Spin-Off, we entered into a Separation and Distribution Agreement with Navient (the "Separation and Distribution Agreement"). We also entered into various other ancillary agreements with Navient to effect the Spin-Off and provide a framework for our relationship with Navient thereafter, such as a transition services agreement, a tax sharing agreement, an employee matters agreement, a loan servicing and administration agreement, a joint marketing agreement, a key services agreement, a data sharing agreement, and a master sublease agreement. The majority of these agreements were transitional in nature with most having terms that have expired. In the case of the loan servicing and administration agreement for those FFELP Loans that we hold and Navient services for us, the agreement is scheduled to expire or be renewed by the end of 2026.

We continue to have exposure to risks related to Navient's creditworthiness. If we are unable to obtain indemnification payments from Navient, our results of operations and financial condition could be materially and adversely affected.

Pursuant to the terms of the Spin-Off and applicable law, Navient is responsible for all liabilities (whether accrued, contingent, or otherwise and whether known or unknown) arising out of or resulting from the conduct of pre-Spin-Off SLM and its subsidiaries' businesses prior to the Spin-Off, other than certain specifically identified liabilities relating to the conduct of our consumer banking business for which the Bank is responsible. Nonetheless, given the prior usage of the Sallie Mae and SLM names by entities now owned by Navient, we and our subsidiaries may from time to time be improperly named as defendants in legal proceedings where the allegations at issue are the legal responsibility of Navient. Most of these legal proceedings involve matters that arose in whole or in part in the ordinary course of business of pre-Spin-Off SLM. Likewise, as the period of time since the Spin-Off time period and in part for Navient's conduct in a pre-Spin-Off time period. We will not be providing information on these proceedings unless there are material issues of fact or disagreement with Navient as to the bases of the proceedings or responsibility therefor that we believe could have a material, adverse impact on our business, assets, financial condition, liquidity, or outlook if not resolved in our favor.

We briefly summarize below some of the most significant agreements and relationships we continue to have with Navient. For additional information regarding the Separation and Distribution Agreement and the other ancillary agreements, see our Current Report on Form 8-K filed on May 2, 2014.

# Separation and Distribution Agreement

The Separation and Distribution Agreement addresses, among other things, the following activities:

- the obligation of each party to indemnify the other against liabilities retained or assumed by that party pursuant to the Separation and Distribution Agreement and in connection with claims of third parties;
- the allocation among the parties of rights and obligations under insurance policies; and
- the creation of a governance structure by which matters related to the separation and other transactions contemplated by the Separation and Distribution Agreement are to be managed.

The Separation and Distribution Agreement provides specific processes and procedures pursuant to which we may submit claims for indemnification to Navient. If for any reason Navient is unable or unwilling to pay claims made against it, our costs, operating expenses, cash flows, and financial condition could be materially and adversely affected over time.

# 18. Arrangements with Navient Corporation (Continued)

# Indemnification Obligations

Pursuant to the terms of the Separation and Distribution Agreement, and as contemplated by the structure of the Spin-Off, Navient is legally obligated to indemnify the Bank against all claims, actions, damages, losses, or expenses that may arise from the conduct of all activities of pre-Spin-Off SLM occurring prior to the Spin-Off, except for certain liabilities related to the conduct of the pre-Spin-Off consumer banking business that were specifically assumed by the Bank (and as to which the Bank is obligated to indemnify Navient). Some significant examples of the types of indemnification obligations Navient has under the Separation and Distribution Agreement and related ancillary agreements include:

- Navient is required to indemnify the Company and the Bank for any liabilities, costs, or expenses they may incur arising from any action or threatened action related to the servicing, operations, and collections activities of pre-Spin-Off SLM and its subsidiaries with respect to Private Education Loans and FFELP Loans that were assets of the Bank or Navient at the time of the Spin-Off; provided that written notice was provided to Navient on or prior to April 30, 2017, the third anniversary date of the Spin-Off. Navient is not required to indemnify for changes in law or changes in prior existing interpretations of law that occur on or after April 30, 2014.
- In connection with the Spin-Off, we recorded a liability related to uncertain tax positions of \$27 million for which we are indemnified by Navient. As of December 31, 2022, the remaining balance of the indemnification receivable related to those uncertain tax positions was \$3 million.

# Long-Term Arrangements

The loan servicing and administration agreement governs the terms by which Navient provides servicing, administration, and collection services for the Bank's portfolio of FFELP Loans, as well as servicing history information with respect to Private Education Loans previously serviced by Navient and access to certain promissory notes in Navient's possession. The term of the loan servicing and administration agreement has been extended to December 31, 2026.

The tax sharing agreement governs the respective rights, responsibilities, and obligations of us and Navient after the Spin-Off relating to taxes, including with respect to the payment of taxes, the preparation and filing of tax returns, and the conduct of tax contests. Under this agreement, each party is generally liable for taxes attributable to its business. The agreement also addresses the allocation of tax liabilities that are incurred as a result of the Spin-Off and related transactions.

#### 19. Regulatory Capital

The Bank is subject to various regulatory capital requirements administered by the FDIC and the UDFI. Failure to meet minimum capital requirements can initiate certain mandatory and possibly additional discretionary actions by regulators that, if undertaken, could have a direct material adverse effect on our business, results of operations, and financial position. Under the FDIC's regulations implementing the Basel III capital framework ("U.S. Basel III") and the regulatory framework for prompt corrective action, the Bank must meet specific capital standards that involve quantitative measures of its assets, liabilities, and certain off-balance sheet items as calculated under regulatory accounting practices. The Bank's capital amounts and its classification under the prompt corrective action framework are also subject to qualitative judgments by the regulators about components of capital, risk weightings, and other factors.

The Bank is subject to the following minimum capital ratios under U.S. Basel III: a Common Equity Tier 1 risk-based capital ratio of 4.5 percent, a Tier 1 risk-based capital ratio of 6.0 percent, a Total risk-based capital ratio of 8.0 percent, and a Tier 1 leverage ratio of 4.0 percent. In addition, the Bank is subject to a Common Equity Tier 1 capital conservation buffer of greater than 2.5 percent. Failure to maintain the buffer will result in restrictions on the Bank's ability to make capital distributions, including the payment of dividends, and to pay discretionary bonuses to executive officers. Including the buffer, the Bank is required to maintain the following capital ratios under U.S. Basel III in order to avoid such restrictions: a Common Equity Tier 1 risk-based capital ratio of greater than 8.5 percent, and a Total risk-based capital ratio of greater than 10.5 percent.

To qualify as "well capitalized" under the prompt corrective action framework for insured depository institutions, the Bank must maintain a Common Equity Tier 1 risk-based capital ratio of at least 6.5 percent, a Tier 1 risk-based capital ratio of at least 8.0 percent, a Total risk-based capital ratio of at least 10.0 percent, and a Tier 1 leverage ratio of at least 5.0 percent.

Under regulations issued by the FDIC and other federal banking agencies, banking organizations that adopted CECL during the 2020 calendar year, including the Bank, could elect to delay for two years, and then phase in over the following three years, the effects on regulatory capital of CECL relative to the incurred loss methodology. The Bank elected to use this option. Therefore, the regulatory capital impact of the Bank's transition adjustments recorded on January 1, 2020 from the adoption of CECL, and 25 percent of the ongoing impact of CECL on the Bank's allowance for credit losses, retained earnings, and average total consolidated assets, each as reported for regulatory capital purposes (collectively, the "adjusted transition amounts"), were deferred for the two-year period ending January 1, 2022. On January 1, 2022, 25 percent of the adjusted transition amounts were phased in for regulatory capital purposes. On January 1 of each year from 2023 to 2025, the adjusted transition amounts will continue to be phased in for regulatory capital purposes at a rate of 25 percent per year, with the phased-in amounts included in regulatory capital at the beginning of each year. The Bank's January 1, 2020 CECL transition amounts increased our allowance for credit losses by \$1.1 billion, increased the liability representing our off-balance sheet exposure for unfunded commitments by \$116 million, and increased our deferred tax asset by \$306 million, resulting in a cumulative effect adjustment that reduced retained earnings by \$953 million. This transition adjustment was inclusive of qualitative adjustments incorporated into our CECL allowance as necessary, to address any limitations in the models used.

At December 31, 2022, the adjusted transition amounts that were deferred and are being phased in for regulatory capital purposes are as follows:

|                                    | Transition<br>Amounts |              |       | stments for<br>⁄ear Ended | Adjustme<br>the Year I |          |        | n Amounts<br>Year Ended | Adjı<br>Tran<br>Amour | aining<br>usted<br>sition<br>its to be<br>sed-In |
|------------------------------------|-----------------------|--------------|-------|---------------------------|------------------------|----------|--------|-------------------------|-----------------------|--|
| (Dollars in thousands)             | Jani                  | uary 1, 2020 | Decem | ber 31, 2020              | December               | 31, 2021 | Decemb | oer 31, 2022            | Decembe               | er 31, 2022                                      |
|                                    |                       |              |       |                           |                        |          |        |                         |                       |  |
| Retained earnings                  | \$                    | 952,639      | \$    | (57,859)                  | \$                     | (58,429) | \$     | (209,088)               | \$                    | 627,263  |
| Allowance for credit losses        |                       | 1,143,053    |       | (55,811)                  |                        | (49,097) |        | (259,536)               |                       | 778,609  |
| Liability for unfunded commitments |                       | 115,758      |       | (2,048)                   |                        | (9,333)  |        | (26,094)                |                       | 78,283   |
| Deferred tax asset                 |                       | 306,171      |       | _                         |                        | _        |        | (76,542)                |                       | 229,629  |

# 19. Regulatory Capital (Continued)

The Bank's required and actual regulatory capital amounts and ratios under U.S. Basel III are shown in the following table. The following capital amounts and ratios are based upon the Bank's average assets and risk-weighted assets, as indicated.

| (Dollars in thousands)                                 | Actua           |        | U.S. Basel III<br>Minimum Requirements<br>Plus Buffer <sup>(1)(2)</sup> |                       |        |  |
|--|-----------------|--------|---|-----------------------|--------|--|
|  | Amount          | Ratio  |   | Amount                | Ratio  |  |
| As of December 31, 2022 <sup>(3)</sup> :               |                 |        |   |                       |        |  |
| Common Equity Tier 1 Capital (to Risk-Weighted Assets) | \$<br>3,040,662 | 12.9 % | \$  | 1,645,807 ≥           | 7.0 %  |  |
| Tier 1 Capital (to Risk-Weighted Assets)               | \$<br>3,040,662 | 12.9 % | \$  | 1,998,480 <u>≥</u>    | 8.5 %  |  |
| Total Capital (to Risk-Weighted Assets)                | \$<br>3,338,645 | 14.2 % | \$  | 2,468,711 <u>≥</u>    | 10.5 % |  |
| Tier 1 Capital (to Average Assets)                     | \$<br>3,040,662 | 10.3 % | \$  | 1,185,280 ≥           | 4.0 %  |  |
| As of December 31, 2021:                               |                 |        |   |                       |        |  |
| Common Equity Tier 1 Capital (to Risk-Weighted Assets) | \$<br>3,314,657 | 14.1 % | \$  | 1,643,132 ≥           | 7.0 %  |  |
| Tier 1 Capital (to Risk-Weighted Assets)               | \$<br>3,314,657 | 14.1 % | \$  | 1,995,232 <u>≥</u>    | 8.5 %  |  |
| Total Capital (to Risk-Weighted Assets)                | \$<br>3,410,183 | 14.5 % | \$  | 2,464,699 <u>≥</u>    | 10.5 % |  |
| Tier 1 Capital (to Average Assets)                     | \$<br>3,314,657 | 11.1 % | \$  | 1,198,808 <u>&gt;</u> | 4.0 %  |  |
|  |                 |        |   |                       |        |  |

<sup>(1)</sup> Reflects the U.S. Basel III minimum required ratio plus the applicable capital conservation buffer.

<sup>2)</sup> The Bank's regulatory capital ratios also exceeded all applicable standards for the Bank to qualify as "well capitalized" under the prompt corrective action framework.

<sup>(3)</sup> For December 31, 2022, the actual amounts and the actual ratios include the adjusted transition amounts discussed above that were phased in at the beginning of 2022.

# Bank Dividends

The Bank is chartered under the laws of the State of Utah and its deposits are insured by the FDIC. The Bank's ability to pay dividends is subject to the laws of Utah and the regulations of the FDIC. Generally, under Utah's industrial bank laws and regulations as well as FDIC regulations, the Bank may pay dividends from its net profits without regulatory approval if, following the payment of the dividend, the Bank's capital and surplus would not be impaired. The Bank declared \$700 million, \$1.4 billion, and \$579 million in dividends to the Company for the years ended December 31, 2022, 2021, and 2020, respectively, with the proceeds primarily used to fund the 2022, 2021, and 2020 Share Repurchase Programs and stock dividends. In the future, we expect that the Bank will pay dividends to the Company as may be necessary to enable the Company to pay any declared dividends on its Series B Preferred Stock and common stock and to consummate any common share repurchases by the Company under its repurchase programs.

# 20. Defined Contribution Plans

We participate in a defined contribution plan which is intended to qualify under section 401(k) of the Internal Revenue Code. The Sallie Mae 401(k) Savings Plan covers substantially all employees. After six months of service, we match 100 percent of the first five percent of contributions for eligible employees. For the years ended December 31, 2022, 2021, and 2020, we contributed \$7 million, \$7 million, and \$8 million, respectively, to this plan.

# 21. Commitments, Contingencies and Guarantees

## Commitments

When we approve a Private Education Loan at the beginning of an academic year, that approval may cover the borrowing for the entire academic year. As such, we do not always disburse the full amount of the loan at the time of such approval, but instead have a commitment to fund a portion of the loan at a later date (usually at the start of the second semester or subsequent trimesters). At December 31, 2022, we had \$2.0 billion of outstanding contractual loan commitments which we expect to fund during the remainder of the 2022/2023 academic year. At December 31, 2022, we had a \$125 million reserve recorded in "Other Liabilities" to cover expected losses that may occur during the one-year loss emergence period on these unfunded commitments.

## **Regulatory Matters**

In May 2014, the Bank received a Civil Investigative Demand ("CID") from the CFPB as part of the CFPB's separate investigation relating to customer complaints, fees, and charges assessed in connection with the servicing of student loans and related collection practices of pre-Spin-Off SLM by entities now subsidiaries of Navient during a time period prior to the Spin-Off (the "CFPB Investigation"). Two state attorneys general also provided the Bank identical CIDs and other state attorneys general have become involved in the inquiry over time (collectively, the "Multi-State Investigation"). To the extent requested, the Bank has been cooperating fully with the CFPB and the attorneys general conducting the Multi-State Investigation. Given the timeframe covered by the CIDs, the CFPB Investigation, and the Multi-State Investigation, and the focus on practices and procedures previously conducted by Navient and its servicing subsidiaries prior to the Spin-Off, Navient is leading the response to these investigations. Consequently, we have no basis from which to estimate either the duration or ultimate outcome of these investigations.

With regard to the CFPB Investigation, we note that on January 18, 2017, the CFPB filed a complaint in federal court in Pennsylvania against Navient, along with its subsidiaries, Navient Solutions, Inc. and Pioneer Credit Recovery, Inc. The complaint alleges these Navient entities, among other things, engaged in deceptive practices with respect to their historic servicing and debt collection practices. Neither SLM, the Bank, nor any of their current subsidiaries are named in, or otherwise a party to, the lawsuit and are not alleged to have engaged in any wrongdoing. The CFPB's complaint asserts Navient's assumption of these liabilities pursuant to the Separation and Distribution Agreement.

On January 13, 2022, Navient announced agreements with a total of forty state attorneys general to resolve their previously disclosed multistate litigation and investigation matters, including but not limited to four lawsuits (brought by the attorneys general for the states of California, Washington, Pennsylvania, and New Jersey) arising out of the Multi-State Investigation. Neither SLM, the Bank, nor any of their current subsidiaries were named in, or otherwise a party to, the California, Washington, Pennsylvania, or New Jersey lawsuits, and no claims were asserted against them. The Company and the Bank were not parties to the Navient settlement and have not contributed any of the relief sought in the settlement. Further, the consent judgments between Navient and the various states contained releases of claims as to pre-Spin-Off SLM (including the Bank and other consolidated subsidiaries) for conduct occurring on or before the date of the Spin-Off.

Pursuant to the terms of the Separation and Distribution Agreement, and as contemplated by the structure of the Spin-Off, Navient is legally obligated to indemnify the Bank against all claims, actions, damages, losses, or expenses that may arise from the conduct of all activities of pre-Spin-Off SLM occurring prior to the Spin-Off, except for certain liabilities related to the conduct of the pre-Spin-Off consumer banking business that were specifically assumed by the Bank (and as to which the Bank is obligated to indemnify Navient). Navient has acknowledged its indemnification obligations under the Separation and Distribution Agreement, in connection with the previously disclosed multistate litigation and investigation matters, as well as related lawsuits in which the Bank had been named as a party. Navient has informed the Bank, however, that it believes the Bank may be responsible to indemnify Navient against certain potential liabilities arising from the above-described lawsuits under the Separation and Distribution Agreement and/or a separate loan servicing agreement between the parties, and has suggested that the parties defer further discussion regarding indemnification obligations, and reimbursement of ongoing legal costs, in connection with the lawsuits. The Bank disagrees with Navient's position and the Bank has reiterated to Navient that Navient is responsible for promptly indemnifying the Bank against all liabilities arising out of the conduct of pre-Spin-Off SLM that are at issue in the Multi-State Investigation and in the above-described lawsuits.

# 21. Commitments, Contingencies and Guarantees (Continued)

#### Contingencies

In the ordinary course of business, we and our subsidiaries are routinely defendants in or parties to pending and threatened legal actions and proceedings, including actions brought on behalf of various classes of claimants. These actions and proceedings may be based on alleged violations of consumer protection, securities, employment, and other laws. In certain of these actions and proceedings, claims for substantial monetary damage may be asserted against us and our subsidiaries.

It is common for the Company, our subsidiaries, and affiliates to receive information and document requests and investigative demands from state attorneys general, legislative committees, and administrative agencies. These requests may be for informational or regulatory purposes and may relate to our business practices, the industries in which we operate, or other companies with whom we conduct business. Our practice has been and continues to be to cooperate with these bodies and be responsive to any such requests.

We are required to establish reserves for litigation and regulatory matters where those matters present loss contingencies that are both probable and estimable. When loss contingencies are not both probable and estimable, we do not establish reserves.

Based on current knowledge, management does not believe there are loss contingencies, if any, arising from pending investigations, litigation, or regulatory matters for which reserves should be established.

# 22. Income Taxes

Reconciliations of the statutory U.S. federal income tax rates to our effective tax rate for continuing operations follow:

| Years ended December 31,          | 2022   | 2021   | 2020   |
|-----------------------------------|--------|--------|--------|
| Statutory rate                    | 21.0 % | 21.0 % | 21.0 % |
| State tax, net of federal benefit | 4.1    | 3.1    | 2.9    |
| Business credits                  | (1.5)  | (0.8)  | (2.2)  |
| Other, net                        | 2.0    | 1.4    | 2.0    |
| Effective tax rate                | 25.6 % | 24.7 % | 23.7 % |

The effective tax rate varies from the statutory U.S. federal rate of 21 percent primarily due to business tax credits and the impact of state taxes, net of federal benefit, for the year ended December 31, 2022; due to the impact of state taxes, net of federal benefit, for the year ended December 31, 2021; and due to business tax credits and the impact of state taxes, net of federal benefit, for the year ended December 31, 2020.

Income tax expense consists of:

| As of December 31,<br>(dollars in thousands) | 2022 |          |    | 2021    | 2020          |  |
|--|------|----------|----|---------|---------------|--|
| Current provision (benefit):                 |      |          |    |         |               |  |
| Federal                                      | \$   | 205,954  | \$ | 259,536 | \$<br>172,153 |  |
| State  |      | 49,427   |    | 64,843  | 28,387        |  |
| Total current provision (benefit)            |      | 255,381  |    | 324,379 | 200,540       |  |
| Deferred provision (benefit):                |      |          |    |         |               |  |
| Federal                                      |      | (75,978) |    | 47,240  | 58,003        |  |
| State  |      | (17,692) |    | 8,132   | 14,773        |  |
| Total deferred provision (benefit)           |      | (93,670) |    | 55,372  | 72,776        |  |
| Provision for income tax expense             | \$   | 161,711  | \$ | 379,751 | \$<br>273,316 |  |

# 22. Income Taxes (Continued)

The tax effect of temporary differences that give rise to deferred tax assets and liabilities is summarized below.

| As of December 31,<br>(dollars in thousands) | 2022          | 2021          |
|--|---------------|---------------|
| Deferred tax assets:                         |               |               |
| Loan reserves                                | \$<br>362,368 | \$<br>300,538 |
| Net unrealized losses                        | 30,160        | _             |
| Accrued expenses not currently deductible    | 12,949        | 14,307        |
| Unrecorded tax benefits                      | 12,916        | 11,016        |
| Research and development costs               | 10,929        | _             |
| Stock-based compensation plans               | 9,624         | 10,174        |
| Operating loss carryovers                    | 300           | 394           |
| Other  | 4,618         | 2,415         |
| Total deferred tax assets                    | 443,864       | 338,844       |
| Deferred tax liabilities:                    |               |               |
| Student loan premiums and discounts, net     | 14,065        | 12,396        |
| Fixed assets                                 | 9,347         | 10,131        |
| Federal deferred for state receivable        | 2,111         | 1,921         |
| Research and development costs               | —             | 8,710         |
| Net unrealized gains                         | _             | 6,459         |
| Other  | 397           | 396           |
| Total deferred tax liabilities               | 25,920        | 40,013        |
| Net deferred tax assets                      | \$<br>417,944 | \$<br>298,831 |

Included in operating loss carryovers are state net operating losses of \$7 million and \$286 million as of December 31, 2022 and 2021, respectively. The Company has recorded a valuation allowance against these net operating losses of \$7 million and \$285 million, respectively. Also included in operating loss carryovers is a capital loss of \$16 million and \$16 million as of December 31, 2022 and 2021, respectively. The Company has recorded a full valuation allowance against this capital loss. The valuation allowance is primarily attributable to deferred tax assets for state net operating losses and capital losses that management believes is more likely than not to expire prior to being realized. Included in net unrealized losses is a valuation allowance of \$4 million.

The ultimate realization of the deferred tax assets is dependent upon the generation of future taxable income of the appropriate character (i.e., capital or ordinary) during the period in which the temporary differences become deductible. Management considers, among other things, the scheduled reversals of deferred tax liabilities and the history of positive taxable income in evaluating the realizability of the deferred tax assets. Management believes that it is more likely than not that the results of future operations will generate sufficient taxable income to realize our deferred tax assets (other than state net operating loss, net unrealized losses and capital loss carryovers as outlined above).

As of December 31, 2022, the state net operating loss carryforwards will begin to expire in 2029 and the capital losses in 2025.

# Accounting for Uncertainty in Income Taxes

The following table summarizes changes in unrecognized tax benefits:

| As of December 31,<br>(dollars in thousands)                           | 2022            | 2021    | 2020      |
|--|-----------------|---------|-----------|
| Unrecognized tax benefits at beginning of year                         | \$<br>75,328 \$ | 63,134  | \$ 53,509 |
| Increases resulting from tax positions taken during a prior period     | 6,049           | 1,496   | 12,723    |
| Decreases resulting from tax positions taken during a prior period     | (1,327)         | (1,481) | (817)     |
| Increases resulting from tax positions taken during the current period | 11,032          | 20,743  | 7,815     |
| Decreases related to settlements with taxing authorities               | (4,666)         | (3,682) | (148)     |
| Increases related to settlements with taxing authorities               | _               | 96      | _         |
| Reductions related to the lapse of statute of limitations              | (7,050)         | (4,978) | (9,948)   |
| Unrecognized tax benefits at end of year                               | \$<br>79,366 \$ | 75,328  | \$ 63,134 |

As of December 31, 2022, the gross unrecognized tax benefits are \$79 million. Included in the \$79 million are \$68 million of unrecognized tax benefits that, if recognized, would favorably impact the effective tax rate. As a part of the Spin-Off, the Company recorded a liability related to uncertain tax positions for which it is indemnified by Navient. See Note 2, "Significant Accounting Policies — Income Taxes," for additional details.

Tax-related interest and penalty expense is reported as a component of income tax expense. As of December 31, 2022, 2021, and 2020, the total amount of income tax-related accrued interest and penalties, net of related benefit, recognized in the consolidated balance sheets was \$8 million, \$10 million, and \$11 million, respectively.

For the years ended December 31, 2022, 2021, and 2020, the total amount of income tax-related accrued interest, net of related tax benefit, recognized in the consolidated statements of income was \$(2) million, \$(1) million, and \$(1) million, respectively.

The Company or one of its subsidiaries files income tax returns at the U.S. federal level and in most U.S. states. U.S. federal income tax returns filed for years 2014 and prior are no longer subject to examination. Various combinations of subsidiaries, tax years, and jurisdictions remain open for review, subject to statute of limitations periods (typically three to four prior years). The Company's federal income tax returns for the years ended December 31, 2015, December 31, 2016, and December 31, 2017 are currently under audit by the Internal Revenue Service. We do not expect the resolution of open audits to have a material impact on our unrecognized tax benefits.

It is reasonably possible that the uncertain tax position reserve may decrease by as much as \$3 million during the next 12 months due to the expiration of statutes of limitations, some of which relate to the indemnified tax liabilities. The reduction in the uncertain tax position reserve would be reflected as a tax benefit. We recorded a tax indemnification receivable from Navient for the indemnified tax liabilities which are included in the uncertain tax position reserve. A portion of the tax benefit will be offset by an expense related to the write-down of the indemnification receivable.

# 23. Concentrations of Risk

Our business is primarily focused on helping students and their families save, plan, and pay for college. We primarily originate, service, and/or collect loans made to students and their families to finance the cost of their education. We provide funding, delivery, and servicing support for education loans in the United States through our Private Education Loan program. Because of this concentration in one industry, we are exposed to credit, legislative/political/reputational, operational, regulatory, liquidity, capital, and interest rate risks associated with the student loan industry.

# Concentration Risk in the Revenues Associated with Private Education Loans

We compete in the Private Education Loan market with banks and other consumer lending institutions, some with strong consumer brand name recognition and greater financial resources. We compete based on our products, origination capability, and customer service. To the extent our competitors compete aggressively or more effectively, we could lose market share to them or subject our existing loans to refinancing risk. Our product offerings may not prove to be profitable and may result in higher-than-expected losses.

We are a leading provider of saving- and paying-for-college products and programs. This concentration gives us a competitive advantage in the marketplace. This concentration also creates risks in our business, particularly in light of our concentration as a Private Education Loan lender. If population demographics result in a decrease in college-age individuals, if demand for higher education decreases, if the cost of attendance of higher education decreases, if consumers increase their targeted savings for higher education, if public resistance to higher education costs strengthens, if certain proposals for new federal and state spending on education gain broader appeal or momentum, or if the demand for higher education loans decreases, our consumer lending business could be negatively affected. In addition, the federal government, through the Federal Direct Student Loan Program (the "DSLP"), poses significant competition to our private credit loan products. If loan limits under the DSLP increase, DSLP loans could be more widely available to students and their families and DSLP loans could increase, resulting in further decreases in the size of the Private Education Loan market and demand for our Private Education Loan products. Also, competition from banks and other consumer lenders, many of whom may have a greater level of diversification in their mix of assets or may have lower return hurdles, could lead to decreases in demand for our Private Education Loan products.

# 24. Parent Only Statements

The following parent company-only financial information should be read in conjunction with the other notes to the consolidated financial statements. The accounting policies for the parent company-only financial statements are the same as those used in the presentation of the consolidated financial statements, except that the parent company-only financial statements account for the parent company's investments in its subsidiaries under the equity method.

| At December 31, (dollars in thousands, except share and per share amounts)   |    | 2022        | 2021            |
|--|----|-------------|-----------------|
| Assets   |    |             |                 |
| Cash and cash equivalents  | \$ | 196,820     | \$<br>570,726   |
| Total investments in subsidiaries (primarily Sallie Mae Bank)  |    | 2,476,020   | 2,527,780       |
| Tax indemnification receivable   |    | 2,816       | 8,047           |
| Due from subsidiaries, net   |    | 100,543     | 105,667         |
| Other assets   |    | 3,052       | 3,361           |
| Total assets   | \$ | 2,779,251   | \$<br>3,215,581 |
| Liabilities and Equity   |    |             |                 |
| Liabilities  |    |             |                 |
| Long-term borrowings   | \$ | 988,986     | \$<br>986,138   |
| Income taxes payable, net  |    | 26,211      | 34,822          |
| Payable due to Navient   |    | _           | 101             |
| Other liabilities  |    | 37,084      | 44,809          |
| Total liabilities  |    | 1,052,281   | 1,065,870       |
| Equity   |    |             |                 |
| Preferred stock, par value \$0.20 per share, 20 million shares authorized:   |    |             |                 |
| Series B: 2.5 million and 2.5 million shares issued, respectively, at stated value of \$100 per share                                  |    | 251,070     | 251,070         |
| Common stock, par value \$0.20 per share, 1.125 billion shares authorized: 435.1 million and 432.0 million shares issued, respectively |    | 87,025      | 86,403          |
| Additional paid-in capital   |    | 1,109,072   | 1,074,384       |
| Accumulated other comprehensive loss (net of tax benefit of \$(30,160) and   |    | 1,109,072   | 1,074,304       |
| \$(5,707), respectively)   |    | (93,870)    | (17,897         |
| Retained earnings  |    | 3,163,640   | 2,817,134       |
| Total SLM Corporation stockholders' equity before treasury stock   |    | 4,516,937   | 4,211,094       |
| Less: Common stock held in treasury at cost: 194.4 million and 153.1 million shares, respectively                                      | _  | (2,789,967) | <br>(2,061,383  |
| Total equity   |    | 1,726,970   | 2,149,711       |
| Total liabilities and equity   | \$ | 2,779,251   | \$<br>3,215,581 |

# 24. Parent Only Statements (Continued)

| Years ended December 31, (dollars in thousands)                           | 2022          | 2021            | 2020          |
|---|---------------|-----------------|---------------|
| Interest income   | \$<br>4,084   | \$<br>392       | \$<br>452     |
| Interest expense  | <br>39,860    | 35,208          | 14,896        |
| Net interest loss   | (35,776)      | (34,816)        | (14,444)      |
|   |               |                 |               |
| Non-interest income (loss)  | (5,117)       | (13,078)        | 2,820         |
| Non-interest expenses   | <br>55,466    | 54,352          | 57,945        |
| Loss before income tax benefit and equity in net income from subsidiaries | (96,359)      | (102,246)       | (69,569)      |
| Income tax expense (benefit)  | (10,351)      | 8,477           | (11,235)      |
| Equity in net income from subsidiaries (primarily Sallie Mae Bank)        | <br>555,022   | 1,271,236       | 939,024       |
| Net income  | 469,014       | 1,160,513       | 880,690       |
| Preferred stock dividends   | 9,029         | 4,736           | 9,734         |
| Net income attributable to SLM Corporation common stock                   | \$<br>459,985 | \$<br>1,155,777 | \$<br>870,956 |

Parent Only Condensed Statements of Income

#### Parent Only Condensed Statement of Cash Flows

| Years ended December 31, (dollars in thousands)   |          | 2022      |          | 2021        |          | 2020     |
|---|----------|-----------|----------|-------------|----------|----------|
|   |          |           |          |             |          |          |
| Cash flows from operating activities:   | ¢        | 400.044   | ¢        | 4 400 540   | ¢        | 000 000  |
| Net income  | \$       | 469,014   | \$       | 1,160,513   | \$       | 880,690  |
| Adjustments to reconcile net income to net cash (used in) provided by operating activities: |          |           |          |             |          |          |
| Undistributed earnings of subsidiaries  |          | (555,022) |          | (1,271,236) |          | (939,024 |
| Dividends received from Sallie Mae Bank   |          | 699,500   |          | 1,444,500   |          | 579,400  |
| Reduction of tax indemnification receivable   |          | 5,231     |          | 10,445      |          | 9,066    |
| Amortization of unsecured debt upfront fees   |          | 2,651     |          | 2,663       |          | 1,029    |
| Amortization of discount on unsecured borrowings  |          | 571       |          | _           |          |          |
| Loss on early extinguishment of unsecured debt  |          |           |          | 2,784       |          |          |
| Acquisition related costs   |          | 2,603     |          |             |          | _        |
| Gain on sale of Upromise subsidiary, net  |          |           |          |             |          | (11,331  |
| (Increase) decrease in investment in subsidiaries, net                                      |          | (9,179)   |          | 34,935      |          | 53,698   |
| (Increase) decrease in due from subsidiaries, net   |          | 5,124     |          | (58,310)    |          | (4,813   |
| Increase in other assets  |          | (20,533)  |          | (16,964)    |          | (10,504  |
| Increase (decrease) in income taxes payable, net  |          | (8,713)   |          | 36,657      |          | (13,292  |
| Decrease in payable due to entity that is a subsidiary of Navient                           |          | (101)     |          | (8,430)     |          | (533     |
| Increase (decrease) in other liabilities  |          | (1,836)   |          | 2,165       |          | 12,874   |
| Total adjustments   |          | 120,296   |          | 179,209     |          | (323,430 |
| Net cash provided by operating activities   |          | 589,310   |          | 1,339,722   |          | 557,260  |
|   |          |           |          |             |          |          |
| Cash flows from investing activities:   |          |           |          |             |          |          |
| Purchase of subsidiary, net of cash acquired  |          | (127,654) |          |             |          |          |
| Proceeds from the sale of Upromise subsidiary, net  |          |           |          |             |          | 16,922   |
| Net cash (used in) provided by investing activities   |          | (127,654) |          | _           |          | 16,922   |
| Cash flows from financing activities:   |          |           |          |             |          |          |
| Issuance costs for unsecured debt offering  |          | (275)     |          | (1,540)     |          | (1,309   |
| Unsecured debt issued   |          | (375)     |          | 492,135     |          | 495,000  |
| Unsecured debt repaid   |          |           |          |             |          | 495,000  |
| Repurchase of Series B Preferred Stock  |          |           |          | (202,784)   |          | (68,055  |
| Common stock dividends paid   |          | (112.061) |          | (60.462)    |          |          |
|   |          | (112,961) |          | (60,462)    |          | (46,35   |
| Preferred stock dividends paid  |          | (9,029)   |          | (4,736)     |          | (9,734   |
| Common stock repurchased  |          | (713,197) |          | (1,530,683) |          | (558,167 |
| Net cash used in financing activities   |          | (835,562) |          | (1,308,070) |          | (188,616 |
| Net increase (decrease) in cash and cash equivalents  |          | (373,906) |          | 31,652      |          | 385,566  |
| Cash and cash equivalents at beginning of year  | <b>^</b> | 570,726   | <u>^</u> | 539,074     | <b>^</b> | 153,508  |
| Cash and cash equivalents at end of year  | \$       | 196,820   | \$       | 570,726     | \$       | 539,074  |

# 25. Selected Quarterly Financial Information (unaudited)

| 2022   |           |           |           |             |
|--|-----------|-----------|-----------|-------------|
|  | First     | Second    | Third     | Fourth      |
| (Dollars in thousands, except per share data)                  | Quarter   | Quarter   | Quarter   | Quarter     |
| Net interest income  | \$375,032 | \$362,808 | \$369,510 | \$381,431   |
| Less: provisions for credit losses                             | 98,050    | 30,545    | 207,598   | 297,260     |
| Net interest income after provisions for credit losses         | 276,982   | 332,263   | 161,912   | 84,171      |
| Gains on sales of loans, net                                   | 9,881     | 239,997   | 74,978    | 2,894       |
| Gains (losses) on securities, net                              | (3,580)   | 667       | 891       | (58,245)    |
| Losses on derivative and hedging activities, net               | (5)       |           |           |             |
| Other income   | 15,629    | 17,589    | 19,234    | 14,708      |
| Total operating expenses                                       | 132,006   | 131,730   | 149,964   | 137,762     |
| Acquired intangible assets amortization expense                | 733       | 2,417     | 2,328     | 2,301       |
| Income tax expense (benefit)                                   | 37,356    | 114,296   | 29,551    | (19,492)    |
| Net income (loss)  | 128,812   | 342,073   | 75,172    | (77,043)    |
| Preferred stock dividends                                      | 1,275     | 1,757     | 2,531     | 3,466       |
| Net income (loss) attributable to SLM Corporation common stock | \$127,537 | \$340,316 | \$ 72,641 | \$ (80,509) |
| Basic earnings (loss) per common share <sup>(1)</sup>          | \$ 0.46   | \$ 1.30   | \$ 0.29   | \$ (0.33)   |
| Diluted earnings (loss) per common share <sup>(1)</sup>        | \$ 0.45   | \$ 1.29   | \$ 0.29   | \$ (0.33)   |
| Declared dividends per common share                            | \$ 0.11   | \$ 0.11   | \$ 0.11   | \$ 0.11     |
|  |           |           |           |             |

<sup>(1)</sup> Basic and diluted earnings (loss) per common share attributable to SLM Corporation are computed independently for each of the quarters presented. Therefore, the sum of quarterly basic and diluted earnings (loss) per common share information may not equal annual basic and diluted earnings (loss) per common share.

#### 2022

# 25. Selected Quarterly Financial Information (unaudited) (Continued)

| Less: provisions for credit losses $(225,767)$ $69,677$ $138,442$ $(15,309)$ Net interest income after provisions for credit losses $556,881$ $269,107$ $219,076$ $382,659$ Gains (losses) on sales of loans, net $399,111$ $3,679$ $(10)$ $145,535$ Gains on securities, net $3$ $37,534$ $893$ $666$ Gains (losses) on derivative and hedging activities, net $28$ $89$ $44$ $(17)$ Other income $14,285$ $11,046$ $12,986$ $6,577$ Total operating expenses $1,077$ $70$ $108$ $$ Income tax expense $203,525$ $53,174$ $19,392$ $103,660$ Net income $1,201$ $1,192$ $1,166$ $1,177$ Net income attributable to SLM Corporation common stock $$640,006$ $$139,009$ $$71,674$ $$305,088$ Basic earnings per common share <sup>(1)</sup> $$1.77$ $$0.44$ $$0.24$ $$1.04$ | 2021   |           |           |           |           |
|--|--|-----------|-----------|-----------|-----------|
| Net interest income $$331,114$ $$338,784$ $$357,518$ $$367,350$ Less: provisions for credit losses(225,767)69,677138,442(15,309)Net interest income after provisions for credit losses $556,881$ 269,107219,076382,659Gains (losses) on sales of loans, net399,1113,679(10)145,535Gains on securities, net337,534893666Gains (losses) on derivative and hedging activities, net288944(17Other income14,28511,04612,9866,577Total operating expenses124,499128,010140,649125,495Total restructuring expenses1,07770108Income tax expense203,52553,17419,392103,660Net income1,2011,1921,1661,177Net income attributable to SLM Corporation common stock $$640,006$ \$139,009\$71,674\$305,088Basic earnings per common share <sup>(1)</sup> $$1.75$ 0.440.24\$1.04          |  | First     | Second    | Third     | Fourth    |
| Less: provisions for credit losses $(225,767)$ $69,677$ $138,442$ $(15,309)$ Net interest income after provisions for credit losses $556,881$ $269,107$ $219,076$ $382,659$ Gains (losses) on sales of loans, net $399,111$ $3,679$ $(10)$ $145,535$ Gains on securities, net $3$ $37,534$ $893$ $666$ Gains (losses) on derivative and hedging activities, net $28$ $89$ $44$ $(17)$ Other income $14,285$ $11,046$ $12,986$ $6,577$ Total operating expenses $1,077$ $70$ $108$ $$ Income tax expense $203,525$ $53,174$ $19,392$ $103,660$ Net income $1,201$ $1,192$ $1,166$ $1,177$ Net income attributable to SLM Corporation common stock $$640,006$ $$139,009$ $$71,674$ $$305,088$ Basic earnings per common share <sup>(1)</sup> $$1.77$ $$0.44$ $$0.24$ $$1.04$ | (Dollars in thousands, except per share data)            | Quarter   | Quarter   | Quarter   | Quarter   |
| Net interest income after provisions for credit losses $556,881$ $269,107$ $219,076$ $382,659$ Gains (losses) on sales of loans, net $399,111$ $3,679$ $(10)$ $145,535$ Gains on securities, net $3$ $37,534$ $893$ $666$ Gains (losses) on derivative and hedging activities, net $28$ $89$ $44$ $(17)$ Other income $14,285$ $11,046$ $12,986$ $6,577$ Total operating expenses $124,499$ $128,010$ $140,649$ $125,495$ Total restructuring expenses $1,077$ $70$ $108$ $$ Income tax expense $203,525$ $53,174$ $19,392$ $103,660$ Net income $1,201$ $1,192$ $1,166$ $1,177$ Net income attributable to SLM Corporation common stock $$640,006$ $$139,009$ $$71,674$ $$305,088$ Basic earnings per common share <sup>(1)</sup> $$1.75$ $0.44$ $0.24$ $$1.04$           | Net interest income                                      | \$331,114 | \$338,784 | \$357,518 | \$367,350 |
| Gains (losses) on sales of loans, net $399,111$ $3,679$ (10) $145,535$ Gains on securities, net3 $37,534$ $893$ $666$ Gains (losses) on derivative and hedging activities, net28 $89$ $44$ (17Other income $14,285$ $11,046$ $12,986$ $6,577$ Total operating expenses $124,499$ $128,010$ $140,649$ $125,495$ Total restructuring expenses $1,077$ $70$ $108$ $-100,000$ Income tax expense $203,525$ $53,174$ $19,392$ $103,660$ Net income $641,207$ $140,201$ $72,840$ $306,265$ Preferred stock dividends $1,201$ $1,192$ $1,166$ $1,177$ Net income attributable to SLM Corporation common stock $$640,006$ $$139,009$ $$71,674$ $$305,088$ Basic earnings per common share <sup>(1)</sup> $$1.77$ $0.44$ $0.24$ $$1.04$   | Less: provisions for credit losses                       | (225,767) | 69,677    | 138,442   | (15,309)  |
| Gains on securities, net3 $37,534$ $893$ $666$ Gains (losses) on derivative and hedging activities, net28 $89$ $44$ $(17)$ Other income $14,285$ $11,046$ $12,986$ $6,577$ Total operating expenses $124,499$ $128,010$ $140,649$ $125,495$ Total restructuring expenses $1,077$ $70$ $108$ $$ Income tax expense $203,525$ $53,174$ $19,392$ $103,660$ Net income $641,207$ $140,201$ $72,840$ $306,265$ Preferred stock dividends $1,201$ $1,192$ $1,166$ $1,177$ Net income attributable to SLM Corporation common stock $\$640,006$ $\$139,009$ $\$71,674$ $\$305,088$ Basic earnings per common share <sup>(1)</sup> $\$1.75$ $0.44$ $$0.24$ $\$1.04$   | Net interest income after provisions for credit losses   | 556,881   | 269,107   | 219,076   | 382,659   |
| Gains (losses) on derivative and hedging activities, net288944(17Other income $14,285$ $11,046$ $12,986$ $6,577$ Total operating expenses $124,499$ $128,010$ $140,649$ $125,495$ Total restructuring expenses $1,077$ 70 $108$ Income tax expense $203,525$ $53,174$ $19,392$ $103,660$ Net income $641,207$ $140,201$ $72,840$ $306,265$ Preferred stock dividends $1,201$ $1,192$ $1,166$ $1,177$ Net income attributable to SLM Corporation common stock $$640,006$ $$139,009$ $$71,674$ $$305,088$ Basic earnings per common share <sup>(1)</sup> $$1.77$ $0.45$ $$0.24$ $$1.06$ Diluted earnings per common share <sup>(1)</sup> $$1.75$ $0.44$ $$0.24$ $$1.04$  | Gains (losses) on sales of loans, net                    | 399,111   | 3,679     | (10)      | 145,535   |
| Other income $14,285$ $11,046$ $12,986$ $6,577$ Total operating expenses $124,499$ $128,010$ $140,649$ $125,495$ Total restructuring expenses $1,077$ $70$ $108$ $-100,000$ Income tax expense $203,525$ $53,174$ $19,392$ $103,660$ Net income $641,207$ $140,201$ $72,840$ $306,265$ Preferred stock dividends $1,201$ $1,192$ $1,166$ $1,177$ Net income attributable to SLM Corporation common stock $\$640,006$ $\$139,009$ $\$71,674$ $\$305,088$ Basic earnings per common share <sup>(1)</sup> $\$1.77$ $0.45$ $\$0.24$ $\$1.06$ Diluted earnings per common share <sup>(1)</sup> $\$1.75$ $$0.44$ $\$0.24$ $\$1.04$   | Gains on securities, net                                 | 3         | 37,534    | 893       | 666       |
| Total operating expenses $124,499$ $128,010$ $140,649$ $125,495$ Total restructuring expenses $1,077$ $70$ $108$ $$ Income tax expense $203,525$ $53,174$ $19,392$ $103,660$ Net income $641,207$ $140,201$ $72,840$ $306,265$ Preferred stock dividends $1,201$ $1,192$ $1,166$ $1,177$ Net income attributable to SLM Corporation common stock $$640,006$ $$139,009$ $$71,674$ $$305,088$ Basic earnings per common share <sup>(1)</sup> $$1.77$ $0.45$ $$0.24$ $$1.06$ Diluted earnings per common share <sup>(1)</sup> $$1.75$ $$0.44$ $$0.24$ $$1.04$   | Gains (losses) on derivative and hedging activities, net | 28        | 89        | 44        | (17)      |
| Total restructuring expenses $1,077$ $70$ $108$ $-$ Income tax expense $203,525$ $53,174$ $19,392$ $103,660$ Net income $641,207$ $140,201$ $72,840$ $306,265$ Preferred stock dividends $1,201$ $1,192$ $1,166$ $1,177$ Net income attributable to SLM Corporation common stock $$640,006$ $$139,009$ $$71,674$ $$305,088$ Basic earnings per common share <sup>(1)</sup> $$1.77$ $0.45$ $0.24$ $$1.06$ Diluted earnings per common share <sup>(1)</sup> $$1.75$ $0.44$ $$0.24$ $$1.04$   | Other income   | 14,285    | 11,046    | 12,986    | 6,577     |
| Income tax expense       203,525       53,174       19,392       103,660         Net income       641,207       140,201       72,840       306,265         Preferred stock dividends       1,201       1,192       1,166       1,177         Net income attributable to SLM Corporation common stock       \$640,006       \$139,009       \$71,674       \$305,088         Basic earnings per common share <sup>(1)</sup> \$1.77       \$0.45       \$0.24       \$1.06         Diluted earnings per common share <sup>(1)</sup> \$1.75       \$0.44       \$0.24       \$1.04  | Total operating expenses                                 | 124,499   | 128,010   | 140,649   | 125,495   |
| Net income         641,207         140,201         72,840         306,265           Preferred stock dividends         1,201         1,192         1,166         1,177           Net income attributable to SLM Corporation common stock         \$640,006         \$139,009         \$71,674         \$305,088           Basic earnings per common share <sup>(1)</sup> \$1.77         \$0.45         \$0.24         \$1.06           Diluted earnings per common share <sup>(1)</sup> \$1.75         \$0.44         \$0.24         \$1.04   | Total restructuring expenses                             | 1,077     | 70        | 108       | _         |
| Preferred stock dividends $1,201$ $1,192$ $1,166$ $1,177$ Net income attributable to SLM Corporation common stock $$640,006$ $$139,009$ $$71,674$ $$305,088$ Basic earnings per common share <sup>(1)</sup> $$1.77$ $$0.45$ $$0.24$ $$1.06$ Diluted earnings per common share <sup>(1)</sup> $$1.75$ $$0.44$ $$0.24$ $$1.04$   | Income tax expense                                       | 203,525   | 53,174    | 19,392    | 103,660   |
| Net income attributable to SLM Corporation common stock $$640,006$ $$139,009$ $$71,674$ $$305,088$ Basic earnings per common share <sup>(1)</sup> $$1.77$ $0.45$ $0.24$ $$1.06$ Diluted earnings per common share <sup>(1)</sup> $$1.75$ $0.44$ $0.24$ $$1.04$   | Net income   | 641,207   | 140,201   | 72,840    | 306,265   |
| Basic earnings per common share <sup>(1)</sup> \$ 1.77 \$ 0.45 \$ 0.24 \$ 1.06         Diluted earnings per common share <sup>(1)</sup> \$ 1.75 \$ 0.44 \$ 0.24 \$ 1.04  | Preferred stock dividends                                | 1,201     | 1,192     | 1,166     | 1,177     |
| Diluted earnings per common share <sup>(1)</sup> \$ 1.75 \$ 0.44 \$ 0.24 \$ 1.04   | Net income attributable to SLM Corporation common stock  | \$640,006 | \$139,009 | \$ 71,674 | \$305,088 |
|  | Basic earnings per common share <sup>(1)</sup>           | \$ 1.77   | \$ 0.45   | \$ 0.24   | \$ 1.06   |
| Declared dividends per common share \$ 0.03 \$ 0.03 \$ 0.03 \$ 0.11  | Diluted earnings per common share <sup>(1)</sup>         | \$ 1.75   | \$ 0.44   | \$ 0.24   | \$ 1.04   |
| <u> </u>   | Declared dividends per common share                      | \$ 0.03   | \$ 0.03   | \$ 0.03   | \$ 0.11   |

<sup>(1)</sup> Basic and diluted earnings per common share attributable to SLM Corporation are computed independently for each of the quarters presented. Therefore, the sum of quarterly basic and diluted earnings per common share information may not equal annual basic and diluted earnings per common share.

#### 2021